2022-2023
TOWN COUNCIL
PROPOSED BUDGET

Annual Town Meeting—May 2, 2022—7pm
Killingly High School Auditorium
226 Putnam Pike, Killingly, CT 06241

Adjourned to all day machine vote on May 10, 2022
6am—8pm

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Summary Chart Comparison
Town Council Proposed Budget
FY 2022-2023

General Government	2021-22	2022-23	Change	% Change
Town Operations	$ 11,797,173	$ 13,376,822	$ 1,579,649	13.39%
Solid Waste Subsidy	$ 234,801	$ 234,801	$ -	0.00%
Debt Services	$ 5,195,193	$ 4,552,762	$ (642,431)	-12.37%
Capital Projects - Road Renewal/Drainage Study	$ 640,000	$ 1,300,000	$ 660,000	103.13%
Due to Student Transportation CNR	$ 348,017	$ 344,680	$ (3,337)	-0.96%
TOTAL: General Government Appropriation	$ 18,215,184	$ 19,809,065	$ 1,593,881	8.75%
Less: General Town Revenues	$ 7,061,705	$ 6,794,683	$ (267,022)	-3.78%
Less: General Fund Contribution	$ 906,910	$ 2,045,000	$ 1,138,090	125.49%
Less: Allocated Other Revenue	$ 859,279	$ 859,279	$ (0)	0.00%
TOTAL: General Government Revenue	$ 8,827,894	$ 9,698,962	$ 871,068	9.87%
"Net" General Government Budget	$ 9,387,290	$ 10,110,103	$ 722,813	7.70%
Proportional Shares of Total Required Taxes	28.2%	29.3%		
Net Mill Rate for General Government	$ 7.09	$ 7.36	$ 0.27	

EDUCATION	2021-22	2022-23	Change	% Change
Education Appropriations	$ 45,029,798	$ 45,029,799	$ 1	0.00%
TOTAL: Education Appropriation	$ 45,029,798	$ 45,029,799	$ 1	0.00%
Less: Education Revenues	$ 18,348,396	$ 18,489,389	$ 140,993	0.77%
Less: Allocated General Fund Contribution	$ 663,090	$ -	$ (663,090)	-100.00%
Less: Allocated Other Revenue	$ 2,134,723	$ 2,134,723	$ 0	0.00%
TOTAL: Education Revenue	$ 21,146,209	$ 20,624,112	$ (522,097)	-2.47%
"Net" Education Budget	$ 23,883,589	$ 24,405,687	$ 522,098	2.19%
Proportional Shares of Total Required Taxes	71.8%	70.7%		
Net Mill Rate for Education	$ 18.05	$ 17.77	$ (0.27)	

COMBINED	2021-22	2022-23	Change	% Change
Required Taxes	$ 33,270,879	$ 34,515,790	$ 1,244,911	3.74%
Mill Rate	$ 25.14	$ 25.14	$ (0.00)	-0.01%
Net Assessed Value	$ 1,323,406,118	$ 1,373,015,415	$ 49,609,297	3.75%

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TOWN OF KILLINGLY
MILL RATE STATEMENT
2022-2023 BUDGET

Approved Budget - 2021-22			Budget 2022-23	
Dollars	Mills		Dollars	Mills
63,244,982	47.79	Proposed Expenditures	64,838,864	47.22
25,430,101	19.22	Less: Non-Property Tax Revenues	25,284,072	18.41
1,550,000	1.17	Less: Fund Balance	2,045,000	1.49
2,994,002	2.26	Less: Lake Road Tax Agreement *	2,994,002	2.18
$ 33,270,879	25.14	Balance to be Raised by Taxes	$ 34,515,790	25.14

To be Raised by Taxes	TAXABLE GRAND LIST W/ COLLECTION RATE 96.5%		
$34,515,790	1,373,015,415	=	25.14

	Assessment
NET TAXABLE GRAND LIST	1,422,813,902
TAXABLE GRAND LIST WITH COLLECTION RATE OF 96.5%	1,373,015,415

*Lake Road Tax Agreement excluded from Net Grand List

TOWN OF KILLINGLY
EXPENDITURE SUMMARY
FY 2022-23 BUDGET

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actutal	2021-22 Budget	2021-22 Estimate	Dept #	Department	2022-23 Manager	2022-23 Council	2022-23 $ Change	2022-23 % Change
46,200	34,631	35,300	22,837	46,300	42,927	01	Town Council	44,800	44,800	(1,500)	-3.2%
293,100	266,552	263,810	224,315	238,990	234,665	02	Town Manager	294,655	294,655	55,665	23.3%
105,115	105,115	99,200	87,677	99,200	89,200	03	Legal Services	99,200	99,200	-	0.0%
190,440	186,394	194,905	194,819	196,150	201,350	04	Town Clerk	202,060	202,060	5,910	3.0%
293,180	291,917	296,050	293,613	306,790	305,390	05	Finance	307,380	307,380	590	0.2%
183,615	175,060	183,040	156,548	191,905	192,047	06	Assessor	193,025	193,025	1,120	0.6%
227,590	224,330	232,510	227,157	234,140	232,905	07	Revenue Collection	236,585	236,585	2,445	1.0%
73,015	38,612	74,326	60,350	75,300	62,763	08	Registration/Elections	73,250	73,250	(2,050)	-2.7%
72,214	66,986	80,793	69,576	84,598	76,368	09	Town Commissions & Service Agencies	82,282	82,282	(2,316)	-2.7%
250,345	246,290	260,270	250,562	264,445	263,155	10	Planning & Development	264,890	264,890	445	0.2%
193,000	192,637	213,000	212,999	209,450	209,750	11	Information Tech. & Communication	227,340	227,340	17,890	8.5%
100,586	93,680	104,891	104,889	98,586	101,316	12	Town Hall Building	109,949	109,949	11,363	11.5%
139,100	126,428	136,230	132,376	139,615	134,176	13	Economic Development	99,600	99,600	(40,015)	-28.7%
241,973	241,971	204,541	203,740	224,129	221,439	21	Highway Division Supervision	223,529	223,529	(600)	-0.3%
371,719	334,714	383,649	363,871	383,484	379,234	22	Engineering	451,977	451,977	68,493	17.9%
644,237	644,236	640,772	640,646	647,137	643,317	24	Central Garage	686,042	686,042	38,905	6.0%
1,522,988	1,522,986	1,644,289	1,639,418	1,701,510	1,656,310	28	Highway Maintenance	2,681,995	2,681,995	980,485	57.6%
418,500	418,500	242,201	242,199	374,000	379,000	29	Highway Winter Maintenance	384,000	384,000	10,000	2.7%
468,713	430,279	470,745	348,367	463,005	421,548	32	Recreation Programming	465,643	465,643	2,638	0.6%
276,333	253,094	276,368	274,128	285,288	$291,322	33	Parks and Grounds	300,308	300,308	15,020	5.3%
567,799	551,817	576,808	554,167	604,352	568,020	34	Public Library	598,367	598,367	(5,985)	-1.0%
3,500	3,500	3,500	3,500	3,500	3,500	35	Civic and Cultural Event Subsidies	3,500	3,500	-	0.0%
104,500	89,616	155,800	110,026	104,850	99,700	36	Community Center	103,400	103,400	(1,450)	-1.4%
15,830	14,480	14,535	13,510	14,535	14,234	39	Other Town Buildings	15,335	15,335	800	5.5%
283,384	283,382	336,335	319,447	337,091	337,091	41	Building Safety/Inspections	359,036	359,036	21,945	6.5%
54,152	54,149	54,514	54,511	54,669	54,669	42	Animal Control	58,595	58,595	3,926	7.2%
1,084,610	1,084,609	1,110,487	1,096,485	1,111,884	1,084,484	43	Law Enforcement	1,249,644	1,249,644	137,760	12.4%
189,305	166,853	155,440	148,002	152,805	114,281	51	Community Development	129,655	129,655	(23,150)	-15.2%
474,173	460,298	553,369	532,237	565,954	566,600	52	Human Service Subsidies	640,650	640,650	74,696	13.2%
1,592,850	1,486,132	1,577,745	1,536,785	1,590,811	1,590,492	61	Employee Benefits	1,691,130	1,691,130	100,319	6.3%
725,000	664,419	675,000	659,222	686,000	682,792	62	Insurance	712,000	712,000	26,000	3.8%
275,765	247,812	443,680	411,529	306,700	306,700	63	Special Reserves & Programs	387,000	387,000	80,300	26.2%
11,482,831	11,001,479	11,694,103	11,189,508	11,797,173	11,560,745		TOTAL TOWN OPERATIONS	13,376,822	13,376,822	1,579,649	13.4%
321,191	321,191	234,801	234,801	234,801	234,801		SOLID WASTE DISPOSAL FUND SUBSIDY	234,801	234,801	-	0.0%
3,508,900	3,243,295	3,739,682	3,565,087	5,195,193	5,193,358		DEBT SERVICE	4,552,762	4,552,762	(642,431)	-12.4%
-	-	-	-	640,000	640,000		CAPITAL IMPROVEMENTS	450,000	1,300,000	660,000	100.0%
291,978	291,978	329,217	329,217	348,017	348,014		DUE TO STUDENT TRANSPORTATION CNR	344,680	344,680	(3,337)	-1.0%
-	-	-	-	-	-		RENTER'S REBATES SUBSIDY	-	-	-	0.0%
98,333	-	-	-	-	-		TEACHER'S RETIREMENT	-	-	-	0.0%
-	-	-	-	-	-		ADA PHASE 1 - KMS, KCS CIP IMPROVEMENTS	-	-	-	0.0%
4,220,402	3,856,464	4,303,700	4,129,105	6,418,011	6,416,173		TOTAL TOWN OTHER GENERAL	5,582,243	6,432,243	14,232	0.2%
$ 15,703,233	$ 14,857,943	$ 15,997,803	$ 15,318,613	$ 18,215,184	17,976,918		**TOTAL GENERAL GOVERNMENT APPROPRIATION**	$ 18,959,065	$ 19,809,065	$ 1,593,881	8.8%
44,047,273	42,814,657	44,147,274	41,557,937	45,029,798	42,978,702		Board of Education Budget	45,644,997	45,029,799	1	0.0%
$ 44,047,273	$ 42,814,657	$ 44,147,274	$ 41,557,937	$ 45,029,798	42,978,702		**TOTAL BOARD OF EDUCATION APPROPRIATION**	$ 45,644,997	$ 45,029,799	$ 1	0.0%
$ 59,750,506	$ 57,672,600	$ 60,145,077	$ 56,876,550	$ 63,244,982	60,955,620		**TOTAL TOWN APPROPRIATION**	$ 64,604,062	$ 64,838,864	$ 1,593,882	2.5%

TOWN OF KILLINGLY
PERSONNEL SUMMARY

GENERAL GOVERNMENT	Positions 2022-2023	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018
Town Manager	3	2	3	4	4	4
Town Clerk	3	3	3	3	3	3
Finance	4	4	4	3	3	3
Assessor	3	3	4	4	3	3
Revenue Collector	4	4	4	4	4	4
Planning & Development	4	4	4	4	4	4
Town Hall Building	1	1	1	0	0	0
Economic Development	1	2	2	2	2	2
TOTAL GENERAL GOVERNMENT EMPLOYEES	23	23	25	24	23	23
Full-Time Employees	20	20	22	23	22	22
Part-Time Employees	3	3	3	1	1	1

PUBLIC WORKS DEPARTMENT	Positions 2022-2023	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018
Engineering	6	5	5	5	5	5
Highway Division	22	22	22	22	22	22
TOTAL PUBLIC WORKS EMPLOYEES	28	27	27	27	27	27
Full-Time Employees	27	26	26	27	27	26
Part-Time Employees	1	1	1	0	0	1

RECREATION AND CULTURAL	Positions 2022-2023	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018
Recreation Programming	84	84	84	84	84	84
Parks and Grounds	4	4	4	4	4	4
Public Library	17	18	18	17	15	15
Community Center	1	1	1	1	0	0
TOTAL RECREATION AND CULTURAL EMPLOYEES	106	107	107	106	103	103
Full-Time Employees	16	13	14	14	10	10
Part-Time Employees	14	18	17	16	17	17
Seasonal Employees	76	76	76	76	76	76

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT	Positions 2022-2023	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018
Building Safety/Inspections	6	6	6	6	4	4
Community Development	2	2	2	2	1	1
Law Enforcement	9	7	7	6	4	4
TOTAL PUBLIC HEATH, SAFETY, & COMMUNITY DEVELOPMENT EMPLOYEES	17	15	15	14	9	9
Full-Time Employees	14	12	12	10	9	9
Part-Time Employees	3	3	3	4	0	0

TOTAL TOWN OF KILLINGLY EMPLOYEES	Positions 2022-2023	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018
Full-Time Employees	77	71	74	74	68	67
Part-Time Employees	21	25	24	21	18	19
Seasonal Employees	76	76	76	76	76	76

TOWN OF KILLINGLY

SUMMARY OF GENERAL GOVERNMENT EXPENDITURES BY OBJECT

GENERAL GOVERNMENT	Personnel	Contractual Services	Materials & Supplies	Capital Outlay	Total
Town Hall Departments					
Town Council	13,500	30,500	800	-	$ 44,800
Town Manager	268,505	23,650	2,500	-	$ 294,655
Legal Services	-	99,200	-	-	$ 99,200
Town Clerk	168,010	32,250	1,800	-	$ 202,060
Finance	250,070	55,710	1,600	-	$ 307,380
Assessor	184,105	7,620	1,300	-	$ 193,025
Revenue Collection	200,925	33,660	2,000	-	$ 236,585
Registration/Election	57,000	15,750	500	-	$ 73,250
Town Commissions & Service Agencies	-	82,282	-	-	$ 82,282
Planning & Development	257,090	6,800	1,000	-	$ 264,890
Information Tech. and Communication	-	227,340	-	-	$ 227,340
Town Hall	18,500	67,180	3,700	20,569	$ 109,949
Economic Development	90,000	9,100	500	-	$ 99,600
Total Proposed General Government FY22-23	$ 1,507,705	$ 691,042	$ 15,700	$ 20,569	$ 2,235,016
Total General Government FY21-22	$ 1,460,550	$ 674,318	$ 17,400	$ 12,706	$ 2,164,974
PUBLIC WORKS					
Highway Division Supervision	205,145	6,070	600	11,714	$ 223,529
Engineering and Facilities Administration	416,153	14,550	10,000	11,274	$ 451,977
Central Garage	245,975	123,800	310,200	6,067	$ 686,042
Highway Maintenance	892,850	55,250	74,750	1,659,145	$ 2,681,995
Highway Winter Maintenance	115,000	9,000	260,000	-	$ 384,000
Total Proposed Public Works FY22-23	$ 1,875,123	$ 208,670	$ 655,550	$ 1,688,200	$ 4,427,543
Total Public Works FY21-22	$ 1,774,890	$ 203,720	$ 880,483	$ 463,422	$ 3,322,515
RECREATION/CULTURAL					
Recreation Programming	392,940	54,250	15,400	3,053	$ 465,643
Parks and Grounds	180,520	46,275	39,200	34,313	$ 300,308
Public Library	454,616	127,450	12,400	3,901	$ 598,367
Civic & Cultural Event Subsidies	-	3,500	-	-	$ 3,500
Community Center	18,000	78,350	7,050	-	$ 103,400
Other Town Buildings	-	14,635	700	-	$ 15,335
Total Proposed Recreation & Cultural FY22-23	$ 1,046,076	$ 324,460	$ 74,750	$ 41,267	$ 1,486,553
Total Recreation and Cultural FY21-22	$ 1,007,063	$ 334,120	$ 80,900	$ 38,767	$ 1,460,850

TOWN OF KILLINGLY

SUMMARY OF GENERAL GOVERNMENT EXPENDITURES BY OBJECT

GENERAL GOVERNMENT	Personnel	Contractual Services	Materials & Supplies	Capital Outlay	Total
PUBLIC HEALTH, SAFETY & COMM DEV					
Building Safety/inspections	326,540	8,175	1,450	22,871	$ 359,036
Animal Control	-	58,535	60	-	$ 58,595
Law Enforcement	670,500	465,600	41,400	72,144	$ 1,249,644
Community Development	122,855	6,300	500	-	$ 129,655
Human Services Subsidies	-	640,650	-	-	$ 640,650
Total Proposed Public Health, Safety & Comm Dev FY22-23	$ 1,119,895	$ 1,179,260	$ 43,410	$ 95,015	$ 2,437,580
Total Public Health, Safety & Comm Dev FY21-22	$ 963,235	$ 1,134,013	$ 27,760	$ 86,415	$ 2,211,423
MISCELLANEOUS					
Employee Benefits	-	1,691,130	-	-	$ 1,691,130
Insurance & Benefits	-	712,000	-	-	$ 712,000
Special Reserves & Programs	-	387,000	-	-	$ 387,000
Total Proposed Miscellaneous FY22-23	$ -	$ 2,790,130	$ -	$ -	$ 2,790,130
Total Miscellaneous FY21-22	$ -	$ 2,637,411	$ -	$ -	$ 2,637,411
OTHER					
Debt Service	-	-	-	4,552,762	$ 4,552,762
Solid Waste Disposal Study	-	-	-	234,801	$ 234,801
Capital Improvements	-	-	-	1,300,000	$ 1,300,000
Due to Student Transportation CNR	-	-	-	344,680	$ 344,680
Total Proposed Other FY22-23	$ -	$ -	$ -	$ 6,432,243	$ 6,432,243
Total Other FY21-22	$ -	$ -	$ -	$ 6,418,011	$ 6,418,011
Total General Government FY22-23	**$ 5,548,799**	**$ 5,193,562**	**$ 789,410**	**$ 8,277,294**	**$ 19,809,065**
Total General Government FY 21-22	$ 5,205,738	$ 4,983,582	$ 1,006,543	$ 7,019,321	$ 18,215,184
Difference	$ 343,061	$ 209,980	$ (217,133)	$ 1,257,973	$ 1,593,881

	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23
PERSONNEL	$4,625,568	$4,895,393	$5,128,430	$5,205,738	**$5,548,799**
	1.2%	5.8%	4.8%	1.5%	**6.6%**
CONTRACTUAL SERVICES	$4,764,324	$5,135,889	$5,048,584	$4,983,582	**$5,193,562**
	-10.0%	7.8%	-1.7%	-1.3%	**4.2%**
MATERIALS AND SUPPLIES	$900,350	$1,021,860	$1,006,943	$1,006,543	**$789,410**
	1.4%	13.5%	-1.5%	0.0%	**-21.6%**
CAPITAL OUTLAY AND MISCELLANEOUS	$4,840,351	$4,650,091	$4,813,846	$7,019,321	**$8,277,294**
	14.8%	-3.9%	3.5%	45.8%	**17.9%**
TOTAL GENERAL GOVERNMENT EXPENDITURES	$14,971,363	$15,703,233	$15,997,803	$18,215,184	**$19,809,065**
	0.6%	4.9%	1.9%	13.9%	**8.8%**

