



2018-2019 Approved Budget

General Government & Board of Education
Approved: May 15, 2018
Effective: May 25, 2018

TABLE OF CONTENTS

2018 -2019

SECTION

PAGE

Budget Message

A	Summary Chart for Comparison	A-1
B	Mill Rate Statement	B-1
	Expenditure Summary	B-2
	Personnel Summary	B-3
	Summary of Town Expenditure by Object	B-4
	Summary of General Government Expenditure by Object	B-5
C	Summary of General Operating Revenues	C-1-C-3
D	Expenditure Details	D-1

Animal Control (Account # 42).....	D-26
Assessor (Account #06).....	D-6
Building Safety & Inspections (Account #41).....	D-25
Central Garage (Account #24).....	D-16
Civic & Cultural Event Subsidies (Account #35).....	D-22
Community Center (Account #36).....	D-23
Community Development (Account #51).....	D-28
Debt Services (Account #64).....	D-33
Economic Development (Account #13).....	D-13
Engineering and Facilities Administration (Account #22)	D-15
Employee Benefits (Account #61).....	D-30
Finance (Account #05).....	D-5
Highway Operations Supervision (Account #21).....	D-14
Highway Maintenance (Account #28).....	D-17
Highway Winter Maintenance (Account #29).....	D-18
Human Services Subsidies (Account #52).....	D-29
Information Technology & Communication (Account #11).....	D-11
Insurance (Account #62).....	D-31
Law Enforcement (Account #43).....	D-27

Legal Services (Account #03).....	D-3
Other Town Buildings (Account #39).....	D-24

TABLE OF CONTENTS (continued)

D	Expenditure Details (continued)	
	Parks & Grounds (Account #33).....	D-20
	Planning & Development (Account #10).....	D-10
	Public Library (Account #34).....	D-21
	Recreation Administration & Program (Account #32).....	D-19
	Registration/Elections (Account #08).....	D-8
	Revenue Collection (Account #07).....	D-7
	Special Reserves & Programs (Account #63).....	D-32
	Town Clerk (Account #04).....	D-4
	Town Commissions & Service Agencies (Account #09).....	D-9
	Town Council (Account #01).....	D-1
	Town Hall Building (Account #12)	D-12
	Town Manager (Account #02)	D-2
E	Capital Improvement Program	E-1 – E-13
F	Miscellaneous	F-1
	Capital Non-Recurring Fund.....	F-1
	Capital Non-Recurring Fund – Student Transportation.....	F-2
	Capital Non-Recurring Fund – Sewer	F-3
	Capital Reserve Fund.....	F-4
	Local Capital Improvement Program.....	F-5
	Self-Insured Fund	F-6
	Nathan Prince Trust Fund.....	F-7
	Fuel System Fund.....	F-8
	Solid Waste Disposal Fund	F-9
G	Appendix A – For Information Purposes Only	G-1
	WPCA Budget.....	G-1 to G-2

Summary Chart Comparison FY 2018-2019 Adopted Budget

GENERAL GOVERNMENT	2017-18	2018-19	Change	% Change
TOTAL: General Government Appropriations	\$ 11,279,817	\$ 10,594,949	\$ (684,868)	-6.1%
Less: General Town Revenues	3,930,071	4,720,890	790,819	20.12%
"Net" General Government Budget	7,349,746	5,874,059	(1,475,687)	
Proportional Shares of Total Required Taxes	23.1%	18.8%		
Net Mill Rate for General Government	6.32	5.21	(1.11)	
EDUCATION	2017-18	2018-19	Change	% Change
TOTAL: Education Appropriations	\$ 43,197,374	\$ 43,684,951	\$ 487,577	1.1%
Less: Education Revenues	18,537,941	18,396,673	(141,268)	-0.76%
"Net" Education Budget	24,659,433	25,288,278	628,845	
Proportional Shares of Total Required Taxes	77.6%	81%		
Net Mill Rate for Education	21.19	22.43	1.24	
OTHER GENERAL GOVERNMENT	2017-18	2018-19	Change	% Change
Solid Waste Fund Subsidy	\$ 255,191	313,191	58,000	22.73%
Debt Services	3,143,139	3,374,473	231,334	7.36%
ADA Phase 1 Improvements		430,000	430,000	100.00%
Renter's Subsidy		75,000	75,000	100.00%
Due to Student Transportation CNR	292,610	267,980	(24,630)	-8.42%
TOTAL: Other Appropriations	\$ 3,690,940	\$ 4,460,644	\$ 769,704	20.85%
Less: Lake Road Revenues	3,128,071	3,102,459	(25,612)	-0.82%
Less: Transfer from Tax Stabilization Fund		600,000	600,000	100.00%
Less: General Fund Contribution	800,000	630,000	(170,000)	100.00%
"Net" Other Budget	\$ (237,131)	\$ 128,185	\$ 365,316	
Proportional Shares of Total Required Taxes	-0.7%	0.4%	0.012	
Net Mill Rate for Other	(0.20)	0.11		
COMBINED	2017-18	2018-19	Change	% Change
Required Taxes	\$ 31,772,048	\$ 31,290,522	\$ (481,526)	-1.52%
Mill Rate	27.31	27.76	0.45	1.66%
Net Assessed Value	1,163,515,818	1,127,180,192	(36,335,626)	-3.12%

TOWN OF KILLINGLY
MILL RATE STATEMENT
2018-2019 BUDGET

<u>Approved Budget - 2017-18</u>			<u>Budget 2018-19</u>	
Dollars	Mills		Dollars	Mills
\$53,310,560	45.82	Proposed Expenditures	\$58,740,544	52.11
\$18,410,441	15.82	Less: Non-Property Tax Revenues	\$23,117,563	20.51
		Less: Tax Stabilization	\$1,230,000	1.09
<u>\$3,128,071</u>	<u>2.69</u>	Less: Lake Road Tax Agreement *	<u>\$3,102,459</u>	<u>2.75</u>
 \$31,772,048	 27.31	Balance to be Raised by Taxes	 \$31,290,522	 27.76

Tax Allocation:

Balance to be Raised by Taxes	Current Taxes Levy	\$30,948,380
	Motor Vehicle Supplemental Tax Levy	<u>\$342,142</u>
		<u><u>\$31,290,522</u></u>

<u>To be Raised by Taxes</u>	<u>TAXABLE GRAND LIST 97.5%</u>	
\$31,290,522	1,127,180,192	= 27.76

	<u>Assessment</u>	<u>Estimated Tax</u>
NET GRAND LIST	1,161,533,633	
<i>Less:</i>		
Local Freeze Program	(1,744,180)	(\$48,418)
Local Elderly Program	(4,279,348)	(\$118,795)
Public Safety Volunteers Tax Relief	(1,530,000)	(\$42,473)
State Elderly (Towns subsidized credit)	(6,353,587)	(\$176,376)
Corrections, and Assessment Appeals	(4,500,000)	(\$124,920)
<i>Plus:</i>		
Motor Vehicle Supplement	12,325,000	\$342,142
Disable Grant	212,510	\$5,899
Veterans Grant	418,220	\$11,610
 ADJUSTED NET GRAND LIST AT 100%	 1,156,082,248	 \$32,092,843
 TAXABLE GRAND LIST 97.5%	 1,127,180,192	 \$31,290,522

* Lake Rd. Tax Agreement exclude from Net Grand List

**TOWN OF KILLINGLY
EXPENDITURES SUMMARY
2018-2019 BUDGET**

2015-2016 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18 Approved	2017-18 Amended	2017-18 Estimate	Dept #	Department	2018-19 Manager	2018-19 Council	2018-19 \$ Change
50,700	6,750	46,550	41,782	44,350	44,350	39,300	01	Town Council	42,350	42,350	(2,000)
255,785	237,849	247,325	230,912	356,105	356,105	268,482	02	Town Manager	337,640	337,640	(18,465)
92,928	92,187	93,071	38,498	93,737	93,737	33,737	03	Legal Services	79,102	69,102	(24,635)
179,100	168,837	172,480	172,697	174,425	174,425	176,275	04	Town Clerk	181,650	181,650	7,225
256,920	254,773	258,645	258,837	266,455	266,455	266,216	05	Finance	273,425	273,425	6,970
179,655	160,428	172,590	230,912	175,505	175,505	151,726	06	Assessor	133,412	133,412	(42,093)
243,385	218,675	218,150	213,810	224,395	224,395	219,759	07	Revenue Collection	225,345	214,657	(9,738)
84,831	67,076	83,962	77,794	77,794	77,794	61,228	08	Registration/Elections	73,000	73,000	(4,794)
74,737	73,091	73,893	72,844	72,729	72,729	64,209	09	Town Commissions & Service Agencies	71,151	68,151	(4,578)
223,910	186,511	217,445	72,729	224,620	224,620	224,220	10	Planning & Development	231,740	231,740	7,120
142,000	126,181	147,555	213,601	170,400	170,400	145,956	11	Information Tech. & Communication	165,000	165,000	(5,400)
147,173	130,603	114,303	147,552	113,853	113,853	90,203	12	Town Hall Building	105,558	104,945	(8,908)
129,023	125,470	130,170	128,593	130,985	130,985	132,105	13	Economic Development	131,600	131,600	615
236,238	222,822	208,318	191,286	204,383	204,383	204,331	21	Highway Division Supervision	211,251	205,320	937
252,429	245,092	265,545	269,782	358,294	358,294	348,504	22	Engineering	370,019	364,266	5,972
618,117	560,991	576,947	562,008	592,017	592,017	577,934	24	Central Garage	606,417	601,000	8,983
1,492,521	1,451,314	1,441,925	1,347,198	1,456,464	1,456,464	1,452,364	28	Highway Maintenance	1,433,317	1,276,418	(180,046)
328,000	267,610	331,000	267,101	368,000	368,000	364,815	29	Highway Winter Maintenance	389,000	389,000	21,000
478,508	447,926	455,513	425,649	455,553	455,553	449,478	32	Recreation Programming	457,563	457,224	1,671
329,717	290,579	315,717	280,799	302,928	302,928	277,735	33	Parks and Grounds	314,738	295,378	(7,550)
596,246	538,904	538,518	531,525	547,241	547,241	522,073	34	Public Library	555,400	555,400	8,159
6,125	6,125	6,125	6,125	3,625	3,625	3,625	35	Civic and Cultural Event Subsidies	3,500	3,500	(125)
140,920	96,383	121,420	101,304	112,030	112,030	86,487	36	Community Center	108,250	108,250	(3,780)
21,250	14,481	20,550	19,324	21,620	21,620	15,330	39	Other Town Buildings	18,130	18,130	(3,490)
197,061	193,888	216,741	202,911	230,797	230,797	231,841	41	Building Safety/Inspections	237,925	236,842	6,045
51,799	51,799	54,192	54,149	54,063	54,063	54,063	42	Animal Control	53,867	53,867	(196)
921,889	834,346	957,674	912,218	1,057,261	1,057,261	854,181	43	Law Enforcement	917,050	844,800	(212,461)
75,545	71,903	94,395	76,581	101,930	101,930	102,235	51	Community Development	102,930	102,930	1,000
438,130	437,780	435,094	437,470	451,573	451,573	452,624	52	Human Service Subsidies	461,034	461,034	9,461
1,462,239	1,357,854	1,354,814	1,210,702	1,624,339	1,624,339	1,413,812	61	Employee Benefits	1,606,918	1,566,918	(57,421)
668,214	653,110	725,316	725,309	791,698	791,698	744,634	62	Insurance	743,000	733,000	(58,698)
286,164	251,544	756,000	665,167	391,560	391,560	340,000	63	Special Reserves & Programs	315,000	295,000	(96,560)
0	0	57,025	0	29,088	29,088	14,088	65	Capital Improvements and other	0		(29,088)
10,661,259	9,842,882	10,908,968	10,187,169	11,279,817	11,279,817	10,383,570		TOTAL TOWN OPERATIONS	10,956,282	10,594,949	-6.1%
247,241	247,241	261,823	261,823	255,191	255,191	255,191		SOLID WASTE DISPOSAL FUND SUBSIDY	312,891	313,191	58,000
3,055,377	3,032,383	3,260,842	3,184,777	3,143,139	3,143,139	3,113,139		DEBT SERVICE	3,374,473	3,374,473	231,334
310,585	310,585	299,560	310,585	292,610	292,610	292,610		DUE TO STUDENT TRANSPORTATION CNR	298,280	267,980	(24,630)
0	0	0	0	0	0	0		RENTER'S REBATES SUBSIDY	75,000	75,000	75,000
0	0	0	0	800,000	0	0		TEACHER'S RETIREMENT			
								ADA PHASE 1 - KMS, KCS CIP IMPROVEMENTS	430,000	430,000	430,000
3,613,203	3,590,209	3,822,225	3,757,185	4,490,940	3,690,940	3,660,940		TOTAL TOWN OTHER GENERAL	4,490,644	4,460,644	20.9%
14,274,462	13,433,091	14,731,193	13,944,354	15,770,757	14,970,757	14,044,510		TOTAL GENERAL GOVERNMENT APPROPRIATION	15,446,926	15,055,593	0.6%
40,703,497	40,515,039	41,493,733	40,515,039	43,197,374	43,197,374	43,197,374		Board of Education Budget	44,023,867	43,684,951	487,577
				-5,657,571				Special Education Reimbursement			
40,703,497	40,515,039	41,493,733	40,515,039	37,539,803	43,197,374	43,197,374		TOTAL BOARD OF EDUCATION APPROPRIATION	44,023,867	43,684,951	1.1%
54,977,959	53,948,130	56,224,926	54,459,393	53,310,560	58,168,131	57,241,884		TOTAL TOWN APPROPRIATION	59,470,793	58,740,544	0.98%

TOWN OF KILLINGLY PERSONNEL SUMMARY

GENERAL GOVERNMENT	Positions 2018-19	Positions 2017-18	Positions 2016-17	Positions 2015-16	Positions 2014-15	Positions 2013-14
Town Manager	4	4	3	3	3	3
Town Clerk	3	3	3	3	3	3
Finance	3	3	3	3	3	3
Assessor	3	3	3	3	3	3
Revenue Collection	4	4	4	4	4	4
Planning & Development	4	4	4	4	4	4
Town Hall Building	0	0	0	1	1	1
Economic Development	2	2	2	2	2	2
TOTAL GENERAL GOVERNMENT EMPLOYEES	23	23	22	23	23	23
Full-time Employees	22	22	21	23	23	21
Part-time Employees	1	1	1	0	0	2
PUBLIC WORKS DEPARTMENT	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14
Engineering	5	5	4	4	4	6
Highway Division	22	22	22	22	21	21
TOTAL PUBLIC WORKS EMPLOYEES	27	27	26	26	25	27
Full-time Employees	27	26	25	26	25	26
Part-time Employees	0	1	1	0	0	1
RECREATION AND CULTURAL	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14
Recreation Programming	84	84	84	84	84	84
Parks and Grounds	4	4	5	5	7	7
Public Library	15	15	15	15	15	14
Community Center	0	0	0	0	2	2
TOTAL RECREATION & CULTURAL EMPLOYEES	103	103	104	104	108	107
Full-time Employees	10	10	10	10	10	10
Part-time Employees	17	17	17	17	19	18
Seasonal Employees	76	76	77	77	79	79
PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14
Building Safety/Inspections	4	4	4	3	3	3
Community Development	1	1	1	1	1	1
Law Enforcement	4	4	1	1	1	1
TOTAL PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT EMPLOYEES	9	9	6	5	5	5
Full-time Employees	9	9	5	4	5	5
Part-time Employees	0	0	1	1	0	0
TOTAL TOWN OF KILLINGLY EMPLOYEES	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14
Full-time Employees	68	67	61	63	63	62
Part-time Employees	18	19	20	18	19	21
Seasonal Employees	76	76	77	77	79	79

TOWN OF KILLINGLY
SUMMARY OF GENERAL GOVERNMENT EXPENDITURES BY OBJECT

GENERAL GOVERNMENT	Personnel	Contractual Services	Materials & Supplies	Capital Outlay	Total
Town Hall Departments					
Town Council	\$6,750	\$34,600	\$1,000	\$0	\$42,350
Town Manager	\$305,000	\$30,140	\$2,500	\$0	\$337,640
Legal Services	\$0	\$69,102	\$0	\$0	\$69,102
Town Clerk	\$149,750	\$30,140	\$1,800	\$0	\$181,690
Finance	\$212,075	\$59,650	\$1,700	\$0	\$273,425
Assessor	\$123,965	\$7,947	\$1,500	\$0	\$133,412
Revenue Collection	\$176,257	\$36,100	\$2,300	\$0	\$214,657
Registration/Elections	\$55,750	\$16,850	\$400	\$0	\$73,000
Town Commissions & Service Agencies	\$0	\$68,151	\$0	\$0	\$68,151
Planning & Development	\$224,540	\$5,150	\$2,050	\$0	\$231,740
Information Tech. and Communication	\$0	\$165,000	\$0	\$0	\$165,000
Town Hall	\$0	\$82,880	\$2,700	\$19,365	\$104,945
Economic Development	\$123,460	\$7,640	\$500	\$0	\$131,600
Total Proposed General Government FY18-19	\$1,377,547	\$613,350	\$16,450	\$19,365	\$2,026,712
Total General Government FY17-18	\$1,410,184	\$660,791	\$19,450	\$19,603	\$2,110,028
PUBLIC WORKS					
Highway Division Supervision	\$188,825	\$8,305	\$750	\$7,440	\$205,320
Public Works Admin. and Engineering	\$326,075	\$16,770	\$11,100	\$10,321	\$364,266
Central Garage	\$223,900	\$107,950	\$263,500	\$5,650	\$601,000
Highway Maintenance	\$814,800	\$46,750	\$220,500	\$194,368	\$1,276,418
Highway Winter Maintenance	\$115,000	\$9,000	\$265,000	\$0	\$389,000
Total Proposed Public Works FY18-19	\$1,668,600	\$188,775	\$760,850	\$217,779	\$2,836,004
Total Public Works FY17-18	\$1,639,220	\$213,910	\$764,850	\$356,073	\$2,974,053
RECREATION/CULTURAL					
Recreation Programming	\$382,800	\$49,710	\$22,000	\$2,714	\$457,224
Parks and Grounds	\$171,895	\$55,790	\$46,200	\$21,493	\$295,378
Public Library	\$401,186	\$139,100	\$11,300	\$3,814	\$555,400
Civic & Cultural Event Subsidies	\$0	\$3,500	\$0	\$0	\$3,500
Community Center	\$21,000	\$78,200	\$9,050	\$0	\$108,250
Other Town Buildings	\$0	\$15,630	\$2,500	\$0	\$18,130
Total Proposed Recreation & Cultural FY18-19	\$976,881	\$341,930	\$91,050	\$28,021	\$1,437,882
Total Recreation & Cultural FY17-18	\$933,212	\$377,675	\$87,050	\$39,245	\$1,437,182
PUBLIC HEALTH, SAFETY & COMM. DEV.					
Building Safety/Inspections	\$216,060	\$7,290	\$5,450	\$8,042	\$236,842
Animal Control	\$0	\$53,794	\$100	\$0	\$53,894
Law Enforcement	\$290,000	\$497,300	\$26,000	\$31,500	\$844,800
Community Development	\$96,480	\$6,000	\$450	\$0	\$102,930
Human Service Subsidies	\$0	\$461,034	\$0	\$0	\$461,034
Total Proposed Public Health, Safety & Comm. Dev. FY18-19	\$602,540	\$1,025,418	\$32,000	\$39,542	\$1,699,500
Total Public Health, Safety & Comm. Dev. FY17-18	\$615,085	\$1,209,808	\$16,250	\$52,286	\$1,893,429

