**FINANCIAL STATEMENTS** 

AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# TABLE OF CONTENTS

# AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **TABLE OF CONTENTS**

# **INTRODUCTORY SECTION**

|  | <u>Page</u> |
|--|-------------|
| Organizational Chart   | i<br>       |
| List of Principal Town Officials   | ii          |
| FINANCIAL SECTION  |             |
| Independent Auditor's Report   | 1           |
| Management's Discussion and Analysis (Unaudited)   | 3           |
| Basic Financial Statements:  |             |
| Government-wide Financial Statements:  |             |
| Statement of Net Position Statement of Activities  | 14<br>15    |
| Statement of Activities  | 13          |
| Fund Financial Statements:   |             |
| Balance Sheet - Governmental Funds Reconciliation of the Balance Sheet of Governmental Funds to the                                | 16          |
| Government-wide Statement of Net Position  | 17          |
| Statement of Revenues, Expenditures and Changes in Fund Balances -   | -,          |
| Governmental Funds   | 18          |
| Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund  |             |
| Balances - Governmental Funds to the Government-wide Statement of Activities   | 19<br>21    |
| Statement of Net Position - Proprietary Funds Statement of Revenues, Expenses and Changes in Fund Net Position - Proprietary Funds | 21          |
| Statement of Cash Flows - Proprietary Funds  | 23          |
| Statement of Fiduciary Net Position  | 24          |
| Statement of Changes in Fiduciary Net Position   | 25          |
| Notes to Financial Statements  | 26          |
| Required Supplementary Information (Unaudited):  |             |
| Statement of Revenues, Expenditures and Changes in Fund Balance -  |             |
| Budget and Actual - Budgetary Basis - General Fund   | 70          |
| Statement of Revenues, Expenditures and Changes in Fund Balance -  | 74          |
| Budget and Actual - Budgetary Basis - Sewer Operating Fund   | 71          |

# TABLE OF CONTENTS

# AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **TABLE OF CONTENTS (Continued)**

# FINANCIAL SECTION (Continued)

|  | Page     |
|--|----------|
| Required Supplementary Information (Unaudited) (Continued):  |          |
| Schedule of Changes in Net Pension Asset - Town General Pension Plan   | 72       |
| Schedule of Contributions and Investment Returns - Town General Pension Plan Schedule of Town's Proportionate Share of Net Pension Liability - Connecticut State | 73       |
| Teachers' Retirement System  | 74       |
| Schedule of Changes in Net OPEB Liability - Other Post-Employment Benefits Programs Schedule of Contributions and Investment Returns - Other Post-Employment     | 75       |
| Benefit Programs   | 76       |
| Schedule of the Town's Proportionate Share of the Net OPEB Liability - Connecticut   |          |
| State Teachers' Retirement System  | 77       |
| Notes to Required Supplementary Information  | 78       |
| Combining and Individual Fund Statements and Schedules:  |          |
| General Fund:  |          |
| Combining Balance Sheet  | 83       |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balance Schedule of Revenues and Other Financing Sources - Budget and Actual                   | 87       |
| Budgetary Basis - General Fund   | 91       |
| Schedule of Expenditures and Other Financing Uses - Budget and Actual  |          |
| Budgetary Basis - General Fund   | 93       |
| Schedule of Property Taxes Levied, Collected and Outstanding<br>Schedule of Debt Limitation  | 98<br>99 |
| Capital Improvements Fund:   |          |
| Schedule of Expenditures and Project Appropriations  | 100      |
| Nonmajor Governmental Funds:   |          |
| Combining Balance Sheet  | 102      |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances   | 106      |
| Combining Balance Sheet - Killingly Public Library Trust Funds   | 110      |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Killingly Public Library Trust Funds  | 111      |
| Combining Balance Sheet - Permanent Trust Funds  | 112      |
| Combining Statement of Revenues, Expenditures and Changes in Fund Balances -   | 112      |
| Permanent Trust Funds  | 113      |
| Private Purpose Trust Funds:   |          |
| Combining Statement of Fiduciary Net Position  | 114      |
| Combining Statement of Changes in Fiduciary Net Position   | 115      |
| Agency Funds:  |          |
| Combining Statement of Fiduciary Assets and Liabilities  | 116      |
| Combining Statement of Changes in Fiduciary Assets and Liabilities   | 117      |

# TABLE OF CONTENTS

# AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

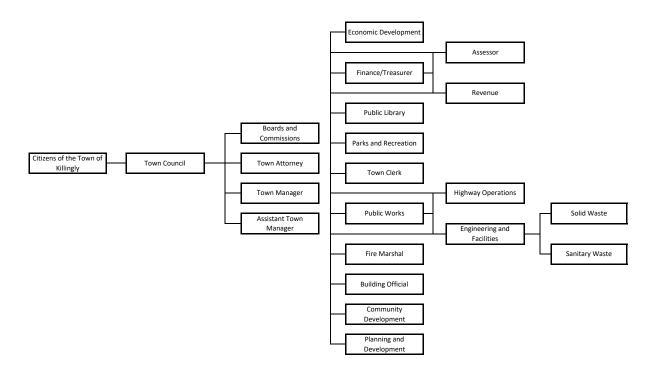
# **TABLE OF CONTENTS (Continued)**

# OTHER INFORMATION

| <u>Page</u> |
|-------------|
|             |
| 118         |
| 119         |
|             |
|             |
| 120         |
| 121         |
| 122         |
|             |
| 123         |
|             |
| 124         |
| 125         |
| 126         |
|             |

| <b>INTRODUCTORY SECT</b> | TION |
|--------------------------|------|
|--------------------------|------|

# TOWN OF KILLINGLY, CONNECTICUT ORGANIZATIONAL CHART



LIST OF PRINCIPAL TOWN OFFICIALS AS OF FEBRUARY 28, 2020

#### **TOWN COUNCIL**

Jason Anderson, Chairman
Kevin Kerttula, Vice-Chairman
Coleen Brakenwagen
Edward Grandelski
Lynn LaBerge
Mark LaPrade
Patti Larrow George
Ernest Lee
Tammy Wakefield
Chastity Walsh
Raymond Wood II

### **TOWN DEPARTMENTS**

Mary Calorio, Town Manager
Jennifer Hawkins, Director of Finance/Treasurer
Paul Hopkins, Assessor/Assistant Town Manager
Tracy Bragg, Building Official
Mary Bromm, Community Development Administrator
Elsie Bisset, Economic Development Director
David Capacchione, P.E., Director of Engineering and Facilities
Tracy Mason, Parks and Recreation Director
Ann-Marie Aubrey, Director of Planning & Development
Mathew Dube, Director of Highway Operations
Patricia Monahan, Revenue Collector
Steven Rioux, Superintendent of Schools
Elizabeth Wilson, Town Clerk
Randy Burchard, Fire Marshal
Claudette Stockwell, Library Director

| FINANCIAL SE | CTION |
|--------------|-------|
|--------------|-------|

# **INDEPENDENT AUDITOR'S REPORT**



860.541.2000 main 860.541.2001 fax Glastonbury Essex

#### INDEPENDENT AUDITOR'S REPORT

To the Town Council of the Town of Killingly, Connecticut

## **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Killingly, Connecticut (the "Town"), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Killingly, Connecticut, as of June 30, 2019, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 13 and the information on pages 70 through 82 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### **Other Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, combining and individual fund statements and schedules, and other information are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements and schedules on pages 83 through 117 are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section on pages i through ii and other supplementary information on pages 118 through 126 have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

Mahoney Sabol + Coupeny, LLP

In accordance with *Government Auditing Standards*, we have also issued our report dated February 28, 2020, on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Certified Public Accountants Glastonbury, Connecticut

February 28, 2020

# MANAGEMENT'S DISCUSSION AND ANALYSIS

# MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

The management of the Town of Killingly, Connecticut (the "Town"), offers the readers of its financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2019.

#### **FINANCIAL HIGHLIGHTS**

- The assets and deferred outflows of resources of the Town exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$121,046,073 (net position). Of this amount, \$16,683,479 (unrestricted net position) may be used to meet the Town's ongoing obligations to citizens and creditors.
- The Town's total net position increased by \$705,200 during the current fiscal year.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$20,781,936, a decrease of \$2,442,775 in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balance of the General Fund was \$10,365,580. As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total General Fund expenditures. Unassigned fund balance represents 17.6% of the Town's General Fund final budgetary expenditure appropriation for fiscal year 2019. Expressed another way, unassigned fund balance for the budgeted General Fund was sufficient to cover approximately 2.1 months of General Fund budgetary expenditures. The fund balance of the Town's General Fund increased by \$584,100 during the current fiscal year.
- The Town's capital assets decreased by \$846,314 or 0.6% during the current year, primarily due to net additions of approximately \$5.6 million offset by depreciation and amortization of approximately \$6.5 million.
- The Town's total debt decreased by \$846,368 or 2.6% during the current fiscal year.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplemental information in addition to the basic financial statements themselves.

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)**

#### **Government-wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Town's assets, deferred outflows and inflows of resources and liabilities, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods.

Both of the government-wide financial statements are intended to distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Town include activities such as: general government, public works, recreation and leisure, public safety, community development and human services, and education. The Town has no business-type activities.

The government-wide financial statements can be found on pages 14 and 15 of this report.

#### **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

#### **Governmental Funds**

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term outflows and inflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Town's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Town's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **OVERVIEW OF THE FINANCIAL STATEMENTS (Continued)**

#### Fund Financial Statements (Continued)

#### Governmental Funds (Continued)

The Town maintains several individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, the Capital Improvements Fund, the Sewer Operating Fund, and the Capital Nonrecurring Fund, all of which are considered to be major funds. Data from the remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The basic governmental fund financial statements can be found on pages 16 through 20 of this report.

#### **Proprietary Funds**

The Town maintains one type of proprietary fund. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Town's various functions. The Town uses an internal service fund to account for certain of its risk management activities. Because this service predominantly benefits governmental rather than business-type functions, it has been included within governmental activities in the government-wide financial statements.

The basic proprietary fund financial statements can be found on pages 21 through 23 of this report.

#### **Fiduciary Funds**

Fiduciary funds are used to account for resources held for the benefit of parties outside the Town government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 24 and 25 of this report.

#### **Notes to the Financial Statements**

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 26 through 69 of this report.

#### **Other Information**

In addition to the basic financial statements and accompanying notes, this report also contains required supplementary information, combining and individual fund statements and schedules and other information that can be found on pages 70 through 126 of this report.

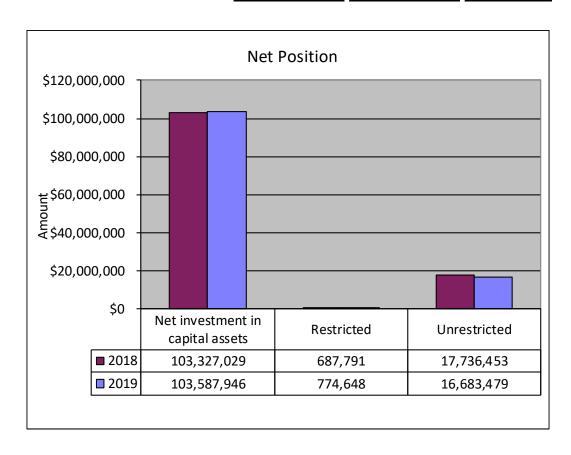
MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

#### **Net Position**

Over time, net position may serve as one measure of a government's financial position. Total net position of the Town totaled \$121,046,073 as of June 30, 2019 and \$121,751,273 as of June 30, 2018 and is summarized as follows.

|                                  | 2019 |             | 2018              | \$ Variance    | % Variance |
|----------------------------------|------|-------------|-------------------|----------------|------------|
| Current and other assets         | \$   | 30,948,507  | \$<br>32,782,930  | \$ (1,834,423) | -5.6%      |
| Capital assets                   |      | 136,508,188 | 137,354,502       | (846,314)      | -0.6%      |
| Total assets                     |      | 167,456,695 | 170,137,432       | (2,680,737)    | -1.6%      |
| Deferred outflows of resources   |      | 1,890,464   | <br>1,464,850     | 425,614        | 29.1%      |
| Other liabilities                |      | 7,218,128   | 6,153,051         | 1,065,077      | 17.3%      |
| Long-term liabilities            |      | 40,529,494  | 42,995,354        | (2,465,860)    | -5.7%      |
| Total liabilities                |      | 47,747,622  | 49,148,405        | (1,400,783)    | -2.9%      |
| Deferred inflows of resources    |      | 553,464     | <br>702,604       | (149,140)      | -21.2%     |
| Net position:                    |      |             |                   |                |            |
| Net investment in capital assets |      | 103,587,946 | 103,327,029       | 260,917        | 0.3%       |
| Restricted                       |      | 774,648     | 687,791           | 86,857         | 12.6%      |
| Unrestricted                     |      | 16,683,479  | 17,736,453        | (1,052,974)    | -5.9%      |
| Total net position               | \$   | 121,046,073 | \$<br>121,751,273 | \$ (705,200)   | -0.6%      |



MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

## **GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)**

### **Net Position** (Continued)

85.6% of the Town's net position reflects it investment in capital assets, less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

A small portion of the Town's net position reflects resources that are subject to external restrictions on how they may be used.

The remainder of the Town's net position is considered unrestricted and may be used to meet the Town's ongoing obligations to citizens and creditors.

Overall, net position decreased by \$705,200 in comparison to the prior year.

#### **Changes in Net Position**

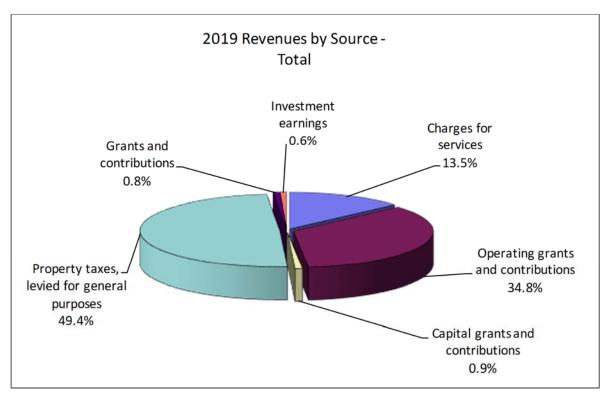
Changes in net position for the years ended June 30, 2019 and 2018 are as follows.

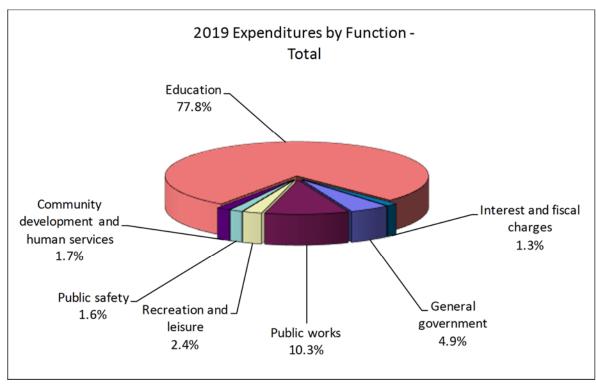
|   | 2019         | 2018         | \$ Variance    | % Variance |
|---|--------------|--------------|----------------|------------|
| Revenues                                    |              |              |                |            |
| Program revenues:                           |              |              |                |            |
| Charges for services                        | \$ 9,563,709 | \$ 8,659,332 | \$ 904,377     | 10.4%      |
| Operating grants and contributions          | 24,732,635   | 29,383,271   | (4,650,636)    | -15.8%     |
| Capital grants and contributions            | 608,981      | 2,853,903    | (2,244,922)    | -78.7%     |
| General revenues:                           |              |              |                |            |
| Property taxes, levied for general purposes | 35,065,215   | 34,655,792   | 409,423        | 1.2%       |
| Grants and contributions                    | 535,010      | 488,538      | 46,472         | 9.5%       |
| Investment earnings                         | 537,467      | 295,537      | 241,930        | 81.9%      |
| Total revenues                              | 71,043,017   | 76,336,373   | (5,293,356)    | -6.9%      |
| Expenses                                    |              |              |                |            |
| General government                          | 3,515,089    | 3,439,137    | 75,952         | 2.2%       |
| Public works                                | 7,376,605    | 7,108,844    | 267,761        | 3.8%       |
| Recreation and leisure                      | 1,710,857    | 1,634,809    | 76,048         | 4.7%       |
| Public safety                               | 1,130,827    | 1,234,382    | (103,555)      | -8.4%      |
| Community development and human services    | 1,216,262    | 1,717,757    | (501,495)      | -29.2%     |
| Education                                   | 55,818,177   | 59,009,409   | (3,191,232)    | -5.4%      |
| Interest and fiscal charges                 | 980,400      | 1,037,512    | (57,112)       | -5.5%      |
| Total expenses                              | 71,748,217   | 75,181,850   | (3,433,633)    | -4.6%      |
| Change in net position                      | \$ (705,200) | \$ 1,154,523 | \$ (1,859,723) | -161.1%    |

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)**

# **Change in Net Position (Continued)**





MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)**

#### **Change in Net Position (Continued)**

Governmental activities decreased the Town's net position by \$705,200.

Revenues decreased by 6.9% or \$5,293,356 and expenses decreased by \$3,433,633 or 4.6% over the amounts reported in the prior year. Decreases in operating grants and education expenses were impacted by a reduction in the amount of pension and OPEB expense recognized by the State of Connecticut in connection with the Town's participation in the Connecticut State Teachers' Retirement System. Decrease in capital grants related to a reduction in revenues recognized in connection with school construction and sewer projects based on the timing of expenses incurred for those projects.

#### FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental Funds**

The focus of the Town's governmental funds is to provide information on near-term outflows, inflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the Town's net resources available for spending at the end of the fiscal year.

As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$20,781,936, a decrease of \$2,442,775 in comparison with the prior year. This represents a temporary decrease driven by capital outlays being funded through working capital and short-term financing, which are expected to be financed on a long-term basis upon completion of the associated projects.

#### **General Fund**

The General Fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$10,365,580. As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total General Fund expenditures. Unassigned fund balance represents 17.6% of the Town's General Fund final budgetary expenditure appropriation for fiscal year 2019. Expressed another way, unassigned fund balance for the budgeted General Fund was sufficient to cover approximately 2.1 months of General Fund budgetary expenditures.

The fund balance of the Town's General Fund increased by \$584,100 during the current fiscal year.

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### FINANCIAL ANALYSIS OF THE TOWN'S FUNDS (Continued)

#### **Governmental Funds (Continued)**

#### **Capital Improvements Fund**

The fund balance of the Capital Improvements Fund decreased by \$3,399,227 during the current fiscal year. This change was due to an increase in planned project expenditures for which permanent financing has not yet been obtained.

#### Sewer Operating Fund

The fund balance of the Sewer Operating Fund decreased by \$152,055 during the current fiscal year.

#### **Capital Nonrecurring Fund**

The fund balance of the Capital Nonrecurring Fund increased by \$80,473 during the current fiscal year.

#### **GENERAL FUND BUDGETARY HIGHLIGHTS**

The Town's original budget planned for the utilization of fund balance in the amount of \$600,000. The Town's final budget included additional appropriations in the amount of \$293,622, resulting in a planned use of fund balance in the amount of \$893,622.

The actual net change in fund balance of the General Fund on a budgetary basis was an increase of \$1,136,401, which included a planned transfer in of \$630,000 from the Town's Rate Stabilization Fund. Overall, revenues and other financing sources exceeded budgetary estimates by \$536,027 primarily due to favorable variances on interest income, education cost sharing funds received, fees from building permits and unbudgeted receipts. Overall, expenditures and transfers out were \$1,493,996 less than budgeted. Budgetary surpluses were recognized across all departments.

#### **SEWER OPERATING FUND BUDGETARY HIGHLIGHTS**

The Town adopts an annual budget for its Sewer Operating Fund. During the year ended June 30, 2019 there were no additional appropriations made to the budget. The budget for 2019 planned for the use of fund balance in the amount of \$233,512. The actual net change in fund balance of the Sewer Operating Fund on a budgetary basis was a decrease of \$152,055.

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

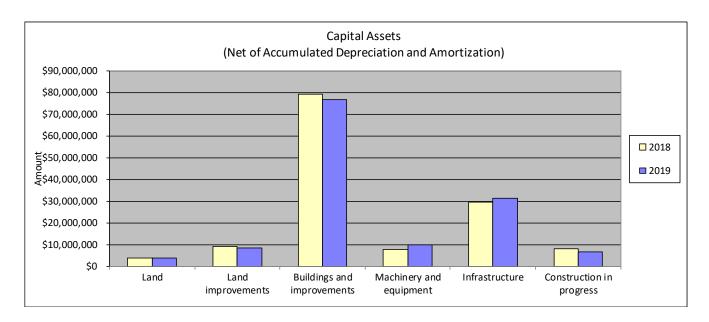
#### **CAPITAL ASSET AND DEBT ADMINISTRATION**

#### **Capital Assets**

The Town's investment in capital assets for its governmental activities as of June 30, 2019 and 2018 totaled \$136,508,188 and \$137,354,502, respectively (net of accumulated depreciation and amortization). This investment in capital assets includes land and land improvements, buildings and improvements, machinery and equipment, infrastructure and construction in progress. The total decrease in the Town's investment in capital assets for the current fiscal year was \$846,314 or 0.6%. This decrease consisted of net capital asset additions of approximately \$5.6 million offset by current year depreciation and amortization expense of approximately \$6.5 million.

The following table is a two year comparison of the Town's investment in capital assets:

|                            | <br>2019          | 2018 |             |    | S Variance  | % Variance |  |
|----------------------------|-------------------|------|-------------|----|-------------|------------|--|
| Land                       | \$<br>3,821,224   | \$   | 3,674,024   | \$ | 147,200     | 4.0%       |  |
| Land improvements          | 8,521,947         |      | 9,314,775   |    | (792,828)   | -8.5%      |  |
| Buildings and improvements | 76,495,251        |      | 79,157,597  |    | (2,662,346) | -3.4%      |  |
| Machinery and equipment    | 9,736,656         |      | 7,912,591   |    | 1,824,065   | 23.1%      |  |
| Infrastructure             | 31,224,897        |      | 29,352,636  |    | 1,872,261   | 6.4%       |  |
| Construction in progress   | <br>6,708,213     |      | 7,942,879   |    | (1,234,666) | -15.5%     |  |
| Totals                     | \$<br>136,508,188 | \$   | 137,354,502 | \$ | (846,314)   | -0.6%      |  |



Additional information on the Town's capital assets can be found in Note 4 of this report.

MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **CAPITAL ASSET AND DEBT ADMINISTRATION (Continued)**

#### <u>Debt</u>

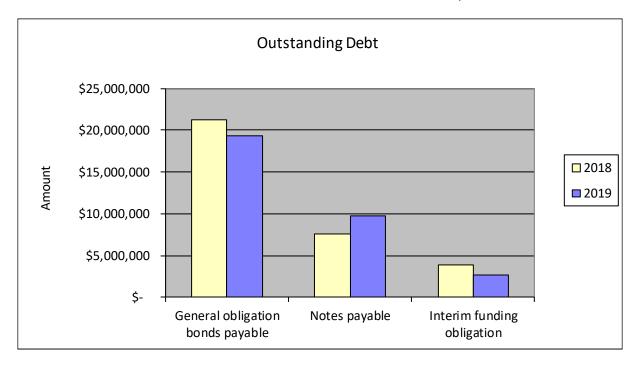
At the end of the current fiscal year, the Town had total bonded debt, notes and interim funding obligation payables in the amount of \$31,761,859. This entire amount is comprised of debt backed by the full faith and credit of the Town. The Town's total debt decreased by \$846,368 or 2.6% during the current fiscal year.

State statutes limit the amount of general obligation debt the Town may issue to seven times its annual receipts from taxation, as defined by the statutes. The current debt limitation for the Town is significantly in excess of the Town's outstanding general obligation debt.

The following table is a two year comparison of debt:

|                                  | <br>2019         | 2018 |            |    | Variance    | % Variance |
|----------------------------------|------------------|------|------------|----|-------------|------------|
| General obligation bonds payable | \$<br>19,330,000 | \$   | 21,230,000 | \$ | (1,900,000) | -8.9%      |
| Notes payable                    | 9,748,494        |      | 7,539,247  |    | 2,209,247   | 29.3%      |
| Interim funding obligation       | <br>2,683,365    |      | 3,838,980  |    | (1,155,615) | -30.1%     |
| Totals                           | \$<br>31,761,859 | \$   | 32,608,227 | \$ | (846,368)   | -2.6%      |

Additional information on the Town's debt can be found in Notes 7 and 8 of this report.



MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

A summary of key economic factors affecting the Town are as follows:

- Inflationary trends in the region are comparable to national indices.
- Significant estimates affecting next year's budget that are subject to change in the near term consist of the following:
  - o For purposes of calculating property tax revenues for fiscal year 2020, the Assessor's grand list was used along with an estimated tax rate, and an estimated rate of collection, with deductions for taxes to be paid by the State on behalf of certain taxpayers.
  - o Intergovernmental grants were based on estimates from the State.
  - o It is unknown how changes in market interest rates will impact real estate activity and related revenues collected by the Planning and Development Department, the Town Clerk and the amount of conveyance taxes and interest income.
  - o The Town has designated \$300,000 of fund balance for use in the 2020 budget.

All of these factors were considered in preparing the Town's budget for fiscal year 2020.

#### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Director of Finance, Town of Killingly, 172 Main Street, Killingly, Connecticut 06239.

# **BASIC FINANCIAL STATEMENTS**

# STATEMENT OF NET POSITION AS OF JUNE 30, 2019

|  | Governmental<br>Activities |
|--|----------------------------|
| ASSETS   | ć 24.640.742               |
| Cash and cash equivalents                        | \$ 21,610,713              |
| Investments Receivables:                         | 5,136,762                  |
| Property taxes and interest, net                 | 1,494,266                  |
| Assessments, user charges and interest, net      | 566,012                    |
| Grants and contracts                             | 786,225                    |
| Other  | 788,856                    |
| Other assets                                     | 74,472                     |
| Net pension asset                                | 346,229                    |
| Restricted assets:                               | ,                          |
| Permanently restricted cash and cash equivalents | 32,678                     |
| Permanently restricted investments               | 112,294                    |
| Capital assets:                                  |                            |
| Non-depreciable                                  | 10,529,437                 |
| Depreciable, net                                 | 125,978,751                |
| Total assets                                     | 167,456,695                |
| DEFERRED OUTFLOWS OF RESOURCES                   |                            |
| Deferred charge on refunding                     | 889,429                    |
| Deferred charge on pension expense               | 243,530                    |
| Deferred charge on OPEB expense                  | 757,505                    |
| Total deferred outflows of resources             | 1,890,464                  |
| LIABILITIES Accounts payable                     | 2,311,707                  |
| Accrued liabilities:                             |                            |
| Accrued interest                                 | 124,678                    |
| Other  | 99,168                     |
| Interim funding obligations                      | 2,683,365                  |
| Unearned revenue                                 | 1,228,057                  |
| Claims payable                                   | 771,153                    |
| Noncurrent liabilities:  Due within one year     | 3,041,773                  |
| Due in more than one year                        | 37,487,721                 |
| Total liabilities                                | 47,747,622                 |
| Total liabilities                                | 47,747,022                 |
| DEFERRED INFLOWS OF RESOURCES                    | 400 100                    |
| Deferred charge on pension expense               | 190,493                    |
| Deferred charge on OPEB expense                  | 362,971                    |
| Total deferred inflows of resources              | 553,464                    |
| NET POSITION                                     |                            |
| Net investment in capital assets                 | 103,587,946                |
| Restricted for:                                  |                            |
| Endowments:                                      |                            |
| Expendable                                       | 445,376                    |
| Nonexpendable                                    | 119,649                    |
| Grant programs                                   | 209,623                    |
| Unrestricted                                     | 16,683,479                 |
| Total net position                               | \$ 121,046,073             |

# STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019

| Functions/Programs                       |      | Expenses          |         | Charges for<br>Services |         | Operating<br>Grants and<br>Contributions |    | Capital<br>Grants and<br>Contributions |    | expense) Revenue<br>Inges in Net Assets<br>Inmental Activities |
|--|------|-------------------|---------|-------------------------|---------|--|----|--|----|--|
| Primary Government                       |      |                   | ·       |                         |         |  |    | _                                      |    |  |
| Governmental activities:                 |      |                   |         |                         |         |  |    |  |    |  |
| General government                       | \$   | 3,515,089         | \$      | 1,256,292               | \$      | 4,500                                    | \$ | 147,774                                | \$ | (2,106,523)  |
| Public works                             | •    | 7,376,605         | ·       | 4,086,994               |         | 1,028,794                                | •  | 461,207                                |    | (1,799,610)  |
| Recreation and leisure                   |      | 1,710,857         |         | 237,277                 |         | 27,400                                   |    | -                                      |    | (1,446,180)  |
| Public safety                            |      | 1,130,827         |         | 5,785                   |         | 52,912                                   |    | -                                      |    | (1,072,130)  |
| Community development and human services |      | 1,216,262         |         | 32,208                  |         | 615,498                                  |    | -                                      |    | (568,556)  |
| Education                                |      | 55,818,177        |         | 3,945,153               |         | 23,003,531                               |    | -                                      |    | (28,869,493)   |
| Interest and fiscal charges              |      | 980,400           |         | -                       |         | -  |    | -                                      |    | (980,400)  |
| Total governmental activities            | \$   | 71,748,217        | \$      | 9,563,709               | \$      | 24,732,635                               | \$ | 608,981                                |    | (36,842,892)   |
| G  | ener | al revenues:      |         |                         |         |  |    |  |    |  |
|  | F    | roperty taxes, le | vied fo | r general purpo         | ses     |  |    |  |    | 35,065,215   |
|  | (    | Grants and contri | bution  | s not restricted        | to spec | ific programs                            |    |  |    | 535,010  |
|  | - 1  | nvestment earnir  | ngs     |                         |         |  |    |  |    | 537,467  |
|  |      | Total general r   | evenue  | es .                    |         |  |    |  |    | 36,137,692   |
|  |      | (                 | Change  | in net position         |         |  |    |  |    | (705,200)  |
|  |      | 1                 | Net po  | sition - beginnin       | g       |  |    |  |    | 121,751,273  |
|  |      | ı                 | Net po  | sition - ending         |         |  |    |  | \$ | 121,046,073  |

BALANCE SHEET GOVERNMENTAL FUNDS AS OF JUNE 30, 2019

|   |    | General<br>Fund | Capital<br>Improvements<br>Fund |             | Sewer<br>Operating<br>Fund |                                       | No | Capital<br>onrecurring<br>Fund | Nonmajor<br>overnmental<br>Funds | Total<br>Governmental<br>Funds |            |  |
|---|----|-----------------|---------------------------------|-------------|----------------------------|---------------------------------------|----|--------------------------------|----------------------------------|--------------------------------|------------|--|
| ASSETS                                  |    |                 |                                 |             |                            |                                       |    |                                |                                  |                                |            |  |
| Cash and cash equivalents               | \$ | 18,651,747      | \$                              | -           | \$                         | 180,730                               | \$ | -                              | \$<br>2,710,090                  | \$                             | 21,542,567 |  |
| Investments                             |    | 3,388,464       |                                 | -           |                            | 1,340,688                             |    | -                              | 519,904                          |                                | 5,249,056  |  |
| Receivables:                            |    |                 |                                 |             |                            |                                       |    |                                |                                  |                                |            |  |
| Property taxes, net                     |    | 1,494,266       |                                 | -           |                            | -                                     |    | -                              | -                                |                                | 1,494,266  |  |
| Assessments and user charges, net       |    | -               |                                 | -           |                            | 566,012                               |    | -                              | -                                |                                | 566,012    |  |
| Grants and contracts                    |    | 26,123          |                                 | 533,539     |                            | -                                     |    | -                              | 226,563                          |                                | 786,225    |  |
| Other                                   |    | 436,412         |                                 | -           |                            | 274,807                               |    | -                              | 32,143                           |                                | 743,362    |  |
| Due from other funds                    |    | 2,899,499       |                                 | -           |                            | 1,032,350                             |    | 4,997,987                      | 1,606,312                        |                                | 10,536,148 |  |
| Inventories                             |    | -               |                                 | -           |                            | -                                     |    | -                              | 30,287                           |                                | 30,287     |  |
| Other assets                            |    | 44,185          |                                 |             |                            |                                       |    |                                | <br>-                            |                                | 44,185     |  |
| Total assets                            | \$ | 26,940,696      | \$                              | 533,539     | \$                         | 3,394,587                             | \$ | 4,997,987                      | \$<br>5,125,299                  | \$                             | 40,992,108 |  |
| LIABILITIES                             |    |                 |                                 |             |                            |                                       |    |                                |                                  |                                |            |  |
| Accounts payable                        | \$ | 1,008,223       | \$                              | 958,560     | \$                         | 1,645                                 | \$ | 197,751                        | \$<br>99,427                     | \$                             | 2,265,606  |  |
| Accrued liabilities                     |    | 99,168          |                                 | -           |                            | -                                     |    | -                              | -                                |                                | 99,168     |  |
| Interim funding obligation              |    | -               |                                 | 2,683,365   |                            | -                                     |    | -                              | -                                |                                | 2,683,365  |  |
| Due to other funds                      |    | 9,402,350       |                                 | 2,251,790   |                            | -                                     |    | -                              | 647,709                          |                                | 12,301,849 |  |
| Unearned revenue                        |    | -               |                                 | 1,066,532   |                            | -                                     |    | -                              | 161,525                          |                                | 1,228,057  |  |
| Total liabilities                       |    | 10,509,741      |                                 | 6,960,247   |                            | 1,645                                 |    | 197,751                        | 908,661                          |                                | 18,578,045 |  |
| DEFERRED INFLOWS OF RESOURCES           |    |                 |                                 |             |                            |                                       |    |                                |                                  |                                |            |  |
| Unavailable revenue - property taxes    |    | 1,369,920       |                                 | -           |                            | -                                     |    | -                              | -                                |                                | 1,369,920  |  |
| Unavailable revenue - sewer assessments |    | -               |                                 | -           |                            | 262,207                               |    | -                              | -                                |                                | 262,207    |  |
| Total deferred inflows of resources     |    | 1,369,920       |                                 | -           |                            | 262,207                               |    | -                              | -                                |                                | 1,632,127  |  |
| FUND BALANCES                           |    |                 |                                 |             |                            |                                       |    |                                |                                  |                                |            |  |
| Nonspendable                            |    | 44,185          |                                 | -           |                            | -                                     |    | -                              | 149,936                          |                                | 194,121    |  |
| Restricted                              |    | -               |                                 | -           |                            | -                                     |    | -                              | 654,999                          |                                | 654,999    |  |
| Committed                               |    | 624,354         |                                 | _           |                            | 3,130,735                             |    | 4,800,236                      | 3,411,703                        |                                | 11,967,028 |  |
| Assigned                                |    | 4,026,916       |                                 | 1,355,712   |                            | -                                     |    | -                              | -                                |                                | 5,382,628  |  |
| Unassigned                              |    | 10,365,580      |                                 | (7,782,420) |                            | -                                     |    | -                              | -                                |                                | 2,583,160  |  |
| Total fund balances                     |    | 15,061,035      |                                 | (6,426,708) |                            | 3,130,735                             |    | 4,800,236                      | <br>4,216,638                    |                                | 20,781,936 |  |
| Total liabilities, deferred inflows of  |    |                 |                                 |             |                            | · · · · · · · · · · · · · · · · · · · |    | -                              | <br>·                            |                                |            |  |
| resources and fund balances             | \$ | 26,940,696      | \$                              | 533,539     | \$                         | 3,394,587                             | \$ | 4,997,987                      | \$<br>5,125,299                  | \$                             | 40,992,108 |  |

## RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION AS OF JUNE 30, 2019

| Total fund balances for governmental funds  |   | \$<br>20,781,936  |
|---|---|-------------------|
| Total net position reported for governmental activities in the statement of net position is different because:  |   |                   |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds. Those assets consist of:   |   |                   |
| Construction in progress Land   | \$ 6,708,213<br>3,821,224                 |                   |
| Land improvements Buildings and improvements  | 15,827,601<br>119,936,184                 |                   |
| Machinery and equipment Infrastructure Less: accumulated depreciation and amortization  | 24,624,981<br>81,125,031<br>(115,535,046) |                   |
| Total capital assets, net   |   | 136,508,188       |
| Some of the Town's revenues will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are reported as deferred inflows of resources in the governmental funds.   |   |                   |
| Property taxes Sewer use and assessments  | 1,369,920<br>262,207                      |                   |
|   |   | 1,632,127         |
| Long-term liabilities applicable to the Town's governmental activities are not due and payable in the current period and, accordingly, are not reported as governmental fund liabilities. All liabilities - both current and long-term - are reported in the statement of net position. Those liabilities consist of: |   |                   |
| Long-term debt:   |   |                   |
| Bonds payable   | (19,330,000)                              |                   |
| Notes payable<br>Unamortized premium  | (9,748,494)<br>(1,017,991)                |                   |
| Obligations under capital lease   | (1,029,821)                               |                   |
| Loan payable  | (646,420)                                 |                   |
| Accrued interest payable Deferred charge on refunding   | (124,678)<br>889,429                      |                   |
| Other long-term liabilities:  |   |                   |
| Compensated absences  | (1,003,357)                               |                   |
| Landfill post-closure care costs  | (260,000)                                 |                   |
| Net OPEB liability  | (7,493,411)                               | (20.764.742)      |
| Total long-term liabilities   |   | (39,764,743)      |
| Deferred outflows and inflows of resources resulting from changes in the components of the net pension asset and net OPEB liability are amortized as a component of pension and OPEB expense in the statement of net position:  |   |                   |
| Pension OPEB  |   | 53,037<br>394,534 |
| Net pension assets are not recognized in the governmental funds. The net pension asset results from the difference between a pension plan's fiduciary net position and the portion of the present value of projected benefit payments to be provided through the pension plan   | ı.  | 346,229           |
| An internal service fund is used by the Town to charge the cost of risk management activities to individual funds. The assets and liabilities of the internal service fund  |   |                   |
| are included in the governmental activities in the statement of net position.   |   | <br>1,094,765     |
| Net position of governmental activities   |   | \$<br>121,046,073 |

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

# FOR THE YEAR ENDED JUNE 30, 2019

|  | General<br>Fund | Capital<br>Improvements<br>Fund | Sewer<br>Operating<br>Fund | Capital<br>Nonrecurring<br>Fund | Nonmajor<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|--|-----------------|---------------------------------|----------------------------|---------------------------------|-----------------------------------|--------------------------------|
| REVENUES                                 |                 |                                 |                            |                                 |                                   |                                |
| Property taxes                           | \$ 35,215,244   | \$ -                            | \$ -                       | \$ -                            | \$ -                              | \$ 35,215,244                  |
| Intergovernmental                        | 23,058,302      | 1,459,094                       | -                          | -                               | 4,022,066                         | 28,539,462                     |
| Licenses, permits and fees               | 373,255         | -                               | -                          | -                               | -                                 | 373,255                        |
| Charges for services                     | 3,216,274       | -                               | 4,063,242                  | -                               | 1,413,034                         | 8,692,550                      |
| Investment income                        | 496,713         | -                               | 26,667                     | -                               | 14,573                            | 537,953                        |
| Other                                    | 457,677         | 38,498                          | 8,741                      |                                 | 146,606                           | 651,522                        |
| Total revenues                           | 62,817,465      | 1,497,592                       | 4,098,650                  |                                 | 5,596,279                         | 74,009,986                     |
| EXPENDITURES                             |                 |                                 |                            |                                 |                                   |                                |
| Current:                                 |                 |                                 |                            |                                 |                                   |                                |
| General government                       | 2,061,540       | -                               | -                          | -                               | 386,346                           | 2,447,886                      |
| Public works                             | 2,600,429       | -                               | 2,742,494                  | -                               | -                                 | 5,342,923                      |
| Recreation and leisure                   | 1,313,522       | -                               | -                          | -                               | 51,248                            | 1,364,770                      |
| Public safety                            | 1,077,219       | -                               | -                          | -                               | -                                 | 1,077,219                      |
| Community development and human services | 574,525         | -                               | -                          | -                               | 48,176                            | 622,701                        |
| Education                                | 48,398,331      | -                               | -                          | -                               | 4,605,559                         | 53,003,890                     |
| Other                                    | 2,179,226       | -                               | -                          | -                               | -                                 | 2,179,226                      |
| Debt service:                            |                 |                                 |                            |                                 |                                   |                                |
| Principal payments                       | 2,914,777       | -                               | -                          | -                               | -                                 | 2,914,777                      |
| Interest and fiscal charges              | 1,021,960       | -                               | -                          | -                               | -                                 | 1,021,960                      |
| Capital outlays                          | 29,098          | 5,518,379                       |                            | 578,135                         | 351,797                           | 6,477,409                      |
| Total expenditures                       | 62,170,627      | 5,518,379                       | 2,742,494                  | 578,135                         | 5,443,126                         | 76,452,761                     |
| Excess (deficiency) of revenues          |                 |                                 |                            |                                 |                                   |                                |
| over expenditures                        | 646,838         | (4,020,787)                     | 1,356,156                  | (578,135)                       | 153,153                           | (2,442,775)                    |
| OTHER FINANCING SOURCES (USES)           |                 |                                 |                            |                                 |                                   |                                |
| Transfers in                             | 1,259,640       | 671,560                         | -                          | 658,608                         | 340,062                           | 2,929,870                      |
| Transfers out                            | (1,322,378)     | (50,000)                        | (1,508,211)                | -                               | (49,281)                          | (2,929,870)                    |
| Total other financing sources (uses)     | (62,738)        | 621,560                         | (1,508,211)                | 658,608                         | 290,781                           |                                |
| Net changes in fund balances             | 584,100         | (3,399,227)                     | (152,055)                  | 80,473                          | 443,934                           | (2,442,775)                    |
| Fund balances - beginning                | 14,476,935      | (3,027,481)                     | 3,282,790                  | 4,719,763                       | 3,772,704                         | 23,224,711                     |
| Fund balances - ending                   | \$ 15,061,035   | \$ (6,426,708)                  | \$ 3,130,735               | \$ 4,800,236                    | \$ 4,216,638                      | \$ 20,781,936                  |

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019

| Net change in fund balances for governmental funds   |   | \$<br>(2,442,775)        |
|--|---|--------------------------|
| Total change in net position reported for governmental activities in the statement of activities is different because:   |   |                          |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation and amortization expense. The amount by which capital outlays exceeded depreciation and amortization in the current period is as follows:  |   |                          |
| Expenditures for capital assets \$  Depreciation and amortization expense  Net adjustment \$   | 5,646,322<br>(6,462,703)  | (816,381)                |
| In the statement of activities only the gain (loss) on the disposal or sale of capital assets is reported whereas only the proceeds from a sale increase financial resources in the governmental funds.  |   | (29,933)                 |
| Deferred outflows and inflows of resources resulting from changes in the net pension asset and net OPEB liability are amortized as a component of pension and OPEB expense in the statement of activities:   |   |                          |
| Pension OPEB   |   | 261,750<br>383,320       |
| The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal on long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. The net effect of these differences in the treatment of long-term obligations is as follows:  Debt issued or incurred:   | (2.552.455)   |                          |
| Notes issued Interim funding obligation Principal repayments:  | (2,662,156)<br>(40,953)   |                          |
| Bonds payable Notes payable Capital lease obligations Interim funding obligation Loan payable  | 1,900,000<br>452,909<br>453,153<br>2,669,974<br>108,715             |                          |
| Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. However, in the statement of activities, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. The net effect of such items is as follows: |   | 2,881,642                |
| Compensated absences Accrued interest Net OPEB liability Net pension asset Amortization of bond premiums Amortization of deferred amount on refunding  | 73,721<br>(24,675)<br>(646,054)<br>(167,436)<br>136,551<br>(70,316) |                          |
| Landfill post-closure care costs   | 20,000  | (678,209)<br>(Continued) |