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TOWN OF KILLINGLY

SUMMARY OF GENERAL OPERATING REVENUES

2019-2020 Budget	2019-2020 Actual	2020-2021 Budget	2020-2021 Actual	2021-2022 Approved	2021-2022 Estimate	REVENUE ITEM		2022-2023 Manager	2022-2023 Council
						TAXES			
32,264,173	32,685,503	32,510,116	32,418,368	33,270,879	33,320,518	Current Property Taxes	40101	35,875,988	34,515,790
350,000	407,818	375,000	342,989	375,000	459,160	Supplemental Motor Vehicle	40105	375,000	375,000
3,071,685	3,071,685	3,035,592	3,035,592	2,994,002	2,994,002	Lake Road Generating Agreement	40101	2,994,002	2,994,002
750,000	467,938	600,000	592,903	500,000	516,209	Back Taxes	40102	520,000	520,000
11,260	5,847	8,000	7,267	4,500	6,711	Lien Taxes	40103	6,500	6,500
360,668	265,440	290,000	303,664	200,000	272,765	Tax Interest	40104	275,000	275,000
(150,595)	(150,595)	(150,595)	(150,595)	(150,595)	(150,595)	Remediation Financing	40107	(150,595)	(150,595)
$ 36,657,191	$ 36,753,636	$ 36,668,113	$ 36,550,188	$ 37,193,786	$ 37,418,770	TOTAL		$ 39,895,895	$ 38,535,697
						LICENSES & PERMITS			
215,000	166,969	200,000	391,983	240,000	225,000	Building Permits	40301	235,000	235,000
14,000	12,164	12,000	16,767	13,000	15,000	P&Z Permits	40302	17,000	17,000
8,000	7,275	7,000	19,030	8,000	12,000	Other Permits	40303	12,000	12,000
1,800	2,050	2,050	1,670	2,050	1,275	Airplane Tax	40209	1,500	1,500
$ 238,800	$ 188,458	$ 221,050	$ 429,450	$ 263,050	$ 253,275	TOTAL		$ 265,500	$ 265,500
						FINES & FEES			
14,500	11,542	14,500	6,848	10,000	10,000	Library Fines & Fees	40401	10,000	10,000
1,500	6,050	4,000	6,300	5,000	6,000	Alarm Fees	40402	6,000	6,000
500	500	500	589	500	500	Dog Licensing Fines & Fees	40403	500	500
$ 16,500	$ 18,092	$ 19,000	$ 13,737	$ 15,500	$ 16,500	TOTAL		$ 16,500	$ 16,500
						USE OF MONEY & PROPERTY			
80,000	345,659	150,000	44,067	100,000	68,000	Interest Income	40501	85,000	85,000
60	153	60	139	60	60	Louisa E. Day Trust	40701	60	60
30	54	30	49	30	30	Thomas J. Evans Trust	40702	30	30
-	-	-	20,700	42,000	42,000	Sewer Plant Site Lease	40602	-	-
110,000	102,631	101,000	109,194	101,000	112,506	Communication Tower Lease	40603	116,000	116,000
$ 190,090	$ 448,496	$ 251,090	$ 174,149	$ 243,090	$ 222,596	TOTAL		$ 201,090	$ 201,090

TOWN OF KILLINGLY

SUMMARY OF GENERAL OPERATING REVENUES

2019-2020 Budget	2019-2020 Actual	2020-2021 Budget	2020-2021 Actual	2021-2022 Approved	2021-2022 Estimate	REVENUE ITEM		2022-2023 Manager	2022-2023 Council
						STATE GRANTS IN LIEU OF TAXES			
149,332	149,332	149,332	149,332	149,332	230,398	State Owned Property	40201	237,555	237,555
4,162	4,060	4,000	4,583	4,583	5,096	Disability Exemption	40204	5,096	5,096
-	160,505	-	-	-	-	Enterprise Corridor Abatement	40205	-	-
11,665	9,569	9,500	9,695	9,694	9,916	Veteran's Exemption	40207	9,916	9,916
268,063	268,063	268,063	268,063	268,063	268,063	Municipal Stabilization Grant	40226	268,063	268,063
$ 433,222	$ 591,529	$ 430,895	$ 431,673	$ 431,672	$ 513,473	TOTAL		$ 520,630	$ 520,630
						OTHER STATE GRANTS			
-	5,547	-	6,427	-	-	Connecticard	40212	-	-
-	-	-	-	-	-	Library Grant	40213	-	-
104,002	109,445	102,239	106,613	106,734	109,308	Adult Education	40214	109,923	109,923
706,717	976,064	976,064	976,064	976,064	1,228,578	Municipal Grants-in-aid	40227	1,228,578	1,228,578
94,184	94,184	94,181	94,184	94,184	94,184	Pequot/Mohegan Fund Grant	40215	-	-
$ 904,903	$ 1,185,240	$ 1,172,484	$ 1,183,288	$ 1,176,982	$ 1,432,070	TOTAL		$ 1,338,501	$ 1,338,501
						CHARGES FOR SERVICE			
100,000	82,630	70,000	29,118	55,000	55,000	Community Development Fees	40418	65,000	65,000
166,000	160,189	160,000	209,820	165,000	200,000	Town Clerk	40404	200,000	200,000
200,000	246,194	200,000	243,318	240,000	260,000	Conveyance Tax	40407	260,000	260,000
20,939	19,035	27,626	27,626	31,360	31,360	Elderly Housing Sewer Reimbursement	40405	29,498	29,498
124,500	62,872	130,000	65,503	130,000	131,500	Recreation	40406	136,000	136,000
15,275	12,671	12,775	12,109	12,310	13,244	District Collections	40416	15,286	15,286
$ 626,714	$ 583,591	$ 600,401	$ 587,494	$ 633,670	$ 691,104	TOTAL		$ 705,784	$ 705,784

TOWN OF KILLINGLY

SUMMARY OF GENERAL OPERATING REVENUES

2019-2020 Budget	2019-2020 Actual	2020-2021 Budget	2020-2021 Actual	2021-2022 Approved	2021-2022 Estimate	REVENUE ITEM		2022-2023 Manager	2022-2023 Council
						OTHER REVENUES			
50,000	290,434	85,000	159,188	85,000	85,000	Miscellaneous	40605	85,000	85,000
15,000	20,151	15,000	21,439	15,000	15,000	Sewer Assessment Fund	40703	15,000	15,000
1,231,695	1,068,695	1,222,082	1,187,241	2,901,066	2,901,329	Sewer Operating Fund	40706	2,280,023	2,280,023
50,000	45,079	50,000	49,877	50,000	43,444	PILOT - Telecommunications	40409	43,000	43,000
-	-	97,458	45,070	82,942	82,860	Law Enforcement - SRO Reimbursement	40419	84,000	84,000
267,579	274,440	250,668	264,594	234,828	253,504	School Capital Contribution	40410	213,750	213,750
$ 1,614,274	$ 1,698,799	$ 1,720,208	$ 1,727,409	$ 3,368,836	$ 3,381,137	TOTAL		$ 2,720,773	$ 2,720,773
						SCHOOL			
12,245,633	15,290,829	15,245,633	15,205,728	15,245,633	15,233,027	Educational Cost Sharing	40216	15,245,633	15,245,633
645,347	645,347	669,443	655,860	645,860	655,860	Vocational Agriculture/Tech Ed	40219	645,860	645,860
-	22,871	22,871	24,033	24,033	24,357	Non-Public School-Health	40220	24,357	24,357
						Tuition:			
1,548,612	1,588,320	1,516,536	1,600,788	1,439,163	1,555,459	Regular	40411	1,381,965	1,381,965
200,000	318,603	250,000	325,339	250,000	250,000	Special Ed-Voluntary	40412	250,000	250,000
818,760	777,822	757,353	784,645	743,707	750,530	Vocational Agriculture	40413	941,574	941,574
310,460	78,000	-	-	-	-	F-1 Tuition Student	40417	-	-
$ 15,768,812	$ 18,721,792	$ 18,461,836	$ 18,596,393	$ 18,348,396	$ 18,469,233	TOTAL		$ 18,489,389	$ 18,489,389
-	-	-	-	20,000	20,000	Rate Stabilization Reserve Fund	49607	-	-
-	-	-	-	640,000	640,000	Fund Balance - Capital Projects	49707	450,000	2,045,000
300,000	-	600,000	-	910,000	-	Fund Balance - Operations	49707	-	-
$ 300,000	$ -	$ 600,000	$ -	$ 1,570,000	$ 660,000	TOTAL		$ 450,000	$ 2,045,000
$ 56,750,506	$ 60,189,633	$ 60,145,077	$ 59,693,781	$ 63,244,982	$ 63,058,158	TOTAL REVENUES		$ 64,604,062	$ 64,838,864

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GENERAL GOVERNMENT **DEPT # 01**

TOWN COUNCIL

DESCRIPTION

The Town Council, Killingly's primary legislative body, is composed of nine representatives elected by voters every two years for District Council Members and four years for At-Large Council Members. The Council acts as the chief legislative and policy-making body in the Town. In this capacity, the Council enacts policy based upon the needs and demands of the community.

BUDGET VARIANCE DETAIL

Decreases in costs for contractual support services and materials and supplies, based on historical trends.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
11,100	10,188	-	-	13,500	13,500	Town Council	50110	13,500	13,500	0.0%	-
$ 11,100	$ 10,188	$ -	$ -	$ 13,500	$ 13,500	TOTAL		$ 13,500	$ 13,500	100.0%	$ -
						CONTRACTUAL SERVICES - 002					
600	1,313	800	949	800	950	Printing	50201	1,000	1,000	25.0%	200
12,500	6,048	12,500	10,352	10,000	10,000	Advertising	50202	10,500	10,500	5.0%	500
11,000	10,882	11,000	5,459	11,000	10,777	Professional Development & Affiliation	50204	11,000	11,000	0.0%	-
10,000	5,586	10,000	5,528	10,000	7,000	Contractual Services - Support	50208	8,000	8,000	-20.0%	(2,000)
$ 34,100	$ 23,829	$ 34,300	$ 22,287	$ 31,800	$ 28,727	TOTAL		$ 30,500	$ 30,500	-4.1%	$ (1,300)
						MATERIALS & SUPPLIES - 003					
1,000	615	1,000	550	1,000	700	Office Supplies	50401	800	800	-20.0%	(200)
$ 1,000	$ 615	$ 1,000	$ 550	$ 1,000	$ 700	TOTAL		$ 800	$ 800	-20.0%	$ (200)
$ 46,200	$ 34,631	$ 35,300	$ 22,837	$ 46,300	$ 42,927	TOTAL TOWN COUNCIL		$ 44,800	$ 44,800	-3.2%	$ (1,500)

GENERAL GOVERNMENT **DEPT # 02**

TOWN MANAGER

DESCRIPTION

The Town Manager, a professional municipal manager appointed by the Town Council, serves as the Town's Chief Executive Officer. The Town Manager is responsible for the general operation of Town departments, programs and services.

This budget reflects three (3) full time positions.

BUDGET VARIANCE DETAIL

The proposed budget includes the addition of a full time technical position for a grant writer which will also provide administrative support for the office. This position is a restructured position offset by the reduction of a position in Economic Development and a partial reduction Community Development.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
194,000	192,611	180,000	148,889	153,100	153,100	Salary Administrative	50120	153,100	153,100	0.0%	-
69,300	45,406	54,460	54,559	55,690	55,690	Clerical	50130	55,690	55,690	0.0%	-
-	-	-	-	-	-	Technical	50170	59,515	59,515	100.0%	59,515
-	-	500	-	500	-	Overtime	50190	200	200	-60.0%	(300)
$ 263,300	$ 238,017	$ 234,960	$ 203,448	$ 209,290	$ 208,790	TOTAL		$ 268,505	$ 268,505	28.3%	$ 59,215
						CONTRACTUAL SERVICES - 002					
3,000	2,363	2,700	1,392	2,700	1,500	Printing	50201	1,800	1,800	-33.3%	(900)
1,500	3,201	1,000	989	1,500	1,200	Advertising	50202	1,500	1,500	0.0%	-
1,000	372	600	643	600	600	Postage & Delivery	50203	650	650	8.3%	50
9,000	7,351	8,000	6,719	8,000	6,500	Professional Development & Affiliation	50204	6,500	6,500	-18.8%	(1,500)
4,800	4,818	4,800	4,800	4,800	4,800	Transportation	50205	4,800	4,800	0.0%	-
-	-	250	568	600	275	Knowledge & Reference Materials	50206	400	400	-33.3%	(200)
7,000	8,186	7,000	3,819	7,000	7,000	Personnel Recruitment & Relations	50207	7,000	7,000	0.0%	-
1,000	149	1,000	760	1,000	1,000	General Assistance	50289	1,000	1,000	0.0%	-
$ 27,300	$ 26,440	$ 25,350	$ 19,691	$ 26,200	$ 22,875	TOTAL		$ 23,650	$ 23,650	-9.7%	$ (2,550)
						MATERIALS & SUPPLIES - 003					
2,500	2,095	3,500	1,176	3,500	3,000	Office Supplies	50401	2,500	2,500	-28.6%	(1,000)
$ 2,500	$ 2,095	$ 3,500	$ 1,176	$ 3,500	$ 3,000	TOTAL		$ 2,500	$ 2,500	-28.6%	$ (1,000)
$ 293,100	$ 266,552	$ 263,810	$ 224,315	$ 238,990	$ 234,665	TOTAL TOWN MANAGER		$ 294,655	$ 294,655	23.3%	$ 55,665

GENERAL GOVERNMENT **DEPT # 03**

LEGAL SERVICES

DESCRIPTION

The Town Attorney, appointed by the Town Council, serves as the Town's chief legal officer. The Attorney represents the Town in general municipal law, labor, litigation, and advises the Town Council, Town Manager, boards, commissions and municipal departments on related legal matters. This account provides the funds to pay the Town Attorney's fees and the fees for special counsel for revenue and bond/borrowing matters. Statutorily required contributions to the regional probate court are also part of this account.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
95,915	96,014	90,000	78,576	90,000	80,000	Professional Services	50215	90,000	90,000	0.00%	-
9,200	9,101	9,200	9,101	9,200	9,200	Probate Expense	50216	9,200	9,200	0.00%	-
$ 105,115	$ 105,115	$ 99,200	$ 87,677	$ 99,200	$ 89,200	TOTAL		$ 99,200	$ 99,200	0.00%	$ -
$ 105,115	$ 105,115	$ 99,200	$ 87,677	$ 99,200	$ 89,200	TOTAL LEGAL SERVICES		$ 99,200	$ 99,200	0.00%	$ -

GENERAL GOVERNMENT **DEPT # 04**

TOWN CLERK

DESCRIPTION

The Town Clerk's office serves the taxpayers and the citizens of the community, as well as those local professionals who utilize Town records. The office's central purpose is to record, index and preserve Killingly's valuable permanent records. Another important role of the Town Clerk's office is to educate the public regarding statutory requirements and procedures. Additionally, the office issues many licenses and permits, including marriage, birth and death certificates; dog and sporting licenses. The Town Clerk's office coordinates with the Registrars for all elections and referendums. The office handles all absentee balloting.

The Town Clerk budget includes three (3) full time positions.

BUDGET VARIANCE DETAIL

Personnel increases are reflective of current union contractual wage agreements. Increases in data processing are reflective of actual market and historical trends relating to transactions that effect land records.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
71,565	71,388	72,685	72,645	74,355	74,355	Salary Administrative	50120	74,355	74,355	0.0%	-
87,740	87,917	89,820	89,852	91,820	91,820	Clerical	50130	93,655	93,655	2.0%	1,835
-	-	-	8	-	-	Overtime	50190	-	-	0.0%	-
$ 159,305	$ 159,305	$ 162,505	$ 162,505	$ 166,175	$ 166,175	TOTAL		$ 168,010	$ 168,010	1.1%	$ 1,835
						CONTRACTUAL SERVICES - 002					
500	297	500	221	500	400	Printing	50201	400	400	-20.0%	(100)
225	201	250	86	250	250	Advertising	50202	250	250	0.0%	-
1,500	1,317	1,500	1,602	1,500	1,600	Postage & Delivery	50203	1,600	1,600	6.7%	100
1,700	1,658	2,200	953	1,800	1,800	Professional Development & Affiliation	50204	1,700	1,700	-5.6%	(100)
-	-	-	-	-	-	Transportation	50205	-	-	0.0%	-
-	-	-	-	-	-	Contractual Services - Office	50209	200	200	100.0%	200
175	102	150	102	125	125	Births, Marriages, Deaths	50217	100	100	-20.0%	(25)
25,235	21,956	26,000	27,599	24,000	29,000	Data Processing	50218	28,000	28,000	16.7%	4,000
$ 29,335	$ 25,531	$ 30,600	$ 30,563	$ 28,175	$ 33,175	TOTAL		$ 32,250	$ 32,250	14.5%	$ 4,075
						MATERIALS & SUPPLIES - 003					
1,800	1,558	1,800	1,751	1,800	2,000	Office Supplies	50401	1,800	1,800	0.0%	-
$ 1,800	$ 1,558	$ 1,800	$ 1,751	$ 1,800	$ 2,000	TOTAL		$ 1,800	$ 1,800	0.0%	$ -
$ 190,440	$ 186,394	$ 194,905	$ 194,819	$ 196,150	$ 201,350	TOTAL TOWN CLERK		$ 202,060	$ 202,060	3.0%	$ 5,910

GENERAL GOVERNMENT **DEPT # 05**

FINANCE

DESCRIPTION

Responsibilities for the Finance Department include management and preparation of the bi-weekly payroll, accounts payable, debt service, cash management, financial reporting, budget preparation and the annual audit. In addition, accounting records for Town grants, special school grants, special revenue and trust funds, capital projects, Water Pollution Control, and the Solid Waste Fund are maintained. The Town's risk management, insurance control, health benefits, workers' compensation and pension plan programs are all managed by this office.

The Finance budget includes three (3) full-time positions and (1) part-time position shared with the Highway Department.

BUDGET VARIANCE DETAIL

Personnel increases are reflective of current union contractual wage agreements.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
113,460	111,868	113,000	112,955	115,550	115,550	Salary Administrative	50120	115,550	115,550	0.0%	-
5,459	7,113	6,500	7,045	6,600	6,600	Clerical	50130	6,600	6,600	0.0%	-
116,370	116,429	117,400	117,435	123,980	123,980	Technical	50170	124,920	124,920	0.8%	940
3,000	2,879	4,000	3,465	3,000	3,000	Overtime	50190	3,000	3,000	0.0%	-
$ 238,289	$ 238,289	$ 240,900	$ 240,900	$ 249,130	$ 249,130	TOTAL		$ 250,070	$ 250,070	0.4%	$ 940
						CONTRACTUAL SERVICES - 002					
1,000	850	1,000	1,025	1,000	950	Printing	50201	1,000	1,000	0.0%	-
1,500	1,466	1,500	1,334	1,500	1,500	Postage & Delivery	50203	1,500	1,500	0.0%	-
2,041	1,578	2,500	343	2,500	1,500	Professional Development & Affiliation	50204	2,500	2,500	0.0%	-
100	-	50	-	50	-	Transportation	50205	-	-	-100.0%	(50)
350	-	200	-	200	-	Knowledge & Reference Materials	50206	-	-	-100.0%	(200)
48,200	48,385	48,200	48,703	50,710	50,710	Professional Services	50215	50,710	50,710	0.0%	-
$ 53,191	$ 52,279	$ 53,450	$ 51,405	$ 55,960	$ 54,660	TOTAL		$ 55,710	$ 55,710	-0.4%	$ (250)
						MATERIALS & SUPPLIES - 003					
1,700	1,349	1,700	1,308	1,700	1,600	Office Supplies	50401	1,600	1,600	-5.9%	(100)
$ 1,700	$ 1,349	$ 1,700	$ 1,308	$ 1,700	$ 1,600	TOTAL		$ 1,600	$ 1,600	-5.9%	$ (100)
$ 293,180	$ 291,917	$ 296,050	$ 293,613	$ 306,790	$ 305,390	TOTAL FINANCE		$ 307,380	$ 307,380	0.2%	$ 590

GENERAL GOVERNMENT **DEPT # 06**

ASSESSOR

DESCRIPTION

The Assessor's Office is responsible for the fair application of state statutes and equitable assessments of all real and personal property and the processing of the various allowed exemptions, abatements and use assessments per state statute. Accurate and well-maintained property records serve as a critical information source for other Town departments, individual property owners and their agents. This office continues to joint venture with other assessment offices to get group pricing when possible.

The Assessor's budget includes three (3) full time positions.