TOWN OF KILLINGLY
SUMMARY OF GENERAL GOVERNMENT EXPENDITURES BY OBJECT

GENERAL GOVERNMENT	Personnel	Contractual Services	Materials & Supplies	Capital Outlay	Total
MISCELLANEOUS					
Employee Benefits	\$0	\$1,566,918	\$0	\$0	\$1,566,918
Insurance & Benefits	\$0	\$733,000	\$0	\$0	\$733,000
Special Reserves & Programs	\$0	\$295,000	\$0	\$0	\$295,000
Capital Improvements	\$0	\$0	\$0	\$0	\$0
Total Proposed Miscellaneous FY18-19	\$0	\$2,594,918	\$0	\$0	\$2,594,851
Total Miscellaneous FY17-18	\$0	\$2,836,037	\$0	\$29,088	\$2,865,125
OTHER					
Debt Service	\$0	\$0	\$0	\$3,374,473	\$3,374,473
Solid Waste Disposal Subsidy	\$0	\$0	\$0	\$313,191	\$313,191
Renter's Rebates Subsidy/General Fund Contribution -BOE	\$0	\$0	\$0	\$505,000	\$505,000
Due to Student Transportation CNR	\$0	\$0	\$0	\$267,980	\$267,980
Total Proposed Other FY18-19	\$0	\$0	\$0	\$4,460,644	\$4,460,644
Total Other FY17-18	\$0	\$0	\$0	\$4,490,940	\$4,490,940
Teacher's Retirement original budget partially reassigned to BOE					
Total General Government FY18-19	\$4,625,568	\$4,764,391	\$900,350	\$4,765,351	\$15,055,593
Total General Government FY17-18	\$4,597,701	\$5,298,221	\$887,600	\$4,987,235	\$15,770,757
Difference	\$27,867	(\$533,830)	\$12,750	(\$221,884)	(\$715,164)

	FY14-15	FY15-16	FY16-17	FY17-18	FY18-19
PERSONNEL	\$3,866,252 -0.3%	\$4,056,801 4.9%	\$4,056,212 0.0%	\$4,571,025 12.7%	\$4,625,568 1.2%
CONTRACTUAL SERVICES	\$5,089,301 2.2%	\$5,214,078 2.5%	\$5,508,839 5.7%	\$5,296,221 -3.9%	\$4,764,391 -10.0%
MATERIALS AND SUPPLIES	\$750,670 14.1%	\$773,020 3.0%	\$791,900 2.4%	\$887,600 12.1%	\$900,350 1.4%
CAPITAL OUTLAY	\$4,172,262 5.6%	\$4,176,369 0.1%	\$4,297,266 2.9%	\$4,216,517 -1.9%	\$4,765,351 13.0%
TOTAL GENERAL GOVERNMENT EXPENDITURES	\$13,878,485 3.1%	\$14,220,268 2.5%	\$14,654,217 3.1%	\$14,971,363 2.2%	\$15,055,593 0.6%

TOWN OF KILLINGLY
Summary of General Operating Revenues

2014-15	2015-16	2015-16	2016-17	2016-17	2017-18				2018-19	2018-2019	
Actual	Budget	Actual	Budget	Actual	Approved	Estimate		REVENUE ITEM	Manager	Council	
TAXES											
27,771,156	29,076,295	29,150,303	30,028,448	29,999,157	31,285,551	30,395,513		Current Property Taxes	41101	31,670,644	30,948,380
286,807	236,357	331,259	262,726	361,149	300,000	356,734		Supplemental Motor Vehicle	41105	350,127	342,142
2,914,418	2,903,238	2,903,238	2,887,416	2,887,416	3,128,071	3,128,071		Lake Road Generating Agreement	41101	3,102,459	3,102,459
50,000	50,000	50,000	50,000	50,000	0	0		Lake Road Generating Special Tax	41101	0	0
(34,570)	(37,373)	(37,373)	(42,158)	(42,158)	(42,158)	(42,158)		Public Safety Volunteers' Tax Relief	41101	0	0
(113,784)	(118,389)	(118,389)	(117,376)	(117,376)	(117,376)	(117,376)		Local Elderly Tax Options	41101	0	0
552,441	700,000	684,541	600,000	662,763	770,000	768,102		Back Taxes	41102	750,000	750,000
10,869	13,300	10,587	10,600	8,990	11,000	10,861		Lien Taxes	41103	10,000	10,000
271,669	315,000	331,859	275,000	314,854	300,000	327,511		Tax Interest	41104	303,672	303,672
(150,595)	(150,595)	(150,595)	(150,595)	(150,595)	(150,595)	(150,595)		Remediation Financing	41107	(150,595)	(150,595)
\$31,558,411	\$32,987,833	\$33,155,430	\$33,804,061	\$33,974,200	\$35,484,493	\$34,676,663		TOTAL		\$36,036,307	\$35,306,058
LICENSES & PERMITS											
182,467	165,000	227,859	175,000	254,780	168,000	240,000		Building Permits	42301	215,000	215,000
17,375	22,000	17,970	18,000	27,792	18,000	18,807		P&Z Permits	42302	18,000	18,000
8,645	7,000	13,235	7,000	9,760	9,000	14,172		Other Permits	42303	9,000	9,000
1,710	1,530	1,620	1,530	2,250	1,890	2,250		Airplane Tax	42209	1,600	1,600
\$210,197	\$195,530	\$260,684	\$201,530	\$294,582	\$196,890	\$275,229		TOTAL		\$243,600	\$243,600
FINES & FEES											
15,278	13,500	15,094	13,500	14,284	13,500	14,000		Library Fines & Fees	45401	13,500	13,500
						5,300		Alarm Fees	45402	1,500	1,500
1,059	1,000	399	1,000	448	500	400		Animal Control Fines & Fees	45403	500	500
\$16,337	\$14,500	\$15,493	\$14,500	\$14,732	\$14,000	\$19,700		TOTAL		\$15,500	\$15,500
USE OF MONEY & PROPERTY											
45,127	50,000	114,886	50,000	82,470	75,000	90,000		Interest Income	46501	80,000	80,000
54	25	76	50	93	60	30		Louisa E. Day Trust	46701	60	60
19	10	27	20	33	30	30		Thomas J. Evans Trust	46702	30	30
38,397	40,317	40,317	42,333	42,333	44,449	44,449		Sewer Plant Site Lease	47602	44,450	44,450
90,879	111,570	106,825	109,000	108,286	109,000	109,420		Communication Tower Lease	47603	111,180	111,180
\$174,476	\$201,922	\$262,131	\$201,403	\$233,215	\$228,539	\$243,929		TOTAL		\$235,720	\$235,720

TOWN OF KILLINGLY
Summary of General Operating Revenues

2014-15	2015-16	2015-16	2016-17	2016-17	2017-18			2018-19	2018-2019	
Actual	Budget	Actual	Budget	Actual	Approved	Estimate	REVENUE ITEM	Manager	Council	
STATE GRANTS IN LIEU OF TAXES										
265,435	241,101	169,887	180,836	179,430	179,104	149,332	State-Owned Property	43201	145,826	145,826
151,154	151,154	159,292	159,292	154,283	154,283	0	Elderly Tax Relief-HEART	43203	0	0
4,762	4,762	3,855	3,855	4,602	4,602	4,162	Disability Exemption	43204	6,091	6,091
99,898	99,898	183,334	183,334	430,133	175,000	0	Enterprise Corridor Abatement	43205	0	0
11,582	11,582	12,466	12,466	12,146	12,146	11,665	Veterans' Exemption	43207	11,988	11,988
0	0	0	309,098	395,806	552,177	174,037	Municipal Stabilization Grant	43226	174,037	174,037
\$532,831	\$508,497	\$528,834	\$848,881	\$1,176,400	\$1,077,312	\$339,196	TOTAL	\$337,942	\$337,942	
OTHER STATE GRANTS										
7,020	7,000	6,294	6,000	6,276	6,000	5,892	Connecticard	43212	0	0
1,158	1,150	1,087	1,000	0	0	0	Library Grant	43213	0	0
108,082	108,814	113,450	101,109	107,820	105,609	102,956	Adult Education	43214	103,471	103,471
664,666	706,717	706,717	706,717	706,717	0	706,716	Municipal Grants-in-Aid	43227	706,716	706,716
158,610	155,145	151,533	145,825	145,447	139,384	139,384	Pequot/Mohegan Fund Grant	43215	94,184	94,184
\$939,536	\$978,826	\$979,081	\$960,651	\$966,260	\$250,993	\$954,948	TOTAL	\$904,371	\$904,371	
CHARGES FOR SERVICE										
6,540	0	0	0	0	0	0	Engineering	44605	0	0
							Community Development	New	0	0
138,831	152,000	154,350	154,000	165,568	156,000	175,000	Town Clerk	44404	176,000	176,000
97,943	90,000	139,317	98,000	183,899	125,000	148,679	Conveyance Tax	44407	192,000	192,000
17,839	17,766	17,766	18,730	18,730	19,035	19,035	Elderly Housing sewer reimbursement	44405	19,035	19,035
120,988	126,000	117,628	125,000	138,852	121,500	110,000	Recreation	44406	122,000	122,000
42,422	42,480	42,573	13,613	13,613	13,791	13,774	District Collections	44416	13,774	13,774
\$424,563	\$428,246	\$471,634	\$409,343	\$520,662	\$435,326	\$466,488	TOTAL	\$522,809	\$522,809	

TOWN OF KILLINGLY
Summary of General Operating Revenues

2014-15	2015-16	2015-16	2016-17	2016-17	2017-18				2018-19	2018-2019	
Actual	Budget	Actual	Budget	Actual	Approved	Estimate		REVENUE ITEM	Manager	Council	
								OTHER REVENUES			
280,466	58,000	298,352	80,000	197,838	85,000	110,000		Miscellaneous	48605	70,000	70,000
60,369	55,000	32,882	55,000	51,743	55,000	52,000		Sewer Assessment Fund	49703	52,000	52,000
754,548	867,683	867,683	876,888	876,888	877,774	877,774		Sewer Operating Fund	49706	1,157,682	1,157,682
73,580	70,984	68,665	70,984	67,070	70,984	50,855		PILOT - Telecommunications	41409	50,855	50,855
261,444	261,444	253,134	254,334	268,150	231,879	259,129		Brooklyn - School Capital Contribution	48410	217,334	217,334
\$1,430,407	\$1,313,111	\$1,520,716	\$1,337,206	\$1,461,689	\$1,320,637	\$1,349,758		TOTAL		\$1,547,871	\$1,547,871
								SCHOOL			
15,266,600	15,245,632	15,190,552	15,245,632	15,239,336	10,564,961	15,267,576		Educational Cost Sharing	43216	15,166,407	15,166,407
204,209	206,931	227,125	185,682	0				School Transportation	43217	0	0
365,102	205,462	416,000	416,000	440,616	396,554	440,616		Vocational Agriculture	43219	440,616	440,616
34,817	34,248	29,473	29,473	27,847	14,737	25,843		Non-Public School-Health	43220	23,776	23,776
32,883	29,769	31,413	28,765	0	0	0		Non-Public School-Transportation	43221	0	0
								Tuition:			
1,477,259	1,477,259	1,466,164	1,311,948	1,488,179	1,311,909	1,630,255		Regular	44411	1,357,820	1,357,820
366,210	300,000	372,856	300,000	365,900	350,000	350,000		Special Ed-Voluntary	44412	250,000	250,000
767,587	770,999	777,822	852,875	777,822	805,114	757,353		Vocational-Agriculture	44413	846,052	846,052
					59,095	47,277		F-1 Tuition Student	44400	312,002	312,002
\$18,634,433	\$18,295,300	\$18,511,405	\$18,370,375	\$18,339,700	\$13,502,370	\$18,518,920		TOTAL		\$18,396,673	\$18,396,673
								Rate Stabilization Reserve Fund	49607	600,000	600,000
800,000	0	0	0	0	800,000	800,000		Fund Balance	49707	630,000	630,000
										\$1,230,000	\$1,230,000
\$54,721,191	\$54,923,765	\$55,705,408	\$56,147,950	\$56,981,440	\$53,310,560	\$57,644,831		TOTAL REVENUES		\$59,470,793	\$58,740,544

GENERAL GOVERNMENT 41

DEPT # 01

TOWN COUNCIL

DESCRIPTION

The Town Council, Killingly's primary legislative body, is composed of nine representatives elected by voters every two years. The Council acts as the chief legislative and policy-making body in the Town. In this capacity, the Council enacts policy based upon the needs and demands of the community.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)
				Approved	Estimate			Manager	Council	
6,750	6,750	6,750	6,562	6,750	6,750	PERSONNEL - 001				
\$6,750	\$6,750	\$6,750	\$6,562	\$6,750	\$6,750	Town Council	51110	6,750	6,750	0%
						TOTAL		\$6,750	\$6,750	0%
						CONTRACTUAL SERVICES - 002				
1,200	469	600	351	600	550	Printing	55201	600	600	0%
19,000	9,368	17,000	11,789	15,000	11,000	Advertising	55202	13,000	13,000	-13%
11,000	10,793	11,000	10,793	11,000	12,000	Professional Development & Affiliation	53204	11,000	11,000	0%
11,000	10,727	10,000	11,228	10,000	8,000	Contractual Services - Support	53208	10,000	10,000	0%
\$42,200	\$31,357	\$38,600	\$34,161	\$36,600	\$31,550	TOTAL		\$34,600	\$34,600	-5%
						MATERIALS & SUPPLIES - 003				
1,000	999	1,200	1,059	1,000	1,000	Office Supplies	56401	1,000	1,000	0%
750	573	0	0	0	0	Operating Supplies	56403	0	0	0%
\$1,750	\$1,572	\$1,200	\$1,059	\$1,000	\$1,000	TOTAL		\$1,000	\$1,000	0%
						CAPITAL OUTLAY - 004				
0	0	0	0	0	0	Equipment		0	0	0%
\$0	\$0	\$0	\$0	\$0	\$0	TOTAL		\$0	\$0	
\$50,700	\$39,679	\$46,550	\$41,782	\$44,350	\$39,300	TOTAL TOWN COUNCIL		\$42,350	\$42,350	-5%

GENERAL GOVERNMENT 41

DEPT # 02

TOWN MANAGER

DESCRIPTION

The Town Manager, a professional municipal manager appointed by the Town Council, serves as the Town's Chief Executive Officer. The Town Manager is responsible for the general operation of Town departments, programs and services.

2015-16	2015-16	2016-17	2016-17	2017-18				2018-19		% Change
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	(approved)
PERSONNEL - 001										
126,115	126,168	129,965	129,346	234,965	166,042	Salary Administrative	51120	220,000	220,000	-6.4%
87,570	87,705	87,570	77,208	91,500	77,650	Clerical	51130	85,000	85,000	-7.1%
500	0	0	0	0	0	Overtime	51190	0	0	0.0%
\$214,185	\$213,873	\$217,535	\$206,554	\$326,465	\$243,692	TOTAL		\$305,000	\$305,000	-6.6%
CONTRACTUAL SERVICES - 002										
7,000	4,117	5,000	1,879	3,500	1,000	Printing	55201	3,000	3,000	-14.3%
5,000	1,493	3,500	672	2,500	500	Advertising	55202	2,000	2,000	-20.0%
3,400	1,183	2,500	572	2,000	500	Postage & Delivery	55203	1,500	1,500	-25.0%
6,000	4,767	6,000	5,839	6,000	8,000	Professional Development & Affiliation	53204	10,000	10,000	66.7%
4,200	4,048	4,200	4,242	4,200	4,200	Transportation	55205	4,200	4,200	0.0%
250	97	250	0	100	0	Knowledge & Reference Materials	56206	0	0	-100.0%
12,000	5,299	7,500	7,159	7,000	7,000	Personnel Recruitment & Relations	53207	7,000	7,000	0.0%
0	0	1,000	600	1,000	100	General Assistance	53289	1,000	1,000	0.0%
700	575	840	407	840	990	Telephone	55228	1,440	1,440	71.4%
\$38,550	\$21,579	\$30,790	\$21,370	\$27,140	\$22,290	TOTAL		\$30,140	\$30,140	11.1%
MATERIALS & SUPPLIES - 003										
3,200	2,397	3,000	2,988	2,500	2,500	Office Supplies	56401	2,500	2,500	0.0%
\$3,200	\$2,397	\$3,000	\$2,988	\$2,500	\$2,500	TOTAL		\$2,500	\$2,500	0.0%
\$255,935	\$237,849	\$251,325	\$230,912	\$356,105	\$268,482	TOTAL TOWN MANAGER		\$337,640	\$337,640	-5.2%

LEGAL SERVICES

DESCRIPTION

The Town Attorney, appointed by the Town Council, serves as the Town's chief legal officer. The Attorney represents the Town in general municipal law, labor, litigation, and advises the Town Council, Town Manager, boards, commissions and municipal departments on related legal matters. This account provides the funds to pay the Town Attorney's fees and the fees for special counsel for revenue and bond/borrowing matters. Statutorily required contributions to the regional probate court are also part of this account.

2015-16	2015-16	2016-17	2016-17	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)
Budget	Actual	Budget	Actual	Approved	Estimate		Manager	Council	
85,000	84,260	85,000	30,427	85,000	25,000	CONTRACTUAL SERVICES - 002			
7,928	7,927	8,071	8,071	8,737	8,737	Professional Services 53215	70,000	60,000	-29%
\$92,928	\$92,187	\$93,071	\$38,498	\$93,737	\$33,737	Probate Expense 55216	9,102	9,102	4%
						TOTAL	\$79,102	\$69,102	-26%
<u>\$92,928</u>	<u>\$92,187</u>	<u>\$93,071</u>	<u>\$38,498</u>	<u>\$93,737</u>	<u>\$33,737</u>	TOTAL LEGAL SERVICES	<u>\$79,102</u>	<u>\$69,102</u>	-26.3%

GENERAL GOVERNMENT 41

DEPT #04

TOWN CLERK

DESCRIPTION

The Town Clerk's office serves the taxpayers and the citizens of the community, as well as those local professionals who utilize Town records. The office's central purpose is to record, index and preserve Killingly's valuable permanent records. Another important role of the Town Clerk's office is to educate the public regarding statutory requirements and procedures. Additionally, the office issues many licenses and permits, including marriage, birth and death certificates; dog and sporting licenses. The Town Clerk's office coordinates with the Registrars for all elections and referendums. The office handles all absentee balloting and registers new voters.