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES (Concluded) FOR THE YEAR ENDED JUNE 30, 2019

| Certain revenues reported in the statement of activities do not provide current financial resources and therefore are reported as deferred inflows of resources in the governmental funds. This amount represents the change in unavailable revenues. | \$<br>(173,516)                |
|---|--------------------------------|
| Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal services fund is   |                                |
| reported with governmental activities.  | (91,098)                       |
| Change in net position of governmental activities   | \$<br>(705,200)<br>(Concluded) |

## STATEMENT OF NET POSITION PROPRIETARY FUND AS OF JUNE 30, 2019

| Activi<br>Inter<br>Service<br>Heal | Governmental Activities Internal Service Fund- Health |  |  |
|------------------------------------|---|--|--|
| Insuranc                           | e rund  |  |  |
|                                    |   |  |  |
| . خ                                | 100 024   |  |  |
| <b>&gt;</b> .                      | 100,824   |  |  |
|                                    | 45,494  |  |  |
| 1,                                 | 719,600   |  |  |
| 1,8                                | 865,918   |  |  |
|                                    |   |  |  |
|                                    |   |  |  |
|                                    | 771,153   |  |  |
|                                    | 771,153   |  |  |
|                                    |   |  |  |
| 1.0                                | 094,765   |  |  |
|                                    | 094,765   |  |  |
|                                    | Activi Inter Service Heal Insurance \$ 1, 1,          |  |  |

# STATEMENT OF REVENUES, EXPENSES AND CHANGE IN FUND NET POSITION PROPRIETARY FUND

# FOR THE YEAR ENDED JUNE 30, 2019

|                                    | Governmental Activities Internal Service Fund- Health Insurance Fund |
|------------------------------------|--|
| OPERATING REVENUES                 |  |
| Charges for services               | \$ 8,600,626   |
| Total operating revenues           | 8,600,626  |
| OPERATING EXPENSES Claims incurred | 7,496,495  |
| Administrative and other           | 1,196,770  |
| Total operating expenses           | 8,693,265  |
| Total operating expenses           | 8,093,203  |
| Operating loss                     | (92,639)   |
| NONOPERATING REVENUES              |  |
| Interest income                    | 1,541  |
| Total nonoperating revenue         | 1,541  |
| Change in net position             | (91,098)   |
| Net position - beginning           | 1,185,863  |
| Net position - ending              | \$ 1,094,765   |

# STATEMENT OF CASH FLOWS PROPRIETARY FUND FOR THE YEAR ENDED JUNE 30, 2019

|   | A<br>I<br>Ser | Governmental Activities Internal Service Fund- Health Insurance Fund |  |  |
|---|---------------|--|--|--|
| CASH FLOWS FROM OPERATING ACTIVITIES                |               |  |  |  |
| Cash received from charges for services             | \$            | 8,730,100  |  |  |
| Payments for claims incurred                        |               | (7,439,695)  |  |  |
| Payments for administrative costs                   |               | (1,196,770)  |  |  |
| Net cash provided by operating activities           |               | 93,635   |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES                |               |  |  |  |
| Interest and dividends                              |               | 1,541  |  |  |
| Net cash provided by investing activities           |               | 1,541  |  |  |
| Net change in cash and cash equivalents             |               | 95,176   |  |  |
| Cash and cash equivalents - beginning               |               | 5,628  |  |  |
| Cash and cash equivalents - ending                  | \$            | 100,804  |  |  |
| RECONCILIATION OF OPERATING LOSS TO                 |               |  |  |  |
| NET CASH PROVIDED BY OPERATING ACTIVITIES           |               |  |  |  |
| Operating loss                                      | \$            | (92,639)   |  |  |
| Adjustments to reconcile operating loss to net cash |               |  |  |  |
| provided by operating activities:                   |               |  |  |  |
| (Increase) decrease in assets:                      |               |  |  |  |
| Receivables   |               | (45,494)   |  |  |
| Due from other funds                                |               | 174,968  |  |  |
| Increase (decrease) in liabilities:                 |               |  |  |  |
| Claims payable                                      |               | 56,800   |  |  |
| Net cash provided by operating activities           | \$            | 93,635   |  |  |

# STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS AS OF JUNE 30, 2019

|   | Pension OPEB Trust Trust Pu Fund Fund |           | Private<br>Purpose Trust<br>Funds |    | Agency<br>Funds |    |         |
|---|---------------------------------------|-----------|-----------------------------------|----|-----------------|----|---------|
| ASSETS  |                                       |           |                                   |    |                 |    |         |
| Cash and cash equivalents                             | \$                                    | 169,628   | \$<br>16,957                      | \$ | 106,727         | \$ | 538,206 |
| Investments:  |                                       |           |                                   |    |                 |    |         |
| Certificates of deposit                               |                                       | -         | -                                 |    | 8,671           |    | 21,239  |
| Corporate bonds                                       |                                       | -         | -                                 |    | 181,361         |    | -       |
| Mutual funds  |                                       | 6,403,145 | 740,714                           |    | 138,617         |    | -       |
| Equity securities                                     |                                       | -         | -                                 |    | 337,305         |    | -       |
| Due from other funds                                  |                                       | -         | -                                 |    | 46,101          |    | -       |
| Total assets  |                                       | 6,582,499 | 757,671                           |    | 818,782         | \$ | 559,445 |
| LIABILITIES   |                                       |           |                                   |    |                 |    |         |
| Due to student groups                                 |                                       | -         | -                                 |    | -               | \$ | 307,343 |
| Due to others   |                                       | -         | -                                 |    | -               |    | 252,102 |
| Total liabilities                                     |                                       | -         | -                                 |    | -               | \$ | 559,445 |
| NET POSITION  |                                       |           |                                   |    |                 |    |         |
| Held in trust for pension benefits and other purposes |                                       |           |                                   |    |                 |    |         |
|   | \$                                    | 6,582,499 | \$<br>757,671                     | \$ | 818,782         |    |         |

# STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS

# FOR THE YEAR ENDED JUNE 30, 2019

| ADDITIONS                      |    | Pension OPEB Trust Trust Fund Fund |    | Trust Trust Purp |    |             | Private<br>urpose Trust<br>Funds |  |
|--------------------------------|----|------------------------------------|----|------------------|----|-------------|----------------------------------|--|
| Contributions:                 |    |                                    |    |                  |    |             |                                  |  |
| Employer                       | \$ | 163,531                            | \$ | 233,001          | \$ |             |                                  |  |
| Plan members                   | Ş  | 139,392                            | Ş  | 255,001          | Ş  | -           |                                  |  |
| Other                          |    | 159,592                            |    | 53,135           |    | -<br>34,235 |                                  |  |
| Total contributions            |    | 202 022                            |    | 286,136          | -  |             |                                  |  |
| rotal contributions            |    | 302,923                            | -  | 280,130          |    | 34,235      |                                  |  |
| Investment earnings:           |    |                                    |    |                  |    |             |                                  |  |
| Interest and dividends         |    | 320,183                            |    | 68,130           |    | -           |                                  |  |
| Net change in the              |    |                                    |    |                  |    |             |                                  |  |
| fair value of investments, net |    | 10,791                             |    | (26,136)         |    | 39,677      |                                  |  |
| Total investment earnings      |    | 330,974                            |    | 41,994           |    | 39,677      |                                  |  |
| Less: investment expense       |    | (15,965)                           |    | -                |    | -           |                                  |  |
| Net investment income          |    | 315,009                            |    | 41,994           |    | 39,677      |                                  |  |
| Total additions                |    | 617,932                            |    | 328,130          |    | 73,912      |                                  |  |
| DEDUCTIONS                     |    |                                    |    |                  |    |             |                                  |  |
| Benefit payments               |    | 395,706                            |    | 276,136          |    | -           |                                  |  |
| Administrative expenses        |    | 15,343                             |    | -                |    | -           |                                  |  |
| Awards                         |    | -                                  |    | -                |    | 26,153      |                                  |  |
| Total deductions               |    | 411,049                            |    | 276,136          |    | 26,153      |                                  |  |
| Change in net position         |    | 206,883                            |    | 51,994           |    | 47,759      |                                  |  |
| Net position - beginning       |    | 6,375,616                          |    | 705,677          |    | 771,023     |                                  |  |
| Net position - ending          | \$ | 6,582,499                          | \$ | 757,671          | \$ | 818,782     |                                  |  |

NOTES TO THE FINANCIAL STATEMENTS AS OF AND FOR THE YEAR JUNE 30, 2019

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of the Town of Killingly, Connecticut (the "Town"), conform to accounting principles generally accepted in the United States of America, as applicable to governmental organizations. The following is a summary of significant accounting policies:

# **Financial Reporting Entity**

The Town of Killingly, Connecticut, was incorporated in 1708 and covers an area of 50 square miles. The Town operates under a Council - Manager form of government as prescribed by its charter, which was adopted November 4, 1969 and most recently revised November 30, 2009. The Town provides the following services as authorized by its charter: general government, public works, recreation and leisure, public safety, community development, human services and education.

The legislative power of the Town is vested with the Town Council. The Town Council may enact, amend or repeal ordinances and resolutions. The Fiscal Subcommittee is responsible for financial and taxation matters as prescribed by Connecticut General Statues, and is responsible for presenting fiscal operating budgets for Town Meeting approval.

The basic financial statements of the reporting entity include only the funds of the Town (the primary government) as no component units exist based on operational or financial relationships with the Town.

## **Government-wide and Fund Financial Statements**

# **Government-wide Financial Statements**

The statement of net position and the statement of activities display information about the Town and include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. The statements are intended to distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. The Town has no business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues.

#### **Fund Financial Statements**

The fund financial statements provide information about the Town's funds, including its fiduciary funds. Separate statements for each fund category - governmental, proprietary and fiduciary - are presented. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor governmental funds.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

## Government-wide and Fund Financial Statements (Continued)

#### Fund Financial Statements (Continued)

The Town reports the following major governmental funds:

**General Fund** - This fund is the Town's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**Capital Improvements Fund** - This fund is used to account for the revenues and expenditures related to major capital asset construction and/or purchase.

**Sewer Operating Fund** - This fund is used to account for the revenues and expenditures related to the sanitary sewer and water improvements deemed to benefit property owners.

**Capital Nonrecurring Fund** - This fund is used to account for the financial revenues to be used for major capital asset construction and/or purchases funded substantially by grants and General Fund appropriations.

In addition, the Town reports the following proprietary and fiduciary fund types:

*Internal Service Fund (Proprietary)* - This fund type is used to account for activities that provide goods or services to other funds, departments, or agencies of the Town on a cost-reimbursement basis. The Town utilizes an internal service fund to account for risk management activities.

**Pension Trust Fund** - This fund type is used to account for resources held in trust for the members and beneficiaries of the Public Employees Retirement System, which accumulates resources for pension benefit payments to qualified employees.

**OPEB Trust Fund** - This fund type is used to account for resources held in trust, which accumulates resources for benefit payments related to healthcare insurance benefits to qualified employees and their spouses.

**Private Purpose Trust Funds** - This fund type is used to account for trust arrangements under which principal and income benefit individuals, private organizations, or other governments. The Town utilizes private purpose trust funds to account for activities of various scholarship endowments.

**Agency Funds** - These funds are used to account for resources held by the Town in a purely custodial capacity. The Town utilizes these funds to account for assets of the student activities funds, the Veteran's Coffeehouse Fund and the performance bonds fund. The student activities funds accounts for monies generated by student activities in the Town's school system. The Veterans Coffee House fund accounts for donations received and program expenditures relating to the Danielson Veterans Coffeehouse. The performance bonds fund accounts for monies received to ensure that driveways and lawns are installed to correct specifications for new home construction.

#### Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### Measurement Focus and Basis of Accounting (Continued)

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability in incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measureable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital lease are reported as other financing sources.

Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues in the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received or available to be received during the period or within the availability period for this revenue source (within 60 days of year end). All other revenue items are considered to be measurable and available only when the cash is received.

The proprietary, pension and private purpose trust funds are reported using the economic resources measurement focus and the accrual basis of accounting. The agency funds have no measurement focus but utilize the accrual basis of accounting for reporting its assets and liabilities.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Internal Service Fund is charges to customers for insurance coverage. Operating expenses of the Internal Service Fund include costs of insurance claims and administrative expenses. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

#### **Implementation of Accounting Standards**

Effective July 1, 2018, the Town adopted the provisions of GASB Statement No. 83, *Certain Asset Retirement Obligations*. GASB Statement No. 83 addresses accounting and financial reporting for certain asset retirement obligations (AROs). The Statement established criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for AROs. The adoption of this statement did not have a material effect on the Town's financial statements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

## Implementation of Accounting Standards (Continued)

Effective July 1, 2018, the Town adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 88, Certain Disclosures Related to Debt, including Borrowings and Direct Placements. This Statement defines debt for purposes of disclosure in notes to the financial statements as a liability (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. This Statement requires that additional essential information related to debt be disclosed in notes to financial statements, including lines of credit; assets pledged as collateral for the debt; and terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences, and significant subjective acceleration clauses. For notes to financial statements related to debt, this Statement also requires that existing and additional information be provided for direct borrowings and direct placements of debt separately from other debt. The adoption of this statement did not have a material effect on the Town's financial statements.

## Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance

## **Cash and Cash Equivalents**

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

# Investments

Investments are measured by the Town at fair value (generally based on quoted market prices), except for investments in participating interest-earning investment contracts and certain external investment pool as described below.

Investments in participating interest-earning investment contracts consist of negotiable certificates of deposit. Investments in these types of contracts, which have a remaining maturity at the time of purchase of one year or less, are measured by the Town at amortized costs.

Investments in certain external investment pools consist of money market mutual funds and the Short-Term Investment Fund (STIF), which is managed by the State of Connecticut Treasurer's Office. Investments in these types of funds, which are permitted to measure their investment holdings at amortized costs, are measured by the Town at the net asset value per share as determined by the pool.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

## **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

## Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

#### **Donor-restricted Endowments**

The Town allocates investment income on endowment investments in accordance with donor restrictions and Connecticut law. The State of Connecticut adopted the provisions of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) effective October 1, 2007. UPMIFA requires the investment of endowments in good faith and with the care that an ordinarily prudent person in a like position would exercise under similar circumstances. It requires prudence in incurring investment costs, authorizing only costs that are appropriate and reasonable. Factors to be considered in investing are expanded to include, for example, the effects of inflation. UPMIFA emphasizes that investment decisions be made in relation to the overall resources of the Town.

The Town has received endowments for the improvement and betterment of Killingly Public Schools, park and recreation activities, and for the purpose of library books. The amounts are reflected as restricted for endowments and perpetual care. Investment income from the endowments is transferred annually to special revenue funds where disbursements are approved by the Town Council.

#### **Inventories**

Inventories are reported at cost using the first-in first-out (FIFO) method, except for USDA donated commodities, which are recorded at market value. Inventories are recorded as expenditures when consumed rather than when purchased.

#### **Property Taxes, Assessments and Usage Charges**

All trade, property tax, interest and sewer use and sewer assessment receivables are shown net of an allowance for uncollectible accounts. Based on historical collection experience and other factors, the Town has established allowances in the amounts of \$80,000, \$19,000, and \$12,000 for property tax, interest, and sewer use charges, respectively, as of June 30, 2019.

Property taxes are assessed as of October 1. Taxes are billed in the following July and are due in two installments, January 1 and July 1. Personal property if over \$100 is billed in July and due in four installments, July 1, October 1, January 1 and April 1. Motor vehicle taxes are billed in July and are due in one installment, July 1. A supplemental motor vehicle tax is billed in one installment on January 1. Taxes not paid within 30 days of the due date are subject to an interest charge of 1.5%. Liens are effective on the assessment date and are continued by filing before the end of the year following the due date. Assessments for real and personal property, excluding motor vehicles, are computed at 70% of the market value.

Upon completion of projects, sewer assessments are levied and assessed to the users each June. Usage charges are billed semi-annually in July and January for flat rate fees and metered fees. Assessments and user charges are due and payable within thirty days and delinquent amounts are subject to interest at prevailing rates. Liens are filed on all properties until the assessment is paid in full.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

## Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

#### **Capital Assets**

Capital assets, which include property, equipment, and infrastructure assets (e.g. roads, bridges, sidewalks, and similar items), are reported in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial individual cost of more than \$100,000 for infrastructure and more than \$5,000 for equipment and improvements, and an estimated useful life in excess of one year. Such assets are recorded at historical cost, or estimated historical cost, when purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of a capital asset or materially extend capital asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets of the Town are depreciated using the straight-line method over the following estimated useful lives:

| Assets                     | Years  |
|----------------------------|--------|
| Buildings and improvements | 20-100 |
| Land improvements          | 10-50  |
| Infrastructure:            |        |
| Roads                      | 50-100 |
| Sidewalks                  | 25-50  |
| Sewer lines                | 50-100 |
| Water lines                | 50-100 |
| Machinery and equipment    | 3-25   |

Capital assets acquired under a capital lease are amortized over the life of the lease term.

#### **Unearned Revenue**

This liability represents resources that have been received but not yet earned.

#### **Deferred Outflows and Inflows of Resources**

Deferred outflows and inflows of resources represent an acquisition of net position that applies to a future period(s) and so will not be recognized as an outflow or inflow of resources until that time.

Deferred outflows of resources consists of deferred charges on refunding and deferred charges on pension and OPEB expenses reported in the government-wide statement of net position. Deferred charges on refundings resulted from differences in the carrying value of previously refunded debt and the reacquisition price of the debt and are being amortized to interest expense using the effective-interest method over the life of the related bonds. Deferred charges on pension and OPEB expenses resulted from changes in the components of the Town's net pension asset and net OPEB liability and are being amortized as a component of pension and OPEB expense on a systematic and rational basis.

Deferred inflows of resources consist of revenues that are reported as being unavailable in the governmental funds balance sheet and deferred charges on pension and OPEB expenses reported in the government-wide statement of net position. Unavailable revenues are recognized as an inflow of resources in the period that the amounts become available. Deferred charges on pension and OPEB expenses are amortized as a component of pension and OPEB expense on a systematic and rational basis.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

## **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

## Assets, Liabilities, Deferred Outflows and Inflows of Resources and Net Position/Fund Balance (Continued)

## **Compensated Absences**

All compensated absences are accrued when incurred in the government-wide financial statements. Expenditures for compensated absences are recognized in the governmental fund financial statements in the current year to the extent they are paid during the year, or the vested amount is expected to be paid with available resources.

All Town employees are granted vacation and/or sick time based upon contractual provisions. At year end, unused vacation and sick time may be carried forward to subsequent years. In the event of termination, employees are reimbursed for all accumulated vacation days and a percentage of accumulated sick days up to the maximum limits allowed by their applicable contract.

All full time Board of Education employees (except teachers who are granted sick time only) are granted vacation and sick time based upon contractual provisions and may be carried over to subsequent years. In the event of termination employees are reimbursed for accumulated vacation and sick time as allowed by the applicable contract.

#### **Long-term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when incurred.

In the fund financial statements, governmental funds recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## **Net Position and Fund Balance**

The government-wide statement of net position presents the Town's assets, liabilities, and deferred outflows and inflows of resources, with net position as the residual of these other elements. Net position is reported in three categories:

**Net investment in capital assets** - This component of net position consists of capital assets, net of accumulated depreciation and amortization and reduced by outstanding balances for bonds, notes and other debt that are attributed to the acquisition, construction or improvement of capital assets.

**Restricted net position** - This component of net position consists of amounts restricted either through external restrictions imposed by creditors, grantors, contributors, and the like, or through restrictions imposed by law through constitutional provisions or enabling legislation.

**Unrestricted net position -** This component of net position consist of amounts which do not meet the definition of the two preceding categories.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

## Assets, Liabilities, Deferred Outflows/Inflows of Resources and Net Position/Fund Balance (Continued)

#### Net Position and Fund Balance (Continued)

The Town's governmental funds report the following fund balance categories:

**Nonspendable** - Amounts that cannot be spent because they are not in spendable form or they are legally or contractually required to be maintained intact.

**Restricted** - Constraints are placed on the use of resources that are either externally imposed by creditors, grantors, contributors or laws and regulations of other governments or imposed by law through enabling legislation.

**Committed** - Amounts can only be used for specific purposes pursuant to constraints imposed by formal action of the Town Council (the highest level of decision making authority of the Town) and cannot be used for any other purpose unless the Town removes or changes the specified use by taking the same formal action.

**Assigned** - Amounts are constrained by the government's intent to be used for specific purposes, but are not restricted or committed. Amounts may be constrained to be used for a specific purpose by a governing board or body or official that has been delegated authority to assign amounts by Connecticut General Statues and include the Fiscal Subcommittee and the Town Manager.

**Unassigned** - Residual classification for the General Fund or amounts necessary in other governmental funds to eliminate otherwise negative fund balance amounts in the other four categories.

## **Net Position Flow Assumption**

Sometimes the Town will fund outlays for a particular purpose from both restricted (e.g. restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

The Town does not have a formal policy over net position. In practice, the Town considers restricted net position to have been depleted before unrestricted net position is applied.

#### **Fund Balance Flow Assumption**

Sometimes the Town will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied.

The Town does not have a formal policy over the use of fund balance. In accordance with the applicable accounting guidance, when committed, assigned and unassigned resources are available for use, it is assumed that the Town will use committed resources first, then assigned resources and then unassigned resources as they are needed.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# **Interfund Activities**

Interfund activities are reported as follows:

#### **Interfund Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e. the current portion of interfund loans) or "advances to/from other funds" (i.e. the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds".

#### **Interfund Services Provided and Used**

Sales and purchases of goods and services between funds for a price approximating their external exchange value are reported as revenues and expenditures, or expenses, in the applicable funds.