BUDGET VARIANCE DETAIL

Personnel increases are reflective of current union contractual wage agreements. The printing and knowledge and reference materials include increases for market costs.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
47,830	44,438	47,830	56,831	92,440	92,440	Salary Administrative	50120	92,440	92,440	0.0%	-
74,885	73,850	74,885	38,854	39,700	39,700	Clerical	50130	40,535	40,535	2.1%	835
51,340	51,323	52,265	51,102	50,630	50,630	Technical	50170	50,630	50,630	0.0%	-
500	-	-	2,063	500	500	Overtime	50190	500	500	0.0%	-
$ 174,555	$ 169,611	$ 174,980	$ 148,850	$ 183,270	$ 183,270	TOTAL		$ 184,105	$ 184,105	0.5%	$ 835
						CONTRACTUAL SERVICES - 002					
800	199	500	1,399	1,125	1,877	Printing	50201	1,400	1,400	24.4%	275
60	42	60	42	60	44	Advertising	50202	60	60	0.0%	-
3,000	2,015	2,500	2,155	2,500	2,500	Postage & Delivery	50203	2,500	2,500	0.0%	-
2,400	1,005	2,400	1,270	2,400	1,883	Professional Development & Affiliation	50204	2,435	2,435	1.5%	35
800	320	600	635	800	723	Knowledge & Reference Materials	50206	975	975	21.9%	175
-	-	-	-	250	250	Contractual Services - Support	50208	250	250	0.0%	-
500	827	500	978	-	-	Bindery	50221	-	-	0.0%	-
$ 7,560	$ 4,408	$ 6,560	$ 6,479	$ 7,135	$ 7,277	TOTAL		$ 7,620	$ 7,620	6.8%	$ 485
						MATERIALS & SUPPLIES - 003					
1,500	1,041	1,500	1,219	1,500	1,500	Office Supplies	50401	1,300	1,300	-13.3%	(200)
$ 1,500	$ 1,041	$ 1,500	$ 1,219	$ 1,500	$ 1,500	TOTAL		$ 1,300	$ 1,300	-13.3%	$ (200)
$ 183,615	$ 175,061	$ 183,040	$ 156,548	$ 191,905	$ 192,047	TOTAL ASSESSOR		$ 193,025	$ 193,025	0.6%	$ 1,120

GENERAL GOVERNMENT **DEPT # 07**

REVENUE COLLECTION

DESCRIPTION

The principal function funded under this account is the billing and collection of all property tax revenues which include current and back taxes; lien and interest fees; and, pro-rated elderly, construction and supplemental motor vehicle taxes. Secondary functions include the collection of sewer use and assessment charges levied by the Water Pollution Control Authority, residential bulky waste, and commercial landfill fees. The Connecticut statutes and Town of Killingly ordinances govern the work performed in this office.

The Water Pollution Control Authority reimburses the Town for expenses associated with the billing and collection of the sewer use and assessment accounts and is recorded under the Revenue Budget.

The Revenue Collection budget includes three (3) full time positions and one (1) part time position.

BUDGET VARIANCE DETAIL

Personnel increases are reflective of current union contractual wage agreements. Changes in contractual services are based on historical and market trends.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
83,925	83,891	85,445	85,410	87,340	87,340	Salary Administrative	50120	87,340	87,340	0.0%	-
38,625	38,619	39,355	39,339	40,545	40,545	Clerical	50130	41,330	41,330	1.9%	785
47,660	47,647	48,530	48,538	49,600	49,600	Technical	50170	50,580	50,580	2.0%	980
19,833	20,085	20,410	20,480	21,005	21,005	Part-Time	50140	21,475	21,475	2.2%	470
200	-	200	79	200	200	Overtime	50190	200	200	0.0%	-
$ 190,243	$ 190,242	$ 193,940	$ 193,845	$ 198,690	$ 198,690	TOTAL		$ 200,925	$ 200,925	1.1%	$ 2,235
						CONTRACTUAL SERVICES - 002					
11,700	13,912	13,550	14,945	13,700	13,700	Printing	50201	14,260	14,260	4.1%	560
3,000	3,826	3,920	1,117	1,500	1,600	Advertising	50202	1,650	1,650	10.0%	150
17,547	12,698	16,800	14,526	16,300	15,700	Postage & Delivery	50203	16,000	16,000	-1.8%	(300)
1,400	765	1,400	245	1,400	665	Professional Development & Affiliation	50204	1,200	1,200	-14.3%	(200)
100	-	100	-	50	50	Transportation	50205	50	50	0.0%	-
1,300	1,213	500	500	500	500	Contractual Services - Support	50208	500	500	0.0%	-
$ 35,047	$ 32,415	$ 36,270	$ 31,333	$ 33,450	$ 32,215	TOTAL		$ 33,660	$ 33,660	0.6%	$ 210
						MATERIALS & SUPPLIES - 003					
2,300	1,673	2,300	1,980	2,000	2,000	Office Supplies	50401	2,000	2,000	0.0%	-
$ 2,300	$ 1,673	$ 2,300	$ 1,980	$ 2,000	$ 2,000	TOTAL		$ 2,000	$ 2,000	0.0%	$ -
$ 227,590	$ 224,330	$ 232,510	$ 227,157	$ 234,140	$ 232,905	TOTAL REVENUE COLLECTION		$ 236,585	$ 236,585	1.0%	$ 2,445

GENERAL GOVERNMENT **DEPT # 08**

REGISTRATIONS/ELECTIONS

DESCRIPTION

There are two Registrars of Voters, one Democrat and one Republican, who are elected every two years, and are responsible for the maintenance of the Town's voting lists and for the conduct of elections. In conjunction with the Town Clerk, the Registrars also serve as the Board of Admissions during voter-making sessions conducted during the year. Major expenses for this office are payments to election workers, printing of election notices, materials and ballots, and all costs related to maintaining voting machines.

BUDGET VARIANCE DETAIL

This budget reflects an increase in wages for a market adjustment based on a salary survey. However this is offset based on a reduction in Election/Pollworker stipends due to actual historical averages. Changes included within the contractual services section of this budget are based on market trends and anticipated usage.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
16,065	16,065	16,426	16,426	16,800	16,800	Salary Administration	50120	22,000	22,000	31.0%	5,200
40,000	9,324	40,000	28,416	40,000	28,488	Election/Pollworkers	50162	35,000	35,000	-12.5%	(5,000)
$ 56,065	$ 25,389	$ 56,426	$ 44,842	$ 56,800	$ 45,288	TOTAL		$ 57,000	$ 57,000	0.4%	$ 200
						CONTRACTUAL SERVICES - 002					
5,000	5,318	5,000	6,266	6,000	6,000	Printing	50201	6,000	6,000	0.0%	-
400	1,499	1,500	-	1,000	2,000	Advertising	50202	1,000	1,000	0.0%	-
1,750	961	1,750	2,966	1,750	1,750	Postage & Delivery	50203	2,200	2,200	25.7%	450
1,400	60	1,400	177	1,400	725	Professional Development & Affiliation	50204	1,400	1,400	0.0%	-
200	-	200	51	50	-	Transportation	50205	50	50	0.0%	-
3,000	480	3,000	130	3,000	1,811	Contractual Services - Support	50208	1,000	1,000	-66.7%	(2,000)
3,700	3,600	3,700	4,669	4,000	4,050	Contractual Services - M&E	50210	4,100	4,100	2.5%	100
1,000	814	850	842	800	639	Telephone	50228	-	-	-100.0%	(800)
$ 16,450	$ 12,732	$ 17,400	$ 15,103	$ 18,000	$ 16,975	TOTAL		$ 15,750	$ 15,750	-12.5%	$ (2,250)
						MATERIALS & SUPPLIES - 003					
500	491	500	406	500	500	Office Supplies	50401	500	500	0.0%	-
$ 500	$ 491	$ 500	$ 406	$ 500	$ 500	TOTAL		$ 500	$ 500	0.0%	$ -
$ 73,015	$ 38,612	$ 74,326	$ 60,350	$ 75,300	$ 62,763	TOTAL REGISTRATION/ELECTIONS		$ 73,250	$ 73,250	-2.7%	$ (2,050)

GENERAL GOVERNMENT **DEPT # 09**

TOWN COMMISSIONS & SERVICE AGENCIES

DESCRIPTION

Funds in this account provide appropriations for the services provided by a variety of Town agencies, the Regional Council of Governments. The expenses of these Town Boards and Commissions include such items as legal notice advertising, mandated payments to board members and other costs and charges. The Housing Authority appropriation includes sewer use charges for the Maple Court and Birchwood Terrace housing projects.

BUDGET VARIANCE DETAIL

The proposed budget reflects decreased operating costs for the Housing Authority. Decreases in certain commissions as noted below are based on actual historical trends. These decreases offset increases in the per capita assessment by NECCOG, increase in the Permanent Building Commission related to the KMS and Westfield Avenue projects, and an increase in Temporary Commissions consistent with Town Council goals for a strategic planning and vision study.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
600	-	500	208	500	100	Board of Assessment Appeals	50256	250	250	-50.0%	(250)
25,400	27,626	31,770	31,360	32,928	29,498	Housing Authority	50257	29,500	29,500	-10.4%	(3,428)
4,000	4,000	4,500	4,500	4,500	4,500	Inland Wetlands / Aquifer Commission	50258	4,000	4,000	-11.1%	(500)
4,000	1,370	3,500	407	3,000	1,800	Zoning Board of Appeals	50259	2,500	2,500	-16.7%	(500)
50	-	50	46	50	50	Historic District Commission	50260	50	50	0.0%	-
16,314	16,313	16,423	16,423	19,070	19,070	NECCOG	50261	19,512	19,512	2.3%	442
2,500	2,500	2,500	2,500	2,500	1,500	Conservation Commission	50264	2,500	2,500	0.0%	-
-	-	-	-	-	-	Cemetery Maintenance Fund	50265	-	-	0.0%	-
2,000	1,418	1,500	804	1,500	1,500	Permanent Building Commission	50267	2,920	2,920	94.7%	1,420
-	-	2,500	2,500	3,000	3,000	Killingly Business Association	50266	3,000	3,000	0.0%	-
250	-	250	-	250	-	Public Safety Commission	50269	250	250	0.0%	-
14,000	11,163	14,000	8,142	14,000	12,500	Planning & Zoning Commission	50270	14,000	14,000	0.0%	-
500	-	500	-	500	50	Temporary Commissions	50297	1,000	1,000	100.0%	500
2,500	2,500	2,500	2,500	2,500	2,500	Agriculture Commission	50298	2,500	2,500	0.0%	-
100	95	300	186	300	300	Historian	50263	300	300	0.0%	-
$ 72,214	$ 66,986	$ 80,793	$ 69,576	$ 84,598	$ 76,368	TOTAL		$ 82,282	$ 82,282	-2.7%	$ (2,316)
$ 72,214	$ 66,986	$ 80,793	$ 69,576	$ 84,598	$ 76,368	TOTAL TOWN COMMISSIONS & SERVICE AGENTS		$ 82,282	$ 82,282	-2.74%	$ (2,316)

GENERAL GOVERNMENT **DEPT # 10**

PLANNING & DEVELOPMENT

DESCRIPTION

The Department of Planning and Development oversees land use policy and implementation in Killingly in accordance with Connecticut General Statute requirements and local zoning regulations. Staffing and technical support are provided to the Town's land use commissions including the Planning & Zoning Commission, Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Aquifer Protection Agency, Open Space Land Acquisition Committee, Agriculture Commission, and temporary special committees and sub-committees as assigned.

This budget includes four (4) full time positions.

BUDGET VARIANCE DETAIL

The proposed increase is due to the contractual wage requirements.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
84,650	84,447	86,570	86,539	88,500	88,500	Salary Administrative	50120	88,500	88,500	0.0%	-
44,535	44,527	45,345	45,355	46,345	46,345	Clerical	50130	47,260	47,260	2.0%	915
108,850	107,401	113,485	111,556	116,330	116,330	Technical	50170	116,330	116,330	0.0%	-
5,000	4,745	6,000	1,840	5,000	5,000	Overtime	50190	5,000	5,000	0.0%	-
$ 243,035	$ 241,120	$ 251,400	$ 245,290	$ 256,175	$ 256,175	TOTAL		$ 257,090	$ 257,090	0.4%	$ 915
						CONTRACTUAL SERVICES - 002					
2,000	1,901	2,300	861	2,000	1,780	Printing	50201	2,000	2,000	0.0%	-
700	426	600	282	500	450	Postage & Delivery	50203	500	500	0.0%	-
2,510	795	3,700	2,345	3,700	3,200	Professional Development & Affiliation	50204	3,500	3,500	-5.4%	(200)
-	-	-	-	-	-	Transportation	50205	-	-	0.0%	-
700	559	750	621	750	250	Knowledge & Reference Materials	50206	500	500	-33.3%	(250)
300	488	320	-	320	300	Clothing	50223	300	300	-6.3%	(20)
$ 6,210	$ 4,169	$ 7,670	$ 4,109	$ 7,270	$ 5,980	TOTAL		$ 6,800	$ 6,800	-6.5%	$ (470)
						MATERIALS & SUPPLIES - 003					
1,100	1,001	1,200	1,163	1,000	1,000	Office Supplies	50401	1,000	1,000	0.0%	-
$ 1,100	$ 1,001	$ 1,200	$ 1,163	$ 1,000	$ 1,000	TOTAL		$ 1,000	$ 1,000	0.0%	$ -
$ 250,345	$ 246,290	$ 260,270	$ 250,562	$ 264,445	$ 263,155	TOTAL PLANNING & DEVELOPMENT		$ 264,890	$ 264,890	0.2%	$ 445

GENERAL GOVERNMENT **DEPT # 11**

INFORMATION TECHNOLOGY & COMMUNICATION

DESCRIPTION

This account covers the Town's data processing, networking, and telecommunication expenditures. The Town currently utilizes a server and PC network computer system, which links all Town Hall departments. The account covers general expenses, service contracts on hardware, temporary assistance in records conversion and software maintenance contracts, as well as, planning for technological upgrades for the Town's future IT needs.

BUDGET VARIANCE DETAIL

The Contractual Services - Support increase is based on market increases for software support renewals. Most significantly the annual renewal fees for the Microsoft office suite of software. In addition this budget includes the implementation of fiscal transparency software to interface the Town's financial software with the public.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
165,000	164,999	144,498	144,498	188,000	188,000	Contractual Services - Support	50208	205,340	205,340	9.2%	17,340
28,000	27,637	19,944	19,943	21,450	21,750	Telephone	50228	22,000	22,000	2.6%	550
$ 193,000	$ 192,637	$ 164,442	$ 164,441	$ 209,450	$ 209,750	TOTAL		$ 227,340	$ 227,340	8.5%	$ 17,890
$ 193,000	$ 192,637	$ 164,442	$ 164,441	$ 209,450	$ 209,750	TOTAL INFORMATION TECH. & COMM.		$ 227,340	$ 227,340	8.5%	$ 17,890

GENERAL GOVERNMENT **DEPT # 12**

TOWN HALL BUILDING

DESCRIPTION

This account provides funds for the general operation and physical maintenance of the Town Hall. This building - the municipal office center - operates from 8:00 a.m. to 5:00 p.m., Monday, Wednesday and Thursday, 8:00 a.m. - 6:00 p.m. on Tuesdays and 8:00 a.m. - 12:00 p.m. on Friday. The facility is heavily utilized during evening hours for meetings of the Town Council and various boards, commissions and committees.

This budget includes one (1) part-time position for the Custodian.

BUDGET VARIANCE DETAIL

The proposed increases in electricity and heating fuel are based on increases in market trends, actual usage, and the increased use of the building for daily first and second shifts of the Town's law enforcement employees. Due to increase in market prices the increase in Due to CNR is related to the cost of the replacement of a Town Hall pooled vehicle currently scheduled for replacement.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
6,765	6,765	18,457	18,456	18,500	18,500	Labor	50150	18,500	18,500	0.0%	-
$ 6,765	$ 6,765	$ 18,457	$ 18,456	$ 18,500	$ 18,500	TOTAL		$ 18,500	$ 18,500	0.0%	$ -
						CONTRACTUAL SERVICES - 002					
14,600	15,263	7,000	7,033	7,000	7,000	Contractual Services - Support	50208	7,000	7,000	0.0%	-
23,502	17,998	17,000	16,038	17,000	17,000	Contractual Services - M&E	50210	17,000	17,000	0.0%	-
28,500	29,379	28,500	35,570	28,500	32,100	Electricity	50224	32,100	32,100	12.6%	3,600
9,000	7,372	9,000	8,221	8,500	8,600	Heating Fuel - Natural Gas	50225	8,600	8,600	1.2%	100
580	463	580	509	580	510	Sewer Charges	50226	580	580	0.0%	-
1,800	1,897	1,800	1,922	1,900	1,900	Water Charges	50227	1,900	1,900	0.0%	-
$ 77,982	$ 72,373	$ 63,880	$ 69,292	$ 63,480	$ 67,110	TOTAL		$ 67,180	$ 67,180	5.8%	$ 3,700
						MATERIALS & SUPPLIES - 003					
3,105	2,291	1,235	1,923	1,700	1,700	Cleaning Supplies	50402	1,700	1,700	0.0%	-
1,728	1,238	1,700	1,012	1,700	1,300	Operating Supplies	50403	2,000	2,000	17.6%	300
-	9	-	-	500	-	Repair & Maintenance Supplies	50404	-	-	100.0%	(500)
$ 4,833	$ 3,538	$ 2,935	$ 2,935	$ 3,900	$ 3,000	TOTAL		$ 3,700	$ 3,700	-5.1%	$ (200)
						CAPITAL OUTLAY - 004					
11,006	11,006	14,206	14,206	12,706	12,706	Due to CNR	50507	20,569	20,569	61.9%	7,863
$ 11,006	$ 11,006	$ 14,206	$ 14,206	$ 12,706	$ 12,706	TOTAL		$ 20,569	$ 20,569	61.9%	$ 7,863
$ 100,586	$ 93,682	$ 99,478	$ 104,889	$ 98,586	$ 101,316	TOTAL TOWN HALL BUILDING		$ 109,949	$ 109,949	11.5%	$ 11,363

ECONOMIC DEVELOPMENT

DESCRIPTION

The Economic Development Office promotes the growth and development of the Town's economic base by assisting with the retention and expansion of existing businesses, encouraging new businesses to locate in Killingly and coordinating development programs and resources. Information, advocacy and referrals are offered to industrial, commercial and home-based businesses for various aspects of their operations. This office also provides outreach with media and civic groups. Staff support is provided for the Economic Development Commission and the Killingly Business Association. The Director participates in the Eastern Connecticut Enterprise Corridor, the Northeast Connecticut Chamber of Commerce, the Eastern CT Tourism District, the Last Green Valley, the CT Main Street and other related networking groups.

The Economic Development budget includes one (1) full-time position.