2015-16	2015-16	2016-17	2016-17	2017-18				2018-19		% Change
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	(approved)
PERSONNEL - 001										
65,500	65,477	66,580	66,519	67,900	67,900	Salary Administrative	51120	67,900	67,900	0.0%
77,120	73,003	73,575	73,885	76,700	76,700	Clerical	51130	81,750	81,750	6.6%
250	93	250	0	100	100	Overtime	51190	100	100	0.0%
\$142,870	\$138,573	\$140,405	\$140,404	\$144,700	\$144,700	TOTAL		\$149,750	\$149,750	3.5%
CONTRACTUAL SERVICES - 002										
600	536	600	527	600	500	Printing	55201	500	500	-16.7%
250	207	250	221	250	225	Advertising	55202	225	225	-10.0%
1,900	1,456	1,600	1,551	1,600	1,300	Postage & Delivery	55203	1,500	1,500	-6.3%
1,700	1,593	1,700	1,661	1,700	1,700	Professional Development & Affiliation	53204	1,700	1,700	0.0%
400	137	75	0	100	0	Transportation	55205	0	0	-100.0%
0	98	0	0	0	0	Contractual Services - Support	53208	0	0	0.0%
500	318	500	118	275	150	Births, Marriages, Deaths	55217	175	175	-36.4%
28,000	23,298	25,550	25,540	23,000	25,500	Data Processing	53218	26,000	26,000	13.0%
500	223	600	282	400	400	Bindery	54221	0	0	
\$33,950	\$27,866	\$30,875	\$29,900	\$27,925	\$29,775	TOTAL		\$30,100	\$30,100	7.8%
MATERIALS & SUPPLIES - 003										
2,400	2,259	2,400	2,393	1,800	1,800	Office Supplies	56401	1,800	1,800	0.0%
\$2,400	\$2,259	\$2,400	\$2,393	\$1,800	\$1,800	TOTAL		\$1,800	\$1,800	0.0%
\$179,220	\$168,698	\$173,680	\$172,697	\$174,425	\$176,275	TOTAL TOWN CLERK		\$181,650	\$181,650	4.1%

GENERAL GOVERNMENT 41

FINANCE

DEPT # 05

DESCRIPTION

Responsibilities for the Finance Department include management and preparation of the bi-weekly payroll, accounts payable, debt service, cash management, financial reporting, budget preparation and the annual audit. In addition, accounting records for Town grants, special school grants, special revenue and trust funds, capital projects, Water Pollution Control, and Solid Waste Fund are maintained. The Town's risk management, Insurance control, health benefit, workers' compensation and pension plan programs are all managed by this office.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)
				Approved	Estimate		Manager	Council	
PERSONNEL - 001									
87,300	87,806	90,755	90,327	91,505	91,500	Salary Administrative 51120	92,050	92,050	0.6%
0	0	0	0	0	816	Clerical 51130	5,000	5,000	100.0%
105,540	105,712	107,560	107,319	109,550	109,550	Technical 51170	112,025	112,025	2.3%
2,700	1,977	2,230	2,226	2,700	4,700	Overtime 51190	3,000	3,000	11.1%
\$195,540	\$195,495	\$200,545	\$199,872	\$203,755	\$206,566	TOTAL	\$212,075	\$212,075	4.1%
CONTRACTUAL SERVICES - 002									
1,300	734	1,250	989	850	850	Printing 55201	1,000	1,000	17.6%
1,600	1,480	1,700	1,427	1,500	1,500	Postage & Delivery 55203	1,500	1,500	0.0%
4,000	2,097	4,000	3,447	5,000	2,000	Professional Development & Affiliation 53204	3,500	3,500	-30.0%
250	0	100	83	100	50	Transportation 55205	100	100	0.0%
350	123	350	50	250	250	Knowledge & Reference Materials 56206	350	350	40.0%
52,500	53,148	52,500	51,250	53,200	53,200	Professional Services 53215	53,200	53,200	0.0%
\$60,000	\$57,582	\$59,900	\$57,246	\$60,900	\$57,850	TOTAL	\$59,650	\$59,650	-2.1%
MATERIALS & SUPPLIES - 003									
1,800	1,696	1,800	1,719	1,800	1,800	Office Supplies 56401	1,700	1,700	-5.6%
\$1,800	\$1,696	\$1,800	\$1,719	\$1,800	\$1,800	TOTAL	\$1,700	\$1,700	-5.6%
\$257,340	\$254,773	\$262,245	\$258,837	\$266,455	\$266,216	TOTAL FINANCE	\$273,425	\$273,425	2.6%

GENERAL GOVERNMENT 41

DEPT # 06

ASSESSOR

DESCRIPTION

The Assessor's Office is responsible for the fair application of state statutes and equitable assessments of all real and personal property and the processing of the various allowed exemptions, abatements and use assessments per state statute. Accurate and well-maintained property records serve as a critical information source for other Town departments, individual property owners and their agents. This office continues to joint venture with other assessment offices to get group pricing when possible.

2015-16	2015-16	2016-17	2016-17	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)	
Budget	Actual	Budget	Actual	Approved	Estimate		Manager	Council		
PERSONNEL - 001										
80,170	61,343	77,000	75,165	76,725	53,365	Salary Administrative	51120	3,000	3,000	-96.1%
34,955	35,007	35,540	35,546	36,330	42,367	Clerical	51130	70,715	70,715	94.6%
44,465	49,355	45,215	45,202	46,120	46,120	Technical	51170	49,500	49,500	7.3%
1,750	1,107	1,000	470	750	0	Overtime	51190	750	750	0.0%
\$161,340	\$146,812	\$158,755	\$156,383	\$159,925	\$141,852	TOTAL		\$123,965	\$123,965	-22.5%
CONTRACTUAL SERVICES - 002										
1,300	802	1,000	734	900	812	Printing	55201	812	812	-9.8%
80	39	60	40	60	40	Advertising	55202	60	60	0.0%
3,990	2,503	2,750	2,023	2,750	3,300	Postage & Delivery	55203	3,000	3,000	9.1%
2,500	1,071	1,500	2,273	1,995	1,185	Professional Development & Affiliation	53204	2,475	2,475	24.1%
1,200	595	800	779	1,400	800	Knowledge & Reference Materials	56206	1,100	1,100	-21.4%
6,575	6,575	6,575	6,575	6,575	1,837	Contractual Services - Support	53208	0	0	-100.0%
400	235	400	403	400	400	Bindery	54221	500	500	25.0%
300	131	0	0	0	0	Telephone	55228	0	0	0.0%
\$16,345	\$11,951	\$13,085	\$12,827	\$14,080	\$8,374	TOTAL		\$7,947	\$7,947	-43.6%
MATERIALS & SUPPLIES - 003										
1,970	1,665	1,500	1,451	1,500	1,500	Office Supplies	56401	1,500	1,500	0.0%
\$1,970	\$1,665	\$1,500	\$1,451	\$1,500	\$1,500	TOTAL		\$1,500	\$1,500	0.0%
CAPITAL OUTLAY - 004										
0	0	0	0	0	0	Office Equipment	57506	0	0	0.0%
\$0	\$0	\$0	\$0	\$0	\$0	TOTAL		\$0	\$0	0.0%
\$179,655	\$160,428	\$173,340	\$170,661	\$175,505	\$151,726	TOTAL ASSESSOR		\$133,412	\$133,412	-24.0%

GENERAL GOVERNMENT 41

DEPT # 07

REVENUE COLLECTION

DESCRIPTION

The principal function funded under this account is the billing and collection of all property tax revenues which include current and back taxes; lien and interest fees; and, pro-rated elderly, construction and supplemental motor vehicle taxes. Secondary functions include the collection of sewer use and assessment charges levied by the Water Pollution Control Authority, residential bulky waste, and commercial landfill fees. The Connecticut statutes and Town of Killingly ordinances govern the work performed in this office.

The Water Pollution Control Authority reimburses the Town for expenses associated with the billing and collection of the sewer use and assessment accounts and is recorded under the Revenue Budget.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		Change (approved)
				Approved	Estimate			Manager	Council	
						PERSONNEL - 001				
77,070	77,037	78,240	78,207	79,815	79,815	Salary Administrative	51120	79,815	79,815	0.0%
71,400	58,332	38,930	38,594	39,730	39,730	Clerical	51130	40,580	31,680	-20.3%
43,725	2,029	44,460	17,780	45,360	43,360	Technical	51170	46,350	46,350	2.2%
1,982	44,358	16,875	44,452	19,800	19,800	Part-Time	51140	19,800	18,012	-9.0%
500	110	500	169	400	400	Overtime	51190	400	400	0.0%
<u>\$194,677</u>	<u>\$181,866</u>	<u>\$179,005</u>	<u>\$179,202</u>	<u>\$185,105</u>	<u>\$183,105</u>	TOTAL		<u>\$186,945</u>	<u>\$176,257</u>	-4.8%
						CONTRACTUAL SERVICES - 002				
11,000	12,449	12,175	11,241	11,500	11,250	Printing	55201	11,500	11,500	0.0%
5,700	3,997	5,440	3,794	5,440	4,000	Advertising	55202	4,050	4,050	-25.6%
17,600	16,356	17,600	15,347	17,600	17,600	Postage & Delivery	55203	18,000	18,000	2.3%
1,370	711	1,350	951	1,350	671	Professional Development & Affiliation	53204	1,400	1,400	3.7%
500	21	200	0	100	0	Transportation	55205	100	100	0.0%
1,200	1,109	1,400	1,209	1,000	1,033	Contractual Services - Support	53208	1,050	1,050	5.0%
<u>\$37,370</u>	<u>\$34,643</u>	<u>\$38,165</u>	<u>\$32,542</u>	<u>\$36,990</u>	<u>\$34,554</u>	TOTAL		<u>\$36,100</u>	<u>\$36,100</u>	-2.4%
						MATERIALS & SUPPLIES - 003				
2,300	2,166	2,300	2,066	2,300	2,100	Office Supplies	56401	2,300	2,300	0.0%
<u>\$2,300</u>	<u>\$2,166</u>	<u>\$2,300</u>	<u>\$2,066</u>	<u>\$2,300</u>	<u>\$2,100</u>	TOTAL		<u>\$2,300</u>	<u>\$2,300</u>	0.0%
						CAPITAL OUTLAY - 004				
0	0	0	0	0	0	Office Equipment	57506	0	0	0.0%
<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	TOTAL		<u>\$0</u>	<u>\$0</u>	0.0%
<u>\$234,347</u>	<u>\$218,675</u>	<u>\$219,470</u>	<u>\$213,810</u>	<u>\$224,395</u>	<u>\$219,759</u>	TOTAL REVENUE COLLECTION		<u>\$225,345</u>	<u>\$214,657</u>	-4.3%

GENERAL GOVERNMENT 41

DEPT # 08

REGISTRATION/ELECTIONS

DESCRIPTION

There are two Registrars of Voters, one Democrat and one Republican, who are elected every two years, and are responsible for the maintenance of the Town's voting lists and for the conduct of elections. In conjunction with the Town Clerk, the Registrars also serve as the Board of Admissions during voter-making sessions conducted during the year. Major expenses for this office are payments to election workers, printing of election notices, materials and ballots, and all costs related to maintaining voting machines.

2015-16	2015-16	2016-17	2016-17	2017-18				2018-19		% Change
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	(approved)
PERSONNEL - 001										
14,916	14,624	15,214	15,214	15,556	15,214	Salary Administrative	51120	15,750	15,750	1.2%
43,440	26,771	48,823	23,121	44,788	30,612	Election/Pollworkers	51162	40,000	40,000	-10.7%
\$58,356	\$41,395	\$64,037	\$38,335	\$60,344	\$45,826	TOTAL		\$55,750	\$55,750	-7.6%
CONTRACTUAL SERVICES - 002										
5,300	4,495	5,000	5,177	5,000	4,953	Printing	55201	5,000	5,000	0.0%
500	1,144	500	335	250	1,000	Advertising	55202	1,000	1,000	300.0%
1,900	2,275	1,750	1,314	1,750	1,349	Postage & Delivery	55203	1,750	1,750	0.0%
400	1,800	1,800	1,270	2,000	500	Professional Development & Affiliation	53204	1,400	1,400	-30.0%
300	160	300	404	250	200	Transportation	55205	200	200	-20.0%
4,000	3,745	4,000	2,366	3,000	2,737	Contractual Services - Support	55208	3,000	3,000	0.0%
3,700	3,740	3,700	3,716	3,700	3,600	Contractual Services - M&E	53210	3,700	3,700	0.0%
375	0	375	0	0	0	Rental Equipment & Facilities	54219	0	0	0.0%
3,000	1,352	2,000	1,388	1,000	703	Telephone	55228	800	800	-20.0%
\$19,475	\$18,711	\$19,425	\$15,970	\$16,950	\$15,042	TOTAL		\$16,850	\$16,850	-0.6%
MATERIALS & SUPPLIES - 003										
1,000	970	500	493	500	360	Office Supplies	56401	400	400	-20.0%
\$1,000	\$970	\$500	\$493	\$500	\$360	TOTAL		\$400	\$400	-20.0%
CAPITAL OUTLAY - 004										
6,000	6,000	0	0	0	0	Due to CNR	59507	0	0	0.0%
\$6,000	\$6,000	\$0	\$0	\$0	\$0	TOTAL		\$0	\$0	0.0%
\$84,831	\$67,076	\$83,962	\$54,798	\$77,794	\$61,228	TOTAL REGISTRATION/ELECTIONS		\$73,000	\$73,000	-6.2%

GENERAL GOVERNMENT 41

DEPT # 09

TOWN COMMISSIONS & SERVICE AGENCIES

DESCRIPTION

Funds in this account provide appropriations for the services provided by a variety of Town agencies, the Regional Council of Governments and the Soil and Water Conservation District. The expenses of these Town Boards and Commissions include such items as legal notice advertising, mandated payments to board members and other costs and charges. The Housing Authority appropriation includes sewer use charges for the Maple Court and Birchwood Terrace housing projects.

2015-16	2015-16	2016-17	2016-17	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)	
Budget	Actual	Budget	Actual	Approved	Estimate		Manager	Council		
CONTRACTUAL SERVICES - 002										
1,125	700	1,125	29	1,125	1,125	Board of Assessment Appeals	58256	800	800	-28.9%
17,766	18,730	18,730	16,993	19,035	18,960	Housing Authority	58257	21,235	21,235	11.6%
3,500	3,748	3,500	4,464	3,500	3,500	Inland Wetlands / Aquifer Commission	58258	3,500	3,500	0.0%
4,600	2,575	4,600	3,739	4,600	2,800	Zoning Board of Appeals	58259	4,000	4,000	-13.0%
125	28	125	25	125	30	Historic District Commission	58260	0	0	-100.0%
16,371	16,371	16,313	16,313	16,274	16,274	NECCOG	58261	16,216	16,216	-0.4%
2,000	2,000	2,000	2,000	2,000	2,000	Soil & Water Conservation District	58262	2,000	0	-100.0%
1,500	1,500	1,500	1,500	3,000	500	Conservation Commission	58264	3,000	3,000	0.0%
2,500	2,500	2,500	2,500	1,000	1,000	Cemetery Maintenance Fund	58265	0	0	-100.0%
1,750	697	2,500	1,580	1,620	1,920	Permanent Building Commission	58267	2,650	2,650	63.6%
7,000	7,000	5,000	5,000	2,000	2,000	Killingly Business Association	58266	1,000	0	-100.0%
0	0	0	0	1,000	0	Public Safety Commission	58269	500	500	-50.0%
12,000	13,990	12,000	16,666	13,000	13,000	Planning & Zoning Commission	58270	13,000	13,000	0.0%
1,000	0	1,000	0	1,000	0	Temporary Commissions	58297	0	0	-100.0%
3,500	3,252	3,000	2,035	3,000	1,000	Agriculture Commission	58298	3,000	3,000	0.0%
0	0	0	0	450	100	Historian	58263	250	250	-44.4%
\$74,737	\$73,091	\$73,893	\$72,844	\$72,729	\$64,209	TOTAL		\$71,151	\$68,151	-6.3%
\$74,737	\$73,091	\$73,893	\$72,844	\$72,729	\$64,209	TOTAL TOWN COMMISSIONS & SERVICE AGENCIES		\$71,151	\$68,151	-6.3%

GENERAL GOVERNMENT 41

DEPT # 10

PLANNING AND DEVELOPMENT

DESCRIPTION

The Department of Planning and Development oversees land use policy and implementation in Killingly in accordance with Connecticut General Statute requirements and local zoning regulations. Staffing and technical support are provided to the Town's land use commissions including the Planning & Zoning Commission, Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Aquifer Protection Agency, Open Space Land Acquisition Committee, Agriculture Commission, and temporary special committees and sub-committees as assigned.

2015-16	2015-16	2016-17	2016-17	2017-18				2018-19		% Change (approved)
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	
PERSONNEL - 001										
81,245	46,195	71,770	71,733	73,220	73,220	Salary Administrative	51120	76,220	76,220	4.1%
36,060	34,329	41,525	41,515	42,375	42,375	Clerical	51130	43,320	43,320	2.2%
91,065	93,072	93,320	89,244	95,325	95,325	Technical	51170	100,000	100,000	4.9%
6,000	4,786	5,000	4,918	5,000	5,000	Overtime	51190	5,000	5,000	0.0%
\$214,370	\$178,382	\$211,615	\$207,410	\$215,920	\$215,920	TOTAL		\$224,540	\$224,540	4.0%
CONTRACTUAL SERVICES - 002										
2,200	2,374	2,000	1,661	2,000	2,000	Printing	55201	2,000	2,000	0.0%
750	750	0	0	0	0	Advertising	55202	0	0	0.0%
1,000	627	750	692	700	700	Postage & Delivery	55203	700	700	0.0%
1,500	1,075	1,500	1,107	3,000	3,000	Professional Development & Affiliation	53204	1,800	1,800	-40.0%
500	0	500	0	100	100	Transportation	55205	100	100	0.0%
360	433	400	373	300	300	Knowledge & Reference Materials	56206	300	300	0.0%
250	0	250	0	250	250	Clothing	56223	250	250	0.0%
480	460	480	210	0	0	Telephone	55228	0	0	0.0%
\$7,040	\$5,719	\$5,880	\$4,043	\$6,350	\$6,350	TOTAL		\$5,150	\$5,150	-18.9%
MATERIALS & SUPPLIES - 003										
1,500	1,394	1,500	1,352	1,400	1,000	Office Supplies	56401	1,100	1,100	-21.4%
150	123	0	0	0	0	Operating Supplies	56403	0	0	0.0%
850	893	700	796	950	950	Motor Fuel	56420	950	950	0.0%
2,500	2,410	2,200	2,148	\$2,350	\$1,950	TOTAL		\$2,050	\$2,050	-12.8%
\$223,910	\$186,511	\$219,695	\$213,601	\$224,620	\$224,220	TOTAL PLANNING AND DEVELOPMENT		\$231,740	\$231,740	3.2%

GENERAL GOVERNMENT 41

DEPT # 11

INFORMATION TECHNOLOGY & COMMUNICATION

DESCRIPTION

This account covers the Town's data processing, networking, and telecommunication expenditures. The Town currently utilizes a mainframe and PC network computer system, which links all Town Hall departments. The account covers general expenses, service contracts on hardware, temporary assistance in records' conversion and software maintenance contracts, as well as, planning for technological upgrades for the Town's future IT needs.

2015-16	2015-16	2016-17	2016-17	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)
Budget	Actual	Budget	Actual	Approved	Estimate			Manager	Council	
CONTRACTUAL SERVICES - 002										
128,000	112,098	133,200	133,174	156,000	130,000	Contractual Services - Support	53208	150,000	150,000	-3.8%
14,000	14,083	14,355	14,378	14,400	15,956	Telephone	55228	15,000	15,000	4.2%
\$142,000	\$126,181	\$147,555	\$147,552	\$170,400	\$145,956	TOTAL		\$165,000	\$165,000	-3.2%
\$142,000	\$126,181	\$147,555	\$147,552	\$170,400	\$145,956	TOTAL INFORMATION TECHNOLOGY		\$165,000	\$165,000	-3.2%

GENERAL GOVERNMENT 41

DEPT # 12

TOWN HALL BUILDING

DESCRIPTION

This account provides funds for the general operation and physical maintenance of the Town Hall. This building - the municipal office center - operates from 8:00 a.m. to 5:00 p.m., Monday, Wednesday and Thursday, 8:00 a.m. - 6 p.m. on Tuesdays and 8:00 a.m. - 12:00 p.m. on Friday. The facility is heavily utilized during evening hours for meetings of the Town Council and various boards, commissions and committees.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)
				Approved	Estimate			Manager	Council	
40,975	40,975	0	0	0	0	Labor	51150	0	0	0.0%
\$40,975	\$40,975	\$0	\$0	\$0	\$0	TOTAL		\$0	\$0	0.0%
CONTRACTUAL SERVICES - 002										
21,845	17,209	30,400	16,381	25,000	15,000	Contractual Services - Support	53208	20,000	20,000	-20.0%
11,500	10,115	20,000	17,416	23,000	17,000	Contractual Services - M&E	53210	23,000	23,000	0.0%
32,000	27,977	27,000	28,592	30,000	25,000	Electricity	56224	28,500	28,500	-5.0%
12,000	7,192	8,000	8,611	9,000	7,000	Heating Fuel - Natural Gas	56225	9,000	9,000	0.0%
350	369	400	391	450	600	Sewer Charges	56226	580	580	28.9%
1,400	1,448	1,400	1,612	1,800	1,500	Water Charges	54227	1,800	1,800	0.0%
\$79,095	\$64,310	\$87,200	\$73,003	\$89,250	\$66,100	TOTAL		\$82,880	\$82,880	-7.1%
MATERIALS & SUPPLIES - 003										
0	0	0	0	0	0	Office Supplies	56401	0	0	0.0%
2,000	827	2,000	665	1,000	1,000	Cleaning Supplies	56402	1,000	1,000	0.0%
3,000	2,327	3,000	1,866	2,000	1,500	Operating Supplies	56403	1,700	1,700	-15.0%
1,500	1,215	1,500	1,601	2,000	2,000	Repair & Maintenance Supplies	56404	0	0	-100.0%
500	0	500	30	0	0	Repair Parts	56410	0	0	0.0%
500	1,346	500	71	0	0	Small Tools & Equipment	56415	0	0	0.0%
\$7,500	\$5,715	\$7,500	\$4,233	\$5,000	\$4,500	TOTAL		\$2,700	\$2,700	-46.0%
CAPITAL OUTLAY - 004										
19,603	19,603	19,603	19,603	19,603	19,603	Due to CNR	59507	19,978	19,365	-1.2%
\$19,603	\$19,603	\$19,603	\$19,603	\$19,603	\$19,603	TOTAL		\$19,978	\$19,365	-1.2%
<u>\$147,173</u>	<u>\$130,603</u>	<u>\$114,303</u>	<u>\$96,839</u>	<u>\$113,853</u>	<u>\$90,203</u>	TOTAL TOWN HALL BUILDING		<u>\$105,558</u>	<u>\$104,945</u>	-7.8%