#### **Interfund Transfers**

Interfund transfers represent flows of assets without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making transfers and other financing sources in the funds receiving transfers.

#### **Interfund Reimbursements**

Interfund reimbursements represent repayments from the funds responsible for particular expenditures, or expenses, to the funds that initially paid for them.

## **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates.

## **NOTE 2 - CASH DEPOSITS AND INVESTMENTS**

## Cash Deposits

A reconciliation of the Town's cash deposits as of June 30, 2019 is as follows:

| Government-wide statement of net position: Unrestricted cash and cash equivalents Restricted cash and cash equivalents | \$<br>21,610,713<br>32,678 |
|--|----------------------------|
| Statement of fiduciary net position:  Cash and cash equivalents  | 831,518                    |
| Add: Certificates of deposit considered cash deposits for disclosure purposes  | 29,910                     |
| Less: Cash equivalents considered investments for disclosure purposes  | (8,219,238)                |
|  | \$<br>14,285,581           |
|  |                            |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 2 - CASH DEPOSITS AND INVESTMENTS (Continued)**

# Cash Deposits (Continued)

#### **Custodial Credit Risk**

Custodial credit risk is the risk that, in the event of a bank failure, the Town will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The Town does not have a deposit policy for custodial credit risk. As of June 30, 2019, \$15,170,729 of the Town's bank balance of \$15,876,655 was exposed to custodial credit risk as follows:

| Uninsured and uncollateralized                                    | \$<br>13,653,656 |
|---|------------------|
| Uninsured and collateralized with securities held by the pledging |                  |
| bank's trust department or agent but not in the Town's name       | <br>1,517,073    |
|   | \$<br>15,170,729 |

All of the Town's deposits are in qualified public institutions as defined by state statute. Under this statute, any bank holding public deposits must at all times maintain, segregated from its other assets, eligible collateral in an amount equal to a certain percentage of its public deposits. The applicable percentage is determined based on the bank's risk-based capital ratio. The amount of public deposits is determined based on either the public deposits reported on the most recent quarterly call report, or the average of the public deposits reported on the four most recent quarterly call reports, whichever is greater. The collateral is kept in the custody of the trust department of either the pledging bank or another bank in the name of the pledging bank.

## **Investments**

A reconciliation of the Town's investments as of June 30, 2019 is as follows:

Covernment wide statement of not necition:

| Government-wide statement of net position:    |               |
|---|---------------|
| Unrestricted investments                      | \$ 5,136,762  |
| Restricted investments                        | 112,294       |
| Statement of fiduciary net position:          |               |
| Investments                                   | 7,831,052     |
| Add: Cash equivalents considered investments  |               |
| for disclosure purposes                       | 8,219,238     |
| Less: Certificates of deposit considered cash |               |
| deposits for disclosure purposes              | (29,910)      |
|   | \$ 21,269,436 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

Investment Maturities

# **NOTE 2 - CASH DEPOSITS AND INVESTMENTS (Continued)**

## *Investments (Continued)*

As of June 30, 2019, the Town's investments consisted of the following:

|                                    |                 |         |               |       | investment Maturities |    |         |  |  |
|------------------------------------|-----------------|---------|---------------|-------|-----------------------|----|---------|--|--|
|                                    |                 |         |               | (In \ |                       |    | rears)  |  |  |
|                                    | Valuation       | Credit  |               |       | Less                  |    |         |  |  |
| Investment type                    | Basis           | Rating  | Value         |       | Than 1                |    | 1 to 5  |  |  |
| Debt Securities:                   |                 |         |               |       |                       |    |         |  |  |
| Governmental activities:           |                 |         |               |       |                       |    |         |  |  |
| Short-term Investment Fund         | Net asset value | AAA     | \$ 8,009,330  | \$    | 8,009,330             | \$ | -       |  |  |
| Negotiable certificates of deposit | Amortized cost  | Unrated | 5,249,056     |       | -                     |    | -       |  |  |
| Fiduciary:                         |                 |         |               |       |                       |    |         |  |  |
| Money market funds                 | Net asset value | Unrated | 209,908       |       | 209,908               |    | -       |  |  |
| Corporate bonds                    | Fair value      | Α       | 151,182       |       | 75,595                |    | 75,587  |  |  |
| Corporate bonds                    | Fair value      | BBB     | 30,179        |       |                       |    | 30,179  |  |  |
|                                    |                 |         | 13,649,655    | \$    | 8,294,833             | \$ | 105,766 |  |  |
| Other investments:                 |                 |         |               |       |                       |    |         |  |  |
| Fiduciary:                         |                 |         |               |       |                       |    |         |  |  |
| Equity securities                  | Fair value      |         | 337,305       |       |                       |    |         |  |  |
| Mutual funds                       | Fair value      |         | 7,282,476     |       |                       |    |         |  |  |
|                                    |                 |         | \$ 21,269,436 |       |                       |    |         |  |  |
|                                    |                 |         | 7 21,203,430  |       |                       |    |         |  |  |

Because investments in the Short-term Investment Fund and money market funds have weighted average maturities of less than 90 days, they have been presented as investments with maturities of less than one year.

#### **Interest Rate Risk**

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

# **Credit Risk**

The Town has no investment policy that would further limit its investment choices beyond those limited by Connecticut state statutes. Connecticut state statutes permit the Town to invest in (1) obligations of the United States, including its instrumentalities and agencies; (2) in obligations of any state or of any political subdivision, authority or agency thereof, provided such obligations are rated within one of the top two rating categories of any recognized rating service; (3) in shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations; (4) or in obligations of the State of Connecticut or of any political subdivision thereof, provided such obligations are rated within one of the top three rating categories of any recognized rating service. The Pension Trust Funds may also invest in certain real estate mortgages, certain savings banks or savings and loan associations, or in stocks or bonds or other securities selected by the trustee, with the care of a prudent investor.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 2 - CASH DEPOSITS AND INVESTMENTS (Continued)**

## **Investments** (Continued)

## **Custodial Credit Risk**

For an investment, custodial credit risk is the risk that, in the event of the failure of a counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town's investments in external investment pools, mutual funds and guaranteed interest contracts are not evidenced by securities and are therefore not exposed to custodial credit risk. The Town's investments in negotiable certificates of deposit are held in book entry form in the name of the Town and are therefore also not exposed to custodial credit risk.

#### **Concentrations of Credit Risk**

The Town places no limit on the amount of investment in any one issuer. As of June 30, 2019, more than 10% of the Town's governmental activities investments are invested in the Short-term Investment Fund (60.4%). As of June 30, 2019, more than 10% of the Town's fiduciary investments are invested Vanguard 500 Index Fund (12.7%).

#### **NOTE 3 - FAIR VALUE MEASUREMENTS**

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, as of the measurement date. Authoritative guidance establishes a hierarchy of valuation techniques based upon whether the inputs to those valuation techniques reflect assumptions other market participants would use based upon market data obtained from independent sources (also referred to as observable inputs). The Town classifies its assets and liabilities measured at fair value into Level 1 (securities valued using quoted prices from active markets for identical assets), Level 2 (securities not traded on an active market for which market inputs are observable, either directly or indirectly, and Level 3 (securities valued based on unobservable inputs). Investments are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The Town's financial assets that are accounted for at fair value on a recurring basis as of June 30, 2019, by level within the fair value hierarchy are presented in the table below.

| Pri | ces in Active<br>Market<br>(Level 1) | Significant Other<br>Observable Inputs<br>(Level 2) |  | Unob<br>In  | servable<br>puts   |  | Total   |
|-----|--------------------------------------|---|--|---|--|--|---|
| \$  | 7,282,476                            | \$  | -  | \$  | -  | \$   | 7,282,476   |
|     | 337,305                              |   | -  |   | -  |  | 337,305   |
|     | -                                    |   | 181,361  |   |  |  | 181,361   |
| \$  | 7,619,781                            | \$  | 181,361  | \$  |  | \$   | 7,801,142   |
|     | <b>Pri</b><br>\$                     | \$ 7,282,476<br>337,305                             | Market Obser (Level 1) \$ 7,282,476 \$ 337,305 | Market<br>(Level 1)         Observable Inputs<br>(Level 2)           \$ 7,282,476<br>337,305         \$ -<br>-<br>181,361 | Prices in Active         Significant Other         Unob           Market         Observable Inputs         In           (Level 1)         (Level 2)         (Le           \$ 7,282,476         \$ -         \$           337,305         -         -           -         181,361         - | Prices in Active Market Observable Inputs (Level 1)  \$ 7,282,476 \$ - \$ - \$ 337,305 181,361 | Market<br>(Level 1)         Observable Inputs<br>(Level 2)         Inputs<br>(Level 3)           \$ 7,282,476         \$ -         \$ -           337,305         -         -           -         181,361         - |

NOTES TO THE FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 4 - CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2019 consisted of the following:

|  | •      | nning<br>ance | Increases Decreases |      | Transfers |               | Ending<br>Balance |             |
|--|--------|---------------|---------------------|------|-----------|---------------|-------------------|-------------|
| Governmental Activities                      |        |               |                     |      |           |               |                   |             |
| Capital assets, not being depreciated:       |        |               |                     |      |           |               |                   |             |
| Construction in progress                     | \$ 7   | ,942,879      | \$ 4,380,873        | \$   | (29,933)  | \$ (5,585,606 | ) \$              | 6,708,213   |
| Land   | 3      | ,674,024      | 147,200             | _    |           |               | _                 | 3,821,224   |
| Total capital assets, not being depreciated  | 11     | ,616,903      | 4,528,073           |      | (29,933)  | (5,585,606    |                   | 10,529,437  |
| Capital assets, being depreciated:           |        |               |                     |      |           |               |                   |             |
| Land improvements                            | 15     | ,827,601      | -                   |      | -         | -             |                   | 15,827,601  |
| Buildings and improvements                   | 119    | ,936,184      | -                   |      | -         | -             |                   | 119,936,184 |
| Machinery and equipment                      | 21     | ,192,779      | 1,118,249           |      | -         | 2,313,953     |                   | 24,624,981  |
| Infrastructure                               | 77     | ,853,378      | -                   |      | -         | 3,271,653     |                   | 81,125,031  |
| Total capital assets, being depreciated      | 234    | ,809,942      | 1,118,249           |      | -         | 5,585,606     | _                 | 241,513,797 |
| Less accumulated depreciation:               |        |               |                     |      |           |               |                   |             |
| Land improvements                            | 6      | ,512,826      | 792,828             |      | -         | -             |                   | 7,305,654   |
| Buildings and improvements                   | 40     | ,778,587      | 2,662,346           |      | -         | -             |                   | 43,440,933  |
| Machinery and equipment                      | 13     | ,280,188      | 1,608,137           |      | -         | -             |                   | 14,888,325  |
| Infrastructure                               | 48     | ,500,742      | 1,399,392           | _    | -         |               |                   | 49,900,134  |
| Total accumulated depreciation               | 109    | ,072,343      | 6,462,703           | _    | -         |               | _                 | 115,535,046 |
| Total capital assets, being depreciated, net | 125    | ,737,599      | (5,344,454          | )    |           | 5,585,606     |                   | 125,978,751 |
| Governmental activities capital assets, net  | \$ 137 | ,354,502      | \$ (816,381         | ) \$ | (29,933)  | \$ -          | \$                | 136,508,188 |

Depreciation and amortization expense was charged to functions of the Town as follows:

# **Governmental Activities:**

| General government                            | \$<br>974,947   |
|---|-----------------|
| Public works                                  | 1,469,294       |
| Recreation and leisure                        | 242,900         |
| Public safety                                 | 931             |
| Education                                     | 3,774,631       |
| Total depreciation and amortization expense - |                 |
| governmental activities                       | \$<br>6,462,703 |

NOTES TO THE FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

## **NOTE 5 - INTERFUND RECEIVABLES AND PAYABLES**

Interfund receivable and payable balances at June 30, 2019 are as follows:

| Receivable Fund                 | Payable Fund                | Amount        |
|---------------------------------|-----------------------------|---------------|
| Governmental Funds              |                             |               |
| General Fund                    | Capital Improvements Fund   | \$ 2,251,790  |
|                                 | Nonmajor Governmental Funds | 647,709       |
|                                 |                             | 2,899,499     |
| Sewer Operating Fund            | General Fund                | 1,032,350     |
| Capital Nonrecurring Fund       | General Fund                | 4,997,987     |
| Nonmajor Governmental Funds     | General Fund                | 1,606,312     |
| Fiduciary Funds                 |                             |               |
| Private Purpose Trust Funds     | General Fund                | 46,101        |
| Proprietary Funds               |                             |               |
| Health Insurance Fund           | General Fund                | 1,719,600     |
| Total due from / to other funds |                             | \$ 12,301,849 |

The above balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **NOTE 6 - INTERFUND TRANSFERS**

Interfund transfers for the year ended June 30, 2019 consisted of the following:

| Transfers In                  | Transfers Out Amount        |    |           |
|-------------------------------|-----------------------------|----|-----------|
| Governmental Funds            |                             |    |           |
| General Fund                  | Sewer Operating Fund        | \$ | 1,209,431 |
|                               | Capital Improvements Fund   |    | 50,000    |
|                               | Nonmajor Governmental Funds |    | 209       |
|                               |                             |    | 1,259,640 |
| Capital Improvements Fund     | General Fund                |    | 430,000   |
|                               | Sewer Operating Fund        |    | 200,000   |
|                               | Nonmajor Governmental Funds |    | 41,560    |
|                               |                             |    | 671,560   |
| Capital and Nonrecurring Fund | General Fund                |    | 554,187   |
|                               | Sewer Operating Fund        |    | 98,780    |
|                               | Nonmajor Governmental Funds |    | 5,641     |
|                               |                             |    | 658,608   |
| Nonmajor Governmental Funds   | General Fund                |    | 338,191   |
|                               | Nonmajor Governmental Funds |    | 1,871     |
|                               |                             |    | 340,062   |
| Total transfers               |                             | \$ | 2,929,870 |

The above transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, and (2) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

#### **NOTE 7 - SHORT-TERM DEBT**

The following is a summary of changes in short-term debt for the year ended June 30, 2019:

|                                       | Beginning    |                     |    |   |                | Ending    |  |
|---------------------------------------|--------------|---------------------|----|---|----------------|-----------|--|
|                                       | Balance      | Increases Decreases |    |   | ecreases Balan |           |  |
| Governmental Activities               |              |                     |    |   |                |           |  |
| Notes Payable from Direct Borrowings: |              |                     |    |   |                |           |  |
| Interim funding obligation 688-D      | \$ 1,209,959 | \$<br>331,090       | \$ | - | \$             | 1,541,049 |  |
| Interim funding obligation 688-C      |              | <br>1,142,316       |    | - |                | 1,142,316 |  |
|                                       | \$ 1,209,959 | \$<br>1,473,406     | \$ | - | \$             | 2,683,365 |  |

During April 2017, the State of Connecticut approved funding (the "Project Loan 688-D") in the form of an interim financing obligation for costs associated with the improvement of nitrogen and phosphorus removal and replacement of outdated equipment under the State of Connecticut's Clean Water program. Maximum borrowings available under Project Loan 688-D total \$1,627,910.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 7 - SHORT-TERM DEBT (Continued)**

During February 2019, the State of Connecticut approved funding (the "Project Loan 688-C") in the form of an interim financing obligation for costs associated with upgrades to the Town's Water Pollution Control Facility under the State of Connecticut's Clean Water program. Maximum borrowings available under Project Loan 688-C total \$17,082,887.

Each interim funding obligation bears an interest rate of 2.00%, with principal and accrued interest due no later than six months following the scheduled completion date of the projects. The Town intends to retire all principal and accrued interest outstanding on the interim funding obligations through the issuance of permanent financing upon the completion of the projects.

## **NOTE 8 - LONG-TERM DEBT**

The applicable accounting standards define debt as a liability that arises from a contractual obligation to pay cash, or other assets that may be used in lieu of cash, in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. For disclosure purposes, debt does not include accounts payable or leases, except for contracts reported as financed purchase of the underlying asset.

The following is a summary of changes in long-term debt for the year ended June 30, 2019:

|                                | Beginning<br>Balance | Increases Decreases |         | Ending<br>Balance |    | Due Within<br>One Year |              |
|--------------------------------|----------------------|---------------------|---------|-------------------|----|------------------------|--------------|
| <b>Governmental Activities</b> |                      |                     |         |                   |    |                        |              |
| Bonds payable:                 |                      |                     |         |                   |    |                        |              |
| General obligation bonds       | \$<br>21,230,000     | \$                  | -       | \$<br>(1,900,000) | \$ | 19,330,000             | \$ 1,890,000 |
| Unamortized premium            | <br>1,154,542        |                     |         | (136,551)         |    | 1,017,991              |              |
| Bonds payable, net             | <br>22,384,542       |                     | -       | (2,036,551)       |    | 20,347,991             | 1,890,000    |
| Direct borrowings:             |                      |                     |         |                   |    |                        |              |
| Notes payable                  | 7,539,247            | 2,                  | 662,156 | (452,909)         |    | 9,748,494              | 364,167      |
| Interim funding obligation     | 2,629,021            |                     | 40,953  | (2,669,974)       |    | -                      | -            |
| Loans payable                  | 755,135              |                     | -       | (108,715)         |    | 646,420                | 115,056      |
| Capital leases                 | <br>1,482,974        |                     |         | <br>(453,153)     |    | 1,029,821              | 452,550      |
| Direct borrowings              | 12,406,377           | 2,                  | 703,109 | (3,684,751)       |    | 11,424,735             | 931,773      |
|                                | \$<br>34,790,919     | \$ 2,               | 703,109 | \$<br>(5,721,302) | \$ | 31,772,726             | \$ 2,821,773 |

Long-term debt typically has been liquidated in the General Fund.

NOTES TO THE FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 8 - LONG-TERM DEBT (Continued)**

# **General Obligation Bonds**

A summary of general obligation bonds outstanding at June 30, 2019 are as follows:

|                                      | Original     | Final Maturity | Interest       |    | Amount     |
|--------------------------------------|--------------|----------------|----------------|----|------------|
| Bond Issue                           | Amount       | Dates          | Rates Outsta   |    | utstanding |
| <b>Governmental Activities</b>       |              |                |                |    |            |
| Bonds Payable                        |              |                |                |    |            |
| 2007 School bonds                    | \$ 2,415,000 | 2027           | 4.25% - 5.00%  | \$ | 1,080,000  |
| 2007 Sewer refunding bonds           | 3,835,000    | 2024           | 4.25% - 5.00%  |    | 910,000    |
| 2010 School bonds                    | 6,500,000    | 2020           | 2.25% - 4.00%  |    | 325,000    |
| 2011 School bonds                    | 3,500,000    | 2021           | 2.50% - 4.375% |    | 350,000    |
| 2012 School bonds                    | 2,400,000    | 2032           | 2.00% - 3.25%  |    | 1,560,000  |
| 2013 School bonds                    | 1,500,000    | 2033           | 2.00% - 3.00%  |    | 1,370,000  |
| 2013 Road bonds                      | 600,000      | 2033           | 2.00% - 3.00%  |    | 100,000    |
| 2015 General obligation bonds        | 4,195,000    | 2028           | 2.00% - 4.00%  |    | 3,370,000  |
| 2016 General purpose refunding bonds | 255,000      | 2036           | 2.00% - 4.00%  |    | 255,000    |
| 2016 School refunding bonds          | 6,380,000    | 2036           | 2.00% - 4.00%  |    | 6,345,000  |
| 2016 School bonds                    | 2,000,000    | 2036           | 2.00% - 4.00%  |    | 1,700,000  |
| 2016 School bonds                    | 2,325,000    | 2036           | 1.00% - 3.75%  |    | 1,965,000  |
|                                      |              |                |                | \$ | 19,330,000 |

Annual debt service requirements to maturity on general obligation bonds are as follows as of June 30, 2019:

|             | Governmental Activities |            |        |                |    |            |  |
|-------------|-------------------------|------------|--------|----------------|----|------------|--|
| Year ending |                         | Gen        | eral O | bligation Bond | S  |            |  |
| June 30:    |                         | Principal  |        | Interest       |    | Total      |  |
| 2020        | \$                      | 1,890,000  | \$     | 629,632        | \$ | 2,519,632  |  |
| 2021        |                         | 1,840,000  |        | 571,218        |    | 2,411,218  |  |
| 2022        |                         | 1,835,000  |        | 513,910        |    | 2,348,910  |  |
| 2023        |                         | 1,860,000  |        | 444,038        |    | 2,304,038  |  |
| 2024        |                         | 2,365,000  |        | 448,053        |    | 2,813,053  |  |
| 2025-2029   |                         | 6,570,000  |        | 981,405        |    | 7,551,405  |  |
| 2030-2034   |                         | 2,540,000  |        | 257,105        |    | 2,797,105  |  |
| 2035-2039   |                         | 430,000    |        | 21,938         |    | 451,938    |  |
|             | \$                      | 19,330,000 | \$     | 3,867,299      | \$ | 23,197,299 |  |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 8 - LONG-TERM DEBT (Continued)**

# **Notes Payable from Direct Borrowings**

A summary of notes payable from direct borrowings outstanding at June 30, 2019 are as follows:

|                                  | Original<br>Amount | Original Final Maturity Amount Dates |       | 0  | Amount<br>Outstanding |  |  |
|----------------------------------|--------------------|--------------------------------------|-------|----|-----------------------|--|--|
| Notes Payable                    |                    |                                      | Rates |    |                       |  |  |
| 2001 Sewer FHA loan              | \$ 1,383,000       | 2041                                 | 4.50% | \$ | 760,650               |  |  |
| 2013 Sewer USDA loan             | 5,600,000          | 2051                                 | 3.50% |    | 4,696,126             |  |  |
| 2014 Sewer USDA loan             | 2,063,000          | 2054                                 | 2.75% |    | 1,851,408             |  |  |
| 2018 Sewer Clean Water Fund loan | 2,662,156          | 2038                                 | 2.00% |    | 2,440,310             |  |  |
|                                  |                    |                                      |       | \$ | 9,748,494             |  |  |

Annual debt service requirements to maturity on notes payable from direct borrowings are as follows as of June 30, 2019:

|             | Governmental Activities |               |    |           |       |            |  |  |
|-------------|-------------------------|---------------|----|-----------|-------|------------|--|--|
| Year ending |                         | Notes Payable |    |           |       |            |  |  |
| June 30:    |                         | Principal     |    | Interest  | Total |            |  |  |
| 2020        | \$                      | 364,167       | \$ | 297,093   | \$    | 661,260    |  |  |
| 2021        |                         | 364,167       |    | 286,388   |       | 650,555    |  |  |
| 2022        |                         | 364,167       |    | 275,698   |       | 639,865    |  |  |
| 2023        |                         | 364,167       |    | 264,999   |       | 629,166    |  |  |
| 2024        |                         | 364,167       |    | 234,196   |       | 598,363    |  |  |
| 2025-2029   |                         | 1,820,835     |    | 1,131,308 |       | 2,952,143  |  |  |
| 2030-2034   |                         | 1,820,835     |    | 843,563   |       | 2,664,398  |  |  |
| 2035-2039   |                         | 1,599,065     |    | 579,445   |       | 2,178,510  |  |  |
| 2040-2044   |                         | 1,051,590     |    | 368,220   |       | 1,419,810  |  |  |
| 2045-2049   |                         | 982,440       |    | 201,545   |       | 1,183,985  |  |  |
| 2050-2054   |                         | 652,894       |    | 47,525    |       | 700,419    |  |  |
|             | \$                      | 9,748,494     | \$ | 4,529,980 | \$    | 14,278,474 |  |  |
|             |                         |               | •  |           |       |            |  |  |

# Loan Payable from Direct Borrowings

In December 2009, the Town entered into a loan agreement with Connecticut Innovations, formerly Connecticut Development Authority, a quasi-State agency in the amount of \$1,500,000 on-behalf of a Developer. The loan provided financing to the Developer to assist in the remediation of a parcel of land as part of a tax incentive financing agreement to encourage economic growth within the Town. The Town is contractually obligated to for repayment of the loan. The loan is payable in semi-annual principal and interest payments at a rate of 2.875% through fiscal year 2024. Future annual debt service requirements on the loan are as follows as of June 30, 2019:

|                      |    | <b>Governmental Activities</b> |    |          |    |         |  |
|----------------------|----|--------------------------------|----|----------|----|---------|--|
| Year ending June 30: | F  | Principal                      |    | Interest |    | Total   |  |
| 2019                 | \$ | 115,056                        | \$ | 35,539   | \$ | 150,595 |  |
| 2020                 |    | 121,767                        |    | 28,828   |    | 150,595 |  |
| 2021                 |    | 128,870                        |    | 21,726   |    | 150,596 |  |
| 2022                 |    | 136,386                        |    | 14,209   |    | 150,595 |  |
| 2023                 |    | 144,341                        | -  | 6,254    |    | 150,595 |  |
|                      | \$ | 646,420                        | \$ | 106,556  | \$ | 752,976 |  |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 8 - LONG-TERM DEBT (Continued)

#### Capital Leases from Direct Borrowings

Capital leases from direct borrowings include non-appropriation clauses and provide the obligor with a security interest in the underlying equipment in the event of default.