BUDGET VARIANCE DETAIL

The increase in personnel services for Salary Administrative is related to wage increases as supported by a market salary survey and office restructuring. However the overall reduction in personnel services has been transferred to the Town Manager's budget for the restructuring of a clerical position to technical position for a grant writer.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
85,400	74,592	81,400	80,347	82,180	85,113	Salary Administrative	50120	90,000	90,000	9.5%	7,820
45,500	45,481	46,330	43,548	47,335	38,963	Clerical	50130	-	-	-100.0%	(47,335)
$ 130,900	$ 120,073	$ 127,730	$ 123,895	$ 129,515	$ 124,076	TOTAL		$ 90,000	$ 90,000	-30.5%	$ (39,515)
						CONTRACTUAL SERVICES - 002					
400	289	400	935	400	400	Printing	50201	400	400	0.0%	-
1,800	945	1,800	1,662	1,500	1,500	Advertising	50202	1,500	1,500	0.0%	-
300	31	100	54	100	100	Postage & Delivery	50203	100	100	0.0%	-
3,000	2,544	3,000	2,998	5,000	5,000	Professional Development & Affiliation	50204	4,500	4,500	-10.0%	(500)
100	-	100	-	100	100	Transportation	50205	100	100	0.0%	-
100	-	100	44	-	-	Knowledge & Reference Materials	50206	-	-	0.0%	-
2,000	2,100	2,500	2,307	2,500	2,500	Contractual Services - Support	50208	2,500	2,500	0.0%	-
$ 7,700	$ 5,909	$ 8,000	$ 8,000	$ 9,600	$ 9,600	TOTAL		$ 9,100	$ 9,100	-5.2%	$ (500)
						MATERIALS & SUPPLIES - 003					
500	446	500	481	500	500	Office Supplies	50401	500	500	0.0%	-
$ 500	$ 446	$ 500	$ 481	$ 500	$ 500	TOTAL		$ 500	$ 500	0.0%	$ -
$ 139,100	$ 126,428	$ 136,230	$ 132,376	$ 139,615	$ 134,176	TOTAL ECONOMIC DEVELOPMENT		$ 99,600	$ 99,600	-28.7%	$ (40,015)

PUBLIC WORKS **DEPT # 21**

HIGHWAY DIVISION SUPERVISION

DESCRIPTION

The Town of Killingly Highway Division Supervision account is for the wages of the Director, Assistant Director, Administrative Aide, and related overtime costs.

The Highway Division Supervision budget includes two (2) full time positions and one (1) part time.

BUDGET VARIANCE DETAIL

Slight decreases in contractual services and office supplies based on historical trends.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
97,500	91,206	92,740	92,698	94,800	94,800	Salary Administrative	50120	94,800	94,800	0.0%	-
67,110	73,357	74,900	74,951	76,565	76,565	Technical	50170	76,565	76,565	0.0%	-
48,300	48,300	16,034	16,033	23,780	23,780	Clerical	50130	23,780	23,780	0.0%	-
10,000	9,867	7,374	7,365	10,000	10,000	Overtime	50190	10,000	10,000	0.0%	-
$ 222,910	$ 222,730	$ 191,048	$ 191,047	$ 205,145	$ 205,145	TOTAL		$ 205,145	$ 205,145	0.0%	$ -
						CONTRACTUAL SERVICES - 002					
-	-	-	-	200	120	Advertising	50202	200	200	0.0%	-
-	1	20	18	20	10	Postage & Delivery	50203	20	20	0.0%	-
6,000	4,277	2,000	1,311	2,000	-	Professional Development & Affiliation	50204	1,800	1,800	-10.0%	(200)
1,000	820	487	487	1,000	450	Contractual Services - Support	50208	750	750	-25.0%	(250)
1,000	941	697	588	800	800	Clothing	50223	800	800	0.0%	-
3,000	4,961	2,019	2,019	2,500	2,500	Telephone	50228	2,500	2,500	0.0%	-
$ 11,000	$ 11,000	$ 5,223	$ 4,423	$ 6,520	$ 3,880	TOTAL		$ 6,070	$ 6,070	-6.9%	$ (450)
						MATERIALS & SUPPLIES - 003					
750	749	604	603	750	700	Office Supplies	50401	600	600	-20.0%	(150)
$ 750	$ 749	$ 604	$ 603	$ 750	$ 700	TOTAL		$ 600	$ 600	-20.0%	$ (150)
						CAPITAL OUTLAY - 004					
7,313	7,313	7,666	7,666	11,714	11,714	Due to CNR	50507	11,714	11,714	0.0%	-
$ 7,313	$ 7,313	$ 7,666	$ 7,666	$ 11,714	$ 11,714	TOTAL		$ 11,714	$ 11,714	0.0%	$ -
$ 241,973	$ 241,791	$ 204,541	$ 203,740	$ 224,129	$ 221,439	TOTAL HIGHWAY DIVISION SUPERVISION		$ 223,529	$ 223,529	-0.3%	$ (600)

PUBLIC WORKS **DEPT # 22**

ENGINEERING AND FACILITIES ADMINISTRATION

DESCRIPTION

The Engineering Department is responsible for the coordination, inspection and acceptance of all public infrastructure improvements including excavation within the Town's streets. The Department performs technical review of plans submitted to the Planning & Zoning and the Inland Wetlands & Watercourses Commissions. The Engineering Department staffs and provides engineering assistance to the Water Pollution Control Authority. Additionally, the department prepares plans and specifications for numerous capital improvement projects, manages larger capital projects which may be designed by outside consultants for the Town and works closely with the Highway Division. The Director of Engineering and Facilities, (formerly the Director of Public Works) is the Town Engineer and oversees municipal buildings, Solid Waste Management, and provides Waste Water consultation.

The Department continues to work on numerous improvement projects throughout the Town including, but not limited to, road construction, bridge renovation, and improvements to municipal facilities, the sewer collection system and the Waste Water Treatment Plant.

The Engineering and Facilities Administration budget includes six (6) full time positions.

BUDGET VARIANCE DETAIL

The proposed budget increase in labor expenditures is to add a position for a second Facilities Maintainer. This is offset by reductions in overtime based on actual usage. Changes in operating supplies are based on overall trends in usage.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
110,675	110,663	112,705	112,667	115,240	115,240	Salary Administrative	50120	115,240	115,240	0.0%	-
36,620	36,616	37,290	37,290	38,100	38,100	Clerical	50130	38,855	38,855	2.0%	755
64,830	64,823	66,050	66,056	67,520	67,520	Labor	50150	138,008	138,008	104.4%	70,488
113,820	98,433	124,580	116,396	121,550	121,550	Technical	50170	121,550	121,550	0.0%	-
10,000	779	9,000	1,466	5,000	2,000	Overtime	50190	2,500	2,500	-50.0%	(2,500)
$ 335,945	$ 311,314	$ 349,625	$ 333,874	$ 347,410	$ 344,410	TOTAL		$ 416,153	$ 416,153	19.8%	$ 68,743
						CONTRACTUAL SERVICES - 002					
1,000	261	600	273	600	400	Printing	50201	400	400	-33.3%	(200)
400	111	400	155	250	250	Postage & Delivery	50203	250	250	0.0%	-
3,000	787	2,000	2,290	2,000	2,000	Professional Development & Affiliation	50204	3,000	3,000	50.0%	1,000
200	-	200	-	-	-	Transportation	50205	-	-	0.0%	-
500	-	250	35	150	150	Knowledge & Reference Materials	50206	300	300	100.0%	150
10,000	2,537	10,000	8,883	10,000	10,000	Professional Services	50215	10,000	10,000	0.0%	-
900	400	900	455	600	450	Clothing	50223	600	600	0.0%	-
-	-	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 16,000	$ 4,095	$ 14,350	$ 12,091	$ 13,600	$ 13,250	TOTAL		$ 14,550	$ 14,550	7.0%	$ 950
						MATERIALS & SUPPLIES - 003					
800	638	800	382	800	800	Office Supplies	50401	700	700	-12.5%	(100)
400	-	300	302	2,900	2,000	Operating Supplies	50403	1,800	1,800	-37.9%	(1,100)
7,500	7,593	7,500	6,148	7,500	7,500	Repair & Maintenance Supplies	50404	7,500	7,500	0.0%	-
-	-	-	-	-	-	Motor Fuel	50420	-	-	0.0%	-
$ 8,700	$ 8,231	$ 8,600	$ 6,831	$ 11,200	$ 10,300	TOTAL		$ 10,000	$ 10,000	-10.7%	$ (1,200)
						CAPITAL OUTLAY - 004					
11,074	11,074	11,074	11,074	11,274	11,274	Due to CNR	50507	11,274	11,274	0.0%	-
$ 11,074	$ 11,074	$ 11,074	$ 11,074	$ 11,274	$ 11,274	TOTAL		$ 11,274	$ 11,274	0.0%	$ -
$ 371,719	$ 334,713	$ 383,649	$ 363,871	$ 383,484	$ 379,234	TOTAL ENG. & FACILITIES ADMIN.		$ 451,977	$ 451,977	17.9%	$ 68,493

PUBLIC WORKS **DEPT # 24**

CENTRAL GARAGE

DESCRIPTION

The Town of Killingly Highway Division Central Garage account covers Mechanics' and the Laborer/Driver/Inventory Control Aide's wages. This account also covers the expense of repairing and maintaining over seventy town-owned vehicles, ranging from cars and trucks to heavy construction equipment. The Central Garage account includes all the electricity, motor fuel, heating oil, and a shared janitorial service with the Board of Education.

The Central Garage budget includes four (4) positions.

BUDGET VARIANCE DETAIL

The increase in Labor represents the required contractual wage increases. Increases in repair parts related to combining the repair costs from the Law Enforcement budget as part of the overall fleet management. Increases in Motor fuel are based on contractual increases in fuel.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
225,470	225,469	220,944	220,944	237,570	232,250	Labor	50150	245,975	245,975	3.5%	8,405
$ 225,470	$ 225,469	$ 220,944	$ 220,944	$ 237,570	$ 232,250	TOTAL		$ 245,975	$ 245,975	3.5%	$ 8,405
						CONTRACTUAL SERVICES - 002					
12,000	19,382	15,000	29,443	15,000	15,000	Contractual Services - Support	50208	15,000	15,000	0.0%	-
65,000	63,228	61,807	52,133	53,000	53,000	Contractual Services - M&E	50210	53,000	53,000	0.0%	-
3,000	1,731	3,500	1,383	2,500	1,700	Rental Equipment & Facilities	50219	1,700	1,700	-32.0%	(800)
6,800	6,890	7,300	6,853	7,300	7,300	Clothing	50223	7,300	7,300	0.0%	-
20,700	17,265	20,700	20,720	20,700	20,700	Electricity	50224	20,700	20,700	0.0%	-
16,200	15,386	16,200	14,048	16,200	16,000	Heating Fuel	50225	23,000	23,000	42.0%	6,800
3,000	2,817	3,100	2,902	3,100	3,100	Sewer Charge	50226	3,100	3,100	0.0%	-
$ 126,700	$ 126,700	$ 127,607	$ 127,482	$ 117,800	$ 116,800	TOTAL		$ 123,800	$ 123,800	5.1%	$ 6,000
						MATERIALS & SUPPLIES - 003					
3,000	2,893	3,500	1,659	3,500	2,500	Cleaning Supplies	50402	2,500	2,500	-28.6%	(1,000)
7,000	6,999	6,000	4,023	6,000	5,500	Operating Supplies	50403	5,000	5,000	-16.7%	(1,000)
6,000	7,358	6,200	4,529	6,200	6,200	Repair & Maintenance Supplies	50404	6,000	6,000	-3.2%	(200)
125,000	125,000	130,000	146,741	125,000	130,000	Repair Parts	50410	135,000	135,000	8.0%	10,000
8,000	7,103	8,000	6,024	8,000	7,000	Small Tools & Equipment	50415	7,000	7,000	-12.5%	(1,000)
107,000	106,999	107,000	107,000	107,000	107,000	Motor Fuel	50420	127,000	127,000	18.7%	20,000
10,000	9,929	7,454	4,431	10,000	10,000	Lubricants	50421	10,000	10,000	0.0%	-
20,000	19,718	18,000	11,745	20,000	20,000	Tires	50425	17,700	17,700	-11.5%	(2,300)
$ 286,000	$ 285,999	$ 286,154	$ 286,153	$ 285,700	$ 288,200	TOTAL		$ 310,200	$ 310,200	8.6%	$ 24,500
						CAPITAL OUTLAY - 004					
6,067	6,067	6,067	6,067	6,067	6,067	Due to CNR	50507	6,067	6,067	0.0%	-
$ 6,067	$ 6,067	$ 6,067	$ 6,067	$ 6,067	$ 6,067	TOTAL		$ 6,067	$ 6,067	0.0%	$ -
$ 644,237	$ 644,235	$ 640,772	$ 640,646	$ 647,137	$ 643,317	TOTAL CENTRAL GARAGE		$ 686,042	$ 686,042	6.0%	$ 38,905

PUBLIC WORKS **DEPT # 28**

HIGHWAY MAINTENANCE

DESCRIPTION

The Town of Killingly Highway Maintenance account funds the wages for the biggest portion of the Highway Division's employees and provides for the maintenance of approximately 120 miles of improved roads and 10 miles of unimproved roads, with new roads being added every year. Major expenditures include the line striping of 35 miles of town roads, removal of hazardous trees, roadside mowing and brush control, road sweeping, road pavement patching and repair, drainage maintenance and repair, litter pick up, curb repair, dirt road maintenance and dust control.

The Highway Maintenance budget includes fifteen (15) positions.

BUDGET VARIANCE DETAIL

The increase in Labor represents contractual wage increases. Reductions in contractual services professional development and contractual support services are based on actual usage and trends. The increase in drainage products and sand & gravel are reflective of the need for these supplies in conjunction with the overall pavement management program. Pavement management for bituminous and related paving costs have been combined and reclassed as a capital item in the current year. The proposed budget is consistent with the amounts needed to adequately maintain the Town's roads and related infrastructure. Equipment non-vehicular is for the purchase of a higher rated GVW trailer to be more universal within use of the fleet.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
811,000	809,489	731,124	724,170	867,510	826,390	Labor	50150	882,850	882,850	1.8%	15,340
10,000	11,510	10,000	12,413	10,000	10,000	Overtime	50190	10,000	10,000	0.0%	-
$ 821,000	$ 820,999	$ 741,124	$ 736,583	$ 877,510	$ 836,390	TOTAL		$ 892,850	$ 892,850	1.7%	$ 15,340
						CONTRACTUAL SERVICES - 002					
5,000	4,999	4,117	3,717	5,500	2,500	Professional Development & Affiliation	50204	5,000	5,000	-9.1%	(500)
24,000	23,524	26,000	26,720	25,000	25,000	Contractual Services - Support	50208	25,000	25,000	0.0%	-
5,000	5,000	3,500	3,500	5,000	4,500	Rental Equipment & Facilities	50219	4,500	4,500	-10.0%	(500)
250	380	300	320	300	320	Meals	50222	350	350	16.7%	50
10,000	9,999	9,183	8,443	10,000	9,400	Clothing	50223	9,400	9,400	-6.0%	(600)
10,000	10,347	8,442	8,442	11,000	11,000	Electricity for Street Lights	50224	11,000	11,000	0.0%	-
$ 54,250	$ 54,249	$ 51,542	$ 51,141	$ 56,800	$ 52,720	TOTAL		$ 55,250	$ 55,250	-2.7%	$ (1,550)
						MATERIALS & SUPPLIES - 003					
10,500	10,470	10,750	11,348	10,750	10,750	Operating Supplies	50403	10,750	10,750	0.0%	-
2,000	2,032	2,000	1,313	500	500	Repair & Maintenance Supplies	50404	500	500	0.0%	-
1,500	1,254	1,000	562	1,000	1,000	Landscaping Supplies	50405	1,000	1,000	0.0%	-
7,500	7,481	7,500	7,467	6,000	6,000	Small Tools & Equipment	50415	6,500	6,500	8.3%	500
15,000	14,999	15,500	16,893	20,500	20,500	Drainage Products	50433	21,000	21,000	2.4%	500
6,000	6,000	7,000	5,046	10,000	10,000	Sand & Gravel	50434	10,000	10,000	0.0%	-
3,500	3,322	4,000	4,343	4,000	4,500	Calcium	50435	4,500	4,500	12.5%	500
20,000	19,999	20,000	21,925	22,000	21,500	Traffic Control Supplies	50440	20,500	20,500	-6.8%	(1,500)
$ 66,000	$ 65,557	$ 67,750	$ 68,896	$ 74,750	$ 74,750	TOTAL		$ 74,750	$ 74,750	0.0%	$ -
						CAPITAL OUTLAY - 004					
250,000	250,442	258,083	257,008	258,083	258,083	Road Renewal	50501	1,250,000	1,250,000	384.3%	991,917
-	-	-	-	-	-	Equipment non-vehicular	50505	12,849	12,849	100.0%	12,849
331,738	331,738	525,790	525,790	434,367	434,367	Due to CNR	50507	396,296	396,296	-8.8%	(38,071)
$ 581,738	$ 582,180	$ 783,873	$ 782,798	$ 692,450	$ 692,450	TOTAL		$ 1,659,145	$ 1,659,145	139.6%	$ 966,695
$ 1,522,988	$ 1,522,985	$ 1,644,289	$ 1,639,418	$ 1,701,510	$ 1,656,310	TOTAL HIGHWAY MAINTENANCE		$ 2,681,995	$ 2,681,995	57.6%	$ 980,485

PUBLIC WORKS **DEPT # 29**

HIGHWAY WINTER MAINTENANCE

DESCRIPTION

The Town of Killingly Highway Division Winter Maintenance Account funds the cost of winter snow removal and ice control during regular and overtime winter operations. This account covers the cost of salt and sand used for snow and ice control, and the cost of plow blade replacement. This budget line is directly related to the amount of winter precipitation, temperatures, and the length of the winter season; therefore, expenses fluctuate annually.

BUDGET VARIANCE DETAIL

There is a proposed increase in Sand & Gravel due to an increase in usage as a treatment alternative for certain types of storms. The proposed request for Salt & Calcium reflects an increase from the previous year to continue to phase in the restoration of the budget to previous years funding levels based on actual usage and trends.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
115,000	115,000	78,315	78,314	115,000	115,000	Overtime	50190	115,000	115,000	0.0%	-
$ 115,000	$ 115,000	$ 78,315	$ 78,314	$ 115,000	$ 115,000	TOTAL		$ 115,000	$ 115,000	0.0%	$ -
						CONTRACTUAL SERVICES - 002					
5,000	5,000	612	611	5,000	5,000	Contractual Services M&E	50210	5,000	5,000	0.0%	-
4,000	4,000	3,210	3,210	4,000	4,000	Meals	50222	4,000	4,000	0.0%	-
$ 9,000	$ 9,000	$ 3,822	$ 3,821	$ 9,000	$ 9,000	TOTAL		$ 9,000	$ 9,000	0.0%	$ -
						MATERIALS & SUPPLIES - 003					
17,000	17,000	18,172	18,172	20,000	20,000	Operating Supplies	50403	20,000	20,000	0.0%	-
2,500	2,500	3,692	3,692	5,000	10,000	Sand & Gravel	50434	8,000	8,000	60.0%	3,000
275,000	275,000	138,200	138,200	225,000	225,000	Salt & Calcium	50435	232,000	232,000	3.1%	7,000
$ 294,500	$ 294,500	$ 160,064	$ 160,064	$ 250,000	$ 255,000	TOTAL		$ 260,000	$ 260,000	4.0%	$ 10,000
$ 418,500	$ 418,500	$ 242,201	$ 242,199	$ 374,000	$ 379,000	TOTAL HIGHWAY WINTER MAINTENANCE		$ 384,000	$ 384,000	2.7%	$ 10,000

RECREATION / CULTURAL **DEPT # 32**

RECREATION ADMINISTRATION & PROGRAMS

DESCRIPTION

This budget account covers the Department's administrative overhead and office operation as well as the recreation opportunities offered by the Parks & Recreation Department. Our mission is to provide fun, safe, physically rewarding and emotionally satisfying family and individual recreation opportunities and facilities to every member of the Killingly Community at a nominal cost "Just for the FUN of it". We will continue to look and think outside the box to maintain this level of recreation and commitment. We look forward to meeting more members of the community through our various programs and events in the upcoming year.

The Recreation Administration and Program budget includes four (4) full-time positions. The remaining positions are all part-time or seasonal staff for the various programs.