ECONOMIC DEVELOPMENT

DESCRIPTION

The Economic Development Office promotes the growth and development of the Town's economic base by assisting with the retention and expansion of existing businesses, encouraging new businesses to locate in Killingly and coordinating development programs and resources. Information, advocacy and referrals are offered to industrial, commercial and home-based businesses for various aspects of their operations. This office also provides outreach with media and civic groups. Staff support is provided for the Economic Development Commission and the Killingly Business Association. The Director participates in the Eastern Connecticut Enterprise Corridor, the Northeast Connecticut Chamber of Commerce, the Eastern CT Tourism District, the Last Green Valley, the CT Main Street and other related networking groups. The Administrative Secretary II provides photographic resources, graphic design, website administration, security system implementation and clerical assistance as needed for other offices.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)	% Change (estimated)
				Approved	Estimate			Manager	Council		
PERSONNEL - 001											
78,350	78,337	79,610	79,579	81,210	81,210	Salary Administrative	51120	81,210	81,210	0.0%	0.00%
37,873	37,886	40,520	40,512	41,335	41,335	Clerical	51130	42,250	42,250	2.2%	2.21%
\$116,223	\$116,223	\$120,130	\$120,091	\$122,545	\$122,545	TOTAL		\$123,460	\$123,460	0.7%	0.75%
CONTRACTUAL SERVICES - 002											
1,200	526	750	435	500	500	Printing	55201	500	500	0.0%	0.00%
2,200	2,362	2,000	1,961	1,800	1,800	Advertising	55202	1,800	1,800	0.0%	0.00%
1,100	784	500	289	500	400	Postage & Delivery	55203	400	400	-20.0%	0.00%
3,500	3,529	3,500	3,314	3,000	4,500	Professional Development & Affiliation	55204	3,000	3,000	0.0%	-33.33%
1,700	49	700	11	100	20	Transportation	55205	100	100	0.0%	400.00%
160	220	100	119	100	100	Knowledge & Reference Materials	56206	100	100	0.0%	0.00%
1,500	537	1,500	1,400	1,500	1,500	Contractual Services - Support	53208	1,500	1,500	0.0%	0.00%
240	230	240	240	240	240	Telephone	55228	240	240	0.0%	0.00%
\$11,600	\$8,237	\$9,290	\$7,769	\$7,740	\$9,060	TOTAL		\$7,640	\$7,640	-1.3%	-15.67%
MATERIALS & SUPPLIES - 003											
1,200	1,010	750	733	700	500	Office Supplies	56401	500	500	-28.6%	0.00%
\$1,200	\$1,010	\$750	\$733	\$700	\$500	TOTAL		\$500	\$500	-28.6%	0.00%
\$129,023	\$125,470	\$130,170	\$128,593	\$130,985	\$132,105	TOTAL ECONOMIC DEVELOPMENT		\$131,600	\$131,600	0.5%	0%

PUBLIC WORKS #43

DEPT # 21

HIGHWAY OPERATIONS SUPERVISION

DESCRIPTION

The Town of Killingly Highway Division Supervision account is for the wages of the Director, Assistant Director, Administrative Aide, and related overtime costs.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)
				Approved	Estimate		Manager	Council	
142,000	138,793	146,500	148,012	84,225	84,225	PERSONNEL - 001			
0	0	0	0	65,170	65,170	Salary Administrative 51120	84,225	84,225	0.0%
45,520	49,792	24,800	13,553	18,080	24,628	Technical 51170	66,600	66,600	2.2%
22,000	14,002	15,000	10,885	15,000	12,000	Clerical 51130	28,000	28,000	54.9%
\$209,520	\$202,587	\$186,300	\$172,450	\$182,475	\$186,023	Overtime 51190	15,000	10,000	-33.3%
						TOTAL	\$193,825	\$188,825	3.5%
200	25	0	0	0	0	CONTRACTUAL SERVICES - 002			
150	36	150	0	0	0	Printing 55201	0	0	0.0%
50	9	0	13	0	0	Advertising 55202	0	0	0.0%
7,500	5,379	6,000	4,770	6,000	4,500	Postage & Delivery 55203	0	0	0.0%
3,000	380	2,000	175	2,000	150	Professional Development & Affiliation 53204	3,000	3,000	-50.0%
2,000	2,092	1,000	860	1,000	1,000	Contractual Services - Support 53208	1,000	1,000	-50.0%
3,200	2,962	3,200	3,239	3,240	3,240	Clothing 55223	1,000	1,000	0.0%
\$16,100	\$10,883	\$12,350	\$9,057	\$12,240	\$8,890	Telephone 55228	3,305	3,305	2.0%
						TOTAL	\$8,305	\$8,305	-32.1%
1,000	346	750	861	750	500	MATERIALS & SUPPLIES - 003			
700	88	0		0	0	Office Supplies 56401	750	750	0.0%
\$1,700	\$434	\$750	\$861	\$750	\$500	Operating Supplies 56403	0	0	0.0%
						TOTAL	\$750	\$750	0.0%
0	0	0	0	0	0	CAPITAL OUTLAY - 004			
8,918	8,918	8,918	8,918	8,918	8,918	Office Equipment 57506	0	0	0.0%
\$8,918	\$8,918	\$8,918	\$8,918	\$8,918	\$8,918	Due to CNR 59507	8,371	7,440	-16.6%
						TOTAL	\$8,371	\$7,440	-16.6%
\$236,238	\$222,822	\$208,318	\$191,286	\$204,383	\$204,331	TOTAL HIGHWAY DIVISION SUPERVISION	\$211,251	\$205,320	0.5%

PUBLIC WORKS # 43

DEPT # 22

ENGINEERING AND FACILITIES ADMINISTRATION

DESCRIPTION

The Engineering Department is responsible for the coordination, inspection and acceptance of all public infrastructure improvements including excavation within the Town's streets. The Department performs technical review of plans submitted to the Planning & Zoning and the Inland Wetlands & Watercourses Commissions. The Engineering Department staffs and provides engineering assistance to the Water Pollution Control Authority. Additionally, the department prepares plans and specifications for numerous capital improvement projects, manages larger capital projects which may be designed by outside consultants for the Town and works closely with the Department of Highway. The Director of Engineering and Facilities, (formerly the Director of Public Works) is the Town Engineer and oversees municipal buildings, Solid Waste Management, and provides Waste Water consultation.

The Department continues to work on numerous improvement projects throughout the Town including, but not limited to, road construction, bridge renovation, and improvements to municipal facilities, the sewer collection system and the Waste Water Treatment Plant.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18 Approved	2017-18 Estimate	OBJECT OF EXPENDITURE	2018-19 Manager	2018-19 Council	% Change (approved)
PERSONNEL - 001									
76,820	76,172	103,120	103,526	105,250	105,250	Salary Administrative 51120	105,250	105,250	0.0%
32,670	32,719	33,225	33,221	33,900	33,900	Clerical 51130	34,675	34,675	2.3%
	0	0	10,386	60,000	61,710	Labor 51150	63,090	63,090	5.2%
107,590	107,452	108,100	108,105	110,600	111,400	Technical 51170	113,060	113,060	2.2%
1,600	1,128	1,200	1,572	15,000	3,000	Overtime 51190	15,000	10,000	-33.3%
<u>\$218,680</u>	<u>\$217,471</u>	<u>\$245,645</u>	<u>\$256,810</u>	<u>\$324,750</u>	<u>\$315,260</u>	TOTAL	\$331,075	\$326,075	0.4%
CONTRACTUAL SERVICES - 002									
750	756	500	525	600	600	Printing 55201	600	600	0.0%
650	169	500	50	250	250	Postage & Delivery 55203	250	250	0.0%
3,000	1,063	3,000	3,040	2,500	3,000	Professional Development & Affiliation 53204	3,000	3,000	20.0%
100	69	100	73	200	200	Transportation 55205	200	200	0.0%
600	289	500	45	500	500	Knowledge & Reference Materials 56206	500	500	0.0%
6,000	3,210	6,000	500	15,000	15,000	Professional Services 53215	10,000	10,000	-33.3%
0	0	0	0	900	900	Clothing 55223	900	900	0.0%
1,080	905	1,080	1,120	1,320	1,320	Telephone 55228	1,320	1,320	0.0%
<u>\$12,180</u>	<u>\$6,461</u>	<u>\$11,680</u>	<u>\$5,353</u>	<u>\$21,270</u>	<u>\$21,770</u>	TOTAL	\$16,770	\$16,770	-21.2%
MATERIALS & SUPPLIES - 003									
700	692	700	616	800	800	Office Supplies 56401	800	800	0.0%
300	283	300	95	400	400	Operating Supplies 56403	400	400	0.0%
0	0	0	0	0	0	Repair & Maintenance Supplies 56404	7,500	7,500	100.0%
2,200	1,860	2,000	1,688	2,400	1,600	Motor Fuel 56420	2,400	2,400	0.0%
<u>\$3,200</u>	<u>\$2,835</u>	<u>\$3,000</u>	<u>\$2,399</u>	<u>\$3,600</u>	<u>\$2,800</u>	TOTAL	\$11,100	\$11,100	208.3%
CAPITAL OUTLAY - 004									
10,000	9,956	0	0	0	0	Equipment - Non Vehicular 57505	0	0	0.0%
8,369	8,369	5,220	5,220	8,674	8,674	Due to CNR 59507	11,074	10,321	19.0%
<u>\$18,369</u>	<u>\$18,325</u>	<u>\$5,220</u>	<u>\$5,220</u>	<u>\$8,674</u>	<u>\$8,674</u>	TOTAL	\$11,074	\$10,321	19.0%
<u><u>\$252,429</u></u>	<u><u>\$245,092</u></u>	<u><u>\$265,545</u></u>	<u><u>\$269,782</u></u>	<u><u>\$358,294</u></u>	<u><u>\$348,504</u></u>	TOTAL ENG. & FACILITIES ADMIN.	<u><u>\$370,019</u></u>	<u><u>\$364,266</u></u>	1.7%

PUBLIC WORKS # 43

DEPT # 24

CENTRAL GARAGE

DESCRIPTION

The Town of Killingly Highway Division Central Garage account covers Mechanics' and the Laborer/Driver/Inventory Control Aide's wages. This account also covers the expense of repairing and maintaining over seventy town-owned vehicles, ranging from cars and trucks to heavy construction equipment. The Central Garage account includes all the electricity, motor fuel, heating oil, and a shared janitorial service with the Board of Education.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18 Approved	2017-18 Estimate	OBJECT OF EXPENDITURE	2018-19 Manager	2018-19 Council	% Change (approved)
210,480	196,351	216,095	216,092	219,300	219,300	PERSONNEL - 001			
\$210,480	\$196,351	\$216,095	\$216,092	\$219,300	\$219,300	Labor 51150	223,900	223,900	2.1%
						TOTAL	\$223,900	\$223,900	2.1%
						CONTRACTUAL SERVICES - 002			
14,500	14,188	18,900	19,268	12,000	8,000	Contractual Services - Support 53208	12,000	12,000	0.0%
69,000	66,979	50,000	50,846	50,000	50,000	Contractual Services - M&E 53210	50,000	50,000	0.0%
2,000	1,269	3,000	1,205	3,000	1,500	Rental Equipment & Facilities 54219	3,000	3,000	0.0%
4,220	6,712	6,800	6,916	6,800	7,000	Clothing 55223	6,800	6,800	0.0%
22,000	20,534	22,500	20,648	22,500	21,012	Electricity 56224	20,700	20,700	-8.0%
16,000	10,284	12,000	14,524	12,000	8,507	Heating Fuel 56225	12,600	12,600	5.0%
2,850	2,661	2,850	2,625	2,850	2,850	Sewer Charges 56226	2,850	2,850	0.0%
\$130,570	\$122,627	\$116,050	\$116,032	\$109,150	\$98,869	TOTAL	\$107,950	\$107,950	-1.1%
						MATERIALS & SUPPLIES - 003			
3,000	3,298	3,000	3,012	3,000	2,000	Cleaning Supplies 55402	3,000	3,000	0.0%
7,000	7,833	7,000	7,944	7,000	5,000	Operating Supplies 56403	7,000	7,000	0.0%
5,000	3,389	5,000	1,330	5,000	5,000	Repair & Maintenance Supplies 56404	5,000	5,000	0.0%
125,000	109,283	117,235	111,842	125,000	125,000	Repair Parts 56410	125,000	125,000	0.0%
6,500	6,615	7,000	7,055	7,000	8,000	Small Tools & Equipment 56415	7,000	7,000	0.0%
100,000	88,505	75,000	73,942	86,000	84,198	Motor Fuel 56420	97,000	92,000	7.0%
8,500	9,158	8,500	7,729	8,500	8,500	Lubricants 56421	8,500	8,500	0.0%
16,000	7,865	16,000	10,963	16,000	16,000	Tires 56425	16,000	16,000	0.0%
\$271,000	\$235,946	\$238,735	\$223,817	\$257,500	\$253,698	TOTAL	\$268,500	\$263,500	2.3%
						CAPITAL OUTLAY - 004			
4,000	3,795	0	0	0	0	Equipment - Non vehicular 57505	0		
6,067	6,067	6,067	6,067	6,067	6,067	Due to CNR 59507	6,067	5,650	-6.9%
\$6,067	\$6,067	\$6,067	\$6,067	\$6,067	\$6,067	TOTAL	\$6,067	\$5,650	-6.9%
<u>\$618,117</u>	<u>\$560,991</u>	<u>\$576,947</u>	<u>\$562,008</u>	<u>\$592,017</u>	<u>\$577,934</u>	TOTAL CENTRAL GARAGE	<u>\$606,417</u>	<u>\$601,000</u>	1.5%

PUBLIC WORKS # 43

DEPT # 28

HIGHWAY MAINTENANCE

DESCRIPTION

The Town of Killingly Highway Maintenance account funds the wages for the biggest portion of the Highway Division's employees and provides for the maintenance of approximately 120 miles of improved roads and 10 miles of unimproved roads, with new roads being added every year. Major expenditures include the line striping of 35 miles of town roads, removal of hazardous trees, roadside mowing and brush control, road sweeping, road pavement patching and repair, drainage maintenance and repair, litter pick up, curb repair, dirt road maintenance and dust control.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18 Approved	2017-18 Estimate	OBJECT OF EXPENDITURE	2018-19 Manager	2018-19 Council	% Change (approved)
						PERSONNEL - 001			
759,900	755,894	773,500	757,800	787,800	787,800	Labor 51150	804,800	804,800	2.2%
15,000	13,978	15,000	16,364	15,000	15,000	Overtime 51190	15,000	10,000	-33.3%
\$774,900	\$769,872	\$788,500	\$774,164	\$802,800	\$802,800	TOTAL	\$819,800	\$814,800	1.5%
						CONTRACTUAL SERVICES - 002			
3,500	1,200	3,500	3,126	3,500	3,500	Professional Development & Affiliation 53204	3,500	3,500	0.0%
25,000	26,709	25,000	11,948	25,000	27,000	Contractual Services - Support 53208	20,000	20,000	-20.0%
5,000	0	5,000	0	12,500	12,500	Rental Equipment & Facilities 54219	3,000	3,000	-76.0%
800	133	500	50	250	250	Meals 56222	250	250	0.0%
9,000	9,166	9,000	8,124	10,000	10,000	Clothing 55223	10,000	10,000	0.0%
10,000	11,011	9,000	11,660	11,000	11,500	Electricity for Street Lights 56224	10,000	10,000	-9.1%
\$53,300	\$48,219	\$52,000	\$34,908	\$62,250	\$64,750	TOTAL	\$46,750	\$46,750	-24.9%
						MATERIALS & SUPPLIES - 003			
12,500	6,933	12,500	8,086	12,500	10,000	Operating Supplies 56403	10,500	10,500	-16.0%
2,000	2,000	2,000	661	2,000	1,000	Repair & Maintenance Supplies 56404	2,000	2,000	0.0%
1,500	335	1,500	606	1,500	1,500	Landscaping Supplies 56405	1,500	1,500	0.0%
3,000	2,806	3,000	3,073	3,000	3,000	Small Tools & Equipment 56415	3,000	3,000	0.0%
138,336	132,496	200,591	149,110	200,000	200,000	Bituminous Products 56432	189,000	164,000	-18.0%
12,000	13,132	11,000	10,313	11,000	11,000	Drainage Products 56433	11,000	11,000	0.0%
5,000	4,172	4,000	4,953	4,000	4,000	Sand & Gravel 56434	5,000	5,000	25.0%
7,500	3,870	5,000	1,935	5,000	5,000	Calcium 56435	3,500	3,500	-30.0%
25,000	22,328	20,000	17,886	20,000	17,000	Traffic Control Supplies 56440	20,000	20,000	0.0%
\$206,836	\$188,072	\$259,591	\$196,623	\$259,000	\$252,500	TOTAL	\$245,500	\$220,500	-14.9%
						CAPITAL OUTLAY - 004			
117,000	104,666	9,500	9,169	6,000	5,900	Equipment non-vehicular 57505	0	0	-100.0%
340,485	340,485	332,334	332,334	326,414	326,414	Due to CNR 59507	321,267	194,368	-40.5%
\$457,485	\$445,151	\$341,834	\$341,503	\$332,414	\$332,314	TOTAL	\$321,267	\$194,368	-41.5%
<u>\$1,492,521</u>	<u>\$1,451,314</u>	<u>\$1,441,925</u>	<u>\$1,347,198</u>	<u>\$1,456,464</u>	<u>\$1,452,364</u>	TOTAL HIGHWAY MAINTENANCE	<u>\$1,433,317</u>	<u>\$1,276,418</u>	-12.4%

PUBLIC WORKS # 43

DEPT # 29

HIGHWAY WINTER MAINTENANCE

DESCRIPTION

The Town of Killingly Highway Division Winter Maintenance Account funds the cost of winter snow removal and ice control during regular and overtime winter operations. This account covers the cost of salt and sand used for snow and ice control, and the cost of plow blade replacement. This budget line is directly related to the amount of winter precipitation, temperatures, and the length of the winter season; therefore, expenses fluctuate annually.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)
				Approved	Estimate			Manager	Council	
PERSONNEL - 001										
66,664	66,664	115,000	105,916	115,000	128,575	Overtime	51190	115,000	115,000	0.0%
\$66,664	\$66,664	\$115,000	\$105,916	\$115,000	\$128,575	TOTAL		\$115,000	\$115,000	0.0%
CONTRACTUAL SERVICES - 002										
2,000	0	5,000	2,350	5,000	1,400	Contractual Services - M&E	53210	5,000	5,000	0.0%
3,000	2,542	3,000	4,077	4,000	5,340	Meals	56222	4,000	4,000	0.0%
\$5,000	\$2,542	\$8,000	\$6,427	\$9,000	\$6,740	TOTAL		\$9,000	\$9,000	0.0%
MATERIALS & SUPPLIES - 003										
13,000	3,404	13,000	11,456	14,000	4,500	Operating Supplies	56403	14,000	14,000	0.0%
70,000	70,000	19,409	0	5,000	0	Sand & Gravel	56434	1,000	1,000	-80.0%
125,000	125,000	125,000	143,302	225,000	225,000	Salt & Calcium	56435	250,000	250,000	11.1%
\$208,000	\$198,404	\$157,409	\$154,758	\$244,000	\$229,500	TOTAL		\$265,000	\$265,000	8.6%
\$279,664	\$267,610	\$280,409	\$267,101	\$368,000	\$364,815	TOTAL HIGHWAY WINTER MAINTENANCE		\$389,000	\$389,000	5.7%

RECREATION/CULTURAL #45

DEPT # 32

RECREATION ADMINISTRATION & PROGRAM

DESCRIPTION

This budget account covers the Department's administrative overhead and office operation as well as the recreation opportunities offered by the Parks & Recreation Department. Our mission is to provide fun, safe, physically rewarding and emotionally satisfying family and individual recreation opportunities and facilities to every member of the Killingly Community at a nominal cost "Just for the FUN of it". We will continue to look and think outside the box to maintain this level of recreation and commitment. We look forward to meeting more members of the community through our various programs and events in the upcoming year.