A summary of assets under capital leases is as follows as of June 30, 2019:

|                                | Go | Governmental |  |  |
|--------------------------------|----|--------------|--|--|
|                                |    | Activities   |  |  |
| Machinery and equipment        | \$ | 2,388,629    |  |  |
| Less: accumulated amortization |    | 1,259,467    |  |  |
|                                | \$ | 1,129,162    |  |  |

Amortization expense relative to leased property under capital leases totaled \$398,062 for the year ended June 30, 2019 and is included in depreciation and amortization expense disclosed in Note 4.

Future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2019 are as follows:

|                                    | Go | Governmental |  |  |
|------------------------------------|----|--------------|--|--|
| Year ending June 30:               |    | Activities   |  |  |
| 2020                               | \$ | 500,188      |  |  |
| 2021                               |    | 401,523      |  |  |
| 2022                               |    | 134,108      |  |  |
| 2023                               |    | 88,240       |  |  |
| Total minimum lease payments       |    | 1,124,059    |  |  |
| Less: amount representing interest |    | 94,238       |  |  |
|                                    | \$ | 1,029,821    |  |  |

## Legal Debt Limit

Connecticut General Statutes Section 7-374(b) provides that authorized debt of the Town shall not exceed seven times base receipts, as defined in the Statute. Further, the Statute limits the amount of debt that may be authorized by the Town for general purposes, schools, sewers, urban renewal and pension deficit. The Town did not exceed any of the statutory debt limitations at June 30, 2019.

The amount of authorized, unissued debt at June 30, 2019 totaled \$5,085,000, \$6,525,000 and \$16,027,432 for general purposes, schools and sewers, respectively.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **NOTE 9 - OTHER LONG-TERM OBLIGATIONS**

Changes in other long-term obligations for the year ended June 30, 2019 are as follows:

|                                  | E  | Beginning |           |         |           |          |         | Ending    | Dι       | ıe Within |
|----------------------------------|----|-----------|-----------|---------|-----------|----------|---------|-----------|----------|-----------|
|                                  |    | Balance   | Increases |         | Decreases |          | Balance |           | One Year |           |
| <b>Governmental Activities</b>   |    |           |           |         |           |          |         |           |          |           |
| Other liabilities:               |    |           |           |         |           |          |         |           |          |           |
| Landfill post-closure care costs | \$ | 280,000   | \$        | -       | \$        | (20,000) | \$      | 260,000   | \$       | 20,000    |
| Compensated absences             |    | 1,077,078 |           | -       |           | (73,721) |         | 1,003,357 |          | 200,000   |
| Net OPEB liability (see Note 12) |    | 6,847,357 |           | 646,054 |           | -        |         | 7,493,411 |          | -         |
|                                  | \$ | 8,204,435 | \$        | 646,054 | \$        | (93,721) | \$      | 8,756,768 | \$       | 220,000   |

Other long-term obligations typically have been liquidated in the General Fund.

#### **Landfill Post-Closure Care Costs**

State and Federal laws and regulations require landfill closures to meet certain standards. The Town landfill has been closed. Estimated monitoring costs of \$20,000 per year for the next 13 years totals \$260,000 at June 30, 2019. These amounts are based on estimates, which are subject to change due to inflation, technology or changes in applicable laws and regulations.

## **NOTE 10 -TAX ABATEMENTS**

In 2002, the Town entered into a tax agreement with a local direct energy provider, which provides for an agreed upon payment in lieu of taxes (PILOT). This PILOT agreement was created to encourage business development and expand the local economic base within the Town.

The PILOT is a form of tax abatement agreement, which is a contractual agreement between the Town and the owner of a property that fixes taxes on an annual basis at a rate less than the full tax amount. Under the terms of the agreement, the Town has agreed to receive certain annual tax payments in lieu of taxes on a fixed schedule for 20 years. Remaining amounts to be received through 2022 total \$9,101,279.

As of June 30, 2019, cumulative taxes abated under this agreement since the facility became operational are estimated to be approximately \$15.4 million. No other commitments have been made by the Town to the abatement recipient under this program.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

#### **NOTE 11 - EMPLOYEE RETIREMENT PLANS**

#### **Defined Benefit Pension Plan**

## **Plan Description**

#### Plan Administration

The Town administers a single employer defined benefit pension plan (the "Plan"). The Plan covers all full time employees who met the eligibility requirements of the Plan. Specifically, plan provisions state that this includes any employee who is employed on a regular work schedule, excluding teachers, councilmen, selectman, or elected or appointed officials.

All Town employees (except certified members of the Board of Education) participate in the Public Employer Retirement Systems (PERS), a single employer defined benefit pension plan established and administered by the Town Council to provide pension, disability and death benefits to plan members and their beneficiaries. The Town Charter provides the authority to establish and amend benefit provisions, subject to collective bargaining agreements. The Plan does not issue stand-alone financial statements and is part of the Town's financial reporting entity. As such, the Plan is accounted for in the fiduciary fund financial statements as a Pension Trust Fund.

## **Summary of Significant Accounting Policies**

The Plan is accounted for using the accrual basis of accounting. Revenues (contributions and investment income) are recognized when they are earned and expenses (benefits, administration and refunds) are recognized when due and payable in accordance with the terms of the Plan. Liabilities are recorded when due and payable in accordance with the terms of the Plan.

Investments - Investments are recorded at fair value and based on quoted market prices, except for Investments in insurance contracts which consist of guaranteed interest contracts. Investments in these types of contracts are measured by the Town at contract value. Short-term investments are reported at cost, which approximates fair value. Fair value of other securities is determined by the mean of the most recent bid and asked prices as obtained from dealers that make markets in such securities. Investments for which market quotations are not readily available are value at their fair values as determined by the custodian under the direction of the Town, with the assistance of a valuation service. Securities traded on national exchanges are valued at the last reported sales price. Investment income is recognized when earned and gains and losses on sales or exchanges are recognized on the transaction date.

Investment Policy - The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. It is the practice of the Town to pursue an investment strategy that reduces risk through prudent diversification of the portfolio across a broad selection of distinct asset classes.

Concentrations - The Town places no limit on the amount of any investment in one issuer.

Rate of return - For the year ended June 30, 2019 the annual money-weighted rate of return on pension plan investments, net of pension plan investment expenses, was 5.04%. The money-weighted rate of return expresses investment performance, net of investment expense adjusted for the changing amounts actually invested.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

## Defined Benefit Pension Plan (Continued)

## Plan Membership

Membership of the Plan consisted of the following at July 1, 2018, the date of the latest actuarial valuation:

| Inactive plan members or beneficiaries currently receiving benefits | 78  |
|---|-----|
| Inactive plan members entitled to but not yet receiving benefits    | 23  |
| Active plan members   | 88  |
| Total   | 189 |

#### **Benefit Provisions**

The Plan provides for retirement benefits for all members. Pension benefits for normal retirement under the Plan fall under three categories: Public Works Superintendent, Public Works Assistant Superintendent and All Others. For the Superintendent, the benefits are based on 1% of final earnings multiplied by the number of years of credited service prior to 4/1/1987, plus 1.5% of final earnings times credited service after 4/1/1987 and prior to 7/1/2016, plus 2% of final earnings times credited service after 7/1/2016, up to a maximum of 30 years. For the Assistant Superintendent, the benefits are based on 1% of final earnings multiplied by the number of years of credited service prior to 7/1/1991, plus 1.5% of final earnings times credited service after 4/1/1991, up to a maximum of 30 years. In relation to all others, benefits are based on 1% of final earnings multiplied by the number of years of credited service, up to a maximum of 30 years, computed to the nearest 1/12 of a year.

#### **Contributions**

The Plan's funding policy provides that for Public Works Superintendent, plan participants are to contribute 4.50% of earnings, effective April 1, 1987 and effective 7/1/2016, 5.50% of earnings. For Public Works Assistant Superintendents, plan participants are to contribute 4.50% of earnings, effective January 1, 1994. All others are required to contribute 3.00% of earnings.

For the year ended June 30, 2019, employer contributions to the Plan totaled \$163,531 and 5.09% of covered payroll.

#### **Net Pension Asset**

The components of the Town's net pension asset of the Plan at June 30, 2019, was as follows:

| Total pension liability                     | \$<br>6,236,270 |
|---|-----------------|
| Plan fiduciary net position                 | <br>6,582,499   |
| Town's net pension asset                    | \$<br>(346,229) |
|   |                 |
| Plan fiduciary net position as a percentage |                 |
| of the total pension liability              | 105.55%         |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

# **Defined Benefit Pension Plan (Continued)**

# **Net Pension Asset (Continued)**

The components of the changes in the net pension asset for the Plan for the year ended June 30, 2019, was as follows:

|                                     | Increase (Decrease)        |           |    |                            |                      |           |  |
|-------------------------------------|----------------------------|-----------|----|----------------------------|----------------------|-----------|--|
|                                     | Total Pension<br>Liability |           |    | n Fiduciary<br>et Position | Net Pension<br>Asset |           |  |
|                                     |                            | (a)       |    | (b)                        |                      | (a) - (b) |  |
| Balance as of June 30, 2018         | \$                         | 5,861,951 | \$ | 6,375,616                  | \$                   | (513,665) |  |
| Changes for the year:               |                            |           |    |                            |                      |           |  |
| Service cost                        |                            | 207,885   |    | -                          |                      | 207,885   |  |
| Interest                            |                            | 411,274   |    | -                          |                      | 411,274   |  |
| Changes in benefit terms            |                            | -         |    | -                          |                      | -         |  |
| Actuarial (gains) losses            |                            | 21,367    |    | -                          |                      | 21,367    |  |
| Changes in assumptions              |                            | 129,499   |    | -                          |                      | 129,499   |  |
| Contributions - employer            |                            | -         |    | 163,531                    |                      | (163,531) |  |
| Contributions - employee            |                            | -         |    | 139,392                    |                      | (139,392) |  |
| Net investment income               |                            | -         |    | 315,009                    |                      | (315,009) |  |
| Benefit payments, including refunds |                            | (395,706) |    | (395,706)                  |                      | -         |  |
| Administrative expense              |                            |           |    | (15,343)                   |                      | 15,343    |  |
| Net changes                         |                            | 374,319   |    | 206,883                    |                      | 167,436   |  |
| Balance as of June 30, 2019         | \$                         | 6,236,270 | \$ | 6,582,499                  | \$                   | (346,229) |  |

Actuarial assumptions - The total pension liability for the Plan was determined by an actuarial valuation as of July 1, 2017, using the following actuarial assumptions, applied to all periods included in the measurement:

| Inflation                                      | 2.60% |
|--|-------|
| Salary increases, including inflation          | 3.60% |
| Investment rate of return, including inflation |       |
| net of investment and administrative expense   | 6.75% |
| Discount rate                                  | 6.75% |

Mortality rates were based on the RP-2014 Adjusted to 2006 Total Dataset Mortality Table projected to valuation date with Scale MP-2018.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

# Defined Benefit Pension Plan (Continued)

## Net Pension Asset (Continued)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2019 are summarized in the following table:

|                                 |            | Long-term            |           |
|---------------------------------|------------|----------------------|-----------|
|                                 | Target     | <b>Expected Real</b> |           |
| Asset Class                     | Allocation | Rate of Return       | Weighting |
| Equity                          | 60.00%     | 4.83%                | 2.90%     |
| Fixed Income                    | 28.00%     | 2.48%                | 0.71%     |
| Money market                    | 4.00%      | 0.25%                | 0.01%     |
| Other                           | 8.00%      | 3.25%                | 0.26%     |
|                                 |            |                      | 3.88%     |
| Long-term Inflation Expectation |            |                      | 2.60%     |
|                                 |            |                      | 6.48%     |
|                                 |            |                      |           |

The discount rate used to measure the total pension liability was 6.75%, a decrease from 7.0% utilized in the prior year. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that the Town's contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the net pension asset to changes in the discount rate - The following presents the net pension asset of the Town, calculated using the discount rate of 6.75%, as well as what the Town's net pension asset would be if it were calculated using a discount rate that is 1-percentage-point lower (5.75%) or 1-percentage-point higher (7.75%) than the current rate:

|   | Discount Rate |          |    |           |    |            |  |
|---|---------------|----------|----|-----------|----|------------|--|
|   | 1%            | Decrease |    | Current   | 19 | % Increase |  |
| Town Plan's net pension liability (asset) |               |          |    |           |    |            |  |
| as of June 30, 2019                       | \$            | 300,919  | \$ | (346,229) | \$ | (900,934)  |  |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

# **Defined Benefit Pension Plan (Continued)**

# **Pension Expense and Deferred Outflows and Inflows of Resources**

For the year ended June 30, 2019, the Town recognized pension expense of \$69,217. At June 30, 2019, the Town reported deferred outflows and inflows of resources related to the Plan from the following sources:

|   | Deferr | red Outflows of | Defe | rred Inflows |              |
|---|--------|-----------------|------|--------------|--------------|
|   | F      | Resources       | R    | esources     | Net          |
| Net difference between projected and actual |        |                 |      |              |              |
| earnings on pension plan investments        | \$     | 52,673          | \$   | -            | \$<br>52,673 |
| Differences between expected and actual     |        |                 |      |              |              |
| experience                                  |        | 17,551          |      | (164,203)    | (146,652)    |
| Change of assumptions                       |        | 173,306         |      | (26,290)     | 147,016      |
| Total                                       | \$     | 243,530         | \$   | (190,493)    | \$<br>53,037 |

Amounts reported as deferred outflows and inflows of resources related to the Plan will be recognized as a component of pension expense in future years as follows:

|                     | Deferr | rtization of<br>ed Outflows<br>flows) of |
|---------------------|--------|--|
| Year ended June 30, |        |  |
| 2020                | \$     | 28,649                                   |
| 2021                |        | (40,745)                                 |
| 2022                |        | 12,803                                   |
| 2023                |        | 36,169                                   |
| 2024                |        | 16,161                                   |
|                     | _\$    | 53,037                                   |

## **Plan Financial Statements**

The following presents the statement of fiduciary net position and the statement of changes in fiduciary net position for the Town Plan as of and for the year ended June 30, 2019:

|  | т  | Pension<br>Trust Fund |  |  |
|--|----|-----------------------|--|--|
| ASSETS   |    | _                     |  |  |
| Cash and cash equivalents                              | \$ | 169,628               |  |  |
| Investments  |    | 6,403,145             |  |  |
| Receivables  |    | 9,726                 |  |  |
| Total assets   |    | 6,582,499             |  |  |
| <b>NET POSITION</b> Held in trust for pension benefits | \$ | 6,582,499             |  |  |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

# **Defined Benefit Pension Plan (Continued)**

# Plan Financial Statements (Continued)

|                                | Pension<br>Trust Fund |           |  |
|--------------------------------|-----------------------|-----------|--|
| ADDITIONS                      |                       |           |  |
| Contributions:                 |                       |           |  |
| Employer                       | \$                    | 163,531   |  |
| Plan members                   |                       | 139,392   |  |
| Total contributions            |                       | 302,923   |  |
| Investment earnings:           |                       |           |  |
| Interest and dividends         |                       | 320,183   |  |
| Net change in the              |                       |           |  |
| fair value of investments, net |                       | (5,174)   |  |
| Total investment earnings      |                       | 315,009   |  |
| Total additions                |                       | 617,932   |  |
| DEDUCTIONS                     |                       |           |  |
| Benefit payments               |                       | 395,706   |  |
| Administrative expenses        |                       | 15,343    |  |
| Total deductions               |                       | 411,049   |  |
| Change in net position         |                       | 206,883   |  |
| Net position - beginning       |                       | 6,375,616 |  |
| Net position - ending          | \$                    | 6,582,499 |  |

# Connecticut State Teachers' Retirement System

## **Plan Description**

The faculty and professional personnel of the Town's Board of Education participates in the State of Connecticut's Teachers' Retirement System ("TRS"), which is a cost sharing multiple-employer defined benefit pension plan that provides retirement, disability, survivorship and health insurance benefits to plan members and their beneficiaries. The TRS is governed by Connecticut General Statue ("CGS") Title 10, Chapter 167a and is administered by the Connecticut State Teachers' Retirement Board (the "Board"). The TRS is included as a fiduciary pension trust fund in the State of Connecticut's Comprehensive Annual Financial Report and the Board issues publicly available financial reports. These reports can be obtained from the Connecticut Office of the State Comptroller.

## **Benefit Provisions**

The plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

# Connecticut State Teachers' Retirement System (Continued)

## **Benefit Provisions (Continued)**

*Normal Retirement*: Retirement benefits for the employees are calculated as 2.0% of the average annual salary times the years of credited service (maximum benefit is 75.0% of average annual salary during the 3 years of highest salary). In addition, amounts derived from the accumulation of the 6.0% contributions made prior to July 1, 1989 and voluntary contributions are payable.

Early Retirement: Employees are eligible after 25 years of credited service with a minimum of 20 years of Connecticut service, or age 55 with 20 years of credited service with a minimum of 15 years of Connecticut service. Benefit amounts are reduced by 6.0% per year for the first five years preceding normal retirement age and 4.0% per year for the next five years preceding normal retirement age. Effective July 1, 1999, the reduction for individuals with 30 or more years of service is 3.0% per year by which retirement precedes normal retirement date.

Minimum Benefit: Effective January 1, 1999, Public Act 98-251 provides a minimum monthly benefit of \$1,200 to teachers who retire under the normal retirement provisions and who have completed at least 25 years of full time Connecticut service at retirement.

Disability Retirement: There is no service requirement if incurred in the performance of duty. Employees are eligible for five years of credited service if not incurred in the performance of duty. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary. In addition, disability benefits under this plan (without regard to cost-of-living adjustments) plus any initial award of Social Security benefits and workers' compensation cannot exceed 75% of average annual salary.

A plan member who leaves service and has attained 10 years of service will be entitled to 100% of the accrued benefit as of the date of termination of covered employment. Benefits are payable at age 60, and early retirement reductions are based on the number of years of service the member would have had if they had continued work until age 60.

*Pre-Retirement Death Benefit*: The plan also offers a lump-sum return of contributions with interest or surviving spouse benefit depending on length of service.

#### **Contributions**

Per CGS 10-183z, contribution requirements of active employees and the State are amended and certified by the Board and appropriated by the General Assembly. The contributions are actuarially determined as an amount that, when combined with employee contributions and investment earnings, is expected to finance the costs of the benefits earned by employees during the year, with any additional amounts to finance any unfunded accrued liability. In accordance with CGS Section 10-183z, the Town does not and is not legally responsible to contribute to the plan as a special funding situation exists that requires the State to contribute 100% of an employer's contributions on-behalf of its participating municipalities at an actuarially determined rate. Active employees are required to contribute 7.0% of their annual earnings to the plan.