BUDGET VARIANCE DETAIL

Personnel costs presented in this budget reflect a restructuring of staff from five full time positions to four full time positions offset by increases in the number of hours to be provided by permanent part-time staff. Reductions on seasonal staff are made based on historical trends of actual usage. This budget also anticipates increases for new programs reflected as costs in contractual services but are offset by increases in revenues.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate			2022-23 Manager Projected	2022-23 Council Projected		
468,713	473,458	468,713	473,458	463,005	421,548	Expenditures/Appropriations		465,643	465,643		
(124,500)	(62,872)	(124,500)	(62,872)	(130,000)	(131,500)	Revenues		(136,000)	(136,000)		
$344,213	$410,586	$344,213	$410,586	$333,005	$290,048	Net Tax Impact		$329,643	329,643		
2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
81,450	81,395	82,870	82,769	84,710	84,710	Salary Administrative	50120	84,710	84,710	0.0%	-
70,410	70,471	71,740	71,686	62,810	80,960	Clerical	50130	84,430	84,430	34.4%	21,620
-	9,177	11,232	11,161	16,932	-	Permanent PT	50140	-	-	-100.0%	(16,932)
142,000	109,112	121,000	48,199	124,050	90,000	Seasonal Staff	50161	118,000	118,000	-4.9%	(6,050)
91,050	90,928	96,650	72,461	98,800	98,800	Technical	50170	98,800	98,800	0.0%	-
7,500	6,079	8,250	1,800	7,000	7,000	Overtime	50190	7,000	7,000	0.0%	-
$ 392,410	$ 367,162	$ 391,742	$ 288,075	$ 394,302	$ 361,470	TOTAL		$ 392,940	$ 392,940	-0.3%	$ (1,362)
						CONTRACTUAL SERVICES - 002					
1,200	13	1,000	837	500	300	Printing	50201	400	400	-20.0%	(100)
8,000	6,221	8,000	3,873	7,750	7,500	Advertising	50202	7,750	7,750	0.0%	-
4,600	3,158	4,600	189	4,600	4,200	Postage & Delivery	50203	5,000	5,000	8.7%	400
4,500	2,673	4,500	3,799	4,250	3,800	Professional Development & Affiliation	50204	4,250	4,250	0.0%	-
150	140	150	29	100	25	Transportation	50205	50	50	-50.0%	(50)
350	248	350	234	200	250	Knowledge & Reference Materials	50206	250	250	25.0%	50
29,000	30,332	33,000	35,238	28,000	20,500	Contractual Services - Support	50208	32,000	32,000	14.3%	4,000
2,200	898	1,850	835	1,100	1,850	Contractual Services - Office	50209	1,800	1,800	63.6%	700
2,500	2,682	3,500	2,293	2,750	2,700	Telephone	50228	2,750	2,750	0.0%	-
$ 52,500	$ 46,364	$ 56,950	$ 47,327	$ 49,250	$ 41,125	TOTAL		$ 54,250	$ 54,250	10.2%	$ 5,000
						MATERIALS & SUPPLIES - 003					
3,250	2,358	2,500	1,440	2,400	2,400	Office Supplies	50401	2,400	2,400	0.0%	-
11,500	8,438	11,000	7,239	10,000	10,000	Operating Supplies	50403	9,500	9,500	-5.0%	(500)
6,000	2,904	5,500	1,233	4,000	3,500	Athletic Supplies/Games	50409	3,500	3,500	-12.5%	(500)
$ 20,750	$ 13,700	$ 19,000	$ 9,912	$ 16,400	$ 15,900	TOTAL		$ 15,400	$ 15,400	-6.1%	$ (1,000)
						CAPITAL OUTLAY - 004					
3,053	3,053	3,053	3,053	3,053	3,053	Due to CNR	50507	3,053	3,053	0.0%	-
$ 3,053	$ 3,053	$ 3,053	$ 3,053	$ 3,053	$ 3,053	TOTAL		$ 3,053	$ 3,053	0.0%	$ -
$ 468,713	$ 430,279	$ 470,745	$ 348,367	$ 463,005	$ 421,548	TOTAL		$ 465,643	$ 465,643	0.6%	$ 2,638

RECREATION/CULTURAL **DEPT # 33**

PARKS AND GROUNDS

DESCRIPTION

This account covers the cost of maintaining the grounds of Town parks, the grounds around public buildings, downtown parking lot areas and the River Trail. Primary responsibilities are turf and athletic field maintenance, game preparation, care of trails, etc.

The Parks and Grounds budget includes two (2) full-time positions. The remaining positions are seasonal part time staff.

BUDGET VARIANCE DETAIL

The proposed budget includes contractual wage increases in personnel. Seasonal labor also increased due to market adjustments required in order to hire and retain seasonal staff. This is offset by the reduction in contractual services based on actual usage. The increase in the Due to CNR relates to vehicle reallocations and adding two mowers that had been purchased in previous years that were not properly depreciated in the CNR allocations.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
115,500	115,337	117,530	117,556	120,150	120,150	Full Time Labor	50150	123,520	123,520	2.8%	3,370
28,600	25,543	14,497	14,497	26,500	45,650	Seasonal Labor	50161	44,000	44,000	66.0%	17,500
17,000	10,999	11,292	11,266	12,000	13,000	Overtime	50190	13,000	13,000	8.3%	1,000
$161,100	$151,879	$ 143,319	$ 143,319	$ 158,650	$ 178,800	TOTAL		$ 180,520	$ 180,520	13.8%	$21,870
						CONTRACTUAL SERVICES - 002					
11,250	9,537	10,750	13,242	11,000	11,000	Contractual Services - Support	50208	11,000	11,000	0.0%	-
8,000	8,152	8,250	7,880	8,250	7,750	Contractual Services - M&E	50210	8,000	8,000	-3.0%	(250)
6,200	6,170	7,000	5,138	7,000	6,000	Rental Equipment & Facilities	50219	6,500	6,500	-7.1%	(500)
200	-	200	-	100	-	Meals	50222	50	50	-50.0%	(50)
1,800	944	1,800	1,113	1,800	1,200	Clothing	50223	1,350	1,350	-25.0%	(450)
22,000	18,503	12,417	11,903	21,000	13,000	Electricity	50224	15,000	15,000	-28.6%	(6,000)
1,000	470	1,000	1,227	1,000	700	Heating Fuel - Propane	50225	1,000	1,000	0.0%	-
470	463	525	509	575	509	Sewer Charges	50226	575	575	0.0%	-
3,700	2,426	3,700	2,391	3,000	2,450	Water Charges	50227	2,800	2,800	-6.7%	(200)
-	251	-	-	-		Telephone	50228	-	-	0.0%	-
$ 54,620	$ 46,916	$ 45,642	$ 43,402	$ 53,725	$ 42,609	TOTAL		$ 46,275	$ 46,275	-13.9%	$ (7,450)
						MATERIALS & SUPPLIES - 003					
5,000	4,774	5,000	2,667	4,500	3,800	Operating Supplies	50403	4,000	4,000	-11.1%	(500)
7,500	6,377	7,500	15,434	7,000	6,200	Repair & Maintenance Supplies	50404	7,000	7,000	0.0%	-
14,000	14,537	16,500	13,965	15,000	15,000	Landscaping Supplies	50405	14,500	14,500	-3.3%	(500)
5,500	4,095	4,097	1,399	5,000	3,500	Repair Parts	50410	3,700	3,700	-26.0%	(1,300)
3,000	927	3,000	2,700	2,500	2,200	Small Tools & Equipment	50415	2,500	2,500	0.0%	-
7,200	5,637	7,200	7,200	6,700	7,000	Motor Fuel	50420	7,500	7,500	11.9%	800
700	238	500	431	400	400	Tires	50425	-	-	-100.0%	(400)
$ 42,900	$ 36,586	$ 43,797	$ 43,796	$ 41,100	$ 38,100	TOTAL		$ 39,200	$ 39,200	-4.6%	$ (1,900)
						CAPITAL OUTLAY - 004					
17,713	17,713	43,610	43,610	31,813	31,813	Due to CNR	50507	34,313	34,313	7.9%	2,500
$ 17,713	$ 17,713	$ 43,610	$ 43,610	$ 31,813	$ 31,813	TOTAL		$ 34,313	$ 34,313	7.9%	$ 2,500
$276,333	$253,094	$276,368	$274,128	$ 285,288	$291,322	TOTAL PARKS & GROUNDS		$ 300,308	$ 300,308	5.3%	$ 15,020

PUBLIC LIBRARY

DESCRIPTION

The Town of Killingly supports a full-service public library that is currently open to the public 49.5 hours per week, six days a week, including three evenings and Saturday. In addition to traditional library services and programs, there are eleven (11) computers available to the public for Internet access and word processing. Patrons may use home computers to access library holdings, place requests for materials, download audio books and eBooks, access their own library accounts and renew materials. Also available from home is the Connecticut State Library data base "iCONN" which provides 24 databases accessible with a Connecticut library card.

The proposed Public Library budget includes six (6) full-time and eleven (11) part-time positions.

BUDGET VARIANCE DETAIL

Personnel costs for have been adjusted to include the statutorily required minimum wage increase effective in this upcoming budget year. In addition restructuring among full and part time staff was made among circulation staff in order to adequately serve the needs of the Library patrons. Decreases in Contractual Services and Materials & Supplies have been made based on market price and actual usage trends.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
75,030	75,005	76,370	76,276	78,075	78,075	Salary Administrative	50120	78,075	78,075	0.0%	-
195,307	197,324	252,957	232,323	278,144	258,104	Regular Part-Time	50140	195,541	195,541	-29.7%	(82,603)
16,961	15,449	11,611	12,844	11,603	11,135	Seasonal	50161	12,055	12,055	3.9%	452
125,600	119,856	81,609	83,065	83,469	82,646	Technical Full-Time	50170	168,945	168,945	102.4%	85,476
-	560	-	-	-	-	Technical Part-Time	50171	-	-	0.0%	-
$ 412,898	$ 408,195	$ 422,547	$ 404,509	$ 451,291	$ 429,960	TOTAL		$ 454,616	$ 454,616	0.7%	$ 3,325
						CONTRACTUAL SERVICES - 002					
400	329	400	55	350	250	Printing	50201	250	250	-28.6%	(100)
400	165	400	152	250	150	Postage & Delivery	50203	200	200	-20.0%	(50)
1,800	1,774	3,000	2,090	3,000	2,500	Professional Development & Affiliation	50204	2,750	2,750	-8.3%	(250)
200	-	200	-	100	100	Transportation	50205	50	50	-50.0%	(50)
10,000	9,986	10,000	9,991	10,000	10,000	Knowledge & Reference Materials	50206	10,000	10,000	0.0%	-
22,000	17,723	14,000	19,597	10,000	7,500	Contractual Services - Support	50208	10,000	10,000	0.0%	-
2,500	1,806	2,700	1,156	2,500	1,800	Contractual Services - Office	50209	2,000	2,000	-20.0%	(500)
7,000	4,384	7,000	8,066	11,000	7,000	Contractual Services - M&E	50210	10,000	10,000	-9.1%	(1,000)
45,000	45,323	47,000	46,143	46,000	46,000	Data Processing	50218	46,000	46,000	0.0%	-
5,000	4,591	4,500	4,502	5,000	5,000	Audio Visual	50220	5,000	5,000	0.0%	-
31,000	26,335	30,000	22,396	30,000	24,000	Electricity	50224	24,000	24,000	-20.0%	(6,000)
9,500	9,761	9,500	10,301	9,500	9,500	Heating Fuel-Natural Gas	50225	9,500	9,500	0.0%	-
650	583	660	572	660	509	Sewer Charge	50226	600	600	-9.1%	(60)
3,700	3,807	3,700	3,646	4,000	3,700	Water Charges	50227	3,900	3,900	-2.5%	(100)
2,700	2,730	2,800	2,795	2,800	3,200	Telephone	50228	3,200	3,200	14.3%	400
$ 141,850	$ 129,298	$ 135,860	$ 131,462	$ 135,160	$ 121,209	TOTAL		$ 127,450	$ 127,450	-5.7%	$ (7,710)
						MATERIALS & SUPPLIES - 003					
5,000	3,642	5,000	4,682	5,000	5,000	Office Supplies	50402	4,800	4,800	-4.0%	(200)
750	2,910	4,000	4,761	3,000	2,500	Cleaning Supplies	50403	2,500	2,500	-16.7%	(500)
-	144	500	204	500	250	Operating Supplies	50404	300	300	-40.0%	(200)
3,000	3,847	3,500	3,213	3,500	3,200	Repair & Maintenance Supplies	50410	3,300	3,300	-5.7%	(200)
2,000	1,481	1,500	1,435	2,000	2,000	Arts & Crafts	50420	1,500	1,500	-25.0%	(500)
$ 10,750	$ 12,023	$ 14,500	$ 14,295	$ 14,000	$ 12,950	TOTAL		$ 12,400	$ 12,400	-11.4%	$ (1,600)
						CAPITAL OUTLAY - 004					
2,301	2,301	3,901	3,901	3,901	3,901	Due to CNR	50507	3,901	3,901	0.0%	-
$ 2,301	$ 2,301	$ 3,901	$ 3,901	$ 3,901	$ 3,901	TOTAL		$ 3,901	$ 3,901	0.0%	$ -
$ 567,799	$ 551,817	$ 576,808	$ 554,167	$ 604,352	$ 568,020	TOTAL PUBLIC LIBRARY		$ 598,367	$ 598,367	-1.0%	$ (5,985)

RECREATION/CULTURAL **DEPT # 35**

CIVIC AND CULTURAL EVENT SUBSIDIES

DESCRIPTION
This account provides Town subsidies for organizations providing community service, special functions and cemetery decorations.

BUDGET VARIANCE DETAIL
This budget reflects the continued expected use of the Cemetery Trust to fund Care of Graves.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
700	700	700	700	700	700	Veterans Day	50268	700	700	0.0%	-
2,800	2,800	2,800	2,800	2,800	2,800	Memorial Day	50269	2,800	2,800	0.0%	-
-	-	-	-	-	-	Care of Graves	50270	-	-	0.0%	-
$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	TOTAL		$ 3,500	$ 3,500	0.0%	$ -
$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	TOTAL CIVIC AND CULTURAL EVENT SUBSIDIES		$ 3,500	$ 3,500	0.0%	$ -

COMMUNITY CENTER

DESCRIPTION

This budget accounts for the custodial coverage of the Community Center and the facility operating costs for such things as heating fuel and service contracts for elevators, etc.

The proposed budget includes one (1) part-time staff.

BUDGET VARIANCE DETAIL

This budget incudes increases in costs based on market price and usage for natural gas, offset by historical usage trends in electricity, water, cleaning supplies and repair and maintenance supplies.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
17,500	16,373	17,500	16,681	17,500	17,500	Labor	50150	18,000	18,000	2.9%	500
$ 17,500	$ 16,373	$ 17,500	$ 16,681	$ 17,500	$ 17,500	TOTAL		$ 18,000	$ 18,000	2.9%	$ 500
						CONTRACTUAL SERVICES - 002					
-	765	50,000	18,183	-	-	Contractual Services Support	50208	-	-	0.0%	-
18,000	14,435	18,000	15,613	16,750	16,500	Contractual Services M&E	50210	16,750	16,750	0.0%	-
25,000	15,394	25,000	16,963	25,000	19,000	Electricity	50224	19,000	19,000	-24.0%	(6,000)
30,000	29,264	30,000	29,268	30,000	33,500	Heating Fuel - Natural Gas	50225	35,000	35,000	16.7%	5,000
1,000	696	800	1,066	1,200	2,000	Sewer Charges	50226	2,000	2,000	66.7%	800
4,000	4,639	6,000	5,315	6,000	5,200	Water Charges	50227	5,600	5,600	-6.7%	(400)
$ 78,000	$ 65,194	$ 129,800	$ 86,409	$ 78,950	$ 76,200	TOTAL		$ 78,350	$ 78,350	-0.8%	$ (600)
						MATERIALS & SUPPLIES - 003					
2,250	2,184	2,250	2,398	2,250	1,250	Cleaning Supplies	50402	1,850	1,850	-17.8%	(400)
2,750	2,339	2,500	1,776	2,500	2,750	Operating Supplies	50403	2,800	2,800	12.0%	300
4,000	3,526	3,500	2,762	3,500	1,850	Repair & Maintenance Supplies	40404	2,250	2,250	-35.7%	(1,250)
-	-	250	-	150	150	Small Tools & Equipment	50415	150	150	0.0%	-
$ 9,000	$ 8,049	$ 8,500	$ 6,936	$ 8,400	$ 6,000	TOTAL		$ 7,050	$ 7,050	-16.1%	$ (1,350)
$ 104,500	$ 89,616	$ 155,800	$ 110,026	$ 104,850	$ 99,700	TOTAL COMMUNITY CENTER		$ 103,400	$ 103,400	-1.4%	$ (1,450)

RECREATION/CULTURAL **DEPT # 39**

OTHER TOWN BUILDINGS

DESCRIPTION
This account provides the funds to maintain the Bugbee Building, which the Killingly Historical Society operates its Killingly Heritage Center.

BUDGET VARIANCE DETAIL
The increase in this budget is related to contractual increases in the annual maintenance of the building's HVAC system.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
500	1,928	1,000	2,684	1,000	2,050	Contractual Services Support	50208	2,100	2,100	110.0%	1,100
5,000	2,618	2,500	2,142	2,500	2,500	Contractual Services M&E	50210	2,500	2,500	0.0%	-
5,200	5,639	5,800	4,217	5,800	5,000	Electricity	20224	5,800	5,800	0.0%	-
3,700	2,994	3,500	3,244	3,500	3,500	Heating Fuel - Natural Gas	50225	3,500	3,500	0.0%	-
480	463	535	509	535	509	Sewer Charges	50226	535	535	0.0%	-
200	167	200	173	200	175	Water Charges	20557	200	200	0.0%	-
$ 15,080	$ 13,810	$ 13,535	$ 12,970	$ 13,535	$ 13,734	TOTAL		$ 14,635	$ 14,635	8.1%	$ 1,100
						MATERIALS & SUPPLIES - 003					
750	670	1,000	540	1,000	500	Repair & Maintenance Supplies	50404	700	700	-30.0%	(300)
$ 750	$ 670	$ 1,000	$ 540	$ 1,000	$ 500	TOTAL		$ 700	$ 700	-30.0%	$ (300)
$ 15,830	$ 14,480	$ 14,535	$ 13,510	$ 14,535	$ 14,234	TOTAL OTHER TOWN BUILDINGS		$ 15,335	$ 15,335	5.5%	$ 800

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT **DEPT # 41**

BUILDING SAFETY AND INSPECTIONS

DESCRIPTION

This budgetary account supports the Building Safety and Inspections Office which has the responsibility of ensuring the safety of persons and property through the establishment and maintenance of an effective building and fire code enforcement programs. The Building Official and Fire Marshal have the responsibility and are an essential element of the overall Building Safety and Housing Code programs. Associated benefits that result from the duties performed by this office include: the reduction in the occurrence of fires, loss of life and injury, and the reduction of insurance rates.

The Building Safety and Inspections budget includes four (4) full time positions and two (2) part-time positions.