2015-16	2015-16	2016-17	2016-17	2017-18			2018-19
Budget	Actual	Budget	Actual	Approved	Estimated		Projected
478,508	447,926	478,508	425,649	455,553	449,428	Expenditures/Appropriations	457,203
(126,000)	(117,628)	(126,000)	(138,852)	(121,500)	(118,500)	Revenues	(122,000)
\$352,508	\$330,298	\$352,508	\$286,797	\$334,053	\$330,928	Net Tax Impact	\$335,203

2015-16	2015-16	2016-17	2016-17	2017-18			2018-19		% Change	
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE	Manager	Council	(approved)	
PERSONNEL - 001										
74,580	74,574	75,960	75,953	77,400	77,400	Salary Administrative	51120	77,400	77,400	0.00%
64,540	64,537	65,730	65,718	66,940	66,940	Clerical	51130	68,550	68,550	2.41%
146,000	145,127	140,000	122,622	142,000	140,000	Seasonal Staff	51161	142,000	142,000	0.00%
90,285	78,215	83,850	83,786	85,410	85,410	Technical	51170	87,350	87,350	2.27%
8,000	8,686	7,000	7,067	7,000	7,150	Overtime	51190	7,500	7,500	7.14%
\$383,405	\$371,139	\$372,540	\$355,146	\$378,750	\$376,900	TOTAL	\$382,800	\$382,800	1.07%	
CONTRACTUAL SERVICES - 002										
2,500	1,549	2,500	1,030	2,000	1,400	Printing	55201	1,600	1,600	-20.00%
10,000	9,375	8,500	8,066	8,500	8,000	Advertising	55202	8,500	8,500	0.00%
5,900	4,789	5,400	4,342	5,200	4,450	Postage & Delivery	55203	4,800	4,800	-7.69%
3,000	2,753	3,500	3,352	3,500	3,100	Professional Development & Affiliation	53204	3,500	3,500	0.00%
400	31	200	17	100	100	Transportation	55205	100	100	0.00%
750	210	500	332	350	300	Knowledge & Reference Materials	56206	350	350	0.00%
35,200	21,854	30,000	23,108	25,500	27,000	Contractual Services - Support	53208	25,000	25,000	-1.96%
6,000	6,109	6,300	5,052	3,300	2,000	Contractual Services - Office	53209	2,500	2,500	-24.24%
3,300	2,623	2,800	2,647	2,800	2,600	Telephone	55228	3,360	3,360	20.00%
\$67,050	\$49,293	\$59,700	\$47,946	\$51,250	\$48,950	TOTAL	\$49,710	\$49,710	-3.00%	
MATERIALS & SUPPLIES - 003										
5,000	4,348	5,000	3,954	4,500	4,000	Office Supplies	56401	4,000	4,000	-11.11%
12,000	12,052	11,000	11,396	11,000	11,000	Operating Supplies	56403	12,000	12,000	9.09%
2,000	1,018	0	0	0	0	Arts & Crafts	56408	0	0	0.00%
6,000	7,023	7,500	4,154	7,000	5,575	Athletic Supplies/Games	56409	6,000	6,000	-14.29%
\$25,000	\$24,441	\$23,500	\$19,504	\$22,500	\$20,575	TOTAL	\$22,000	\$22,000	-2.22%	
CAPITAL OUTLAY - 004										
3,053	3,053	3,053	3,053	3,053	3,053	Due to CNR	59507	3,053	2,714	-11.10%
\$3,053	\$3,053	\$3,053	\$3,053	\$3,053	\$3,053	TOTAL	\$3,053	\$2,714	-11.10%	
\$478,508	\$447,926	\$458,793	\$425,649	\$455,553	\$449,478		\$457,563	\$457,224	0.37%	

RECREATION/CULTURAL # 45

PARKS AND GROUNDS

DEPT # 33

DESCRIPTION

This account covers the cost of maintaining the grounds of Town parks, the grounds around public buildings, the downtown parking lot areas and the River Trail. The craftsman position is proposed to be converted to a parks aide position, which will increase the amount of hours devoted to parks maintenance. Primary responsibilities are turf and athletic field maintenance, game preparation, care of trails, etc.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)
				Approved	Estimate		Manager	Council	
107,730	107,872	109,730	109,571	109,800	109,800	PERSONNEL - 001			
56,500	50,532	45,300	36,794	38,500	24,550	Full Time Labor 51150	112,245	112,245	2.2%
25,000	17,046	22,000	15,831	20,000	17,500	Seasonal Labor 51161	39,650	39,650	3.0%
						Overtime 51190	20,000	20,000	0.0%
\$189,230	\$175,450	\$177,030	\$162,196	\$168,300	\$151,850	TOTAL	\$171,895	\$171,895	2.1%
16,000	9,807	12,000	9,850	10,500	10,200	CONTRACTUAL SERVICES - 002			
8,200	6,462	8,000	7,566	8,000	7,850	Contractual Services - Support 53208	10,500	10,500	0.0%
8,300	5,377	6,500	6,240	6,500	6,200	Contractual Services - M&E 53210	8,000	8,000	0.0%
600	36	250	54	250	160	Rental Equipment & Facilities 54219	6,500	6,500	0.0%
2,200	1,385	1,500	1,330	1,800	1,600	Meals 56222	250	250	0.0%
24,000	18,429	24,000	22,211	24,000	17,240	Clothing 55223	1,800	1,800	0.0%
3,700	305	3,000	769	1,500	1,200	Electricity 56224	22,000	22,000	-8.3%
350	348	400	348	400	500	Heating Fuel - Propane 56225	1,000	1,000	-33.3%
3,500	2,809	3,500	2,741	4,500	2,632	Sewer Charges 56226	440	440	10.0%
1,200	1,502	1,000	1,467	1,600	1,500	Water Charges 54227	3,700	3,700	-17.8%
						Telephone 55228	1,600	1,600	0.0%
\$68,050	\$46,460	\$60,150	\$52,576	\$59,050	\$49,082	TOTAL	\$55,790	\$55,790	-5.5%
5,000	6,009	5,000	4,124	5,000	4,800	MATERIALS & SUPPLIES - 003			
10,000	9,913	10,000	8,705	9,000	8,500	Operating Supplies 56403	5,000	5,000	0.0%
15,000	13,879	15,000	15,584	15,000	15,750	Repair & Maintenance Supplies 56404	9,000	9,000	0.0%
4,250	5,448	5,000	5,146	5,000	5,200	Landscaping Supplies 56405	16,500	16,500	10.0%
2,000	1,488	3,000	3,199	3,000	2,850	Repair Parts 56410	5,500	5,500	10.0%
8,000	7,153	6,000	4,782	5,500	7,000	Small Tools & Equipment 56415	3,000	3,000	0.0%
150	0	150	0	0	0	Motor Fuel 56420	6,500	6,500	18.2%
700	723	700	0	700	600	Engine Lubricants 56421	0	0	0.0%
						Tires 56425	700	700	0.0%
\$45,100	\$44,613	\$44,850	\$41,540	\$43,200	\$44,700	TOTAL	\$46,200	\$46,200	6.9%
3,500	2,650	0	0	8,525	8,250	CAPITAL OUTLAY - 004			
24,487	24,487	24,487	24,487	23,853	23,853	Equipment - Non-vehicular 57505	17,000	0	-100.0%
						Due to CNR 59507	23,853	21,493	-9.9%
\$27,987	\$27,137	\$24,487	\$24,487	\$32,378	\$32,103	TOTAL	\$40,853	\$21,493	-33.6%
\$330,367	\$293,660	\$306,517	\$280,799	\$302,928	\$277,735	TOTAL PARKS AND GROUNDS	\$314,738	\$295,378	-2.5%

PUBLIC LIBRARY

DESCRIPTION

The Town of Killingly supports a full-service public library that is currently open to the public 40 hours per week, five days a week, including three evenings and Saturday. In addition to traditional library services and programs, there are eleven (11) computers available to the public for Internet access and word processing. Patrons may use home computers to access library holdings, place requests for books, download audio books, access their own library accounts and renew materials. Also available from home is the Connecticut State Library data base "Icon" which provides 24 databases accessible with a Connecticut library card.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18 Approved	2017-18 Estimate	OBJECT OF EXPENDITURE	2018-19 Manager	2018-19 Council	% Change (approved)
PERSONNEL - 001									
72,678	72,795	73,998	74,024	75,398	75,398	Salary Administrative 51120	75,398	75,398	0.0%
173,870	167,625	193,440	188,094	182,500	185,140	Regular Part-time 51140	191,548	191,548	5.0%
11,250	13,297	17,010	18,857	16,882	15,900	Seasonal 51161	16,588	16,588	-1.7%
101,030	94,033	95,035	95,114	96,800	96,800	Technical Full-time 51170	96,800	96,800	0.0%
19,505	20,810	20,302	23,693	20,397	20,397	Technical Part-time 51171	20,852	20,852	2.2%
\$378,333	\$368,561	\$399,785	\$399,782	\$391,977	\$393,635	TOTAL	\$401,186	\$401,186	2.3%
CONTRACTUAL SERVICES - 002									
450	92	450	457	450	400	Printing 55201	400	400	-11.1%
700	374	500	397	500	400	Postage & Delivery 55203	400	400	-20.0%
1,600	1,481	1,800	1,525	1,800	1,800	Professional Development & Affiliation 53204	1,800	1,800	0.0%
2,000	690	1,000	351	500	200	Transportation 55205	300	300	-40.0%
50,000	23,437	4,190	196	10,000	400	Knowledge & Reference Materials 56206	10,000	10,000	0.0%
25,000	26,212	16,000	17,894	16,000	17,756	Contractual Services - Support 53208	17,500	17,500	9.4%
3,000	1,410	2,500	3,492	2,500	2,500	Contractual Services - Office 53209	2,500	2,500	0.0%
17,000	12,401	15,000	7,426	15,000	6,000	Contractual Services - M&E 53210	10,000	10,000	-33.3%
45,000	43,687	45,000	41,149	44,000	44,000	Data Processing 53218	45,000	45,000	2.3%
11,000	8,449	5,000	27	5,000	3,000	Audio Visual 53220	5,000	5,000	0.0%
29,000	29,131	26,000	31,318	30,500	23,918	Electricity 56224	31,000	31,000	1.6%
13,500	7,136	8,000	9,153	9,000	7,500	Heating Fuel - Natural Gas 56225	9,500	9,500	5.6%
400	348	400	348	400	500	Sewer Charges 56226	500	500	25.0%
3,000	3,196	3,000	3,377	3,000	3,000	Water Charges 54227	3,000	3,000	0.0%
2,000	2,201	2,000	2,557	2,000	2,500	Telephone 55228	2,200	2,200	10.0%
\$203,650	\$160,245	\$130,840	\$119,667	\$140,650	\$113,874	TOTAL	\$139,100	\$139,100	-1.1%
MATERIALS & SUPPLIES - 003									
5,500	4,821	5,500	5,364	5,000	4,950	Office Supplies 56401	5,000	5,000	0.0%
2,300	1,434	2,300	1,070	1,300	1,300	Cleaning Supplies 56402	1,300	1,300	0.0%
200	190	0	0	0	0	Operating Supplies 56403	0	0	0.0%
3,000	769	2,500	2,044	2,500	2,500	Repair & Maintenance Supplies 56404	3,000	3,000	20.0%
1,000	927	2,000	1,886	2,000	2,000	Arts & Crafts 56408	2,000	2,000	0.0%
750	444	500	199	0	0	Small Tools & Equipment 56415	0	0	0.0%
\$12,750	\$8,585	\$12,800	\$10,563	\$10,800	\$10,750	TOTAL	\$11,300	\$11,300	4.6%
CAPITAL OUTLAY - 004									
0	0	0	0	0	0	Office Equipment 57506	0	0	0.0%
1,513	1,513	1,513	1,513	3,814	3,814	Due to CNR 59507	3,814	3,814	0.0%
\$1,513	\$1,513	\$1,513	\$1,513	\$3,814	\$3,814	TOTAL	\$3,814	\$3,814	0.0%
\$596,246	\$538,904	\$544,938	\$531,525	\$547,241	\$522,073	TOTAL PUBLIC LIBRARY	\$555,400	\$555,400	1.5%

RECREATION/CULTURAL #45**DEPT # 35****CIVIC AND CULTURAL EVENT SUBSIDIES****DESCRIPTION**

This account provides Town subsidies for organizations providing community service, special functions and cemetery decorations.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)	
				Approved	Estimate		Manager	Council		
						CONTRACTUAL SERVICES - 002				
700	700	700	700	700	700	Veterans Day	58268	700	700	0.0%
2,800	2,800	2,800	2,800	2,800	2,800	Memorial Day	58269	2,800	2,800	0.0%
2,625	2,625	2,625	2,625	125	125	Care of Graves	58270	0	0	-100.0%
\$6,125	\$6,125	\$6,125	\$6,125	\$3,625	\$3,625	TOTAL		\$3,500	\$3,500	-3.4%
						TOTAL CIVIC AND CULTURAL EVENT SUBSIDIES		\$3,500	\$3,500	-3.4%

RECREATION/CULTURAL # 45

DEPT # 36

COMMUNITY CENTER

DESCRIPTION

This budget accounts for the custodial coverage of the Community Center and the facility operating costs for such things as heating fuel and service contracts for elevators, etc.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)	
				Approved	Estimate		Manager	Council		
0	0	0	0	0	0	PERSONNEL - 001				
						Labor	51150	21,000	21,000	100.0%
\$0	\$0	\$0	\$0	\$0	\$0	TOTAL		\$21,000	\$21,000	100.0%
						CONTRACTUAL SERVICES - 002				
26,800	23,905	26,800	19,609	25,500	15,600	Contractual Services - Support	53208	0	0	-100.0%
24,000	7,698	24,000	12,795	20,000	14,000	Contractual Services - M&E	53210	18,000	18,000	-10.0%
23,000	22,229	23,500	25,231	24,500	22,037	Electricity	56224	25,000	25,000	2.0%
50,000	26,364	30,000	29,899	28,000	23,000	Heating Fuel - Natural Gas	56225	30,000	30,000	7.1%
520	401	520	554	630	1,000	Sewer Charges	56226	1,000	1,000	58.7%
3,600	3,692	3,600	4,142	3,600	4,000	Water Charges	54227	4,200	4,200	16.7%
\$127,920	\$84,289	\$108,420	\$92,230	\$102,230	\$79,637	TOTAL		\$78,200	\$78,200	-23.5%
						MATERIALS & SUPPLIES - 003				
2,500	1,798	2,500	603	1,800	750	Cleaning Supplies	56402	1,800	1,800	0.0%
4,000	3,141	4,000	2,880	3,500	1,750	Operating Supplies	56403	2,750	2,750	-21.4%
5,000	5,976	5,000	4,449	4,000	4,000	Repair & Maintenance Supplies	56404	4,000	4,000	0.0%
1,500	1,179	1,500	1,142	500	350	Small Tools & Equipment	56415	500	500	0.0%
\$13,000	\$12,094	\$13,000	\$9,074	\$9,800	\$6,850	TOTAL		\$9,050	\$9,050	-7.7%
\$140,920	\$96,383	\$121,420	\$101,304	\$112,030	\$86,487	TOTAL COMMUNITY CENTER		\$108,250	\$108,250	-3.4%

RECREATION/CULTURAL #45

DEPT # 39

OTHER TOWN BUILDINGS

DESCRIPTION

This account provides the funds to maintain the Bugbee Building, in which the Killingly Historical Society operates its Killingly Heritage Center. This account also includes the funding for the Armory. The Town owns the former State Armory building on Commerce Avenue. The facility is leased to a private party. However, under the terms of the lease, the Town is responsible for any "outside" and structural repairs such as to the roof or the masonry walls.

2015-16	2015-16	2016-17	2016-17	2017-18				2018-19		% Change
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	(approved)
CONTRACTUAL SERVICES - 002										
1,000	493	1,000	394	1,000	1,000	Contractual Services - Support	55208	1,000	1,000	0.0%
6,500	5,911	6,500	10,222	7,000	5,000	Contractual Services - M&E	53210	5,000	5,000	-28.6%
6,500	4,475	7,000	4,908	7,500	5,000	Electricity	56224	5,000	5,000	-33.3%
6,000	2,896	4,800	3,236	4,800	3,000	Heating Fuel - Natural Gas	56225	4,000	4,000	-16.7%
350	348	350	348	400	400	Sewer Charges	56226	430	430	7.5%
150	145	150	154	170	180	Water Charges	56227	200	200	17.6%
\$20,500	\$14,268	\$19,800	\$19,262	\$20,870	\$14,580	TOTAL		\$15,630	\$15,630	-25.1%
MATERIALS & SUPPLIES - 003										
750	213	750	62	750	750	Repair & Maintenance Supplies	56404	2,500	2,500	233.3%
\$750	\$213	\$750	\$62	\$750	\$750	TOTAL		\$2,500	\$2,500	233.3%
\$21,250	\$14,481	\$20,550	\$19,324	\$21,620	\$15,330	TOTAL OTHER TOWN BUILDINGS		\$18,130	\$18,130	-16.1%

BUILDING SAFETY AND INSPECTIONS**DESCRIPTION**

This budgetary account supports the Building Safety and Inspections Office which has the responsibility of ensuring the safety of persons and property through the establishment and maintenance of an effective building and fire code enforcement program. The Building Official and Fire Marshal have the responsibility and are an essential element of the overall Building Safety and Housing Code programs. Associated benefits that result from the duties performed by this office include: the reduction in the occurrence of fires, loss of life and injury, and the reduction of insurance rates.

2015-16	2015-16	2016-17	2016-17	2017-18				2018-19		% Change
Budget	Actual	Budget	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	(approved)
PERSONNEL - 001										
39,170	39,227	39,840	39,828	40,650	40,650	Clerical	51130	41,600	41,600	2.3%
119,460	123,200	157,780	144,881	169,000	169,240	Technical	51170	173,460	173,460	2.6%
15,000	11,203	0	0	500	2,000	Overtime	51190	1,000	1,000	100.0%
\$173,630	\$173,630	\$197,620	\$184,709	\$210,150	\$211,890	TOTAL		\$216,060	\$216,060	2.8%
CONTRACTUAL SERVICES - 002										
1,000	734	800	621	600	600	Printing	55201	600	600	0.0%
800	520	600	516	600	600	Postage & Delivery	55203	550	550	-8.3%
2,300	1,661	2,000	2,285	3,000	2,000	Professional Development & Affiliation	53204	2,000	2,000	-33.3%
2,000	1,551	1,200	1,142	800	1,304	Knowledge & Reference Materials	56206	1,600	1,600	100.0%
200	71	0	0	0	0	Contractual Services - Support	53208	0	0	0.0%
250	0	0	0	0	0	Contractual Services - Office	53209	0	0	0.0%
1,000	1,894	500	135	500	500	Professional Services	53215	500	500	0.0%
800	535	600	566	800	600	Clothing	55223	600	600	-25.0%
2,160	1,150	1,200	1,200	1,440	1,440	Telephone	55228	1,440	1,440	0.0%
\$10,510	\$8,116	\$6,900	\$6,465	\$7,740	\$7,044	TOTAL		\$7,290	\$7,290	-5.8%
MATERIALS & SUPPLIES - 003										
1,300	1,294	1,300	1,272	1,300	1,300	Office Supplies	56401	1,300	1,300	0.0%
400	201	400	381	650	650	Operating Supplies	56403	650	650	0.0%
400	73	400	323	0	0	Small Tools & Equipment	56415	0	0	0.0%
3,500	3,253	2,800	2,440	3,100	3,100	Motor Fuel	56420	3,500	3,500	12.9%
\$5,600	\$4,821	\$4,900	\$4,416	\$5,050	\$5,050	TOTAL		\$5,450	\$5,450	7.9%
CAPITAL OUTLAY - 004										
7,321	7,321	7,321	7,321	7,857	7,857	Due to CNR	59507	9,125	8,042	2.4%
\$7,321	\$7,321	\$7,321	\$7,321	\$7,857	\$7,857	TOTAL		\$9,125	\$8,042	2.4%
\$197,061	\$193,888	\$216,741	\$202,911	\$230,797	\$231,841	TOTAL BUILDING SAFETY AND INSPECTIONS		\$237,925	\$236,842	2.6%

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT #42

DEPT # 42

ANIMAL CONTROL

DESCRIPTION

This account provides funding for the operation of the Animal Control Program which deals with enforcement of State laws regarding animals, especially dogs, and efforts to protect animals from abuse and neglect.