## **Administrative Expenses**

Administrative costs of the plan are funded by the State.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

## Connecticut State Teachers' Retirement System (Continued)

#### **Basis of Presentation**

The collective net pension liability, deferred outflows and inflows of resources, and pension expense for the TRS has been measured as of June 30, 2018 based on an actuarial valuation performed as of June 30, 2018. Since the Town does not contribute directly to the TRS, the Town does not recognize its proportionate share of these amounts in its financial statements. The information determined as of the June 30, 2018 measurement date for the TRS has been utilized by the Town for reporting on-behalf revenues, expenditures and expenses for the year ended June 30, 2019 and for reporting the proportionate share of the collective net pension liability that is attributed to the Town as of June 30, 2019.

## **Allocation Methodology**

The schedule of employer allocations for the TRS was calculated based upon the fiscal year 2018 expected contribution effort for each participating employer. The employer allocations were then applied to the net pension liability and pension expense to determine the amount applicable to each employer. For fiscal year 2018, the Town's expected contribution effort for allocation purposes totaled \$4,985,997 or 0.39% of the total expected contribution effort. The Town has recognized this amount as an on-behalf payment into the TRS as intergovernmental revenues and related education expenditures of the General Fund for the year ended June 30, 2019.

The components associated with the collective pension expense and deferred inflows and outflows of resources for the TRS have been determined based on the fiduciary net position as audited by the State of Connecticut Auditors of Public Accounts as part of the State of Connecticut's Comprehensive Annual Financial Report as of and for the year ended June 30, 2018. The portion of the collective pension expense allocated to the Town totaled \$5,789,995.

The total collective net pension liability of participating employers for the TRS was approximately \$13.164 billion as of the June 30, 2018 measurement date. The portion attributed to the Town totaled \$51,589,000 or approximately 0.39% of the total collective net pension liability.

## **Actuarial Assumptions**

The total pension liability was determined by an actuarial valuation as of June 30, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.75%

Salary increases 3.25% - 6.50%, including inflation Investment rate of return 8.00%, net of pension plan investment

expense, including inflation

Administrative expenses \$0 assumption as expenses are paid for

by the General Assembly

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

# **Connecticut State Teachers' Retirement System (Continued)**

## **Actuarial Assumptions (Continued)**

Future cost-of-living increases for teachers who retired prior to September 1, 1992, are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum. For teachers who were members of the Teachers' Retirement System before July 1, 2007, and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%. For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

## **Discount Rate**

The discount rate used to measure the total pension liability was 8.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that the State contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

#### **Long-Term Rate of Return**

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the plan's target asset allocation are summarized in the following table:

|                             |            | Long-term            |
|-----------------------------|------------|----------------------|
|                             | Target     | <b>Expected Real</b> |
| Asset Class                 | Allocation | Rate of Return       |
| Large Cap U.S. Equities     | 21.0%      | 5.8%                 |
| Developed Non-U.S. Equities | 18.0%      | 6.6%                 |
| Emerging Markets (Non-U.S.) | 9.0%       | 8.3%                 |
| Real Estate                 | 7.0%       | 5.1%                 |
| Private Equity              | 11.0%      | 7.6%                 |
| Alternative Investments     | 8.0%       | 4.1%                 |
| Core Fixed Income           | 7.0%       | 1.3%                 |
| High Yield Bonds            | 5.0%       | 3.9%                 |
| Emerging Market Bonds       | 5.0%       | 3.7%                 |
| Inflation Linked Bond Fund  | 3.0%       | 1.0%                 |
| Cash                        | 6.0%       | 0.4%                 |
|                             | 100.0%     |                      |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# **NOTE 11 - EMPLOYEE RETIREMENT PLANS (Continued)**

## Connecticut State Teachers' Retirement System (Continued)

## **Proportionate Share of the Collective Net Pension Liability**

The following presents the proportionate share of the net pension liability attributed to the Town as of the June 30, 2018 measurement date, calculated using a discount rate of 8.00%, as well as what the proportionate share of the net pension liability attributed to the Town would be if it were calculated using a discount rate that is 1-percentage point lower (7.00%) or 1-percentage-point higher (9.00%) than the current rate:

|  | Current |            |    |             |    |            |
|--|---------|------------|----|-------------|----|------------|
|  | 1       | % Decrease | Di | scount Rate | 1  | % Increase |
| Proportionate share of the net           |         |            |    |             |    |            |
| pension liability attributed to the Town | \$      | 65,199,000 | \$ | 51,589,000  | \$ | 40,079,000 |

# **NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB)**

## Town and Board of Education Plan

## **Plan Description**

Plan Administration - The Town administers an Other Post-Employment Benefits Plan (the "OPEB Plan"), which is a single-employer defined benefit healthcare plan. The Town's Board of Education provides health insurance benefits for eligible retirees and their spouses through the Town's group insurance plan, which covers both active and retired members. The Town also provides healthcare insurance benefits for eligible retirees and their spouses through a Blue Cross Blue Shield Medicare supplemental policy.

Plan is considered to be part of the Town's financial reporting entity. The OPEB Plan does not issue a publicly available financial report and is not included in the financial statements of another entity.

*Plan membership* - As of July 1, 2017, the date of the most recent actuarial valuation, membership data was as follows:

| Inactive plan members or beneficiaries currently receiving benefits | 31  |
|---|-----|
| Inactive plan members entitled to but not yet receiving benefits    | -   |
| Active members  | 287 |
| Total members   | 318 |

Benefits Provided - The OPEB Plan provides for health insurance benefits for eligible Board of Education retirees and their spouses through the Town's group insurance plan, which covers both active and retired members. The OPEB Plan also provides for healthcare insurance benefits for eligible Town retirees and their spouses through a Blue Cross Blue Shield Medicare supplemental policy. The Town also provides a life insurance policy for eligible retirees through the Town's group life insurance policy, which covers both active and retired members. Benefit provisions are established through negotiations between the Board of Education and the union representing Board of Education employees and are renegotiated each three-year bargaining period.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

## Town and Board of Education Plan (Continued)

## Plan Description (Continued)

Contributions - Contribution requirements of the plan members and the Town are established by and may be amended through negotiations between the Town and the Board of Education and their respective unions. Currently, Town full-time non-union employees and department heads, including public works, who retire at age 65 with 25 years of service with the Town are eligible for the health insurance benefits and those who have 25 years or service and are hired before 7/1/2016 are eligible for life insurance benefits. The Town pays the premium cost for those who chose to participate. Currently, Board of Education Employees who are age 50 with 25 years of service, age 55 with 20 years of service or age 60 with 10 years of service in the Killingly School System are eligible to receive benefits. Those who choose to participate must pay the 100% of the premium cost. The Town primarily finances the plan on a pay-as-you-go basis.

## **Summary of Significant Accounting Policies**

The OPEB Plan is accounted for using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions to the OPEB Plan are recognized when due and the employer has made a formal commitment to provide contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the OPEB Plan.

Investments - Investments are generally reported at fair value, except for investments in external investment pools. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investment income is recognized when earned and gains and losses on sales or exchanges are recognized on the transaction date. Investments in external investment pools, which are permitted to measure their investment holdings at amortized costs, are measured by the OPEB Plan at the net asset value per share as determined by the pools.

Investment policy - The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. It is the practice of the Town to pursue an investment strategy that reduces risk through prudent diversification of the portfolio across a broad selection of distinct asset classes.

Concentrations - The OPEB Plan's investments consist solely of investments in various mutual funds and are therefore not exposed to concentrations of credit risk, as these investments are considered to be diversified by nature.

Rate of return - For the year ended June 30, 2019, the annual money-weighted rate of return on the OPEB Plan's investments, net of pension plan investment expense was 4.21%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

# **Town and Board of Education Plan (Continued)**

# **Net OPEB Liability**

The Town's net OPEB liability was measured as of June 30, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of July 1, 2017. The components of the net OPEB liability of the OPEB Plan as of June 30, 2019, were as follows:

| Total OPEB liability                        | \$<br>8,251,082 |
|---|-----------------|
| Plan fiduciary net position                 | <br>757,671     |
| Net OPEB liability                          | \$<br>7,493,411 |
|   |                 |
| Plan fiduciary net position as a percentage |                 |
| of the total pension liability              | 9.18%           |

The components of the change in the net OPEB liability of the Town's OPEB Plan for the year ended June 30, 2019, were as follows:

|  | Total OPEB Liability |           | Plan Fiduciary<br>Net Position |           | Net OPEB<br>Liability |           |
|--|----------------------|-----------|--------------------------------|-----------|-----------------------|-----------|
| Balance as of June 30, 2018                        | \$                   | 7,553,034 | \$                             | 705,677   | \$                    | 6,847,357 |
| Changes for the year:                              |                      |           |                                |           |                       |           |
| Service cost                                       |                      | 207,891   |                                | -         |                       | 207,891   |
| Interest   |                      | 348,436   |                                | -         |                       | 348,436   |
| Changes of benefit terms                           |                      | -         |                                | -         |                       | -         |
| Differences between expected and actual experience |                      | 22,541    |                                | -         |                       | 22,541    |
| Changes of assumptions                             |                      | 395,316   |                                | -         |                       | 395,316   |
| Contributions - employer                           |                      | -         |                                | 233,001   |                       | (233,001) |
| Contributions - TRB subsidy                        |                      | -         |                                | 53,135    |                       | (53,135)  |
| Net investment income                              |                      | -         |                                | 41,994    |                       | (41,994)  |
| Benefit payments                                   |                      | (276,136) |                                | (276,136) |                       | -         |
| Administrative expense                             |                      | -         |                                | -         |                       | -         |
| Net changes  |                      | 698,048   |                                | 51,994    |                       | 646,054   |
| Balance as of June 30, 2019                        | \$                   | 8,251,082 | \$                             | 757,671   | \$                    | 7,493,411 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

## Town and Board of Education Plan (Continued)

## **Net OPEB Liability (Continued)**

Actuarial Assumptions – The Total OPEB liability measured as of June 30, 2019 was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

| Investment rate of return   | 6.50% |
|-----------------------------|-------|
| Discount rate               | 4.21% |
| Inflation rate              | 2.60% |
| Healthcare cost trend rate: |       |
| Initial                     | 7.00% |
| Ultimate                    | 4.60% |

Mortality rates were based on the RP-2014 Adjusted to 2006 Total Dataset Mortality Table projected to valuation date with Scape MP-2017.

Projections of benefits are based on the substantive plan (the plan as understood by the Town and plan members) and include the types of benefits in force at the valuation date and the pattern of sharing benefit costs between the Town and the plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the Town and plan members in the future. Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets.

The long-term expected rate of returns on OPEB Plan investments were determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB Plan's target asset allocation as of June 30, 2019 are summarized in the following table:

|                                 |            | Long-term            |           |
|---------------------------------|------------|----------------------|-----------|
|                                 | Target     | <b>Expected Real</b> |           |
| Asset Class                     | Allocation | Rate of Return       | Weighting |
| Equity                          | 60.00%     | 4.98%                | 2.99%     |
| Fixed Income                    | 36.00%     | 2.10%                | 0.76%     |
| Other                           | 4.00%      | 5.00%                | 0.20%     |
|                                 |            |                      | 3.95%     |
| Long-term Inflation Expectation |            |                      | 2.60%     |
|                                 |            |                      | 6.55%     |
|                                 |            |                      |           |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

# **Town and Board of Education Plan (Continued)**

# **Net OPEB Liability (Continued)**

Discount rate - The discount rate used to measure the total OPEB liability was 4.21%. The projection of cash flows used to determine the discount rates assumed that plan member contributions will be made at the current contribution rates and that the Town's contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rates. Based on those assumptions, the OPEB Plan's fiduciary net position was not projected to be available to make all projected future benefit payments of current plan members. Therefore, the discount rate was determined using a blended single equivalent discount rate based on the expected long-term rate of return of 6.5% and the 20 year, high quality, tax-exempt municipal bond yield.

Sensitivity of the net OPEB liability to changes in the discount rate - The following presents the Town's net OPEB liability for the OPEB Plan, calculated using the discount rate disclosed above, as well as what the Town's net OPEB liability would be for the OPEB Plan if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|  | Discount Rate |              |              |  |  |
|--|---------------|--------------|--------------|--|--|
|  | 1% Decrease   | Current      | 1% Increase  |  |  |
|  |               |              |              |  |  |
| Net OPEB liability as of June 30, 2019 | \$ 8.749.024  | \$ 7.493.411 | \$ 6.458.695 |  |  |

Sensitivity of the net OPEB liability to changes in the healthcare cost trend rates - The following presents the Town's net OPEB liability for the OPEB Plan, calculated using the discount rate disclosed above, as well as what the Town's net OPEB liability would be for the OPEB Plan if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|  | Healthcare Cost Trend Rates |              |              |  |  |
|--|-----------------------------|--------------|--------------|--|--|
|  | 1% Decrease                 | Current      | 1% Increase  |  |  |
|  |                             |              |              |  |  |
| Net OPEB liability as of June 30, 2019 | \$ 6,222,864                | \$ 7,493,411 | \$ 9,096,365 |  |  |

#### **OPEB Plan Financial Statements**

The following presents the statements of fiduciary net position and the statement of changes in fiduciary net position for the Town's OPEB plan as of and for the year ended June 30, 2019.

|   | OPEB              |         |  |
|---|-------------------|---------|--|
|   | <b>Trust Fund</b> |         |  |
| ASSETS  |                   |         |  |
| Cash and cash equivalents                                       | \$                | 16,957  |  |
| Investments   |                   | 740,714 |  |
| Total assets  |                   | 757,671 |  |
| NET POSITION  Held in trust for other post- employment benefits | \$                | 757,671 |  |

NOTES TO THE FINANCIAL STATEMENTS (Continued) AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

# Town and Board of Education Plan (Continued)

# **OPEB Plan Financial Statements (Continued)**

|                                | OPEB<br>Trust Fund |          |
|--------------------------------|--------------------|----------|
| ADDITIONS                      |                    |          |
| Contributions:                 |                    |          |
| Employer                       | \$                 | 233,001  |
| Other                          |                    | 53,135   |
| Total contributions            |                    | 286,136  |
| Investment earnings:           |                    |          |
| Interest and dividends         |                    | 68,130   |
| Net change in the              |                    |          |
| fair value of investments, net |                    | (26,136) |
| Net investment income          |                    | 41,994   |
| Total additions                |                    | 328,130  |
| DEDUCTIONS                     |                    |          |
| Benefit payments               |                    | 276,136  |
| Administrative expenses        |                    | -        |
| Total deductions               |                    | 276,136  |
| Change in net position         |                    | 51,994   |
| Net position - beginning       |                    | 705,677  |
| Net position - ending          | \$                 | 757,671  |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

## **Town and Board of Education Plan (Continued)**

# **OPEB Expense and Deferred Outflows and Inflows of Resources**

For the year ended June 30, 2019, the Town recognized OPEB expense of \$495,735. As of June 30, 2019, the Town reported deferred outflows and inflows of resources related to OPEB from the following sources:

|  | Deferi       | red Outflows | Defe         | rred Inflows |     |          |
|--|--------------|--------------|--------------|--------------|-----|----------|
|  | of Resources |              | of Resources |              | Net |          |
| Differences between expected and actual experience | \$           | 390,028      | \$           | -            | \$  | 390,028  |
| Changes of assumptions                             |              | 367,477      |              | (340,928)    |     | 26,549   |
| Net difference between projected and actual        |              |              |              |              |     |          |
| earnings on OPEB plan investments                  |              |              |              | (22,043)     |     | (22,043) |
| Total  | \$           | 757,505      | \$           | (362,971)    | \$  | 394,534  |

Amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized as a component of OPEB expense as follows:

| Year ended June 30, |               |
|---------------------|---------------|
| 2020                | \$<br>25,019  |
| 2021                | 25,019        |
| 2022                | 25,020        |
| 2023                | 29,831        |
| 2024                | 31,733        |
| Thereafter          | 257,912       |
|                     | \$<br>394,534 |

# **Connecticut State Teachers' Retirement System**

## **Plan Description**

The faculty and professional personnel of the Town's Board of Education participates in the State of Connecticut's Teachers' Retirement System ("TRS"), which is a cost sharing multiple-employer defined benefit pension plan that provides retirement, disability, survivorship and health insurance benefits to plan members and their beneficiaries. The TRS is governed by Connecticut General Statue ("CGS") *Title 10, Chapter 167a* and is administered by the Connecticut State Teachers' Retirement Board (the "Board"). The OPEB trust fund is included in the TRS, and the TRS is included in the State of Connecticut audit as a pension trust fund. These reports can be obtained from the Connecticut Office of the State Comptroller.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

### Connecticut State Teachers' Retirement System (Continued)

### **Benefit Provisions**

The Plan covers retired teachers and administrators of public schools in the State who are receiving benefits from the Plan. The Plan provides healthcare insurance benefits to eligible retirees and their spouses. Any member that is currently receiving a retirement or disability benefit through the Plan is eligible to participate in the healthcare portion of the Plan. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the TRB Sponsored Medicare Supplemental Plans provide coverage for those participating in Medicare, but not receiving Subsidized Local School District Coverage.

Any member that is not currently participating in Medicare Parts A & B is eligible to continue health care coverage with their former employer. A subsidy of up to \$110 per month for a retired member plus an additional \$110 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, any remaining portion is used to offset the district's cost. The subsidy amount is set by statute, and has not increased since July of 1996. A subsidy amount of \$220 per month may be paid for a retired member, spouse or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost, and contributes at least \$220 per month towards coverage under a local school district plan.

Any member that is currently participating in Medicare Parts A & B is eligible to either continue health care coverage with their former employer, if offered, or enroll in the plan sponsored by the System. If they elect to remain in the plan with their former employer, the same subsidies as above will be paid to offset the cost of coverage.

If a member participating in Medicare Parts A & B so elects, they may enroll in one of the CTRB Sponsored Medicare Supplemental Plans. Active members, retirees, and the State pay equally toward the cost of the basic coverage (medical and prescription drug benefits).

Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

### **Contributions**

Per CGS 10-183z, which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are amended and certified by the TRB and appropriated by the General Assembly. The State pays for one third of plan costs through and annual appropriation in the General Fund. School district employers are not required to make contributions to the Plan.

The cost of providing plan benefits is financed on a pay-as-you-go basis as follows: active teachers' pay for one third of the Plan costs through a contribution of 1.25% of their pensionable salaries, and retired teachers pay for one third of the Plan costs through monthly premiums, which helps reduce the cost of health insurance for eligible retired members and dependents.

Contributions remitted by the State are recognized when legally due, based upon statutory requirements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

### Connecticut State Teachers' Retirement System (Continued)

### **Administrative Expenses**

Administrative costs of the Plan are to be paid by the General Assembly per Section 10-183r of the Connecticut General Statutes.

### **Basis of Presentation**

The collective net OPEB liability, deferred outflows and inflows of resources, and OPEB expense for the TRS has been measured as of June 30, 2018 based on an actuarial valuation performed as of June 30, 2018. Since the Town does not contribute directly to the TRS, the Town does not recognize its proportionate share of these amounts in its financial statements. The information determined as of the June 30, 2018 measurement date for the TRS has been utilized by the Town for reporting on-behalf revenues, expenditures and expenses for the year ended June 30, 2019 and for reporting the proportionate share of the collective net OPEB liability that is attributed to the Town as of June 30, 2019.

The components associated with the OPEB expense and deferred inflows and outflows of resources have been determined using the unrecognized portions of each year's experience and assumption changes for the year ended June 30, 2018.

### **Allocation Methodology**

The schedule of allocations have been prepared to provide the total amount of employer contributions from the State and the proportionate share percentages that have been determined based on these contributions. Based on these percentages the proportionate share amounts of the net OPEB liability associated with each participating employer and the employer OPEB expense and revenue for State support for each participating employer for the year ending June 30, 2018.

For fiscal year 2018, the Town's expected contribution effort for allocation purposes totaled \$138,335 or 0.39% of the total expected contribution effort. The Town has recognized this amount as an on-behalf payment into the TRS as intergovernmental revenues and related education expenditures of the General Fund for the year ended June 30, 2019.

The components associated with the collective OPEB expense and deferred inflows and outflows of resources for the TRS have been determined based on the fiduciary net position as audited by the State of Connecticut Auditors of Public Accounts as part of the State of Connecticut's Comprehensive Annual Financial Report as of and for the year ended June 30, 2018. The portion of the collective negative OPEB expense allocated to the Town totaled \$(3,425,981).

The total collective net OPEB liability of participating employers for the TRS was approximately \$2.632 billion as of the June 30, 2018 measurement date. The portion attributed to the Town totaled \$10,313,000 or approximately 0.39% of the total collective net OPEB liability.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

## NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

### Connecticut State Teachers' Retirement System (Continued)

### **Actuarial Assumptions**

The total OPEB liability was determined by an actuarial valuation as of June 30, 2018 using the following actuarial assumptions, applied to all periods included in the measurement:

| Inflation                           | 2.75%                              |
|-------------------------------------|------------------------------------|
| Real Wage Growth                    | 0.50%                              |
| Wage Inflation                      | 3.25%                              |
| Salary increases                    | 3.25% - 6.50%, including inflation |
| Long-term investment rate of return | 3.00%, net of OPEB plan investment |
|                                     | expense, including inflation       |

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale.

### **Long-Term Rate of Return**

The long-term expected rate of return on plan assets is reviewed as part of the actuarial valuation process. Several factors are considered in evaluation the long-term rate of return assumption, including the Plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) for each major asset class.

The long-term expected rate of return was determined by weighing the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

|                                    |            | Expected 10-Year      |
|------------------------------------|------------|-----------------------|
|                                    | Target     | <b>Geometric Real</b> |
| Asset Class                        | Allocation | Rate of Return        |
| U.S. Treasuries (Cash Equivalents) | 100.0%     | 0.27%                 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### NOTE 12 - OTHER POST-EMPLOYMENT BENEFITS (OPEB) (Continued)

### **Connecticut State Teachers' Retirement System (Continued)**

### **Discount Rate**

The discount rate used to measure the total OPEB liability was 3.87%. The projection of cash flows used to determine the discount rate was performed in accordance with the applicable standards. The projection's basis was an actuarial valuation performed as of June 30, 2018.