BUDGET VARIANCE DETAIL

Personnel costs have increased due to contractual increases in wages. The salary portion of the Fire Marshal duties performed as Emergency Manager Director were funded by a grant in the prior year, which was a one year grant to phase the costs into the budget. These costs have been offset by decreases in the need for equipment and miscellaneous contractual services and materials and supplies. Knowledge and reference materials have increased for the purchase of new code books to reflect the new code changes adopted by the State.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
42,775	42,775	43,575	40,529	43,000	43,000	Clerical	50130	43,900	43,900	2.1%	900
217,385	217,384	252,600	242,995	261,870	261,870	Technical	50170	281,640	281,640	7.5%	19,770
1,000	1,000	1,000	616	1,000	1,800	Overtime	50190	1,000	1,000	0.0%	-
$ 261,160	$ 261,159	$ 297,175	$ 284,139	$ 305,870	$ 306,670	TOTAL		$ 326,540	$ 326,540	6.8%	$ 20,670
						CONTRACTUAL SERVICES - 002					
800	1,030	1,000	862	1,000	800	Printing	50201	800	800	-20.0%	(200)
550	544	550	590	550	550	Postage & Delivery	50203	550	550	0.0%	-
2,500	2,500	3,000	666	2,500	2,100	Professional Development & Affiliation	50204	2,000	2,000	-20.0%	(500)
1,200	1,200	1,200	1,428	1,350	1,350	Knowledge & Reference Materials	50206	3,000	3,000	122.2%	1,650
500	500	500	978	500	800	Professional Services	50215	1,200	1,200	140.0%	700
800	576	800	693	800	650	Clothing	50223	625	625	-21.9%	(175)
$ 6,350	$ 6,349	$ 7,050	$ 5,217	$ 6,700	$ 6,250	TOTAL		$ 8,175	$ 8,175	22.0%	$ 1,475
						MATERIALS & SUPPLIES - 003					
1,300	1,300	1,300	1,322	1,000	800	Office Supplies	50401	800	800	-20.0%	(200)
650	650	650	322	650	500	Operating Supplies	50403	650	650	0.0%	-
$ 1,950	$ 1,950	$ 1,950	$ 1,644	$ 1,650	$ 1,300	TOTAL		$ 1,450	$ 1,450	-12.1%	$ (200)
						CAPITAL OUTLAY - 004					
3,200	3,200	7,289	5,576	-	-	Equipment non-vehicular	50505	-	-	0.0%	-
10,724	10,724	22,871	22,871	22,871	22,871	Due to CNR	50507	22,871	22,871	0.0%	-
$ 13,924	$ 13,924	$ 30,160	$ 28,447	$ 22,871	$ 22,871	TOTAL		$ 22,871	$ 22,871	0.0%	$ -
$ 283,384	$ 283,382	$ 336,335	$ 319,447	$ 337,091	$ 337,091	TOTAL BUILDING SAFETY AND INSPECTIONS		$ 359,036	$ 359,036	6.5%	$ 21,945

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT **DEPT # 42**

ANIMAL CONTROL

DESCRIPTION

This account provides funding for the operation of the Animal Control Program which deals with enforcement of State laws regarding animals, especially dogs, and efforts to protect animals from abuse and neglect.

The Northeast Connecticut Council of Governments (NECCOG) provides animal control services on a regional basis. The regional approach provides budgetary savings with more coverage.

BUDGET VARIANCE DETAIL

There is increase in this budget based on NECCOG's proposed per capita fee.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
54,092	54,092	54,454	54,454	54,609	54,609	Professional Services	50215	58,535	58,535	7.2%	3,926
$ 54,092	$ 54,092	$ 54,454	$ 54,454	$ 54,609	$ 54,609	TOTAL		$ 58,535	$ 58,535	7.2%	$ 3,926
						MATERIALS & SUPPLIES - 003					
60	57	60	57	60	60	Operating Supplies	50403	60	60	0.0%	-
$ 60	$ 57	$ 60	$ 57	$ 60	$ 60	TOTAL		$ 60	$ 60	0.0%	$ -
$ 54,152	$ 54,149	$ 54,514	$ 54,511	$ 54,669	$ 54,669	TOTAL ANIMAL CONTROL		$ 58,595	$ 58,595	7.2%	$ 3,926

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT — DEPT # 43

LAW ENFORCEMENT

DESCRIPTION

This budget account covers Town police officers and the Town's contracts with the Connecticut State Police for Resident State Troopers. The Resident Troopers' Office is responsible for enforcing State laws and Town ordinances, supervising the Town Constabulary and advising the Town Manager on an as-needed basis. The Office coordinates all law enforcement efforts in Town and consolidates law enforcement information. The hybrid officer/ Trooper staff provides all law enforcement related services, such as motor vehicle enforcement, criminal investigations, as well as specialized patrols in problem areas and community policing involving bike and foot patrols where needed.

The proposed law enforcement budget includes eight (8) full time Constables which includes a School Resource Officer (SRO), one (1) part time position and two (2) Resident State Troopers.

BUDGET VARIANCE DETAIL

The proposed budget includes the addition of two Constables and necessary equipment. The decrease to Contractual Services - Resident State Trooper is based on the State's contract for services. Costs related to vehicle maintenance have been recorded in the Central Garage budget as part of the costs of the overall fleet management.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
288,000	288,000	430,875	340,948	438,990	438,990	Constabulary	50180	580,000	580,000	32.1%	141,010
30,000	29,999	82,500	28,000	70,000	50,000	Overtime	50190	70,000	70,000	0.0%	-
16,500	16,500	16,500	-	16,500	14,000	Clerical	50130	20,500	20,500	24.2%	4,000
$ 334,500	$ 334,499	$ 529,875	$ 368,948	$ 525,490	$ 502,990	TOTAL		$ 670,500	$ 670,500	27.6%	$ 145,010
						CONTRACTUAL SERVICES - 002					
-	-	100	-	300	300	Printing	50201	150	150	-50.0%	(150)
-	91	150	149	150	150	Postage & Delivery	50203	200	200	33.3%	50
15,000	11,955	15,000	4,878	17,500	17,500	Professional Development/Training	50204	17,500	17,500	0.0%	-
-	-	3,400	1,803	7,000	7,000	Contractual Services - Constabulary	50212	6,000	6,000	-14.3%	(1,000)
686,610	686,610	469,818	383,024	451,000	451,000	Contractual Services - Resident Troopers	50208	425,000	425,000	-5.8%	(26,000)
4,500	8,669	14,000	9,513	15,000	7,500	Clothing	50223	6,750	6,750	-55.0%	(8,250)
5,500	4,285	5,500	6,772	6,500	7,500	Telephone	50228	10,000	10,000	53.8%	3,500
$ 711,610	$ 711,610	$ 507,968	$ 406,140	$ 497,450	$ 490,950	TOTAL		$ 465,600	$ 465,600	-6.4%	$ (31,850)
						MATERIALS & SUPPLIES - 003					
3,000	3,178	17,400	12,555	17,400	15,000	Operating Supplies	50403	17,400	17,400	0.0%	-
5,000	2,007	5,000	2,082	-	-	Vehicle Maintenance/Constabulary	50407	-	-	0.0%	-
5,000	7,814	5,500	8,701	8,000	12,000	Motor Fuel	50420	24,000	24,000	200.0%	16,000
$ 13,000	$ 12,999	$ 27,900	$ 23,338	$ 25,400	$ 27,000	TOTAL		$ 41,400	$ 41,400	63.0%	$ 16,000
						CAPITAL OUTLAY - 004					
-	-	-	-	17,000	17,000	Equipment - Non -Vehicular	50503	-	-	100.0%	(17,000)
14,500	14,500	14,000	-	-	-	Equipment - Vehicular (includes veh equip)	50504	-	-	0.0%	-
11,000	11,000	30,744	30,744	46,544	46,544	Due to CNR	50507	72,144	72,144	55.0%	25,600
$ 25,500	$ 25,500	$ 44,744	$ 30,744	$ 63,544	$ 63,544	TOTAL		$ 72,144	$ 72,144	13.5%	$ 8,600
$ 1,084,610	$ 1,084,609	$ 1,110,487	$ 829,170	$ 1,111,884	$ 1,084,484	TOTAL LAW ENFORCEMENT		$ 1,249,644	$ 1,249,644	12.4%	$ 137,760
						Funding provided by Board of Education budget for SRO Program		84,000	84,000		
						Net Budget Impact		$1,165,644	$1,165,644		

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT — DEPT # 51

COMMUNITY DEVELOPMENT

DESCRIPTION

The Community Development Office is responsible for the development and administration of grant-funded projects, primarily serving the low and moderate income residents in Town. The Office coordinates its activities with other town departments, the Permanent Building Commission and the residents of Killingly. The Director continues to staff the Permanent Building Commission. It is anticipated that, in time, grant proceeds could fund the majority of the cost of the Community Development Director's position.

The Community Development budget includes two (2) full time positions.

BUDGET VARIANCE DETAIL

Overall decreases in contractual services are based on actual usage and trends. The prior two fiscal years included additional start- up costs in connection with the new grant administration for area Towns. Reduction in the project coordinator was related to the creation of a grant writer position within the Town Manager's budget.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						PERSONNEL - 001					
73,730	73,720	75,130	75,103	76,155	76,155	Salary Administrative	50120	76,155	76,155	0.0%	-
90,975	73,684	68,110	68,084	66,700	31,376	Project Coordinator	50170	46,700	46,700	-30.0%	(20,000)
-	-	-	-	-	-	Technical	50170	-	-	0.0%	-
$ 164,705	$ 147,404	$ 143,240	$ 143,186	$ 142,855	$ 107,531	TOTAL		$ 122,855	$ 122,855	-14.0%	$ (20,000)
						CONTRACTUAL SERVICES - 002					
750	811	850	545	850	850	Printing	50201	750	750	-11.8%	(100)
1,500	837	1,500	198	1,500	1,000	Advertising	50202	900	900	-40.0%	(600)
700	621	700	351	700	700	Postage & Delivery	50203	600	600	-14.3%	(100)
5,000	1,163	5,000	605	3,000	1,000	Professional Development & Affiliation	50204	1,300	1,300	-56.7%	(1,700)
1,000	806	1,000	1,284	1,250	750	Transportation	50205	750	750	-40.0%	(500)
14,500	14,772	2,500	1,249	2,000	2,000	Contractual Services - Support	50208	2,000	2,000	0.0%	-
$ 23,450	$ 19,011	$ 11,550	$ 4,231	$ 9,300	$ 6,300	TOTAL		$ 6,300	$ 6,300	-32.3%	$ (3,000)
						MATERIALS & SUPPLIES - 003					
1,150	438	650	585	650	450	Office Supplies	50401	500	500	-23.1%	(150)
$ 1,150	$ 438	$ 650	$ 585	$650	$ 450	TOTAL		$500	$500	-23.1%	$ (150)
$ 189,305	$ 166,853	$ 155,440	$ 148,002	$ 152,805	$ 114,281	TOTAL		$ 129,655	$ 129,655	-15.2%	$ (23,150)

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT **DEPT # 52**

HUMAN SERVICE SUBSIDIES

DESCRIPTION

This account provides the Town's contribution toward a portion of the operating costs of various social, health, safety and other agencies offering services to Town residents. To address needs which transcend municipal boundaries, most of these services are provided on a regional basis in the interest of economy and efficiency. Contributions to these agencies are based on a variety of formulae such as per capita or statistical measurement of the service received by an individual Town. For the Adult Education Program, the Town serves as the recipient of State grant money, which is passed through to the Regional Community and Adult Education Program. There is a corresponding recognition of the grant in the Revenue section of the budget.

BUDGET VARIANCE DETAIL

Most human service subsidy requests are the result of a population-based formula employed by the respective agencies. Most agencies will show a slight increase from year to year - especially NDDH, Adult Education and the Paramedic Intercept. The services for the Paramedic intercept are budgeted based on an estimated usage by the Town. The Ambulance Service increased their request in the current year as it is relates to the increases in the operating costs incurred to serve the Town.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
12,000	12,000	12,000	12,000	12,000	12,000	Day Kimball Homecare	50273	12,000	12,000	0.0%	-
12,159	12,159	12,159	12,159	12,159	12,159	United Services	50274	12,781	12,781	5.1%	622
20,000	20,000	69,000	69,000	69,000	69,000	Ambulance Service	50275	110,000	110,000	59.4%	41,000
23,000	23,000	29,500	29,500	29,500	29,500	Senior Citizens Center	50276	29,500	29,500	0.0%	-
10,962	10,962	13,871	13,871	13,871	13,871	Quinebaug Youth Services	50277	14,797	14,797	6.7%	926
90,153	90,153	99,401	99,401	121,352	121,352	District Department of Health (NDDH)	50278	133,035	133,035	9.6%	11,683
5,700	5,700	5,700	5,700	5,700	5,700	Women's Center of Northeastern Connecticut	50279	5,700	5,700	0.0%	-
44,646	44,646	43,872	43,871	45,800	43,872	911 Emergency Dispatch	50280	53,462	53,462	16.7%	7,662
30,051	30,051	30,252	30,252	30,338	30,338	Transit District	50281	31,042	31,042	2.3%	704
104,002	109,445	102,239	106,613	106,734	109,308	Adult Education	50282	109,923	109,923	3.0%	3,189
34,100	34,100	34,100	34,100	34,100	34,100	Elderly Nutrition Program- Thames Council	50283	37,510	37,510	10.0%	3,410
-	-	-	-	2,000	2,000	Eastern CT Conservation District	50262	2,000	2,000	0.0%	-
76,000	56,682	87,875	62,370	70,000	70,000	Paramedic Intercept Service	50292	75,000	75,000	7.1%	5,000
6,000	6,000	6,500	6,500	6,500	6,500	ACCESS Agency	50296	6,500	6,500	0.0%	-
1,500	1,500	1,500	1,500	1,500	1,500	Veteran's Service	50299	1,500	1,500	0.0%	-
1,500	1,500	1,500	1,500	1,500	1,500	Northeast Placement Services	50285	1,500	1,500	0.0%	-
2,400	2,400	2,400	2,400	2,400	2,400	Senior Resources/Agency on Aging	50302	2,400	2,400	0.0%	-
-	-	1,500	1,500	1,500	1,500	The Arc	50315	1,500	1,500	0.0%	-
-	-	-	-	-	-	The Last Green Valley	50316	500	500	100.0%	500
$ 474,173	$ 460,298	$ 553,369	$ 532,237	$ 565,954	$ 566,600	TOTAL		$ 640,650	$ 640,650	13.2%	$ 74,696
$ 474,173	$ 460,298	$ 553,369	$ 532,237	$ 565,954	$ 566,600	TOTAL HUMAN SERVICE SUBSIDIES		$ 640,650	$ 640,650	13.2%	$ 74,696

EMPLOYEE BENEFITS

DESCRIPTION

This account funds fringe benefits provided to town employees. A comprehensive and competitive benefit package is maintained in order to attract and retain qualified workers. Included in the benefit package are health and life insurance and a partial tuition reimbursement program for work-related courses. The pension program appropriation is a combination of the actuarially-determined contribution toward the Town's defined-benefit retirement program and payments on behalf of employees to a defined contribution retirement program offered through Mission Square Retirement (formerly ICMA).

BUDGET VARIANCE DETAIL - MANAGER

Proposed increase in health insurance is based on actual enrollment. Health insurance rates for FY2022-23 are expected to remain flat. Increases in employer taxes is consistent with overall contractual wage increases as well as the addition of new positions. The Pension program represents those costs required based on the actuarily required contribution for the Town Pension Plan as well as the employer portion of the matching contributions made to the defined contribution program.

2019-20	2019-20	2020-21		2021-22				2022-23			
Budget	Actual	Approved	Actual	Approved	Estimate	OBJECT OF EXPENDITURE		Manager	Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
1,029,000	929,508	967,106	975,989	975,000	965,540	Health Insurance	50230	1,017,185	1,017,185	4.3%	42,185
344,500	321,554	345,175	316,449	351,642	361,545	Employer Payroll Taxes	50231	389,645	389,645	10.8%	38,003
13,000	12,093	12,600	12,133	12,500	12,270	Life Insurance	50232	12,500	12,500	0.0%	-
18,000	11,256	18,000	564	15,000	5,000	Unemployment Compensation	50233	15,000	15,000	0.0%	-
171,850	197,369	218,864	214,940	220,669	230,137	Pension Program	50234	240,800	240,800	9.1%	20,131
6,500	4,352	6,000	6,711	6,000	6,000	Employment Programs	50235	6,000	6,000	0.0%	-
10,000	10,000	10,000	10,000	10,000	10,000	Other Post Employment Benefits	50240	10,000	10,000	0.0%	-
$ 1,592,850	$ 1,486,132	$ 1,577,745	$ 1,536,785	$ 1,590,811	$ 1,590,492	TOTAL		$ 1,691,130	$ 1,691,130	6.3%	$ 100,319
$ 1,592,850	$ 1,486,132	$ 1,577,745	$ 1,536,785	$ 1,590,811	$ 1,590,492	TOTAL EMPLOYEE BENEFITS		$ 1,691,130	$ 1,691,130	6.3%	$ 100,319

INSURANCE

DESCRIPTION

This account funds property and liability insurance coverage for both Town and Board of Education. Coverage is provided for building, property, liability, automotive, boiler, machinery, public official's liability, employee blanket bonds and bonding for certain employees. The Workers' Compensation appropriation covers only the Town's portion of the premium. To counter the increase in premiums, the Town utilizers higher deductibles on all of its insurance lines. A Self-Insured Fund has been established (see Page F-6) to cover losses below the deductibles.

BUDGET VARIANCE DETAIL

Costs for property/liability insurance includes a 0% increase in Property/Liability insurance with our main carrier (CIRMA). As of July 1, 2021 the Town's insurance carrier, CIRMA no longer provides cyber insurance coverage as part of our property/liability policy. Therefore, this is the first full year that the Town pays for insurance under a separate stand-alone policy in the amount of $22,000. Based on exposure, the Town's workers' compensation insurance increased approximately 3%.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
510,000	471,331	510,000	471,723	491,000	490,000	Property/Liability	50236	512,000	512,000	4.3%	21,000
205,000	183,088	205,000	177,499	185,000	182,792	Workers' Compensation	50237	190,000	190,000	2.7%	5,000
10,000	10,000	10,000	10,000	10,000	10,000	Self-Insured Losses	50239	10,000	10,000	0.0%	-
$ 725,000	$ 664,419	$ 725,000	$ 659,222	$ 686,000	$ 682,792	TOTAL		$ 712,000	$ 712,000	3.8%	$ 26,000
$ 725,000	$ 664,419	$ 725,000	$ 659,222	$ 686,000	$ 682,792	TOTAL INSURANCE		$ 712,000	$ 712,000	3.8%	$ 26,000

MISCELLANEOUS **DEPT # 63**

SPECIAL RESERVES & PROGRAMS

DESCRIPTION

Funds in this account provides for the reservation of funds for several purposes. General Contingency exists to provide funds for unanticipated levels of expense. In addition, the "Contingent" line has traditionally contained funding for yet-to-be determined wage adjustments. The Council approves all transfers from the Contingent Account.

BUDGET VARIANCE DETAIL

Funding has been increased to fund the Reserve for Revaluation to recognize future revaluations costs.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
198,765	170,812	216,270	91,445	189,700	189,700	Contingent	50241	250,000	250,000	31.8%	60,300
20,000	20,000	20,000	20,000	20,000	20,000	Reserve for Revaluation	50286	40,000	40,000	100.0%	20,000
25,000	25,000	98,558	98,558	50,000	50,000	Reserve for Information Technology	50293	50,000	50,000	0.0%	-
5,000	5,000	5,000	5,000	5,000	5,000	Reserve for Maintenance of Dams	50304	5,000	5,000	0.0%	-
-	-	265,981	265,981	-	-	Reserve for Constabulary	50306	-	-		-
5,000	5,000	5,000	5,000	5,000	5,000	Reserve for Bridge Maintenance	50308	5,000	5,000	0.0%	-
-	-	129,199	129,199	-	-	Reserve for Winter Maintenance	50309	-	-		-
5,000	5,000	5,000	5,000	20,000	20,000	Reserve for Negotiation of PILOT	50305	20,000	20,000	0.0%	-
17,000	17,000	17,000	17,000	17,000	17,000	Reserve for Demo & Relocation	50295	17,000	17,000	0.0%	-
$ 275,765	$ 247,812	$ 762,008	$ 637,183	$ 306,700	$ 306,700	TOTAL		$ 387,000	$ 387,000	26.2%	$ 80,300
$ 275,765	$ 247,812	$ 762,008	$ 637,183	$ 306,700	$ 306,700	TOTAL SPECIAL RESERVES & PROGRAMS		$ 387,000	$ 387,000	26.2%	$ 80,300

MISCELLANEOUS **DEPT # 64**

DEBT SERVICE

DESCRIPTION

This account provides for the payment and interest on the town's long and short-term debt obligations. These debt obligations are used in the development and maintenance of the Town's facilities and capital infrastructure.