The Northeast Connecticut Council of Governments (NECCOG) provides animal control services on a regional basis. The regional approach provides budgetary savings with more coverage.

<u>2015-16</u>	<u>2015-16</u>	<u>2016-17</u>	<u>2016-17</u>	<u>2017-18</u>		<u>OBJECT OF EXPENDITURE</u>		<u>2018-19</u>		% Change (approved)
<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>	<u>Approved</u>	<u>Estimate</u>			<u>Manager</u>	<u>Council</u>	
<u>51,699</u>	<u>51,699</u>	<u>54,092</u>	<u>54,092</u>	<u>53,963</u>	<u>53,963</u>	<u>CONTRACTUAL SERVICES - 002</u>				
						Professional Services	53215	<u>53,767</u>	<u>53,767</u>	-0.4%
<u>\$51,699</u>	<u>\$51,699</u>	<u>\$54,092</u>	<u>\$54,092</u>	<u>\$53,963</u>	<u>\$53,963</u>	TOTAL		<u>\$53,767</u>	<u>\$53,767</u>	-0.4%
						<u>MATERIALS & SUPPLIES - 003</u>				
<u>100</u>	<u>100</u>	<u>100</u>	<u>57</u>	<u>100</u>	<u>100</u>	Operating Supplies	56403	<u>100</u>	<u>100</u>	0.0%
<u>\$100</u>	<u>\$100</u>	<u>\$100</u>	<u>\$57</u>	<u>\$100</u>	<u>\$100</u>	TOTAL		<u>\$100</u>	<u>\$100</u>	0.0%
<u>\$51,799</u>	<u>\$51,799</u>	<u>\$54,192</u>	<u>\$54,149</u>	<u>\$54,063</u>	<u>\$54,063</u>	TOTAL ANIMAL CONTROL		<u>\$53,867</u>	<u>\$53,867</u>	-0.4%

**PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT # 42
LAW ENFORCEMENT**

DEPT # 43

DESCRIPTION

This budget account covers Town police officers and the Town's contracts with the Connecticut State Police for Resident State Troopers. The Resident Troopers' Office is responsible for enforcing State laws and Town ordinances, as well as advising the Town Manager, the Town Council and the Public Safety Commission on an as-needed basis. The Office coordinates all law enforcement efforts in Town and consolidates law enforcement information. The hybrid officer/Trooper staff provides all law enforcement-related services, such as motor vehicle enforcement, criminal investigations, as well as specialized patrols in problem areas and community policing involving bike and foot patrols where needed.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)
				Approved	Estimate		Manager	Council	
0	0	0	0	252,000	107,683	PERSONNEL - 001			
0	0	0	0	60,000	32,969	Constabulary 51180	280,000	210,000	-16.7%
15,060	15,060	16,020	11,119	0	0	Overtime 51190	80,000	80,000	33.3%
						51130	0	0	0.0%
\$15,060	\$15,060	\$16,020	\$11,119	\$312,000	\$140,652	TOTAL	\$360,000	\$290,000	-7.1%
						CONTRACTUAL SERVICES - 002			
200	119	150	105	150	100	Printing 55201	0	0	-100.0%
400	499	400	285	400	300	Postage & Delivery 55203	0	0	-100.0%
			0	20,000	1,000	Professional Development/Training 53204	15,000	15,000	-25.0%
0	0	0	0	0	0	Contractual Services - Constabulary 53212	3,500	3,500	100.0%
899,869	817,592	939,904	899,982	662,382	660,000	Contractual Services - Resident Troopers 53208	470,000	470,000	-29.0%
560	0	0	0	0	0	Contractual Services - Office 53209	0	0	0.0%
0	0	0	0	4,800	4,000	Clothing 55223	4,800	4,800	0.0%
0	0	0	0	2,400	1,500	Telephone 55228	4,000	4,000	66.7%
\$901,029	\$818,210	\$940,454	\$900,372	\$690,132	\$666,900	TOTAL	\$497,300	\$497,300	-27.9%
						MATERIALS & SUPPLIES - 003			
1,600	615	500	347	0	0	Office Supplies 56401	0	0	0.0%
500	436	500	380	7,700	1,000	Operating Supplies 56403	5,000	5,000	-35.1%
			0	0	0	Vehicle Maintenance/Constabulary 56407	7,500	7,500	100.0%
200	25	200	0	3,000	1,200	Motor Fuel 56420	13,500	13,500	350.0%
\$2,300	\$1,076	\$1,200	\$727	\$10,700	\$2,200	TOTAL	\$26,000	\$26,000	143.0%
						CAPITAL OUTLAY - 004			
3,500	0		0	0	0	Equipment - Non-vehicular 57505	0	0	0.0%
0	0	0	0	38,000	38,000	Equipment - Vehicular 57504	0	0	-100.0%
0	0	0	0	6,429	6,429	Due to CNR 59507	33,750	31,500	390.0%
\$3,500	\$0	\$0	\$0	\$44,429	\$44,429	TOTAL	\$33,750	\$31,500	-29.1%
<u>\$921,889</u>	<u>\$834,346</u>	<u>\$957,674</u>	<u>\$912,218</u>	<u>\$1,057,261</u>	<u>\$854,181</u>	TOTAL LAW ENFORCEMENT	<u>\$917,050</u>	<u>\$844,800</u>	-20.1%

**PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT # 50
COMMUNITY DEVELOPMENT**

DEPT # 51

DESCRIPTION

The Community Development Office is responsible for the development and administration of grant-funded projects, primarily serving the low and moderate income residents in Town. The Office coordinates its activities with other Town Departments, the Permanent Building Commission and the residents of Killingly. The Administrator continues to staff the Permanent Building Commission. It is anticipated that, in time, grant proceeds could fund the majority of the cost of the Community Development Administrator's position.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)
				Approved	Estimate			Manager	Council	
PERSONNEL - 001										
67,715	67,699	68,745	68,727	70,130	70,130	Salary Administrative	51120	70,130	70,130	0.0%
0	0	20,500	3,823	25,000	25,335	Technical	51170	26,350	26,350	5.4%
\$67,715	\$67,699	\$89,245	\$72,550	\$95,130	\$95,465	TOTAL		\$96,480	\$96,480	1.4%
CONTRACTUAL SERVICES - 002										
350	218	300	162	300	300	Printing	55201	300	300	0.0%
500	722	500	0	500	450	Advertising	55202	500	500	0.0%
450	374	450	183	450	430	Postage & Delivery	55203	450	450	0.0%
2,500	943	2,500	2,761	3,000	3,000	Professional Development & Affiliation	53204	2,500	2,500	-16.7%
150	0	150	0	150	150	Transportation	55205	250	250	66.7%
100	0	0	0	0	0	Knowledge & Reference Materials	56206	0	0	0.0%
2,500	1,075	2,000	582	2,000	2,000	Contractual Services - Support	53208	2,000	2,000	0.0%
1,000	698	0	0	0	0	General Assistance	50289	0	0	0.0%
\$7,550	\$4,030	\$5,900	\$3,688	\$6,400	\$6,330	TOTAL		\$6,000	\$6,000	-6.3%
MATERIALS & SUPPLIES - 003										
400	174	400	343	400	440	Office Supplies	56401	450	450	12.5%
\$400	\$174	\$400	\$343	\$400	\$440	TOTAL		\$450	\$450	12.5%
\$75,665	\$71,903	\$95,545	\$76,581	\$101,930	\$102,235	TOTAL COMMUNITY DEVELOPMENT		\$102,930	\$102,930	1.0%

HUMAN SERVICE SUBSIDIES**DESCRIPTION**

This account provides the Town's contribution toward a portion of the operating costs of various social, health, safety and other agencies offering services to Town residents. To address needs which transcend municipal boundaries, most of these services are provided on a regional basis in the interest of economy and efficiency. Contributions to these agencies are based on a variety of formulae such as per capita or statistical measurement of the service received by an individual Town. For the Adult Education Program, the Town serves as the recipient of State grant money, which is passed through to the Regional Community and Adult Education Program. There is a corresponding recognition of the grant in the Revenue section of the budget.

2015-16	2016-17	2017-18				2018-19		% Change
Actual	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	(approved)
CONTRACTUAL SERVICES - 002								
12,000	12,000	12,000	12,000	Day Kimball Homecare	58273	12,000	12,000	0.0%
12,159	12,159	12,159	12,159	United Services	58274	12,159	12,159	0.0%
20,000	20,000	20,000	20,000	Ambulance Service	58275	20,000	20,000	0.0%
23,000	23,000	23,000	23,000	Senior Citizens Center	58276	23,000	23,000	0.0%
10,962	10,962	10,962	10,962	Quinebaug Youth Services	58277	10,962	10,962	0.0%
72,379	75,729	78,974	78,974	District Department of Health	58278	83,809	83,809	6.1%
5,700	5,700	5,700	5,700	Women's Center of Northeastern Connecticut	58279	5,700	5,700	0.0%
43,425	42,907	43,097	43,097	911 Emergency Dispatch	58280	43,562	43,562	1.1%
28,434	28,334	29,979	29,979	Transit District	58281	29,871	29,871	-0.4%
113,450	107,820	105,609	106,660	Adult Education	58282	103,471	103,471	-2.0%
27,027	27,027	31,000	31,000	Elderly Nutrition Program- Thames Council	58283	34,100	34,100	10.0%
3,300	4,000	4,343	4,343	NE Comm. Against Substance Abuse	58284	0	0	-100.0%
62,014	62,432	69,350	69,350	Paramedic Intercept Service	58292	76,000	76,000	9.6%
0	0	0	0	ACCESS Agency	58296	1,000	1,000	100.0%
1,500	1,500	1,500	1,500	Veteran's Service	58299	1,500	1,500	0.0%
0	1,500	1,500	1,500	Northeast Placement Services	58285	1,500	1,500	0.0%
2,430	2,400	2,400	2,400	Senior Resources/Agency on Aging	58302	2,400	2,400	0.0%
\$437,780	\$437,470	\$451,573	\$452,624	TOTAL		\$461,034	\$461,034	2.1%
\$437,780	\$437,470	\$451,573	\$452,624	TOTAL HUMAN SERVICE SUBSIDIES		\$461,034	\$461,034	2.1%

EMPLOYEE BENEFITS

DESCRIPTION

This account funds fringe benefits provided to Town employees. A comprehensive and competitive benefits package is maintained in order to attract and retain qualified workers. Included in the benefit package are health and life insurance and a partial tuition reimbursement program for work-related courses. The pension program appropriation is a combination of the actuarially-determined contribution toward the Town's defined-benefit retirement program and payments on behalf of employees to a defined contribution retirement program offered through the International City/County Management Association Retirement Corporation (ICMA-RC).

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change (approved)
				Approved	Estimate		Manager	Council	
						CONTRACTUAL SERVICES - 002			
996,566	906,726	861,236	735,063	1,078,179	904,800	Health Insurance 52230	1,060,000	1,030,000	-4.5%
312,146	285,858	312,290	293,502	352,162	296,082	Employer Payroll Taxes 52231	345,078	345,078	-2.0%
12,000	10,079	10,000	10,070	11,000	12,825	Life Insurance 52232	11,592	11,592	5.4%
15,000	23,409	23,000	23,442	15,000	40,427	Unemployment Compensation 52233	18,390	18,390	22.6%
120,027	124,671	131,788	133,048	149,998	141,678	Pension Program 52234	155,858	155,858	3.9%
6,500	7,111	6,500	5,577	8,000	8,000	Employment Programs 52235	6,000	6,000	-25.0%
0	0	10,000	10,000	10,000	10,000	Other Post Employment Benefits 52240	10,000	0	-100.0%
						TOTAL	\$1,606,918	\$1,566,918	-3.5%
\$1,462,239	\$1,357,854	\$1,354,814	\$1,210,702	\$1,624,339	\$1,413,812				
<u>\$1,462,239</u>	<u>\$1,357,854</u>	<u>\$1,354,814</u>	<u>\$1,210,702</u>	<u>\$1,624,339</u>	<u>\$1,413,812</u>	TOTAL EMPLOYEE BENEFITS	<u>\$1,606,918</u>	<u>\$1,566,918</u>	-3.5%

MISCELLANEOUS # 50

DEPT # 62

INSURANCE

DESCRIPTION

This account funds property and liability insurance coverage for both the Town and Board of Education. Coverage is provided for building, property, liability, automotive, boiler, machinery, public officials' liability, employee blanket bonds and bonding for certain employees. The Workers' Compensation appropriation covers only the Town's portion of the premium. To counter the increase in premiums, the Town utilizes higher deductibles on all of its insurance lines. A Self-Insured Fund has been established (see Page F-6) to cover losses below the deductibles.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18		OBJECT OF EXPENDITURE		2018-19		% Change (approved)
				Approved	Estimate			Manager	Council	
						CONTRACTUAL SERVICES - 002				
498,660	483,088	523,753	522,683	559,941	520,000	Property/Liability	52236	525,000	525,000	-6.2%
149,554	150,022	181,563	182,626	191,757	184,634	Workers' Compensation	52237	218,000	208,000	8.5%
20,000	20,000	20,000	20,000	40,000	40,000	Self-Insured Losses	59239	0	0	-100.0%
\$668,214	\$653,110	\$725,316	\$725,309	\$791,698	\$744,634	TOTAL		\$743,000	\$733,000	-7.4%
<u>\$668,214</u>	<u>\$653,110</u>	<u>\$725,316</u>	<u>\$725,309</u>	<u>\$791,698</u>	<u>\$744,634</u>	TOTAL INSURANCE		<u>\$743,000</u>	<u>\$733,000</u>	-7.4%

SPECIAL RESERVES & PROGRAMS

DESCRIPTION

Funds in this account provide for the reservation of funds for several purposes. General Contingency exists to provide funds for unanticipated levels of expense. In addition, the "Contingent" line has traditionally contained funding for yet-to-be determined wage adjustments. The Council approves all transfers from the Contingent Account.

2015-16	2015-16	2016-17	2016-17	2017-18		OBJECT OF EXPENDITURE	2018-19		% Change
Budget	Actual	Budget	Actual	Approved	Estimate		Manager	Council	
CONTRACTUAL SERVICES - 002									
153,502	119,827	205,265	169,167	231,560	180,000	Contingent 55241	260,000	250,000	8.0%
41,602	41,602	45,000	45,000	45,000	45,000	Reserve for Revaluation 59286	0	0	-100.0%
10,000	10,000	30,000	30,000	30,000	30,000	Reserve for Revaluation Commercial Prop 59287	0	0	-100.0%
10,000	10,000	0	0	10,000	10,000	Reserve for Plan of Conservation & Dev. 59291	0	0	-100.0%
50,000	50,000	75,000	75,000	25,000	25,000	Reserve for Information Technology 59293	25,000	25,000	0.0%
0	0	10,000	10,000	10,000	10,000	Reserve for Maintenance of Dams 59304	10,000	5,000	-50.0%
0	0	0	0	25,000	25,000	Reserve for Bridge Maintenance 59308	10,000	5,000	-80.0%
0	0	10,000	10,000	5,000	5,000	Reserve for Negotiation of PILOT 59305	0	0	-100.0%
10,000	10,115	0	0	0	0	Reserve for OPEB Trust 59303	0	0	0.0%
0	0	166,000	166,000	0	0	Reserve for Constabulary 59306	0	0	0.0%
0	0	150,000	150,000	0	0	Rate Stabilization Fund 59307	0	0	0.0%
10,000	10,000	10,000	10,000	10,000	10,000	Reserve for Demo & Relocation 59295	10,000	10,000	0.0%
\$285,104	\$251,544	\$701,265	\$665,167	\$391,560	\$340,000	TOTAL	\$315,000	\$295,000	-24.7%
<u>\$285,104</u>	<u>\$251,544</u>	<u>\$701,265</u>	<u>\$665,167</u>	<u>\$391,560</u>	<u>\$340,000</u>	TOTAL SPECIAL RESERVES & PROGRAMS	<u>\$315,000</u>	<u>\$295,000</u>	-24.7%

MISCELLANEOUS #48

DEPT # 64

DEBT SERVICE

DESCRIPTION

This account provides for the payment of principal and interest on the Town's long and short-term debt obligations. These debt obligations are used in the development and maintenance of the Town's facilities and capital infrastructure.

2015-16 Budget	2015-16 Actual	2016-17 Budget	2016-17 Actual	2017-18 Approved	2017-18 Estimate	OBJECT OF EXPENDITURE	2018-19 Manager	2018-19 Council	% Change (approved)
CAPITAL OUTLAY - 004									
30,000	29,500	30,000	0	30,000	0	Debt Issuance Costs	30,000	30,000	0.0%
34,575	34,575	34,575	34,575	34,575	34,575	Principal - Sewer Extension 2001	34,575	34,575	0.0%
40,453	40,453	38,897	38,897	37,341	37,341	Interest - Sewer Extension 2001	35,785	35,785	-4.2%
270,000	270,000	270,000	270,000	0	0	Principal - GO Bonds 06/07	0	0	0.0%
156,600	157,588	62,100	62,100	48,600	48,600	Interest - GO Bonds 06/07	48,600	48,600	0.0%
245,000	245,000	240,000	240,000	240,000	240,000	Principal - '07 Refunding Bond	240,000	240,000	0.0%
93,710	93,710	81,460	81,460	69,460	69,460	Interest - '07 Refunding Bond	57,460	57,460	-17.3%
250,000	250,000	250,000	250,000	250,000	250,000	\$5MM New H.S. Bonds-Principal	0	0	-100.0%
135,000	135,000	21,875	21,875	10,938	10,938	\$5MM New H.S. Bonds-Interest	0	0	-100.0%
150,000	150,000	150,000	150,000	150,000	150,000	Principal - New HS Bonds 05/09	150,000	150,000	0.0%
76,463	76,463	72,713	72,713	9,375	9,375	Interest- New HS Bonds 05/09	4,875	4,875	-48.0%
325,000	325,000	325,000	325,000	325,000	325,000	Principal - 2010 Bonds	325,000	325,000	0.0%
180,375	178,159	167,375	167,375	34,125	34,125	Interest - 2010 Bonds	24,375	24,375	-28.6%
175,000	175,000	175,000	175,000	175,000	175,000	Principal - 2011 Bonds	175,000	175,000	0.0%
101,281	66,609	96,906	50,841	23,188	23,188	Interest - 2011 Bonds	17,938	17,938	-22.6%
120,000	120,000	120,000	120,000	120,000	120,000	Principal - 2012 Bonds	120,000	120,000	0.0%
56,550	56,550	52,950	52,950	49,350	49,350	Interest - 2012 Bonds	45,750	45,750	-7.3%
105,000	105,000	105,000	105,000	105,000	105,000	Principal - 2013 Bonds	105,000	105,000	0.0%
46,200	46,200	44,100	44,100	42,000	42,000	Interest - 2013 Bonds	39,900	39,900	-5.0%
143,590	143,590	143,590	143,590	143,590	143,590	Principal - Sewer Replacement USDA	143,590	143,590	0.0%
185,949	184,467	179,441	179,441	174,416	174,416	Interest - Sewer Replacement USDA	169,390	169,390	-2.9%
52,898	52,898	52,898	52,898	52,898	52,898	Principal - Sewer Replacement USDA	52,898	52,898	0.0%
56,733	56,732	55,278	55,278	53,823	53,823	Interest - Sewer Replacement USDA	52,368	52,368	-2.7%
				275,000	275,000	Principal - 07 & 08 Refunded Portion	550,000	550,000	100.0%
0	0	130,600	130,600	130,600	130,600	Interest - 07 & 08 Refunded Portion	125,100	125,100	-4.2%
0	0	225,000	225,000	120,000	120,000	Principal - Taxable 2016 Bonds	120,000	120,000	0.0%
0	0	136,084	136,084	63,035	63,035	Interest - Taxable 2016 Bonds	61,655	61,655	-2.2%
				100,000	100,000	Principal - Non Taxable 2016 Bonds	100,000	100,000	0.0%
				55,000	55,000	Interest - Non Taxable 2016 Bonds	53,000	53,000	-3.6%
				7,963	7,963	Interest - Refunded 09,10,11 Bonds GP	7,963	7,963	0.0%
				15,000	15,000	Principal - Refunded 09,10,11 Bonds School	15,000	15,000	0.0%
				197,862	197,862	Interest - Refunded 09,10,11 Bonds School	197,563	197,563	-0.2%
25,000	39,889	0		0	0	Interest - BANS	0	0	0.0%
						CWF - 2.567M Rodgers	271,688	271,688	100.0%
<u>\$3,055,377</u>	<u>\$3,032,383</u>	<u>\$3,260,842</u>	<u>\$3,184,777</u>	<u>\$3,143,139</u>	<u>\$3,113,139</u>	TOTAL	<u>\$3,374,473</u>	<u>\$3,374,473</u>	7.4%
<u>\$3,055,377</u>	<u>\$3,032,383</u>	<u>\$3,260,842</u>	<u>\$3,184,777</u>	<u>\$3,143,139</u>	<u>\$3,113,139</u>	TOTAL DEBT SERVICE	<u>\$3,374,473</u>	<u>\$3,374,473</u>	7.4%

MISCELLANEOUS**CAPITAL BUDGET****CIP PROGRAM****DESCRIPTION**

The Capital Budget is a listing of all recommended capital projects proposed for the next fiscal year. By definition, a Capital Project is a project that helps maintain or improve a Town asset, often called infrastructure. To be included in the Capital Budget, a project must meet ONE of the following requirements (criteria):

- It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. The project must have a total cost of at least \$10,000 over the life of the project. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.
- It is a purchase of major equipment (assets) costing \$50,000 or more with a useful life of at least 10 years.
- It is a major maintenance or rehabilitation project for existing facilities with a cost of \$10,000 or more and an economic life of at least 10 years.