BUDGET VARIANCE DETAIL

The debt service for the Sewer Facility upgrade began in January 2022 and included a 1/20th down payment at closing. This was a one time payment and debt service costs are therefore lower in 2022. The increases for debt issuance costs are anticipated bond issuances for the Spring of 2023.

2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Actual	2021-22 Approved	2021-22 Estimate	OBJECT OF EXPENDITURE		2022-23 Manager	2022-23 Council	% Change	$ Change
						CAPITAL OUTLAY - 004					
65,000	62,398	35,000	(11,413)	35,000	15,000	Debt Issuance Costs	50601	70,000	70,000	100.0%	35,000
34,575	34,575	34,575	-	-	-	Principal - Sewer Extension 2001	50628	-	-	0.0%	-
34,230	34,229	32,674	-	-	-	Interest - Sewer Extension 2001	50629	-	-	0.0%	-
48,600	48,600	48,600	48,600	48,600	48,600	Interest - GO Bonds 06/07	50636	48,600	48,600	0.0%	-
240,000	240,000	240,000	220,000	195,000	195,000	Principal - '07 Refunding Bond	50637	220,000	220,000	12.8%	25,000
45,460	45,460	33,460	33,460	33,460	22,460	Interest - '07 Refunding Bond	50638	11,460	11,460	-65.8%	(22,000)
325,000	325,000	-	-	-	-	Principal - 2010 Bonds	50644	-	-	0.0%	-
11,375	11,375	-	-	-	-	Interest - 2010 Bonds	50645	-	-	0.0%	-
175,000	175,000	175,000	175,000	-	-	Principal - 2011 Bonds	50646	-	-	0.0%	-
12,688	12,688	5,688	5,688	-	-	Interest - 2011 Bonds	50647	-	-	0.0%	-
120,000	120,000	120,000	120,000	120,000	120,000	Principal - 2012 Bonds	50649	120,000	120,000	0.0%	-
43,350	43,350	40,950	40,950	38,550	38,550	Interest - 2012 Bonds	50650	35,850	35,850	-7.0%	(2,700)
105,000	105,000	105,000	105,000	105,000	105,000	Principal - 2013 Bonds	50651	105,000	105,000	0.0%	-
37,800	37,800	35,700	35,700	33,600	33,600	Interest - 2013 Bonds	50652	31,500	31,500	-6.3%	(2,100)
143,590	143,590	143,590	-	-	-	Principal - Sewer Replacement USDA	50654	-	-	0.0%	-
164,365	164,364	159,339	-	-	-	Interest - Sewer Replacement USDA	50655	-	-	0.0%	-
52,898	52,898	52,898	52,898	52,898	52,898	Principal - Sewer Replacement USDA	50657	52,898	52,898	0.0%	-
50,914	50,914	48,005	49,459	46,550	48,005	Interest - Sewer Replacement USDA	50658	46,550	46,550	0.0%	-
540,000	540,000	530,000	530,000	525,000	525,000	Principal - 07 & 08 Refunded Portion	50662	520,000	520,000	-1.0%	(5,000)
114,100	114,100	97,900	97,900	82,000	82,000	Interest - 07 & 08 Refunded Portion	50659	61,000	61,000	-25.6%	(21,000)
120,000	120,000	120,000	120,000	115,000	115,000	Principal - Taxable 2016 Bonds	50660	115,000	115,000	0.0%	-
60,035	60,035	57,995	57,995	55,775	55,775	Interest - Taxable 2016 Bonds	50661	53,303	53,303	-4.4%	(2,472)
100,000	100,000	100,000	100,000	100,000	100,000	Principal - Non Taxable 2016 Bonds	50663	100,000	100,000	0.0%	-
51,000	51,000	49,000	49,000	46,000	46,000	Interest - Non Taxable 2016 Bonds	50664	42,000	42,000	-8.7%	(4,000)
-	-	30,000	30,000	25,000	25,000	Principal - Refunded 09,10,11 Bonds GP	50670	25,000	25,000	0.0%	-
7,963	7,963	7,963	7,963	7,063	7,063	Interest - Refunded 09,10,11 Bonds GP	50665	6,063	6,063	-14.2%	(1,000)
165,000	165,000	470,000	470,000	620,000	620,000	Principal - Refunded 09,10,11 Bonds School	50666	645,000	645,000	4.0%	25,000
197,263	197,262	193,963	193,963	179,863	179,863	Interest - Refunded 09,10,11 Bonds School	50667	155,063	155,063	-13.8%	(24,800)
180,694	180,694	178,032	178,032	175,369	175,369	CWF - 2.567M Rogers	50668	172,808	172,808	-1.5%	(2,561)
-	-	240,000	240,000	240,000	240,000	Principal - 2020 Bonds	50670	240,000	240,000	0.0%	-
100,000	-	181,350	181,350	169,350	169,350	Interest - 2020 Bonds	50671	157,350	157,350	-7.1%	(12,000)
163,000	-	173,000	105,577	113,577	113,577	CWF - Sewer Facility Design Upgrade	50672	111,910	111,910	-1.5%	(1,667)
-	-	-	-	1,707,188	1,734,898	CWF - Sewer Facility Upgrade	50673	1,087,857	1,087,857	100.0%	(619,331)
-	-	-	295,000	170,000	170,000	Principal - Refunded 2001, 2013 USDA Bonds	50674	170,000	170,000	100.0%	-
-	-	-	32,966	155,350	155,350	Interest - Refunded 2001, 2013 USDA Bonds	50675	148,550	148,550	100.0%	(6,800)
$ 3,508,900	$ 3,243,295	$ 3,739,682	$ 3,565,087	$ 5,195,193	$ 5,193,358	TOTAL		$ 4,552,762	$ 4,552,762	-12.4%	$ (642,431)
$ 3,508,900	$ 3,243,295	$ 3,739,682	$ 3,565,087	$ 5,195,193	$ 5,193,358	TOTAL DEBT SERVICE		$ 4,552,762	$ 4,552,762	-12.4%	$ (642,431)

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CAPITAL BUDGET

DESCRIPTION

The Capital Budget is a listing of all recommended capital projects proposed for the next fiscal year. By definition, a Capital Project is a project that helps maintain or improve a Town asset, often called infrastructure. To be included in the Capital Budget, a project must meet ONE of the following requirements (criteria):

• It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. The project must have a total cost of at least $10,000 over the life of the project. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

• It is a purchase of major equipment (assets) costing $50,000 or more with a useful life of at least 10 years.

• It is a major maintenance or rehabilitation project for existing facilities with a cost of $10,000 or more and an economic life of at least 10 years.

The Capital Outlay amount listed in the Town's expenditures and in the Capital Budget is the Town's General Fund Contribution for that fiscal year. The itemized list of funding sources, when approved on adoption of the General Government Budget, authorizes the acceptance of the non-general government contribution funds. The list of projects is matched to funding sources in the Capital Improvement Program. When any non-general fund contribution funding is approved, the project funds as contained in the Capital Budget are appropriated.

APPROVED BUDGET DETAIL

Below is a summary of financing for FY22-23.

EXPENDITURE CATEGORY	FY 22-23
Road Construction	$2,860,700
Highway	$100,000
Bridges	$0
Public Buildings	$2,140,000
Parks & Recreation	$54,000
Economic & Community Development	$0
Planning & Development	$0
Schools	$232,000
Water Pollution Control Authority	$995,000
	$6,381,700

FUNDING LEGEND		FY 22-23
Unimproved Town Aid	6	$50,000
Improved Town Aid	6	$ 310,700
LOCIP	3	$94,000
Bond Funds	2	$1,419,600
Grants Funds	4	$2,050,000
General Fund	1	$1,300,000
Sewer Fund	210	$995,000
State Education Grants	5	$162,400
Reallocation of Capital Funds	7	$0
		$6,381,700

TOWN OF KILLINGLY CAPITAL IMPROVEMENT PROGRAM 2023

		FUNDING SOURCE
GENERAL GOVERNMENT PROJECTS		
ROAD CONSTRUCTION		
Road Renewal - Unimproved Roads	50,000	100% (6)
Road Renewal	1,460,700	86% (1) 14% (6)
Maple Street Phase I	1,300,000	100% (4)
Bailey Hill	50,000	100% (6)
HIGHWAYS		
Storm Drainage Improvements	20,000	100% (6)
Guide Rail Replacement	20,000	100% (6)
Sidewalks	10,000	100% (6)
Downtown Area - Drainage Study	50,000	100% (1)
PUBLIC BUILDINGS		
Town Hall 3rd & 4th Floor Renovation/Expansion	1,000,000	100% (2)
Police Office Facility	750,000	100% (4)
Town Hall Building Improvements	100,000	100% (2)
Brickhouse Road Boiler	40,000	100% (3)
Library Roof	250,000	100% (2)
PARKS AND RECREATION		
Westfield Ave Athletic Courts	54,000	100% (3)
General Government Projects	**5,154,700**	

FUNDING SOURCE		
General Fund Contribution	**1**	1,300,000
Bond Funds	**2**	1,350,000
LOCIP	**3**	94,000
Grants Funds	**4**	2,050,000
State Aid - Unimproved Road (TAR)	**6**	50,000
State Aid - Improved Road (TAR)	**6**	310,700
Reallocated Capital Funds	**7**	-
Capital Reserve	**8**	-
General Government Revenue		**5,154,700**

		FUNDING SOURCE
BOARD OF EDUCATION PROJECTS		
Killingly Westfield Ave Facility	32,000	30% (2) 70% (5)
Killingly Memorial School	-	30% (2) 70% (5)
Killingly Central School	-	30% (2) 70% (5)
Killingly Intermediate School	200,000	30% (2) 70% (5)
Killingly High School	-	30% (2) 70% (5)
Goodyear Early Childhood Learning Center	-	30% (2) 70% (5)
Board of Education Projects	**232,000**	

FUNDING SOURCE		
Bond Funds	**2**	69,600
General Fund Contribution	**1**	-
State Education Grants	**5**	162,400
Board of Education Revenue		**232,000**

			FUNDING SOURCE
WATER POLLUTION CONTROL AUTHORITY PROJECTS			
Plant Capital Projects/Equipment	**210**	595,000	100% (210)
Sewer LineReplacement	**210**	400,000	100% (210)
Water Pollution Control Authority Projects		**995,000**	

FUNDING SOURCE		
Sewer Fund	**210**	995,000
State Loan/ Grant Program	**10**	-
Water Pollution Control Authority Revenue		**995,000**

CAPITAL IMPROVEMENT PROGRAM SUMMARY	
General Government Projects	5,154,700
Board of Education Projects	232,000
Water Pollution Control Authority Projects	995,000
TOTAL PROJECTS	**6,381,700**

ROAD CONSTRUCTION

Funding Summary

	Funding Source	FY 2023 - 2027 FY23	FY24	FY25	FY26	FY27	Total
Road Renewal - Unimproved Roads	(6)	50,000	50,000	50,000	50,000	50,000	250,000
Road Renewal	(1) & (6)	1,460,700	250,000	250,000	250,000	250,000	2,460,700
Maple Street and Upper Maple Street Phase III-IX	(4)	1,300,000	2,100,000	2,100,000	-	-	5,500,000
Bailey Hill Road	(4)	50,000		500,000	-	-	550,000
Louisa Viens	(4)	-	-	1,000,000	1,000,000	-	2,000,000
Total		2,860,700	2,400,000	3,900,000	1,300,000	300,000	10,760,700

Project Comments

* Road Renewal Unimproved Roads - The purpose of the Unimproved Roads program is to pave unimproved (dirt) roads which either cause severe maintenance problems or are experiencing increased traffic due to development. The Town will complete the paving of Chase Road and a portion of Stone Road.

* Road Renewal - The Road Renewal Program provides for an on-going pavement resurfacing schedule for the Town's 121 miles of paved roads. This program helps the Town avoid costly reconstruction due to deferred maintenance. In recent years, the Town has been very committed to this program, which is funded through a variety of sources. Town aid funds will be used for resurfacing various streets that are in need. The Engineering Department and the Highway Department are commencing a road evaluation project which will establish a road resurfacing/rebuilding program.

* Maple Street & Upper Maple Street Phase III - IX - The section of Maple and Upper Maple Street that connects Rt 6 and Rt 101 is heavily traveled and in need of upgrades. This project is intended to be implemented over a period of several years and would include pavement restoration and pedestrian improvements. Sources of funding are anticipated to be LOTCIP (Local Transportation Capital Improvement Program) or BUILD (Better Utilizing Investments to Leverage Developments).

* Bailey Hill Road - Bailey Hill Road runs north and south as a local connector road between Route 101 and Route 6. There are numerous drainage and road improvement issues that need to be addressed in order to provide an adequate level of service for the community. The project is anticipated to take several years to complete.

* Louisa Viens Road - This road is in the industrial park and connects to Lake Road with Alexander Parkway. As a result of the heavier traffic for this roadway the road is in need of complete rebuilding. The catch basins have been replaced in this section. However the roadway has not been addressed.

Funding Schedule

Funding Sources	FY23	FY24	FY25	FY26	FY27	*TOTAL*
General Fund Contribution (1)	1,250,000	-	-	-	-	1,250,000
State Aid - Unimproved Roads (TAR) (6)	50,000	50,000	50,000	50,000	50,000	250,000
State Aid - Improved Roads (TAR) (6)	210,700	250,000	250,000	250,000	250,000	1,210,700
Grant Funds (4)	1,350,000	2,100,000	3,600,000	1,000,000	-	8,050,000
TOTAL	2,860,700	2,400,000	3,900,000	1,300,000	300,000	10,760,700

HIGHWAYS

Funding Summary

	Funding Source	FY 2023 - 2027 FY23	FY24	FY25	FY26	FY27	Total
Storm Drainage Improvements	(6)	20,000	20,000	20,000	20,000	20,000	100,000
Guide Rail Replacement	(6)	20,000	20,000	20,000	20,000	20,000	100,000
Sidewalks	(6)	10,000	10,000	10,000	10,000	10,000	50,000
Downtown Area - Drainage Study	(1)	50,000	300,000	-	-	-	350,000
Route 12 Sidewalk Connection	(4)	-	750,000	-	-	-	750,000
Industrial Park Sidewalks	(4)	-	1,400,000	-	-	-	1,400,000
Total		100,000	2,500,000	50,000	50,000	50,000	2,750,000

Project Comments

* Storm Drainage Improvements - The Storm Drainage Improvement Program was started in 1991. It is designed to address miscellaneous spot drainage problems throughout the Town. Funding is applied on an as-needed basis.
* Guide Rail Replacement - The Guide Rail Replacement program allows for the replacement of seriously deteriorated guide rail with metal beam type guide rail and at selected locations where conditions dictate, new guide rail.
* Sidewalks - The purpose of the Sidewalk program is to provide an ongoing improvement and maintenance schedule for sidewalks in the Town.
* Downtown Area - Drainage Study -The downtown area drains through a series of very old stone box culverts. This study will help evaluate the condition and capacity of the existing drainage system and provide recommendations for improvements. The study began at its outlet to the Five Mile River on Water Street. Phase I of the Study evaluated the infrastructure from the outlet to the municipal parking on School Street. The proposed Phase II will continue the evaluation towards Reynolds Street.
* Route 12 Sidewalk Connection - Lower Route 12 near the Big Y Plaza and the WPCA facility is being evaluated by the State of Connecticut Department of Transportation for a signaled crosswalk. Sidewalks would be constructed to connect the existing sidewalks near Big Y to the River Trail walk.
* Industrial Park Sidewalks - This project will improve sidewalk access at the Industrial Park to implement recommendations outlined in a feasibility study performed under a Connectivity Grant. The project would install sidewalks through the Industrial Park and focus on connection to Route 12. Connections to Upper Maple Street need additional evaluation.

Funding Schedule

Funding Sources	FY23	FY24	FY25	FY26	FY27	*TOTAL*
General Fund Contribution (1)	50,000	300,000	-	-	-	350,000
State Aid - Improved Roads (TAR) (6)	50,000	50,000	50,000	50,000	50,000	250,000
Grant Funds (4)	-	2,150,000	-	-	-	2,150,000
TOTAL	100,000	2,500,000	50,000	50,000	50,000	2,750,000

BRIDGES

Funding Summary

	Funding Source	FY 2023 - 2027 FY23	FY24	FY25	FY26	FY27	Total
Cotton Bridge Road Bridge	(2) & (4)	-	-	-	-	2,500,000	2,500,000
Peeptoad Stone Arch Bridge	(2) & (4)	-	-	-	-	800,000	800,000
North Street Bridge	(2) & (4)	-	-	-	1,200,000	-	1,200,000
Total		-	-	-	1,200,000	3,300,000	4,500,000

Project Comments

* Cotton Bridge Road Bridge - This bridge crosses the Quinebaug River connecting the Towns of Killingly and Pomfret. The Connecticut Department of Transportation (CDOT) has identified areas of concern with the bridge. The replacement of this bridge will require an inter-municipal agreement. Therefore, planning work should begin early. Addressing some of the areas identified in the CDOT inspection report may prolong the life of the bridge and reduce overall costs.

* Peeptoad Road Stone Arch Bridge - This is a historical Stone Double Arch Bridge on Peeptoad Road in Dayville. The Bridge was built in or about 1850. This bridge was rated as poor in the inspection performed by CDOT in 2012. Partial funding to design and rebuild the bridge is currently available through either the Local State or Federal Bridge Programs.

* North Street Bridge - The decking structure dates to the 1970's while the stone abutments are much older. CDOT has documented several deficiencies mostly relating to the stone abutments. Certain repairs would be made in the current year in advance of a larger grant funded project in future years.

Funding Schedule

Funding Sources	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	***TOTAL***
Bond Funds (2)	-	-	-	600,000	1,650,000	2,250,000
Grant Funds (4)	-	-	-	600,000	1,650,000	2,250,000
State Aid - Improved Roads (TAR) (6)	-	-	-	-	-	-
TOTAL	-	-	-	1,200,000	3,300,000	4,500,000

PUBLIC BUILDINGS

Funding Summary

	Funding Source	FY 2023 - 2027					
		FY23	FY24	FY25	FY26	FY27	Total
Town Hall 3rd & 4th Floor Renovation/Expansion	(2)	1,000,000	3,000,000	-	-	-	4,000,000
Police Office Facility	(4)	750,000	-	-	-	-	750,000
Police Training Facility	(4)	-	25,000	-	-	-	25,000
Town Hall Building Improvements	(2)	100,000	100,000	-	-	-	200,000
Public Works Garage Floor and Mechanics Pit	(2)	-	100,000	-	-	-	100,000
Vehicle Wash Bay at Highway Garage	(2)	-	1,200,000	-	-	-	1,200,000
Brickhouse Road Boiler	(3)	40,000	-	-	-	-	40,000
Brickhouse Road Building Improvements	(2)	-	260,000	-	-	-	260,000
Library Roof	(2)	250,000	-	-	-	-	250,000
Library Boiler	(2)	-	50,000	-	-	-	50,000
Totals		2,140,000	4,735,000	-	-	-	6,875,000

Project Comments

* Town 3rd & 4th Floor Renovation/Expansion - The space on the 3rd and 4th floors of the Town Hall would provide much needed office space for several departments. This project would include the design, renovation and reconfiguration of office space to allow for a more functional layout among Town Hall departments as well as improvements to the elevator. The elevator portion of the project would replace the existing elevator and extend service to the 3rd and 4th floors of the Town Hall. The existing elevator was installed in the mid-1980's and requires modifications to meet current code and ADA compliance.
* Police Office Facility - As the Constabulary continues to expand and the Town hires additional Officers, additional space is needed to properly house the program. The Town is exploring facility lease options within the Town. Construction would be needed for leasehold improvements in order to provide for proper buildout of the space.
* Police Training Facility - An area is needed for the Constables to conduct required training exercises. Space at Brickhouse Road is being explored as a potential location for this facility. The project would include the cost of materials to install the required safety barriers.
* Town Hall Building Improvements - This project would include brick repointing to the exterior of the building as well has replace the floor in the first floor main hallway. There are numerous cracks and broken tiles in the hallway areas.
* Public Works Garage Floor and Mechanics Pit - The project includes grinding and resealing of the entire garage floor to make needed repairs and help protect the floor from the salt and make it easier to clean. The mechanic's pit is in need of repair as the concrete walls are starting to crack and spall. The project would update the pit by repairing the walls, add LED lighting, improve drainage, improve ventilation and a install a new covering system.
* Vehicle Wash Bay at Highway Garage - The installation of a vehicle wash bay at the Public Works garage would serve the Town and Board of Education vehicle fleet. The project would include a water reclamation system to conserve and reuse water services.
* Brickhouse Road Boiler- The boiler at the Transfer Station will be due for replacement. This project would include the installation of a new boiler.
* Brickhouse Road Building Improvements- The storage building at Brickhouse Road is in need of repair. The project will include the installation of a new roof and make interior improvements to enhance the existing storage capacity.
* Library Roof- The roof at the Library is nearing the end of its useful life. This project would include the installation of a new roof.
* Library Boiler- The boiler at the Library will be due for replacement. This project would include the installation of a new boiler.