The Capital Outlay amount listed in the Town's expenditures and in the Capital Budget is the Town's General Fund Contribution for that fiscal year. The itemized list of funding sources, when approved on adoption of the General Government Budget, authorizes the acceptance of the non-general government contribution funds. The list of projects is matched to funding sources in the Capital Improvement Program. When any non-general fund contribution funding is approved, the project funds as contained in the Capital Budget are appropriate

EXPENDITURE CATEGORY	FY 18-19
Storm Drainage	\$20,000
Road Construction	\$307,121
Bridges	\$0
Highway	\$30,000
Public Buildings	\$565,436
Parks & Recreation	\$0
Economic & Community Development	\$0
Planning & Development	\$0
Water Pollution Control Authority	\$200,000
Schools	\$4,598,000
	\$5,720,557

FUNDING LEGEND	FY 18-19
Unimproved Town Aid 6	\$50,000
Improved Town Aid 6	\$307,121
LOCIP 3	\$165,436
Bond Funds 2	\$1,839,200
Grants Funds 8	\$0
General Fund 1	430,000
Sewer Fund 210	\$200,000
State Loan/ Grant Program 2	\$0
State Education Grants 8	\$2,328,800
Reallocation of Capital Funds 7 & 3	400,000
	\$5,720,557

CAPITAL BUDGET

CIP PROGRAM

2016-17	2017-18	
Approved	Approved	Estimate
57,025	29,088	29,088
\$57,025	\$29,088	\$29,088
<u>\$57,025</u>	<u>\$29,088</u>	<u>\$29,088</u>

TOTAL

TOTAL GENERAL FUND CONTRIBUTION

Council	Council
830,000	\$830,000
\$830,000	\$830,000
<u>\$830,000</u>	<u>\$830,000</u>

2016-17	2017-18	
Approved	Approved	Estimate
20,000	20,000	20,000
322,463	850,000	850,000
1,600,000	0	0
20,000	30,000	30,000
2,127,025	200,000	200,000
175,000	175,000	175,000
175,000	175,000	175,000
8,807,750	9,095,500	9,095,500
5,411,690	4,443,890	4,443,890
<u>19,058,928</u>	<u>15,389,390</u>	<u>15,389,390</u>

OBJECT OF EXPENDITURE

EXPENDITURE CATEGORY

Storm Drainage
Road Construction
Bridges
Highway Equipment & Materials
Public Buildings
Parks and Recreation
Planning & Development
Wastewater Treatment Plant
Schools

TOTAL

Council	Council
20,000	20,000
307,121	307,121
0	0
30,000	30,000
565,436	565,436
0	0
0	0
200,000	200,000
4,598,000	4,598,000
<u>5,720,557</u>	<u>5,720,557</u>

REVENUE SOURCE

Unimproved Town Aid
Improved Town Aid
LOCIP
Bond Funds
State Educational Grant
Miscellaneous Grants
Sewer Fund
General and /or Reserve Fund

TOTAL

50,000	50,000
307,121	307,121
165,436	165,436
1,839,200	1,839,200
2,328,800	2,328,800
0	0
200,000	200,000
830,000	830,000
<u>5,720,557</u>	<u>5,720,557</u>

TOWN OF KILLINGLY CAPITAL IMPROVEMENT PROGRAM 2019

GENERAL GOVERNMENT PROJECTS

STORM DRAINAGE

Storm Drainage Improvements

20,000 100% (6)

ROAD CONSTRUCTION

Road Renewal - Unimproved

50,000 100% (6)

Road Renewal

257,121 100% (2)

HIGHWAYS

Guardrail Replacement

30,000 100% (6)

PUBLIC BUILDINGS

Town Hall Building Improvements

165,436 100% (3)

Truck Wash Bay

400,000 100% (7)

General Government Projects

922,557

Funding Source

LOCIP 3 165,436
State Aid - Unimproved Road (TAR) 6 50,000
State Aid - Improved Road (TAR) 6 307,121
Reallocated Capital Funds 7 400,000

General Government Revenue

922,557

BOARD OF EDUCATION PROJECTS

Killingly Westfield Ave Facility

640,000 40% (2) 60% (8)

Killingly Memorial School ADA Phase I

550,000 40% (1) 60% (8)

Killingly Memorial School

763,000 40% (1) 60% (8)

Killingly Central School

146,000 40% (2) 60% (8)

Killingly Central School ADA Phase I

525,000 40% (1) 60% (8)

Killingly Intermediate School

98,000 40% (2) 60% (8)

Killingly High School

1,615,000 40% (2) 60% (8)

Goodyear Early Childhood Learning Center

261,000 40% (2) 60% (8)

Board of Education Projects

4,598,000

Funding Source

Bond Funds 2 1,839,200
General Fund Contribution 1 430,000
State Education Grants 8 2,328,800

Board of Education Revenue

4,598,000

WATER POLLUTION CONTROL AUTHORITY PROJECTS

Capital Projects/Equipment 210

100,000 100% (210)

Sewer Replacement 210

100,000 100% (210)

Water Pollution Control Authority Projects

200,000

Funding Source

Sewer Fund 210

200,000

Water Pollution Control Authority Revenue

200,000

CAPITAL IMPROVEMENT PROGRAM SUMMARY

General Government Projects

922,557

Board of Education Projects

4,598,000

Water Pollution Control Authority Projects

200,000

TOTAL PROJECTS

5,720,557

TOWN OF KILLINGLY CAPITAL BUDGET

STORM DRAINAGE

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		FY19	FY20	FY21	FY22	FY23	
Storm Drainage Improvements	(6)	20,000	20,000	20,000	20,000	20,000	100,000
Total		20,000	20,000	20,000	20,000	20,000	100,000

Project Comments

- * Storm Drainage - The Spot Drainage Improvement Program was started in 1991. It is designed to address miscellaneous drainage problems throughout the Town. Funding is applied on an as-needed basis.

Funding Schedule

<u>Funding Sources</u>	FY19	FY20	FY21	FY22	FY23	<u>TOTAL</u>
State Aid - Improved Roads (TAR) (6)	15,000	15,000	15,000	15,000	15,000	75,000
State Aid - Unimproved Roads (TAR) (6)	5,000	5,000	5,000	5,000	5,000	25,000
TOTAL	20,000	20,000	20,000	20,000	20,000	100,000
<u>Funding Requirements</u>						
Storm Drainage	20,000	20,000	20,000	20,000	20,000	100,000
TOTAL	20,000	20,000	20,000	20,000	20,000	100,000

TOWN OF KILLINGLY CAPITAL BUDGET

ROAD CONSTRUCTION

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		FY19	FY20	FY21	FY22	FY23	
Maryland Street Subdivision Drainage	(2)			250,000	250,000	250,000	750,000
Bailey Hill Road	(2)		500,000	-	-	-	500,000
Maple Street	(2)				1,000,000		1,000,000
Louisa Viens	(2)		1,000,000				1,000,000
Cranberry Bog Road	(2)				500,000	500,000	1,000,000
Capron Street	(2)			50,000			50,000
Road Renewal - Unimproved	(6)	50,000	50,000	50,000	50,000	50,000	250,000
Road Renewal	(6)	257,121	250,000	250,000	250,000	250,000	1,257,121
Total		307,121	1,800,000	600,000	2,050,000	1,050,000	5,807,121

Project Comments

Unimproved Roads - The purpose of the Unimproved Roads program is to maintain and in some cases, upgrade unimproved (dirt) roads which either

- * cause severe maintenance problems or are experiencing increased traffic due to development. The Unimproved Town Aid Road funds for this year are being designated to provide improvements to Chase Road, Roth Rd. and other unimproved roads.

Road Renewal - The Road Renewal Program provides for an on-going pavement resurfacing schedule for the Town's 119 miles of paved roads. This

- * program helps the Town avoid costly reconstruction due to deferred maintenance. In recent years, the Town has been very committed to this program, which is funded through a variety of sources. Town aid funds will be used for resurfacing various streets that are in need. The Engineering Department and the Highway Department are commencing a road evaluation project which will establish a road resurfacing/rebuilding program.

Bailey Hill Road - Bailey Hill Road runs north and south as a local connector road between Route 101 and Route 6. There are numerous drainage and

- * road improvement issues that need to be addressed in order to provide an adequate level of service for the community. The project is anticipated to take several years to complete.

Maple Street - This is a major connector road between Route 6 and Route 101. The road is in need of improvements to the pavement and sidewalks. This

- * is a large project which will require a phased approach over several years to complete. Engineering is preparing a LOTCIP application for sidewalks and road reconstruction.

Cranberry Bog Road - This road connects Westcott Road and Bailey Hill Road. Due to subbase and drainage issues this road will need to be completely

- * rebuilt. Work will be completed in a phased approach over several years.

TOWN OF KILLINGLY CAPITAL BUDGET

- Louisa Viens Road - This road is in the industrial park and connects to Lake Road with Alexander Parkway. As a result of the heavier traffic for this roadway the road is in need of complete rebuilding. The catch basins have been replaced in this section. However the roadway has not been addressed. This project will also require several years to complete.
- * Capron Street - This road connects Broad Street with Prospect and Reynolds Street. The road is in significant disrepair and will require a complete reconstruction. Drainage issues have been addressed, Road reconstruction will follow in subsequent years.
- Maryland Street Subdivision Drainage- This Subdivision is located off of Maple Street and includes Maryland St, Rosedale St, Fairview St, Walnut St, Chestnut St, Cross St, and West Oak Drive. There are significant drainage deficiencies that need to be addressed. The roadway would then be reconstructed in the final phases of this project. It is anticipated the project would take approximately several years to complete.

Funding Schedule

<u>Funding Sources</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>TOTAL</u>
State Aid - Improved Roads (TAR) (6)	307,121	250,000	250,000	250,000	250,000	1,307,121
State Aid - Unimproved Roads (TAR) (6)		50,000	50,000	50,000	50,000	200,000
Bond Funds (2)		1,500,000	300,000	1,750,000	750,000	4,300,000
TOTAL	307,121	1,800,000	600,000	2,050,000	1,050,000	5,807,121
<u>Funding Requirements</u>						
Road Construction	307,121	1,800,000	600,000	2,050,000	1,050,000	5,807,121
TOTAL	307,121	1,800,000	600,000	2,050,000	1,050,000	5,807,121

TOWN OF KILLINGLY CAPITAL BUDGET

HIGHWAYS

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		FY19	FY20	FY21	FY22	FY23	
Guardrail Replacement	(6)	30,000	20,000	20,000	20,000	20,000	110,000
Sidewalks	(6)		10,000	10,000	10,000	10,000	40,000
Total		30,000	30,000	30,000	30,000	30,000	150,000

Project Comments

Funding Schedule

<u>Funding Sources</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>TOTAL</u>
State Aid - Improved Roads (TAR) (6)	30,000	30,000	30,000	30,000	30,000	150,000
TOTAL	30,000	30,000	30,000	30,000	30,000	150,000
<u>Funding Requirements</u>						
Highway Equipment and Materials	30,000	30,000	30,000	30,000	30,000	150,000
TOTAL	30,000	30,000	30,000	30,000	30,000	150,000

TOWN OF KILLINGLY CAPITAL BUDGET

BRIDGES

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		FY19	FY20	FY21	FY22	FY23	
Cotton Bridge	(8,2)				2,500,000		2,500,000
Peepload Stone Arch Bridge	(8,2)	-	800,000	-	-	-	800,000
North Street Bridge	(8,2)	-	-	-	1,200,000		1,200,000
Total		-	800,000	-	3,700,000	-	4,500,000

Project Comments

Cotton Bridge - This bridge crosses the Quinebaug River connecting the Towns of Killingly and Pomfret. The Connecticut Department of

- * Transportation has identified areas of concern with the bridge. The replacement of this bridge will require an inter-municipal agreement. Therefore planning work should begin early. Addressing some of the areas identified in the CDOT inspection report may prolong the life of the bridge and reduce overall costs.

Peepload Road Stone Arch Bridge - This is a historical Stone Double Arch Bridge on Peepload Road in Dayville. The Bridge was built in or about 1850. This bridge was rated as poor in the inspection performed by the Connecticut Department of Transportation (CDOT) in 2012.

Partial funding to design and rebuild the bridge is currently available through either the Local State or Federal Bridge Programs.

North Street Bridge - The decking structure dates to the 1970's while the stone abutments are much older. The CT DOT has documented

- * several deficiencies mostly relating to the stone abutments. Minor repairs to the stone abutments will delay the complete replacement of the bridge until subsequent years.

Funding Schedule

<u>Funding Sources</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>TOTAL</u>
State Grant Funds (8)	-	400,000	-	1,850,000	-	2,250,000
Bond Funds (2)	-	400,000	-	1,850,000	-	2,250,000
TOTAL	-	800,000	-	3,700,000	-	4,500,000
<u>Funding Requirements</u>						
Bridges	-	800,000	-	3,700,000	-	4,500,000
TOTAL	-	800,000	-	3,700,000	-	4,500,000

TOWN OF KILLINGLY CAPITAL BUDGET

PUBLIC BUILDINGS

Funding Summary

	Funding Source	FY 2019 - 2023					
		FY19	FY20	FY21	FY22	FY23	
Town Hall Building Improvements	3	165,436	-	-	-	-	165,436
Town Hall Elevator	2	-	600,000	-	-	-	600,000
Truck Wash Bay	7 & 3	400,000	-	-	-	-	400,000
Totals		565,436	600,000	-	-	-	1,165,436

Project Comments

- * Vehicle Wash Bay at Highway Garage - Estimated Cost of \$400,000 contingent upon completion of sale of NECCOG land, anticipated to be finalized in summer 2018.
- * Town Hall Building Improvements - The main hallway floor, second floor hallway, town meeting room and breakroom floors are in need of replacement. There are numerous cracks and broken tiles in the hallway areas. The Town Meeting Room and breakroom carpet have deteriorated and are in need of replacement.
- * Town Hall Elevator - The Elevator project would replace the existing elevator. The existing elevator was installed in the mid-1980's and requires modifications to meet current code and ADA compliance. There is currently funding to start the project. However, to completely replace the elevator additional funding is required.

Funding Schedule

<u>Funding Sources</u>	FY19	FY20	FY21	FY22	FY23	<u>TOTAL</u>
Unallocated Capital Reserve (7)	400,000	-	-	-	-	400,000
Bonds (2)		600,000				
LOCIP (3)	165,436	-	-	-	-	165,436
TOTAL	565,436	600,000	-	-	-	1,165,436
<u>Funding Requirements</u>						
Public Buildings	565,436	600,000	-	-	-	1,165,436
TOTAL	565,436	600,000	-	-	-	1,165,436

TOWN OF KILLINGLY CAPITAL BUDGET

PARKS AND RECREATION

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		FY19	FY20	FY21	FY22	FY23	
Splash Pad - Danielson Lions Park	3		35,000				35,000
Parks at Davis Property			120,000	-	-	-	120,000
Totals		-	155,000	-	-	-	155,000

Project Comments

- * Splash Pad Danielson Lions Park - This would be a smaller version of the splash pad located at Owen Bell. The installation of a splash pad at Danielson Lions Park would provide a similar water feature in the south side of Town.
- * Parks at Davis Property - Currently the property is being utilized as a gravel yard. Once this operation has completed the property would be reconstructed to allow for recreational use. The Town would propose to install several playing fields in this location.

Funding Schedule

<u>Funding Sources</u>	FY19	FY20	FY21	FY22	FY23	TOTAL
Reserve Funds	-	35,000	-	-	-	35,000
Reserve Funds	-	120,000	-	-	-	120,000
TOTAL	-	155,000	-	-	-	155,000
<u>Funding Requirements</u>						
Parks and Recreation	-	155,000	-	-	-	155,000
TOTAL	-	155,000	-	-	-	155,000

TOWN OF KILLINGLY CAPITAL BUDGET

PLANNING AND DEVELOPMENT

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		FY19	FY20	FY21	FY22	FY23	
Downtown Parking	(4)			100,000	-	-	100,000
Street Tree Replacement	(6)	-		5,000	5,000		10,000
Total		-	-	105,000	5,000	-	110,000

Project Comments

- * Downtown Parking - Funds would be used for design, surveying, engineering and improvement costs to existing public lots.

Street Tree Replacements - The Killingly Conservation Commission and the Killingly Planning and Development Department have long advocated for a sustained tree replacement and planting program to preserve the historic character of the Town's village centers and for the numerous additional benefits trees provide, including ameliorating heat island effects. A large majority of the existing street trees are at the mature, declining stage of their lives, with many of the trees in Danielson first planted at the end of the 1800's. Trees would be planted in select individual locations. Replacement trees would be properly selected for species' mature spread and height to be compatible with utility wires and other site conditions, as well as selected for salt and disease tolerance.

- * North Street Bridge - The decking structure dates to the 1970's while the stone abutments are much older. The CT DOT has documented several deficiencies mostly relating to the stone abutments. Town forces will make minor repairs to the stone abutments thereby delaying the complete replacement of the bridge until subsequent years.