Funding Schedule

Funding Sources	FY23	FY24	FY25	FY26	FY27	*TOTAL*
Bonds (2)	1,350,000	4,710,000	-	-	-	6,060,000
LOCIP (3)	40,000	-	-	-	-	40,000
Grants Funds (4)	750,000	25,000	-	-	-	775,000
TOTAL	2,140,000	4,735,000	-	-	-	6,875,000

PARKS AND RECREATION

Funding Summary

	Funding Source	FY 2023 - 2027 FY23	FY24	FY25	FY26	FY27	Total
Westfield Ave Athletic Courts	(3)	54,000	-	-	-	-	54,000
Owen Bell Park Irrigation	(3)	-	150,000	-	-	-	150,000
Owen Bell Park Pavillion	(3)	-	15,000	-	-	-	15,000
River Trail Phase - V & VI	(4)	-	1,500,000	1,500,000	-	-	3,000,000
Parks at Davis Property	(8)	-	-	-	-	120,000	120,000
Totals		54,000	1,665,000	1,500,000	-	120,000	3,339,000

Project Comments

* Westfield Ave Athletic Courts - This project would improve the condition of the existing tennis and basketball courts to repair and resurface the courts. The tennis court would also be modified in order to allow for use as a pickle ball court.

* Owen Bell Park Irrigation -This project would provide irrigation to Owen Bell park through the use of the existing pond. The project would include the dredging and minor expansion of the pond.

* Owen Bell Park Pavillion -This project would update and make necessary repairs to the pavillion space at the park.

* River Trail - Phase V & VI - Design and construction to continue the expansion of River Trail walk to include a pedestrian bridge to cross the existing stream.

* Parks at Davis Property- Currently, the property is being utilized as a gravel yard. Once the gravel operation has completed the property would be reconstructed to allow for recreational use. The Town would propose to install several playing fields in this location.

Funding Schedule

Funding Sources	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	***TOTAL***
LOCIP (3)	54,000	165,000	-	-	-	219,000
Grant Funds (4)	-	1,500,000	1,500,000	-	-	3,000,000
Reserve Funds (8)	-	-	-	-	120,000	120,000
TOTAL	54,000	1,665,000	1,500,000	-	-	3,339,000

KILLINGLY SCHOOLS

Funding Summary

	Funding Source	FY 2023 - 2027 FY23	FY24	FY25	FY26	FY27	Total
Killingly Westfield Ave Facility	(2) & (5)	32,000	-	-	150,000	560,000	742,000
Killingly Memorial School	(2) & (5)	-	-	-	-	-	-
Killingly Central School	(2) & (5)	-	-	175,000	50,000	2,000,000	2,225,000
Killingly Intermediate School	(2) & (5)	200,000	1,600,000	2,000,000	2,000,000	-	5,800,000
Killingly High School	(2) & (5)	-	436,000	346,000	160,000	160,000	1,102,000
Goodyear Early Childhood Learning Center	(2) & (5)	-	-	50,000	146,315	-	196,315
Total		232,000	2,036,000	2,571,000	2,506,315	2,720,000	10,065,315

Project Comments

See Capital Improvement Plan as outlined in the Board of Education Budget.

Funding Schedule

Funding Sources	FY23	FY24	FY25	FY26	FY27	*TOTAL*
Bond Funds (2)	69,600	610,800	771,300	751,895	816,000	3,019,595
State Education Grants (5)	162,400	1,425,200	1,799,700	1,754,421	1,904,000	7,045,721
TOTAL	232,000	2,036,000	2,571,000	2,506,315	2,720,000	10,065,315

WATER POLLUTION CONTROL AUTHORITY PROJECTS

Funding Summary

		FY 2023 - 2027					
		FY23	**FY24**	**FY25**	**FY26**	**FY27**	**Total**
Sewer LineReplacement	Fund 210	400,000	500,000	300,000	-	-	1,200,000
Plant Capital Projects/Equipment	Fund 210	595,000	1,910,000	1,000,000	1,000,000	1,000,000	5,505,000
Total		995,000	2,410,000	1,300,000	1,000,000	1,000,000	6,705,000

Project Comments

Sewer Line Replacement - This is to fund deficient sewer lines and to correct inflow and infiltration problems. It will also identify the problem areas and begin a
* systematic program that will correct identified deficiencies. Current year sewer line replacement projects also includes sewer line upgrades to Buck Street.

Plant Capital Projects/Equipment - This is to fund building improvements, continued work on pump stations and various equipment not covered by the current
* Facility Upgrade.

Funding Schedule

Funding Sources	**FY23**	**FY24**	**FY25**	**FY26**	**FY27**	***TOTAL***
Sewer Fund (Fund 210)	995,000	2,410,000	1,300,000	1,000,000	1,000,000	6,705,000
TOTAL	995,000	2,410,000	1,300,000	1,000,000	1,000,000	6,705,000

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TOWN OF KILLINGLY
CAPITAL NON-RECURRING FUND - TOWN - 212

FUND SUMMARY	2020-21 Actual	2021-22 Budget	2021-22 Estimate	2022-23 Budget
Beginning Balance	1,894,464	2,171,837	2,171,837	2,556,856
Contribution from General Fund	669,382	584,310	584,310	586,922
Expenditures	(392,009)	(222,192)	(199,291)	(254,500)
Ending Balance	$ 2,171,837	$ 2,533,955	$ 2,556,856	$ 2,889,278

REVENUE SOURCE	2020-21 Actual	2021-22 Budget	2021-22 Estimate	2022-23 Budget
General Government	14,206	12,706	12,706	26,289
Public Works	550,597	463,422	463,422	424,351
Recreation & Leisure	50,564	38,767	38,767	41,267
Public Health, Safety, & Comm Dev	53,615	69,415	69,415	95,015
Total	$ 668,982	$ 584,310	$ 584,310	$ 586,922

EXPENDITURES		2021-22	2021-22		2022-23
	Items Replaced in Previous Fiscal Year	Budget	Estimate	Scheduled Replacements	Budget
	6 Wheel Dump Truck	203,000	199,291	6 Wheel Dump Truck	230,000
	Town Hall Pool Vehicle	19,192	-	Town Hall Pool Vehicle	24,500
		$ 222,192	$ 199,291		$ 254,500

TOWN OF KILLINGLY

CAPITAL NON-RECURRING FUND - STUDENT TRANSPORTATION - 212

FUND SUMMARY	2020-21 Actual	2021-22 Budget	2021-22 Estimate	2022-23 Budget
Beginning Balance	1,773,435	1,863,963	1,863,963	2,352,869
Revenues (General Fund)	329,217	348,017	348,017	344,680
Expenditures	(238,689)	(212,500)	(212,500)	(159,500)
Ending Balance	$ 1,863,963	$ 1,999,480	$ 1,999,480	$ 2,538,049

REVENUE SOURCE	2020-21 Actual	2021-22 Budget	2021-22 Estimate	2022-23 Budget
Transfer from General Fund	329,217	348,017	348,017	344,680
Total	$ 329,217	$ 348,017	$ 348,017	$ 344,680

EXPENDITURES		2021-22	2021-22		2022-23
	Items Replaced in Previous Fiscal Year	Budget	Estimate	Scheduled Replacements	Budget
	(2) 89 Passenger	183,000	183,000	(1) 90 Passenger	130,000
	Mini Van	29,500	29,500	Mini Van	29,500
		$ 212,500	$ 212,500		$ 159,500

TOWN OF KILLINGLY
CAPITAL NON-RECURRING FUND - SEWER - 212

FUND SUMMARY	2020-21 Actual	2021-22 Budget	2021-22 Estimate	2022-23 Budget
Beginning Balance	933,160	1,031,940	1,131,940	1,231,940
Revenues (Sewer Fund)	100,000	100,000	100,000	400,000
Expenditures	-	-	-	(88,000)
Ending Balance	$ 1,033,160	$ 1,131,940	$ 1,231,940	$ 1,543,940

REVENUE SOURCE	2020-21 Actual	2021-22 Budget	2021-22 Estimate	2022-23 Budget
Transfer from Sewer Fund	100,000	100,000	100,000	400,000
Total	$ 100,000	$ 100,000	$ 100,000	$ 400,000

EXPENDITURES		2021-22	2021-22		2022-23
	Items Replaced in Previous Fiscal Year	Budget	Estimate	Scheduled Replacements	Budget
		-	-	Utility Truck	88,000
		$ -	$ -		$ 88,000

TOWN OF KILLINGLY

CAPITAL RESERVE FUND - 225

	2020-21 Actual	2021-22 Estimate	2022-23 Budget
SALE OF SAND AND GRAVEL			
Beginning Balance	712,433	759,079	810,605
Revenue	46,646	51,526	50,000
Available	759,079	810,605	860,605
Allocation:	-	-	-
Ending Balance	$ 759,079	$ 810,605	$ 860,605
INFORMATION TECHNOLOGY			
Beginning Balance	124,504	230,599	250,912
Revenue:			
Transfer from General Fund	50,000	50,000	50,000
Other	50,428	1,800	1,750
Grant Reimbursement	81,856	-	-
Available	306,788	282,399	302,662
Allocation:			
Equipment & Software Replacement/Upgrade - Townwide	(76,189)	(31,487)	(50,000)
Ending Balance	$ 230,599	$ 250,912	$ 252,662

TOWN OF KILLINGLY
LOCAL CAPITAL IMPROVEMENT PROGRAM

	2020-21 Actual	2021-22 Estimate	2022-23 Budget
Beginning Balance	210,508	252,944	98,069
Revenue	138,698	134,049	134,049
Available	349,206	386,993	232,118
Allocation:			
Capital Projects	(96,262)	(288,924)	(94,000)
Ending Balance	$ 252,944	$ 98,069	$ 138,118

TOWN OF KILLINGLY

SELF INSURED FUND - 218

	2020-21 Actual	2021-22 Estimate	2022-23 Budget
Beginning Balance	303,155	330,766	330,276
Revenues			
General Fund Contribution	10,000	10,000	10,000
Sewer Fund Contribution	10,000	10,000	10,000
Insurance Reimbursement	18,831	26,429	-
Expenditures	(11,220)	(46,919)	-
Ending Balance	$ 330,766	$ 330,276	$ 350,276

This fund covers losses for both municipal and school activities which fall below the deductible levels of the Town's insurance coverage. The general liability deductible is $2,500, property coverage deductible is $10,000 and auto liability deductible is $1,000.

Revenue for this fund derives from annual contributions made by the General Fund (See "Insurance" account in the "D" section of the budget) and from any insurance reimbursements received for losses in excess of deductible limits.

Expenditures represent the repair or replacement costs incurred for the losses experienced.

TOWN OF KILLINGLY

NATHAN PRINCE TRUST FUND

	2020-21 Actual	2021-22 Estimate	2022-23 Budget
Beginning Balance - Trust	369,797	366,556	361,556
Revenues:			
Interest	29,080	25,000	25,000
Expenditures - Books	(32,321)	(30,000)	(30,000)
Ending Balance - Trust	$ 366,556	$ 361,556	$ 356,556

The Nathan Prince Trust Fund is a trust administered by Bank of America whereby one-eighth of net income is used for the purpose of purchasing and binding books belonging to the Library.

The Town receives mandatory distributions from the Trust each year. Expenses are for purchasing of new books for the Library.

TOWN OF KILLINGLY

FUEL SYSTEM TRUST FUND

	2020-21 Actual	2021-22 Estimate	2022-23 Budget
Beginning Balance	29,683	24,296	25,296
Revenues			
3 cents a gallon Fuel Surcharge	4,300	4,500	4,500
Expenditures - New Fuel System (Computer, Pumps)	(9,687)	(3,500)	(2,500)
Ending Balance - Trust	$ 24,296	$ 25,296	$ 27,296

This fund is designated to maintain our motor fuel system including tanks, pumps, computer and software programs to keep track of department usage.

Revenue for this fund is derived from a three cents a gallon fuel charge added on to the cost of the product that is charged to each department and other Town Service Agencies every month.

Expenditures represent the repair or replacement costs incurred.

TOWN OF KILLINGLY
SOLID WASTE DISPOSAL FUND - 227

DESCRIPTION

The Town operates a recycling center, waste transfer station using the services of a sub-contractor. The facility is open to permit holders Thursday and Saturday from 8:00 a.m. to 3:15 p.m. The Recycling Center accepts several recyclables including: newsprint and other paper products, glass, plastics, cardboard, scrap metal, batteries, anti-freeze, waste oil and numerous other items.

BUDGET VARIANCE DETAIL

Increases in Contractual Services Support are based on projected disposal fees as per the current disposal contract.

2020-21	2021-22				2022-23		$ Change	% Change
Actual	Approved	Estimate	REVENUE ITEM		Manager	Council	Approved	Approved
16,554	20,000	16,000	Commercial Waste	40801	16,000	16,000	4,000	-20.0%
25,195	35,000	50,000	Residential Permit Fees	40802	26,000	26,000	9,000	-25.7%
54,550	40,000	42,000	Bags/Stickers	40803	40,000	40,000	-	0.0%
47,850	35,000	38,000	Residential Bulky Waste	40804	35,000	35,000	-	0.0%
370	1,000	300	Recycling	40806	300	300	700	-70.0%
1,888	800	700	Tires	40807	700	700	100	-12.5%
-	-	-	Fund Balance Contribution		29,090	29,090	(29,090)	100.0%
$ 146,407	$ 131,800	$ 147,000	TOTAL REVENUES		$ 147,090	$ 147,090	$ (15,290)	11.6%

2020-21	2021-22				2022-23		% Change	% Change
Actual	Approved	Estimate	EXPENDITURES		Manager	Council	Approved	Approved
			CONTRACTURAL SERVICES - 002					
1,210	2,500	2,000	Printing	50201	2,500	2,500	-	0.0%
-	500	500	Advertising	50202	500	500	-	0.0%
289,876	330,710	316,000	Contractural Services - Support	50208	346,000	346,000	15,290	4.6%
3,333	5,000	5,000	Contractural Services - M&E	50210	5,000	5,000	-	0.0%
36,019	22,000	22,000	Professional Services	50215	22,000	22,000	-	0.0%
$ 330,438	$ 360,710	$ 345,500	TOTAL		$ 376,000	$ 376,000	$ 15,290	4.2%
			MATERIALS & SUPPLIES - 003					
154	250	250	Operating Supplies	50403	250	250	-	0.0%
$ 154	$ 250	$ 250	TOTAL		$ 250	$ 250	$ -	0.0%
			CAPITAL OUTLAY - 004					
5,641	5,641	5,641	Due to CNR	50507	5,641	5,641	-	0.0%
$ 5,641	$ 5,641	$ 5,641	TOTAL		$ 5,641	$ 5,641	$ -	0.0%
$ 336,233	$ 366,601	$ 351,391	TOTAL EXPENDITURES		$ 381,891	$ 381,891	$ 30,500	4.2%
$ (189,826)	$ (234,801)	$ (204,391)	EXCESS OF REVENUES OVER EXPENDITURES		$ (234,801)	$ (234,801)	$ 30,410	0.0%

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Killingly Water Pollution Control Authority
Sewer Fund Budget FY 2022-23

EXPENDITURES

2020-21 Actual	2021-22 Approved	2021-22 Estimate	Object of Expenditure	Acct. #	2022-23 Proposed
			Contractual Services - 002		
-	150	150	Printing	50201	150
374	700	700	Advertising	50202	700
109	400	400	Postage & Delivery	50203	400
-	200	200	Professional Development	50204	200
67,017	145,000	119,650	Contractual Svc. - Support	50208	170,000
184,816	188,668	184,816	Contractual Svc. - Office	50209	195,523
927	15,000	14,010	Contractual Svc. - M&E	50210	15,000
7,333	40,000	30,000	Contractual Svc - Sewer Line Maintenance	50211	40,000
2,609,737	2,956,999	2,719,588	Professional Services	50215	2,956,999
49,936	50,000	50,000	Data Processing	50218	54,670
241,011	240,275	240,275	Debt Service Transfer	50233	239,539
428,869	426,252	426,252	Debt Service - Sewer Rplmt	50244	417,998
178,032	175,369	175,369	Debt Service CWF Rogers	50247	172,707
104,577	113,577	113,577	Debt Service Facility Upgrade-Design	50248	111,910
-	1,707,188	1,734,898	Debt Service Facility Upgrade- Construct	50248	1,087,676
10,500	15,000	10,400	Debt Issuance Costs	50246	15,000
80,000	82,400	80,000	Property Insurance	50236	82,400
10,000	10,000	10,000	Self-Insured Contribution	50239	10,000
8,360	20,000	20,000	Contingency	50241	20,000
3,981,598	6,187,178	5,930,285	Total		5,590,872
			Materials & Supplies - 003		
129	150	150	Office Supplies	50401	150
129	150	150	Total		150
			Capital Outlay - 004		
304,000	250,000	304,000	Capital Projects PS/Equipment / I&I /Bldg	50503	595,000
100,000	100,000	100,000	Sewer Line Replacement	50506	400,000
100,000	100,000	100,000	Due to CNR Fund	50507	400,000
504,000	450,000	504,000	Total		1,395,000
$ 4,485,727	$ 6,637,328	$ 6,434,435	Total Budget		$ 6,986,022

REVENUES

2020-21 Actual	2021-22 Approved	2021-22 Estimate	Revenue		2022-23 Proposed
4,712,365	6,168,599	6,132,272	Sewer Use Charges	40480	6,899,022
11,493	5,000	10,000	Special Work-Septic pumpers	40680	5,000
57,270	40,000	52,000	Use Charge Interest	40580	40,000
8,496	34,000	21,000	Interest Income/Misc.	40501	34,000
9,114	7,000	7,000	Liens	40103	7,000
4,124	1,000	10,000	Misc	40605	1,000
-	381,729	202,163	Fund Balance Appropriation		-
$ 4,802,862	$ 6,637,328	$ 6,434,435	Total Revenues		6,986,022
$ 4,485,727	$ 6,637,328	$ 6,434,435	Expenditures		$ 6,986,022
$ 317,135	**$ -**	**$ -**	**Excess Revenues over Expenditures**		**$ -**

KILLINGLY WATER POLLUTION CONTROL AUTHORITY

CAPITAL EXPENDITURE REQUEST

Capital Projects / Equipment	FY23	FY24	FY25	FY26	FY27
Building Improvements/Equipment	595,000	1,910,000	1,000,000	1,000,000	1,000,000
Amount to be Added Each Year	595,000	1,910,000	1,000,000	1,000,000	1,000,000

Sewer Line Replacement	FY23	FY24	FY25	FY26	FY27
Sewer Line Replacement and Infiltration Study	400,000	500,000	300,000	-	-
Amount to be Added Each Year	400,000	500,000	300,000	-	-