Funding Schedule

<u>Funding Sources</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>TOTAL</u>
Bond Funds(4)	-	-	100,000	-	-	100,000
General Fund (6)	-	-	5,000	5,000	-	10,000
Grants Funds (5)	-	-	-	-	-	-
TOTAL	-	-	105,000	5,000	-	110,000
<u>Funding Requirements</u>						
Planning and Development	-	-	105,000	5,000	-	110,000
TOTAL	-	-	105,000	5,000	-	110,000

TOWN OF KILLINGLY CAPITAL BUDGET

KILLINGLY SCHOOLS

Funding Summary

	Funding Source	FY 2019 - 2023					Total
		Anticipated FY19	FY20	FY21	FY22	FY23	
Killingly Westfield Ave Facility	unknown	640,000	1,500,000	150,000	100,000	1,750,000	4,140,000
Killingly Memorial School ADA Phase I	(1)	550,000				-	550,000
Killingly Memorial School	unknown	763,000	150,000	2,250,000	750,000		3,913,000
Killingly Central School	unknown	146,000	-	2,150,000	-		2,296,000
Killingly Central School ADA Phase I	(1)	525,000				250,000	775,000
Killingly Intermediate School	unknown	98,000	1,200,000	1,000,000	-	100,000	2,398,000
Killingly High School	unknown	1,615,000	322,764	-	-	750,000	2,687,764
Goodyear Early Childhood Learning Center	unknown	261,000		-	-	-	261,000
Total		4,598,000	3,172,764	5,550,000	850,000	2,850,000	17,020,764

Project Comments

See Capital Improvement Plan for other proposed projects in the Board of Education Budget

	Cost	GF Contributions	School Grants
Killingly Memorial School ADA Phase I	550,000	220,000	330,000
Killingly Central School ADA Phase I	525,000	210,000	315,000
	1,075,000	430,000	645,000

Funding Schedule

<u>Funding Sources</u>	FY19	FY20	FY21	FY22	FY23	TOTAL
General Fund Contribution- ADA	430,000					
Bond Funds	1,839,200	634,553	1,110,000	170,000	570,000	4,323,753
State Education Grants-ADA	645,000					
State Education Grants	1,683,800	2,538,211	4,440,000	680,000	2,280,000	11,622,011
TOTAL	4,598,000	3,172,764	5,550,000	850,000	2,850,000	17,020,764
<u>Funding Requirements</u>						
Killingly Schools	4,598,000	3,172,764	5,550,000	850,000	2,850,000	17,020,764
TOTAL	4,598,000	3,172,764	5,550,000	850,000	2,850,000	17,020,764

TOWN OF KILLINGLY CAPITAL BUDGET

WATER POLLUTION CONTROL AUTHORITY PROJECTS

Funding Summary

		FY 2019 - 2023					
		FY19	FY20	FY21	FY22	FY23	Total
Sewer Replacement		100,000	100,000	100,000	100,000	100,000	500,000
Capital Projects/Equipment		100,000	100,000	100,000	100,000	100,000	500,000
Total		200,000	200,000	200,000	200,000	200,000	1,000,000

Project Comments

- Plant Capital Projects- This is to fund various capital projects such as: Plant Railings/Plant Hydrant / Plant Water System Replacement, Influent
- * Pump Upgrades, continued work on Adelaide Pump Station and repair or replacement of sewer replacements as needed.
- Sewer Line Replacement - The sewer lines in Prospect Street and other areas are nearly 100 years old and in need of repair or replacement. This
- * project will identify the problem areas and begin a systematic program that will correct identified deficiencies.

Funding Schedule

<i>Funding Sources</i>	FY19	FY20	FY21	FY22	FY23	TOTAL
Sewer Fund	200,000	200,000	200,000	200,000	200,000	1,000,000
TOTAL	200,000	200,000	200,000	200,000	200,000	1,000,000
<i>Funding Requirements</i>						
Water Pollution Control Authority	200,000	200,000	200,000	200,000	200,000	1,000,000
TOTAL	200,000	200,000	200,000	200,000	200,000	1,000,000

TOWN OF KILLINGLY
CAPITAL NON-RECURRING FUND - 312

<u>FUND SUMMARY</u>	<u>2016-17 Actual</u>	<u>2017-18 Budget</u>	<u>2017-18 Estimate</u>	<u>2018-19 Budget</u>
Beginning Balance	1,596,561	1,564,407	1,564,407	1,551,914
Contribution from General Fund	- 403,845	414,682	403,845	304,707
Expenditures	<u>(435,999)</u>	<u>(420,652)</u>	<u>(416,338)</u>	<u>(393,647)</u>
Ending Balance	<u>\$1,564,407</u>	<u>\$1,558,437</u>	<u>\$1,551,914</u>	<u>\$1,462,974</u>

<u>EXPENDITURES FUNDING</u>	<u>2016-17 Actual</u>	<u>2017-18 Budget</u>	<u>2017-18 Estimate</u>	<u>2018-19 Budget</u>
General Government		22,000	22,868	0
Public Works	396,539	339,906	362,037	298,996
Recreation & Leisure		0	0	94,651
Public Health, Safety & Comm. Dev.	39,460	58,746	31,433	
Total	<u>\$435,999</u>	<u>\$420,652</u>	<u>\$416,338</u>	<u>\$393,647</u>

<u>EXPENDITURES</u>	<u>2017-18 Budget</u>	<u>2017-18 Estimate</u>	<u>Scheduled Replacements</u>	<u>2018-19 Budget</u>
Items Replaced in Previous Fiscal Year				
Pool Vehicle	22,000	22,868	Tractor - Parks	10,284
Pickup Truck w/Plow	28,758	28,165	Pickup w/dump - Parks	47,092
Payloader	141,661	141,661	Pickup w/dump - Parks	37,275
Pickup Truck w/Plow	64,625	40,733	Six Wheel Truck/plow - DPW	147,931
Woodchipper	51,150	86,595	Over Guard Rail Mower - DPW	151,065
Pickup Truck w/Plow	53,712	64,883		
Building Official Vehicle	28,568			
Fire Marshal Vehicle	30,178	31,433		
	<u>420,652</u>	<u>416,338</u>		<u>393,647</u>

TOWN OF KILLINGLY
CAPITAL NON-RECURRING FUND - STUDENT TRANSPORTATION - 312

<u>FUND SUMMARY</u>	<u>2016-17 Actual</u>	<u>2017-18 Budget</u>	<u>2017-18 Estimate</u>		<u>2018-19 Budget</u>
Beginning Balance	1,558,414	1,462,625	1,462,625		1,509,039
Revenues (General Fund)	299,560	292,610	292,610		267,980
Expenditures	(395,349)	(246,196)	(246,196)		0
Ending Balance	<u>\$1,462,625</u>	<u>\$1,509,039</u>	<u>\$1,509,039</u>		<u>\$1,777,019</u>

<u>EXPENDITURES</u>	<u>2016-17 Actual</u>	<u>2017-18 Budget</u>	<u>2017-18 Estimate</u>		<u>2018-19 Budget</u>
EDUCATIONAL					
BUSES	316,587	202,196	202,196		267,980
VANS	78,762	44,000	44,000		0
Total	<u>\$395,349</u>	<u>\$246,196</u>	<u>\$246,196</u>		<u>\$267,980</u>

<u>EXPENDITURES</u>		<u>2017-18 Budget</u>	<u>2017-18 Estimate</u>	<u>Scheduled Replacements</u>	<u>2018-19 Budget</u>
Items Replaced in Previous Fiscal Year					
81 Passenger		101,098	101,098		267,980
81 Passenger		101,098	101,098	90 Passenger	
7 Passenger Mini Van		22,000	22,000	90 Passenger	
7 Passenger Mini Van		22,000	22,000	24 Passenger	
		<u>246,196</u>	<u>246,196</u>		<u>267,980</u>

TOWN OF KILLINGLY
CAPITAL NON-RECURRING FUND - SEWER -312

<u>FUND SUMMARY</u>	2016-17 Actual	2017-18 Budget	2017-18 Estimate	2018-19 Budget
Beginning Balance	1,491,110	1,644,701	1,644,701	1,761,496
Revenues (Sewer Fund)	159,498	159,498	159,498	98,780
Expenditures	(5,907)	(42,703)	(42,703)	(816,228)
Ending Balance	<u>\$1,644,701</u>	<u>\$1,761,496</u>	<u>\$1,761,496</u>	<u>\$1,044,048</u>

<u>REVENUE SOURCE</u>	2016-17 Actual	2017-18 Budget	2017-18 Estimate	2018-19 Budget
Transfer from Sewer Fund	159,498	159,498	159,498	98,780
Total	<u>\$159,498</u>	<u>\$159,498</u>	<u>\$159,498</u>	<u>\$98,780</u>

<u>EXPENDITURES</u>	2017-18 Budget	2017-18 Estimate	<u>Scheduled Replacements</u>	2018-19 Budget
Items Replaced in Previous Fiscal Year				
Influent Pumps		42,703		816,228
			Grit Tank 1	
			Grit Tank 2	
			RAS Valve	
			Incinerator Bldg Boiler	
			Inc Bldg Boiler Circ Pump 1	
			Inc Bldg Boiler Circ Pump 2	
			Polymer Feed System	
			Waste pump	
			Effluent Sampler 1 - Sigma 1600	
			Motors, Drives, Sludge Mixer	
			Gravity Thickener Tank Drvs.	
			Intermediate Pump Station	
			Generator Repairs	
			Wet Well lighting	
			Centerfuge	
			Centerfuge bowl replacement parts	
			Vertical Auger	
			Froth Spray Line 1-4	
			Gravity Belt Thickener	
			Aeration Tank - 2 Membranes	
			Aeration Tank - 4 Membranes	
			54" Sluice Gate & 2 24" Sluice Gates	
			Influent Pump #4	
			Influent Pump #1	
				<u>816,228</u>

TOWN OF KILLINGLY
CAPITAL RESERVE FUND - 225

	2016-17 Actual	2017-18 Estimate	2018-19 Budget
<u>SALE OF SAND AND GRAVEL</u>			
Beginning Balance	663,595	682,754	697,754
Revenue	19,159	15,000	0
Available	<u>682,754</u>	<u>697,754</u>	<u>697,754</u>
Allocation:			
	0	0	0
Ending Balance	<u><u>\$ 682,754</u></u>	<u><u>\$ 697,754</u></u>	<u><u>\$ 697,754</u></u>

INFORMATION TECHNOLOGY

Beginning Balance	158,217	193,850	91,676
Revenue			
Transfer from General Fund:	<u>75,000</u>	<u>25,000</u>	<u>25,000</u>
Other	1,797	1,016	
	0		
Available	235,014	219,866	116,676
Allocation:			
Replacement of Financial Software delayed	(41,164)	(93,190)	0
Computer Replacement/Upgrade - Townwide		(35,000)	
Ending Balance	<u><u>\$ 193,850</u></u>	<u><u>\$ 91,676</u></u>	<u><u>\$ 116,676</u></u>

TOWN OF KILLINGLY
LOCAL CAPITAL IMPROVEMENT PROGRAM

	<u>2016-17 Actual</u>	<u>2017-18 Estimate</u>	<u>2018-19 Budget</u>
Beginning Balance	514,077	36,911	36,911
Revenue	0	259,772	164,545
Available	<u>514,077</u>	<u>296,683</u>	<u>201,456</u>
Allocation:			
Capital Projects	(477,166)	(259,772)	(164,545)
Ending Balance	<u><u>\$36,911</u></u>	<u><u>\$36,911</u></u>	<u><u>\$36,911</u></u>

**TOWN OF KILLINGLY
SELF-INSURED FUND - 218**

	2016-17 Actual	2017-18 Estimate	2018-19 Budget
Beginning Balance	248,955	286,692	317,080
Revenues			
General Fund Contribution	20,000	40,000	0
Sewer Fund Contribution	5,000	10,000	10,000
Insurance Reimbursement	84,228		0
Expenditures	(71,491)	(19,612)	0
Ending Balance	<u>\$ 286,692</u>	<u>\$ 317,080</u>	<u>\$ 327,080</u>

This fund covers losses for both municipal and school activities which fall below the deductible levels of the Town's insurance coverage. The general liability deductible is \$2,500, property coverage deductible is \$10,000 and auto liability deductible is \$1,000.

Revenue for this fund derives from annual contributions made by the General Fund (See "Insurance" account in the "D" section of the budget) and from any insurance reimbursements received for losses in excess of deductible limits.

Expenditures represent the repair or replacement costs incurred for the losses experienced.

**TOWN OF KILLINGLY
NATHAN PRINCE TRUST FUND**

	2016-17 Actual	2017-18 Estimate	2018-19 Budget
Beginning Balance - Trust	437,280	403,207	372,207
Revenues			
Interest	19,262	19,000	19,000
Expenditures - Library Books	53,335	50,000	50,000
Ending Balance - Trust	<u>\$ 403,207</u>	<u>\$ 372,207</u>	<u>\$ 341,207</u>
 Mandatory Distributions	118,823	84,750	53,750
Interest Income			
Mandatory Distributions	19,262	19,000	19,000
Expenditures - Library Books	<u>(53,335)</u>	<u>(50,000)</u>	<u>(50,000)</u>
Remaining Balance	<u>\$ 84,750</u>	<u>\$ 53,750</u>	<u>\$ 22,750</u>

The Nathan Prince Trust Fund is a trust administered by the Bank of America whereby one-eighth of net income is used for the purpose of purchasing and binding books belonging to the Library.

The Town receives mandatory distributions from the Trust each year. Expenses are for purchasing of new books for the Library.

TOWN OF KILLINGLY

FUEL SYSTEM FUND

	2016-17 Actual	2017-18 Estimate	2018-19 Budget
Beginning Balance	17,947	23,090	27,425
Revenues			
3 cents a gallon Fuel Surcharge	5,143	4,335	4,335
Expenditures- New Fuel System (Computer, Pumps)	0	0	0
Ending Balance	<u>\$ 23,090</u>	<u>\$ 27,425</u>	<u>\$ 31,760</u>

This fund is designated to maintain our motor fuel system including tanks, pumps, computer and software programs to keep track of department usage.

Revenue for this fund derives from a three cents a gallon fuel charge added on to the cost of product that is charged to each department every month.

Expenditures represent the repair or replacement costs incurred.

SOLID WASTE DISPOSAL FUND - 227

Explanation

The Town operates a recycling center, waste transfer station using the services of a sub-contractor. The facility is open to permit holders Tuesday, Thursday and Saturday from 8:00 a.m. to 3:15 p.m. The Recycling Center accepts several recyclables including: newsprint and other paper products, glass, plastics, cardboard, scrap metal, batteries, anti-freeze, waste oil and numerous other items.

Variance

The increase in Contractual Services - Support is to reflect contractual increases for FY 18/19.

2016-17	2017-18				2018-19	
Actual	Approved	Estimate	REVENUE ITEM		Manager	Council
18,272	13,500	16,000	Commercial Waste	44801	14,000	14,000
51,463	52,000	50,000	Residential Permit Fees	44802	50,000	50,000
59,072	45,000	45,000	Bags/Stickers	44803	46,000	45,000
35,643	28,000	29,000	Residential Bulky Waste	44804	28,500	28,000
6,076	5,000	5,000	Recycling	44806	5,000	5,000
1,154	1,000	600	Tires	44807	600	600
171,680	\$144,500	\$145,600	TOTAL REVENUES		\$144,100	\$142,600
2016-17	2017-18				2018-19	
Actual	Approved	Estimate	EXPENDITURES		Manager	Council
CONTRACTUAL SERVICES - 002						
347,034	380,000	380,000	Contractual Services - Support	53208	416,100	416,100
1,853	5,800	2,000	Contractual Services - M&E	53210	2,000	5,800
27,450	5,000	22,000	Professional Services	53215	30,000	25,000
348	2,500	2,500	Printing	55201	2,500	2,500
486	500	500	Advertising	55202	500	500
\$377,171	\$393,800	\$407,000	TOTAL		\$451,100	\$449,900
MATERIALS & SUPPLIES - 003						
95	250		Operating Supplies	56403	250	250
\$95	\$250	\$0	TOTAL		\$250	\$250
CAPITAL OUTLAY - 004						
5,641	5641	5,641	Due to CNR	59507	5641	5641
\$5,641	\$5,641	\$5,641	TOTAL		\$5,641	\$5,641
\$382,907	\$399,691	\$412,641	TOTAL EXPENDITURES		\$456,991	\$455,791
(\$211,227)	(\$255,191)	(\$267,041)	EXCESS OF REVENUES OVER EXPENDITURES		(\$312,891)	(\$313,191)

**Killingly Water Pollution Control Authority
Sewer Fund Budget FY 18-19**

EXPENDITURES

2016-17 Actual	2017-18 Approved	2017-18 Six Months	Estimate
	500		500
494	700	211	700
304	700	114	700
363	500		400
-	200		200
145,401	241,000	29,195	241,000
133,821	148,331	140,831	148,831
23,674	15,000	-	15,000
-	50,000	14,843	50,000
2,361,822	2,443,000	1,637,730	2,443,000
67,476	68,996	68,996	68,966
243,956	243,220	243,220	243,220
431,208	424,727	424,727	424,727
			25,700
5,900	5,000		12,500
72,644	82,647	61,980	82,647
5,000	10,000	5,000	10,000
10,810	25,000	1,690	10,000
<u>3,502,873</u>	<u>3,759,521</u>	<u>2,628,537</u>	<u>3,778,091</u>
219	250	9	250
<u>219</u>	<u>250</u>	<u>9</u>	<u>250</u>
282,750	310,500	-	310,500
-	260,000	-	260,000
159,498	159,498	-	159,498
<u>442,248</u>	<u>729,998</u>	<u>-</u>	<u>729,998</u>
<u>3,945,340</u>	<u>4,489,769</u>	<u>2,628,546</u>	<u>4,508,339</u>

REVENUES

2016-17 Actual	2017-18 Approved	2017-18 Six Months	Estimate
3,688,372	3,964,902	2,241,037	3,964,902
326,989	465,942	61,813	120,000
49,532	40,000	28,349	40,000
6,506	8,000	10,425	12,000
11,935	10,000	4,092	7,000
3,952	1,000	-	-
-	-	-	-
<u>4,087,286</u>	<u>4,489,844</u>	<u>2,345,716</u>	<u>4,143,902</u>
3,945,340	4,489,769	2,628,546	4,508,339
<u>141,946</u>	<u>75</u>	<u>(282,830)</u>	<u>(364,437)</u>

Object of Expenditure	2018-19 Acct. #	Proposed
<u>Contractual Services - 002</u>		
Printing	55201	500
Advertising	55202	700
Postage & Delivery	55203	700
Professional Development	53204	400
Books	55206	200
Contractual Svc. - Support	53208	161,000
Contractual Svc. - Office	53209	173,939
Contractual Svc. - M&E	53210	15,000
Contractual Svc - Sewer Line Maintenance	53211	50,000
Professional Services	53215	2,560,500
Data Processing	53218	51,325
Debt Service Transfer	59233	242,484
Debt Service - Sewer Rplmt	59244	418,246
Debt Service CWF Rogers	59668	271,688
Debt Issuance Costs	58601	15,000
Property Insurance	52236	78,515
Self-Insured Contribution	59239	10,000
Contingency	55241	25,000
<u>Total</u>		<u>4,075,197</u>
<u>Materials & Supplies - 003</u>		
Office Supplies	56401	250
<u>Total</u>		
<u>Capital Outlay - 004</u>		
Capital Projects/Equipment	59503	100,000
Sewer Line Replacement	59506	100,000
Due to CNR Fund	59507	98,780
<u>Total</u>		<u>298,780</u>
Total Budget		<u>4,374,227</u>
<u>Revenue</u>		
Sewer Use Charges	44480	3,963,387
Special Work-Septic pumps	44680	120,000
Use Charge Interest	44580	40,000
Interest Income/Misc.	46501	10,328
Liens Fee	41103	7,000
Misc	48605	-
Fund Balance Appropriation	49707	233,512
<u>Total Revenues</u>		<u>4,374,227</u>
Expenditures		4,374,227
<u>Excess Revenues over Expenditures</u>		<u>(0)</u>

**KILLINGLY WATER POLLUTION CONTROL AUTHORITY
CAPITAL EXPENDITURE REQUEST**

Capital Projects /Equipment	FYE 2019	FYE 2020	FYE 2021	FYE 2022	FYE 2023
Facility Systems - Electronic Systems	25,000	150,000			
Railing Improvements	25,000				
Building Improvements	25,000	150,000	150,000	200,000	200,000
Motors, VFD Drives, Mixers, Pumps	25,000	50,000	50,000	30,000	
Amount to be Added Each Year	100,000	350,000	200,000	230,000	200,000

Sewer Line Replacement	FYE 2019	FYE 2020	FYE 2021	FYE 2022	FYE 2023
Sewer Line Inflow and Infiltration Study			100,000	100,000	100,000
Prospect Street Area	100,000	350,000			
Sewer Line Evaluation of Inceptor		100,000			
Amount to be Added Each Year	100,000	450,000	100,000	100,000	100,000