In addition to the actuarial methods and assumptions of the June 30, 2018 actuarial valuation, the following actuarial methods and assumptions were used in the projection of cash flows:

- Total payroll for the initial projection year consists of the payroll of the active membership present on the valuation date. In subsequent projection years, total payroll was assumed to increase annual at a rate of 3.25%.
- o Employee contributions were assumed to be made at the current member contribution rate.
- Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- No future employer contributions were assumed to be made.

Based on those assumptions, the Plan's fiduciary net position was projected to be depleted in 2019 and, as a result, the Municipal Bond Index Rate was used in the determination of the single equivalent rate.

### **Proportionate Share of the Collective Net Pension Liability**

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate - The following presents the proportionate share of the collective net OPEB liability attributed to the Town as of the June 30, 2018 measurement date, calculated using a discount rate of 3.87%, as well as what the proportionate share of the net OPEB liability attributed to the Town would be if it were calculated using a discount rate that is 1-percentage point lower (2.87%) or 1-percentage-point higher (4.87%) than the current rate:

|                                       | Current       |               |              |  |  |  |  |  |
|---------------------------------------|---------------|---------------|--------------|--|--|--|--|--|
|                                       | 1% Decrease   | Discount Rate | 1% Increase  |  |  |  |  |  |
| Proportionate share of the net        |               |               |              |  |  |  |  |  |
| OPEB liability attributed to the Town | \$ 12,246,000 | \$ 10,313,000 | \$ 8,770,000 |  |  |  |  |  |

Sensitivity of the Net OPEB liability to Changes in the Healthcare Cost Trend Rates - The following presents the proportionate share of the collective net OPEB liability attributed to the Town as of the June 30, 2018 measurement date, calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

|                                       | 1% Decrease in Trend Rates | Current Trend Rates | 1% Increase in Trend Rates |
|---------------------------------------|----------------------------|---------------------|----------------------------|
| Proportionate share of the net        |                            |                     |                            |
| OPEB liability attributed to the Town | \$ 8,643,000               | \$ 10,313,000       | \$ 12,530,000              |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### **NOTE 13 - RISK MANAGEMENT**

The Town is exposed to various risks of loss related to torts, thefts of, damage to, or destruction of assets; errors or omissions; injuries to employees or acts of God. The Town purchases commercial insurance for all risks of loss except health coverage. During 2018, deductibles paid by the Town were insignificant. Neither the Town nor its insurers have settled any claims which exceeded the Town's insurance coverage during the past three years.

The Town is a member of the Connecticut Interlocal Risk Management Agency (CIRMA), an unincorporated association of Connecticut local public agencies that was formed in 1980 by the Connecticut Conference of Municipalities for the purpose of establishing and administering an interlocal risk management program.

### Workers' Compensation Pool

The Town is a member of CIRMA's Workers' Compensation Pool, a risk-sharing pool. The Workers' Compensation Pool provides statutory benefits pursuant to the provisions of the Connecticut Workers' Compensation Act. The coverage is subject to an incurred loss retrospective rating plan, and losses incurred in the coverage period will be evaluated at 18, 30 and 42 months after the effective date of coverage. The premium is subject to payroll audit at the close of the coverage period. CIRMA's Workers' Compensation Pool retains \$1,000,000 per occurrence.

### Liability-Automobile-Property Pool

The Town is a member of CIRMA's Liability-Automobile-Property Pool, a risk-sharing pool. The Liability-Automobile-Property Pool provides general liability, automobile liability, employee benefit liability, law enforcement liability, public officials and property coverage. The premium is subject to these coverages, and claims and expense payments falling within the deductible amounts are the responsibility of the Town. CIRMA's Liability-Automobile-Property Pool retains \$1,000,000 per occurrence for each line of liability coverage.

### **Health Insurance Fund**

The Health Insurance Fund, an internal service fund, was established to account for and finance employee medical benefits claims for eligible employees of both the Town and the Board of Education. The Town retains the risk of loss under the plan.

A third party processes the claims filed under the self-insured health plan, for which the General Fund is charged an administrative fee. The General Fund also pays for a stop-loss policy for individual claims exceeding \$125,000 for the plan.

The Town establishes claims liabilities based on estimates of claims that have been incurred but not reported at June 30, 2019. Claims liabilities are recorded if information prior to the issuance of the financial statements indicates that it is possible that a liability has been incurred at the date of the financial statements and the amount of possible loss can be reasonably estimated. The amount of the claims accrual is based on the ultimate costs of settling the claims, which include past experience data, inflation and other future economic and societal factors and incremental claim adjustment expenses, net of estimated subrogation recoveries. The claims accrual does not include other allocated or unallocated claims adjustment expenses.

A summary of claims activity for the last three years is as follows:

| Year           | Clair             | ns Payable, | Clair        | ns and Changes |                   | Claims Payable |           |  |  |  |
|----------------|-------------------|-------------|--------------|----------------|-------------------|----------------|-----------|--|--|--|
| Ended June 30, | Beginning of Year |             | in Estimates |                | Claims Paid       | En             | d of Year |  |  |  |
| 2017           | \$                | 529,669     | \$           | 7,538,812      | \$<br>(7,446,777) | \$             | 621,704   |  |  |  |
| 2018           |                   | 621,704     |              | 6,599,717      | (6,507,068)       |                | 714,353   |  |  |  |
| 2019           |                   | 714,353     |              | 7,496,495      | (7,439,695)       |                | 771,153   |  |  |  |

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### **NOTE 14 - COMMITMENTS AND CONTINGENCIES**

### Federal Awards and State Financial Assistance

The Town has received federal awards and state financial assistance for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, management believes such disallowances, if any, will not be material. The Town may be subject to arbitrage rebate penalties to the federal government relating to various bond and note issuances. Town management believes such penalties, if any, would not materially affect the financial position of the Town.

#### **Encumbrances**

Encumbrance accounting is employed as an extension of formal budgetary integration for the General Fund. Encumbrances are recognized as a valid and proper charge against a General Fund budget appropriation in the year in which a purchase order, contract, or other commitment is issued. Open encumbrances as of June 30, 2019 are included in assigned fund balance.

### **Legal and Other**

There are several lawsuits pending against the Town. The outcome and eventual liability to the Town, if any, in these cases is not known at this time. The Town's management, based upon consultation with legal counsel, estimates that potential claims against the Town, not covered by insurance, resulting from such litigation would not materially affect the financial position of the Town.

The Town may be subject to rebate penalties to the federal government relating to various bond issues. The Town expects such amounts, if any, to be immaterial.

### **Capital Projects and Related Commitments**

The Town has total project authorizations totaling approximately \$50.9 million as of June 30, 2019. The remaining balance of those authorizations totaled approximately \$28.2 million as of June 30, 2019. Outstanding commitments on construction contracts totaled approximately \$17.7 million as of June 30, 2019.

### **Deficit Fund Balances**

The Capital Improvements Fund has a deficit fund balance of \$6,426,708 as of June 30, 2019. The deficit is expected to be eliminated by future bond issuance, appropriations, and/or transfers from the General Fund.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### **NOTE 14 - COMMITMENTS AND CONTINGENCIES (Continued)**

### **Fund Balances**

|                                    | General<br>Fund | Capital<br>Improvements<br>Fund | Sewer<br>Operating<br>Fund | Capital<br>Nonrecurring<br>Fund | Nonmajor<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|------------------------------------|-----------------|---------------------------------|----------------------------|---------------------------------|-----------------------------------|--------------------------------|
| Nonspendable:                      |                 |                                 |                            |                                 |                                   |                                |
| Inventories and prepaids           | \$ 44,185       | \$ -                            | \$ -                       | \$ -                            | \$ 30,287                         | \$ 74,472                      |
| Permanent funds principal          |                 |                                 |                            |                                 | 119,649                           | 119,649                        |
|                                    | 44,185          |                                 |                            |                                 | 149,936                           | 194,121                        |
| Restricted for:                    |                 |                                 |                            |                                 |                                   |                                |
| Grant programs                     | -               | -                               | -                          | -                               | 230,339                           | 230,339                        |
| Special reserves - external        |                 |                                 |                            |                                 | 424,660                           | 424,660                        |
|                                    |                 |                                 |                            |                                 | 654,999                           | 654,999                        |
| Committed to:                      |                 |                                 |                            |                                 |                                   |                                |
| General government                 | 150,433         | -                               | -                          | -                               | 97,299                            | 247,732                        |
| Public safety                      | 31,262          | -                               | -                          | -                               | 5,167                             | 36,429                         |
| Economic and community development | 307,108         | -                               | -                          | -                               | -                                 | 307,108                        |
| Recreation and leisure             | 5,862           | -                               | -                          | -                               | 93,657                            | 99,519                         |
| Education                          | -               | -                               | -                          | -                               | 882,518                           | 882,518                        |
| Capital purposes                   | 79,689          | -                               | -                          | 4,800,236                       | 1,574,260                         | 6,454,185                      |
| Food service program               | -               | -                               | -                          | -                               | 501,877                           | 501,877                        |
| Sewers                             | 50,000          |                                 | 3,130,735                  |                                 | 256,925                           | 3,437,660                      |
|                                    | 624,354         |                                 | 3,130,735                  | 4,800,236                       | 3,411,703                         | 11,967,028                     |
| Assigned to:                       |                 |                                 |                            |                                 |                                   |                                |
| General government                 | 1,526,857       | -                               | -                          | -                               | -                                 | 1,526,857                      |
| Education                          | 1,042,765       | -                               | -                          | -                               | -                                 | 1,042,765                      |
| Public safety                      | 137,872         | -                               | -                          | -                               | -                                 | 137,872                        |
| Public works                       | 136,676         | -                               | -                          | -                               | -                                 | 136,676                        |
| Compensated absences               | 124,691         | -                               | -                          | -                               | -                                 | 124,691                        |
| Other post-employment benefits     | 176,811         | -                               | -                          | -                               | -                                 | 176,811                        |
| Cell tower                         | 258,762         | -                               | -                          | -                               | -                                 | 258,762                        |
| Sewer extension                    | 38,793          | -                               | -                          | -                               | -                                 | 38,793                         |
| Landfill post-closure              | 119             | -                               | -                          | -                               | -                                 | 119                            |
| Education reserve                  | 283,570         | -                               | -                          | -                               | -                                 | 283,570                        |
| Capital purposes                   | -               | 1,355,712                       | -                          | -                               | -                                 | 1,355,712                      |
| Subsequent year's budget           | 300,000         |                                 |                            |                                 |                                   | 300,000                        |
|                                    | 4,026,916       | 1,355,712                       |                            |                                 |                                   | 5,382,628                      |
| Unassigned                         | 10,365,580      | (7,782,420)                     | <u>-</u>                   |                                 |                                   | 2,583,160                      |
|                                    | \$ 15,061,035   | \$ (6,426,708)                  | \$ 3,130,735               | \$ 4,800,236                    | \$ 4,216,638                      | \$ 20,781,936                  |

### NOTE 15 - IMPACT OF NEW ACCOUNTING STANDARDS NOT YET EFFECTIVE

In January 2017, the GASB issued Statement No. 84, Fiduciary Activities. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The requirements of this statement are effective for the Town's reporting period beginning July 1, 2019. The Town is currently evaluating the potential impact of adopting this Statement on its financial statements.

NOTES TO THE FINANCIAL STATEMENTS (Continued)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### NOTE 15 - IMPACT OF NEW ACCOUNTING STANDARDS NOT YET EFFECTIVE (Continued)

In June 2017, the GASB issued Statement No. 87, Leases. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The requirements of this statement are effective for the Town's reporting period beginning July 1, 2020. The Town is currently evaluating the potential impact of adopting this Statement on its financial statements.

In June 2018, the GASB issued Statement No. 89, Accounting for Interest Cost Incurred before the End of a Construction Period. The objective of this Statement are (a) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (b) to simplify accounting for interest cost incurred before the end of a construction period. The requirements of this Statement should be applied prospectively and are effective for the Town's reporting period beginning July 1, 2020. The Town does not expect this statement to have a material effect on its financial statements.

In August 2018, the GASB issued Statement No. 90, *Majority Equity Interests - An Amendment of GASB Statements No. 14 and No. 61*, The objectives of this statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. The requirements of this statement are effective for the Town's reporting period beginning July 1, 2019. The Town does not expect this statement to have a material effect on its financial statements.

In May 2019, the GASB issued Statement No. 91, *Conduit Debt Obligations*. The objectives of this statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures. The requirements of this statement are effective for the Town's reporting period beginning July 1, 2021. The Town does not expect this statement to have a material effect on its financial statements.

# REQUIRED SUPPLEMENTARY INFORMATION

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) FOR THE YEAR ENDED JUNE 30, 2019

|  | Budgeted Amounts |                |    |             |    |             | Variance With<br>Final Budget |             |  |
|--|------------------|----------------|----|-------------|----|-------------|-------------------------------|-------------|--|
|  |                  | Original Final |    |             |    | Actual      | Over (Under)                  |             |  |
| REVENUES                                 |                  | _              |    |             |    | _           |                               |             |  |
| Property taxes                           | \$               | 35,358,513     | \$ | 35,358,513  | \$ | 35,215,244  | \$                            | (143,269)   |  |
| Intergovernmental                        |                  | 16,873,112     |    | 16,873,112  |    | 17,112,649  |                               | 239,537     |  |
| Licenses, permits and fees               |                  | 257,500        |    | 257,500     |    | 373,255     |                               | 115,755     |  |
| Charges for services                     |                  | 3,288,683      |    | 3,288,683   |    | 3,216,274   |                               | (72,409)    |  |
| Use of money and property                |                  | 235,630        |    | 235,630     |    | 492,818     |                               | 257,188     |  |
| Miscellaneous                            |                  | 287,334        |    | 287,334     |    | 436,695     |                               | 149,361     |  |
| Surplus/unexpended balances              |                  | 56,300,772     |    | 56,300,772  |    | 56,846,935  |                               | 546,163     |  |
| EXPENDITURES                             |                  |                |    |             |    |             |                               |             |  |
| Current:                                 |                  |                |    |             |    |             |                               |             |  |
| General government                       |                  | 2,007,307      |    | 2,059,102   |    | 1,978,628   |                               | (80,474)    |  |
| Public works                             |                  | 2,618,225      |    | 2,620,625   |    | 2,457,937   |                               | (162,688)   |  |
| Recreation and leisure                   |                  | 1,409,861      |    | 1,420,051   |    | 1,326,318   |                               | (93,733)    |  |
| Public safety                            |                  | 1,095,967      |    | 1,095,967   |    | 1,069,761   |                               | (26,206)    |  |
| Community development and human services |                  | 563,964        |    | 578,387     |    | 578,384     |                               | (3)         |  |
| Education                                |                  | 43,684,951     |    | 43,684,951  |    | 42,919,676  |                               | (765,275)   |  |
| Miscellaneous                            |                  | 2,549,918      |    | 2,396,110   |    | 2,150,507   |                               | (245,603)   |  |
| Debt service:                            |                  |                |    |             |    |             |                               |             |  |
| Principal payments                       |                  | 2,402,751      |    | 2,369,548   |    | 2,352,909   |                               | (16,639)    |  |
| Interest and fiscal charges              |                  | 941,722        |    | 974,925     |    | 974,925     |                               | -           |  |
| Debt issuance costs                      |                  | 30,000         |    | 30,000      |    | 1,625       |                               | (28,375)    |  |
| Total expenditures                       |                  | 57,304,666     |    | 57,229,666  |    | 55,810,670  |                               | (1,418,996) |  |
| Excess of revenues over expenditures     |                  | (1,003,894)    |    | (928,894)   |    | 1,036,265   |                               | 1,965,159   |  |
| OTHER FINANCING SOURCES (USES)           |                  |                |    |             |    |             |                               |             |  |
| Appropriation from fund balance          |                  | 600,000        |    | 893,622     |    | -           |                               | (893,622)   |  |
| Transfers in                             |                  | 1,839,772      |    | 1,839,772   |    | 1,829,636   |                               | (10,136)    |  |
| Transfers out                            |                  | (1,435,878)    |    | (1,804,500) |    | (1,729,500) |                               | 75,000      |  |
| Total other financing sources (uses)     |                  | 1,003,894      |    | 928,894     |    | 100,136     |                               | (828,758)   |  |
| Net change in fund balance               | \$               |                | \$ | _           | \$ | 1,136,401   | \$                            | 1,136,401   |  |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - SEWER OPERATING FUND (UNAUDITED) FOR THE YEAR ENDED JUNE 30, 2019

|                                      | Budgeted        | l Amo | unts      |    |           | Variance With<br>Final Budget |              |  |  |
|--------------------------------------|-----------------|-------|-----------|----|-----------|-------------------------------|--------------|--|--|
|                                      | Original        |       | Final     |    | Actual    |                               | Over (Under) |  |  |
| REVENUES                             |                 |       |           |    |           |                               |              |  |  |
| Sewer use - current                  | \$<br>4,090,387 | \$    | 4,090,387 | \$ | 3,954,006 | \$                            | (136,381)    |  |  |
| Sewer use interest                   | 40,000          |       | 40,000    |    | 109,236   |                               | 69,236       |  |  |
| Investment income                    | 10,328          |       | 10,328    |    | 26,667    |                               | 16,339       |  |  |
| Other                                | <br>-           |       |           |    | 8,741     |                               | 8,741        |  |  |
| Total revenues                       | 4,140,715       |       | 4,140,715 |    | 4,098,650 |                               | (42,065)     |  |  |
| EXPENDITURES                         |                 |       |           |    |           |                               |              |  |  |
| Contractual services                 | 4,075,197       |       | 4,075,197 |    | 3,909,988 |                               | (165,209)    |  |  |
| Materials and supplies               | 250             |       | 250       |    | 188       | (62)                          |              |  |  |
| Total expenditures                   | 4,075,447       |       | 4,075,447 |    | 3,910,176 |                               | (165,271)    |  |  |
| Excess of revenues                   |                 |       |           |    |           |                               |              |  |  |
| over expenditures                    | 65,268          |       | 65,268    |    | 188,474   |                               | 123,206      |  |  |
| OTHER FINANCING SOURCES (USES)       |                 |       |           |    |           |                               |              |  |  |
| Approriation of fund balance         |                 |       |           |    |           |                               |              |  |  |
| Transfers out:                       | 233,512         |       | 233,512   |    | -         |                               | (233,512)    |  |  |
| Capital Projects Fund                | (200,000)       |       | (200,000) |    | (200,000) |                               | -            |  |  |
| Capital and Nonrecurring Fund        | (98,780)        |       | (98,780)  |    | (98,780)  |                               | -            |  |  |
| General Fund                         | -               |       | -         |    | (41,749)  |                               | (41,749)     |  |  |
| Total other financing sources (uses) | (65,268)        |       | (65,268)  |    | (340,529) | (275,261)                     |              |  |  |
| Net change in fund balance           | \$<br>-         | \$    | -         | \$ | (152,055) | \$                            | (152,055)    |  |  |

## SCHEDULE OF CHANGES IN NET PENSION ASSET TOWN GENERAL PENSION PLAN (UNAUDITED) LAST SIX FISCAL YEARS

|   | 2019         | 2018         | 2017         | 2016         | 2015         | 2014         |
|---|--------------|--------------|--------------|--------------|--------------|--------------|
| Total pension liability                                     |              |              |              |              |              |              |
| Service cost  | \$ 207,885   | \$ 177,335   | \$ 156,852   | \$ 151,064   | \$ 141,320   | \$ 135,885   |
| Interest  | 411,274      | 407,887      | 389,320      | 379,873      | 383,339      | 371,582      |
| Change in benefit terms                                     | -            | -            | 86,649       | -            | -            | -            |
| Differences between expected and actual experience          | 21,367       | (137,777)    | (192,012)    | (18,660)     | (232,264)    | -            |
| Changes of assumptions                                      | 129,499      | (41,312)     | 172,613      | -            | 19,712       | -            |
| Benefit payments, including refunds                         | (395,706)    | (381,162)    | (356,557)    | (408,800)    | (335,201)    | (354,345)    |
| Net change in total pension liability                       | 374,319      | 24,971       | 256,865      | 103,477      | (23,094)     | 153,122      |
| Total pension liability - beginning                         | 5,861,951    | 5,836,980    | 5,580,115    | 5,476,638    | 5,499,732    | 5,346,610    |
| Total pension liability - ending                            | 6,236,270    | 5,861,951    | 5,836,980    | 5,580,115    | 5,476,638    | 5,499,732    |
|   |              |              |              |              |              |              |
| Plan fiduciary net position                                 |              |              |              |              |              |              |
| Contributions - employer                                    | 163,531      | 142,943      | 130,480      | 122,206      | 161,874      | 157,123      |
| Contributions - members                                     | 139,392      | 115,945      | 103,887      | 89,141       | 70,131       | 73,359       |
| Net investment income                                       | 315,009      | 456,239      | 638,680      | 41,604       | 251,939      | 831,581      |
| Benefit payments, including refunds                         | (395,706)    | (381,162)    | (356,557)    | (408,800)    | (335,201)    | (354,345)    |
| Administrative expense                                      | (15,343)     | (58,596)     | (58,614)     | (51,870)     | (59,335)     | (52,818)     |
| Net change in plan fiduciary net position                   | 206,883      | 275,369      | 457,876      | (207,719)    | 89,408       | 654,900      |
| Plan fiduciary net position - beginning                     | 6,375,616    | 6,100,247    | 5,642,371    | 5,850,090    | 5,760,682    | 5,105,782    |
| Plan fiduciary net position - ending                        | 6,582,499    | 6,375,616    | 6,100,247    | 5,642,371    | 5,850,090    | 5,760,682    |
| Town's net pension asset                                    | \$ (346,229) | \$ (513,665) | \$ (263,267) | \$ (62,256)  | \$ (373,452) | \$ (260,950) |
| Plan fiduciary net position as a percentage                 |              |              |              |              |              |              |
| of total pension liability                                  | 105.55%      | 108.76%      | 104.51%      | 101.12%      | 106.82%      | 104.74%      |
| Covered payroll   | \$ 3,210,419 | \$ 2,810,987 | \$ 2,459,376 | \$ 2,267,863 | \$ 2,267,863 | \$ 2,160,000 |
| Town's net pension asset as a percentage of covered payroll | -10.78%      | -18.27%      | -10.70%      | -2.75%       | -16.46%      | -12.08%      |

# SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS TOWN GENERAL PENSION PLAN (UNAUDITED) LAST SIX FISCAL YEARS

|  |    | 2019      | 2018 2017 |           | 2016            |    | 2015      |    | <br>2014  |                 |
|--|----|-----------|-----------|-----------|-----------------|----|-----------|----|-----------|-----------------|
| Actuarially determined contribution                                  | \$ | 163,531   | \$        | 142,943   | \$<br>130,480   | \$ | 122,206   | \$ | 161,874   | \$<br>157,123   |
| Contributions in relation to the actuarially determined contribution |    | 163,531   |           | 142,943   | 130,480         |    | 122,206   |    | 161,874   | <br>157,123     |
| Contribution deficiency (excess)                                     | \$ | -         | \$        | -         | \$<br>-         | \$ | -         | \$ | -         | \$<br>-         |
| Covered payroll  | \$ | 3,210,419 | \$        | 2,810,987 | \$<br>2,459,376 | \$ | 2,267,863 | \$ | 2,268,575 | \$<br>2,160,000 |
| Contributions as a percentage of covered payrol                      | l  | 5.09%     |           | 5.09%     | 5.31%           |    | 5.39%     |    | 7.14%     | 7.27%           |
| Annual money-weighted rate of return, net of investment expense      |    | 5.04%     |           | 7.63%     | 11.62%          |    | 0.73%     |    | 4.49%     | 16.74%          |

# SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY CONNECTICUT STATE TEACHERS' RETIREMENT SYSTEM (UNAUDITED) LAST FIVE FISCAL YEARS

### (Rounded to the Nearest Thousand)

|  | 2019    |                  | 2018   |                    | 2017  |                        | 2016  |                      | 2015  |          |
|--|---------|------------------|--------|--------------------|-------|------------------------|-------|----------------------|-------|----------|
| Proportion of the net pension liability attributed to the Town                                 |         | 0.392%           |        | 0.386%             |       | 0.386%                 |       | 0.407%               |       | 0.407%   |
| Town's proportionate share of the net pension liability  | \$      | -                | \$     | -                  | \$    | -                      | \$    | -                    | \$    | -        |
| State's proportionate share of the net pension<br>liability associated with the Town<br>Total  |         | 89,000<br>89,000 |        | 065,000<br>065,000 |       | 1,929,000<br>1,929,000 |       | ,695,000<br>,695,000 |       | ,312,000 |
| Town's covered payroll   | \$ 16,3 | 08,000           | \$ 16, | 102,000            | \$ 15 | 5,396,000              | \$ 15 | ,862,000             | \$ 15 | ,812,000 |
| Town's proportionate share of the net pension liability as a percentage of its covered payroll |         | 0.0%             |        | 0.0%               |       | 0.0%                   |       | 0.0%                 |       | 0.0%     |
| Plan fiduciary net position as a percentage of the total pension liability                     |         | 57.69%           |        | 55.93%             |       | 52.26%                 |       | 59.50%               |       | 61.51%   |

# SCHEDULE OF CHANGES IN NET OPEB LIABILITY

# OTHER POST-EMPLOYMENT BENEFITS PROGRAMS (UNAUDITED) LAST THREE FISCAL YEARS

|   | 2019          | 2018          | 2017               |
|---|---------------|---------------|--------------------|
| Total OPEB liability  |               |               |                    |
| Service cost  | \$ 207,891    | \$ 116,706    | \$ 130,479         |
| Interest  | 348,436       | 301,922       | 273,107            |
| Changes in benefit terms  | -             | 314,651       | -                  |
| Differences between expected and actual experience                    | 22,541        | 429,578       | (75,925)           |
| Changes of assumptions  | 395,316       | (396,818)     | (545 <i>,</i> 846) |
| Benefit payments, including refunds                                   | (276,136)     | (41,803)      | (93,469)           |
| Net change in total OPEB liability                                    | 698,048       | 724,236       | (311,654)          |
| Total OPEB liability - beginning                                      | 7,553,034     | 6,828,798     | 7,140,452          |
| Total OPEB liability - ending   | 8,251,082     | 7,553,034     | 6,828,798          |
|   |               |               |                    |
| Plan fiduciary net position   |               |               |                    |
| Contributions - employer  | 233,001       | (2,481)       | 57,031             |
| Contributions - TRB subsidy   | 53,135        | 54,284        | 53,177             |
| Net investment income   | 41,994        | 52,347        | 73,544             |
| Benefit payments, including refunds                                   | (276,136)     | (41,803)      | (93,469)           |
| Administrative expense  |               | (1,500)       |                    |
| Net change in plan fiduciary net position                             | 51,994        | 60,847        | 90,283             |
| Plan fiduciary net position - beginning                               | 705,677       | 644,830       | 554,547            |
| Plan fiduciary net position - ending                                  | 757,671       | 705,677       | 644,830            |
| Town's net OPEB liability   | \$ 7,493,411  | \$ 6,847,357  | \$ 6,183,968       |
| Plan fiduciary net position as a percentage                           |               |               |                    |
| of total OPEB liability   | 9.18%         | 9.34%         | 9.44%              |
| Covered employee payroll  | \$ 18,951,000 | \$ 18,471,000 | \$ 15,954,000      |
| Town's net OPEB liability as a percentage of covered employee payroll | 39.54%        | 37.07%        | 38.76%             |

# SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS OTHER POST-EMPLOYMENT BENEFIT PROGRAMS (UNAUDITED) LAST THREE FISCAL YEARS

|  | <br>2019         | <br>2018         | 2017 |            |  |
|--|------------------|------------------|------|------------|--|
| Actuarially determined contribution                                  | \$<br>501,200    | \$<br>519,900    | \$   | 519,900    |  |
| Contributions in relation to the actuarially determined contribution | <br>233,001      | (2,481)          |      | 57,031     |  |
| Contribution deficiency  | \$<br>268,199    | \$<br>522,381    | \$   | 462,869    |  |
| Covered employee payroll   | \$<br>18,951,000 | \$<br>18,470,668 | \$   | 15,954,000 |  |
| Contributions as a percentage of covered employee payroll            | 1.23%            | -0.01%           |      | 0.36%      |  |
| Annual money-weighted rate of return, net of investment expense      | 4.21%            | 8.08%            |      | 6.55%      |  |

# SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY CONNECTICUT STATE TEACHERS' RETIREMENT SYSTEM (UNAUDITED) LAST TWO FISCAL YEARS

(Rounded to the Nearest Thousand)

|  | 2      | 019                | 2      | 2018     |
|--|--------|--------------------|--------|----------|
| Proportion of the net OPEB liability attributed to the Town  |        | 0.392%             |        | 0.386%   |
| Town's proportionate share of the net OPEB liability   | \$     | -                  | \$     | -        |
| State's proportionate share of the net OPEB liability associated with the Town Total                 |        | 313,000<br>313,000 |        | 401,000  |
| Town's covered employee payroll  | \$ 16, | 308,000            | \$ 16, | ,102,000 |
| Town's proportionate share of the net OPEB liability as a percentage of its covered employee payroll |        | 0.0%               |        | 0.0%     |
| Plan fiduciary net position as a percentage of the total OPEB liability                              |        | 1.49%              |        | 1.79%    |

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED)
AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 1 - STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND AND SEWER OPERATING FUND

### **Budgetary Information**

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund and Sewer Operating Fund financial statements.

- Each department, office, board or commission of the Town (including the Board of Education) shall submit to the Town Manager a detailed estimate of expenditures and anticipated revenues for the ensuing fiscal year by March 15.
- On or before April 1, the Town Manager submits a balanced budget and budget message to the Town Council based upon requests submitted by the various Town departments.
- By April 15, the Town Council submits the proposed operating budget to one or more public hearings, at which taxpayer comments are obtained. The budget includes proposed expenditures and the means of financing them. The Town Council recommends the budget, as revised, for adoption at the annual Town meeting on the second Monday in May.
- The legal level of budgetary control, the level at which expenditures may not exceed appropriations, is at the functional level within a department as prescribed by Town Charter. Management is not authorized to make budgetary transfers. The Town Council, in accordance with the provisions of the Charter and Connecticut General Statutes, is authorized to transfer unexpended balances from one appropriation to another. Additional appropriations up to one percent of the immediately prior year's operating budget, excluding public school education may be approved by the Town Council. Those in excess of this amount must be approved at a Town Meeting. Additional appropriations were authorized from fund balance for the General Fund during the year in the amount of \$293,622. There were no additional appropriations for the Sewer Operating Fund.
- The Department of Education is not a separate legal entity, but a separate function of the Town. Its Board is authorized under State law to make any transfers required within their budget at their discretion. Any additional appropriations must have Town Council approval and, if necessary, approval at a public hearing or referendum.
- Formal budgetary integration is employed as a management control device during the year. Formal budgetary integration is not employed in Capital Projects or Special Revenue Funds (with the exception of the Sewer Operating Fund) because budgetary control is alternatively achieved by constraints imposed by the project authorization or grant awards related to these funds.
- The budget is prepared on the modified accrual basis of accounting. "On-behalf" payments made by the State of Connecticut into the State Teachers' Retirement System are not recorded for budgetary purposes.
- Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued and, accordingly, encumbrances outstanding at year-end are reported in budgetary reports as expenditures of the current year. Generally, all unexpended appropriations lapse at year-end, except those for the Capital Projects Funds and certain Special Revenue Funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 1 - STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND AND SEWER OPERATING FUND (Continued)

## **Budgetary Information (Continued)**

As described above, accounting principles applied for purposes of developing data on a budgetary basis differ significantly from those used to present financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP basis"). A reconciliation of General Fund amounts presented on the budgetary basis to amounts presented on the GAAP basis is as follows for the year ended June 30, 2019:

|                                    |                  |    |            |       | Other        | Ne | et Change |
|------------------------------------|------------------|----|------------|-------|--------------|----|-----------|
|                                    | Total            |    | Total      | Finar | ncing Uses - |    | In Fund   |
|                                    | Revenues         | E> | penditures | Trai  | nsfers, Net  |    | Balance   |
| Budgetary basis                    | \$<br>56,846,935 | \$ | 55,810,670 | \$    | 100,136      | \$ | 1,136,401 |
| "On-behalf" payments -             |                  |    |            |       |              |    |           |
| State Teachers' Retirement         |                  |    |            |       |              |    |           |
| Fund                               | 5,124,332        |    | 5,124,332  |       | -            |    | -         |
| Change in encumbrances             | -                |    | 89,125     |       | -            |    | (89,125)  |
| Intergovernmental grants netted    |                  |    |            |       |              |    |           |
| against expenditures               | 821,321          |    | 821,321    |       | -            |    | -         |
| Budgetary perspective differences: |                  |    |            |       |              |    |           |
| Funds combined for GAAP financial  |                  |    |            |       |              |    |           |
| reporting purposes                 | 23,377           |    | 159,544    |       | (88,724)     |    | (224,891) |
| Other reserves                     | -                |    | 238,285    |       | -            |    | (238,285) |
| Reclassification of transfers      | 1,500            |    | (72,650)   |       | (74,150)     |    |           |
| GAAP basis                         | \$<br>62,817,465 | \$ | 62,170,627 | \$    | (62,738)     | \$ | 584,100   |

A reconciliation of Sewer Operating Fund amounts presented on the budgetary basis to amounts presented on the GAAP basis is as follows for the year ended June 30, 2019:

|                               | 1  | Total<br>Revenues | E> | Total<br>openditures |      | Other<br>ncing Uses -<br>nsfers, Net | et Change<br>In Fund<br>Balance |
|-------------------------------|----|-------------------|----|----------------------|------|--------------------------------------|---------------------------------|
| Budgetary basis               | \$ | 4,098,650         | \$ | 3,910,176            | \$   | (340,529)                            | \$<br>(152,055)                 |
| Reclassification of transfers |    | -                 |    | (1,167,682)          | (    | (1,167,682)                          | -                               |
| GAAP basis                    | \$ | 4,098,650         | \$ | 2,742,494            | \$ ( | (1,508,211)                          | \$<br>(152,055)                 |

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

### NOTE 2 - SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY - TOWN PENSION PLAN

The Town began to report this schedule when it implemented GASB Statement No. 67, Financial Reporting for Pension Plans—an amendment of GASB Statement No. 25, in fiscal year 2014. GASB Statement No. 67 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarial valuations are prepared every year with the most recent available actuarial valuation performed as of July 1, 2018.

Benefit Changes - There have been no changes in benefit terms that have had a significant effect on the measurement of the total pension liability.

Assumption Changes - There have been no changes in assumptions that have had a significant effect on the measurement of the total pension liability.

### NOTE 3 - SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS - TOWN PENSION PLAN

The Town began to report this schedule when it implemented GASB Statement No. 67, Financial Reporting for Pension Plans—an amendment of GASB Statement No. 25, in fiscal year 2014. GASB Statement No. 67 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarially determined contributions rates are calculated as of July 1, two years prior to the end of the fiscal year in which contributions are reported.

The following methods and assumptions were utilized to determine the contribution rates for the year ended June 30, 2019:

Actuarial cost method: Entry Age Normal Actuarial Cost Method

Remaining amortization period: 20 years, open

Asset valuation method: 5-year Smoothed Market Value

Inflation: 2.60%

Investment rate of return,

including inflation: 7.00%

Salary increases, including inflation: 3.60% compounded annually Retirement age: Age 65 with one year of service

Mortality RP-2014 Adjusted to 2006 Total Dataset Mortality Table

projected to valuation date with Scale MP-2017

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 4 - SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - CONNECTICUT STATE TEACHER'S RETIREMENT SYSTEM

The Town began to report this schedule when it implemented GASB Statement No. 68, Accounting and Financial Reporting for Pensions - An Amendment of GASB Statement No. 27, in fiscal year 2015. GASB Statement No. 68 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarial valuations are prepared every two years with the most recent available actuarial valuation performed as of June 30, 2018. This information is utilized by the Town for reporting as of June 30, 2019.

Benefit Changes - There have been no changes in benefit terms that have had a significant effect on the measurement of the total pension liability.

Assumption Changes - The following assumption changes had a significant effect on the measurement of the total pension liability reported as of June 30, 2019.

- o the inflation assumption was reduced from 2.75% to 2.50%;
- o the real rate of return assumption was reduced from 5.25% to 4.40%, which when combined with the inflation assumption change, results in a decrease in the investment rate of return assumption from 8.00% to 6.90%; and
- o the annual rate of wage increase assumption was increased from 0.50% to 0.75%.

### NOTE 5 - SCHEDULE OF CHANGES IN NET OPEB LIABILITY - OTHER-POST EMPLOYMENT BENEFITS PLAN

The Town began to report this schedule when it implemented GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, in fiscal year 2017. GASB Statement No. 74 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarial valuations are prepared every two years with the most recent available actuarial valuation performed as of July 1, 2017. The July 1, 2017 was increased by service cost and interest and decreased by benefit payments to calculate the total OPEB liability as of June 30, 2019.

Benefit Changes - There have been no benefit term changes that have had a significant effect on the measurement of the Town's total OPEB liability.

Assumption Changes - There have been no assumption changes that have had a significant effect on the measurement of the Town's total OPEB liability.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED) (Continued)

AS OF AND FOR THE YEAR ENDED JUNE 30, 2019

# NOTE 6 - SCHEDULE OF CONTRIBUTIONS AND INVESTMENT RETURNS - OTHER-POST EMPLOYMENT BENEFITS PLAN

The Town began to report this schedule when it implemented GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, in fiscal year 2017. GASB Statement No. 74 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarially determined contributions rates are calculated as of July 1, two years prior to the end of the fiscal year in which contributions are reported.

The following methods and assumptions were utilized to determine the contribution rates for the year ended June 30, 2019:

Actuarial cost method: Entry Age Normal Actuarial Cost Method

Remaining amortization period: 30 years, open
Asset valuation method: Market value
Inflation: 2.60%

Investment rate of return: 4.57%

Healthcare cost trend rates: 7.00% current

4.60% final

Mortality: RP-2014 Adjusted to 2006 Total Dataset Mortality Table

projected to valuation date with Scale MP-2017

# NOTE 7 - SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OTHER POST-EMPLOYMENT BENEFITS LIABILITY - CONNECTICUT STATE TEACHERS' RETIREMENT SYSTEM

The Town began to report this schedule when it implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pension*, in fiscal year 2018. GASB Statement No. 75 requires the information within this schedule to be presented for the ten most recent fiscal years.

Actuarial valuations are prepared every two years with the most recent available actuarial valuation performed as of June 30, 2018. This information is utilized by the Town for reporting as of June 30, 2019.

Benefit Changes - Effective July 1, 2018, the Plan changed the "base plan" to the Medicare Advantage Plan for the purposes of determining retiree health care plan subsidies and/or cost sharing amount(s), and introduced a two year waiting period for re-enrollment in a system-sponsored health care plan for those who cancel their coverage or choose not to enroll in a health care coverage option on or after the effective date.

Assumption Changes - The following assumption changes collectively had a significant effect on the measurement of the net OPEB liability reported as of June 30, 2018:

- o the expected rate of return on Plan assets was changed from 4.25% to 3.00% to better reflect the anticipated returns on cash and other high quality short-term fixed income investments;
- o the discount rate used to measure Plan obligations and amortize supplemental costs was updated to match the expected rate of return on assets selected as of June 30, 2018;
- o long-term health care cost trend rates were updated to better reflect the anticipated impact of changes in medical inflation, utilization, leverage in the plan design, improvements in technology, and fees and charges on expected claims and retiree contributions in future periods; and
- o the percentage of retired members who are not currently participating in the Plan, but are expected to elect coverage for themselves and their spouses under a system-sponsored health care plan option in the future was updated to better reflect anticipated plan experience.

## COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

## **GENERAL FUND**

# COMBINING BALANCE SHEET - GENERAL FUND ACCOUNTS AS OF JUNE 30, 2019

|  | General<br>Fund | Water<br>Utility | Revaluation |             | nsurance<br>Reserve | Emp | mmunity<br>ployment<br>centive | Water<br>Mitigation |          |
|--|-----------------|------------------|-------------|-------------|---------------------|-----|--------------------------------|---------------------|----------|
| ASSETS                                 |                 |                  |             |             |                     |     |                                |                     |          |
| Cash and cash equivalents              | \$ 17,442,448   | \$<br>-          | \$          | -           | \$<br>-             | \$  | -                              | \$                  | -        |
| Investments                            | 3,364,455       | -                |             | -           | -                   |     | -                              |                     | -        |
| Receivables:                           |                 |                  |             |             |                     |     |                                |                     |          |
| Property taxes, net                    | 1,494,266       | -                |             | -           | -                   |     | -                              |                     | -        |
| Grants and contracts                   | 26,123          | -                |             | -           | -                   |     | -                              |                     | -        |
| Other                                  | 436,412         | -                |             | -           | -                   |     | -                              |                     | -        |
| Due from other funds                   | 2,899,499       | 1,167,432        |             | 144,696     | 301,117             |     | 3,885                          |                     | 75,040   |
| Other assets                           | 44,185          | -                |             | -           | -                   |     | -                              |                     | -        |
| Total assets                           | \$25,707,388    | \$<br>1,167,432  | \$          | 144,696     | \$<br>301,117       | \$  | 3,885                          | \$                  | 75,040   |
| LIABILITIES                            |                 |                  |             |             |                     |     |                                |                     |          |
| Accounts payable                       | \$ 1,007,863    | \$<br>-          | \$          | 360         | \$<br>-             | \$  | -                              | \$                  | -        |
| Accrued liabilities:                   |                 |                  |             |             |                     |     |                                |                     |          |
| Salaries and benefits payable          | 88,799          | -                |             | -           | -                   |     | -                              |                     | -        |
| Other accrued liabilities              | 10,369          | -                |             | -           | -                   |     | -                              |                     | -        |
| Due to other funds                     | 11,604,415      | -                |             | -           | -                   |     | -                              |                     | -        |
| Total liabilities                      | 12,711,446      | -                |             | 360         | -                   |     | -                              |                     | -        |
| DEFERRED INFLOWS OF RESOURCES          |                 |                  |             |             |                     |     |                                |                     |          |
| Unavailable revenue - property taxes   | 1,369,920       | <br>             |             |             | <br>-               |     |                                |                     |          |
| FUND BALANCES                          |                 |                  |             |             |                     |     |                                |                     |          |
| Nonspendable                           | 44,185          | -                |             | -           | -                   |     | -                              |                     | -        |
| Committed                              | -               | -                |             | 144,336     | -                   |     | 3,885                          |                     | -        |
| Assigned                               | 1,216,257       | 1,167,432        |             | -           | 301,117             |     | -                              |                     | 75,040   |
| Unassigned                             | 10,365,580      | -                |             | -           | -                   |     | -                              |                     | -        |
| Total fund balances                    | 11,626,022      | 1,167,432        |             | 144,336     | 301,117             |     | 3,885                          |                     | 75,040   |
| Total liabilities, deferred inflows of |                 |                  |             |             |                     |     |                                |                     |          |
| resources and fund balances            | \$ 25,707,388   | \$<br>1,167,432  | \$          | 144,696     | \$<br>301,117       | \$  | 3,885                          | \$                  | 75,040   |
|  |                 | <del></del>      |             | <del></del> | <br><del></del>     |     |                                | (Co                 | ntinued) |

# COMBINING BALANCE SHEET - GENERAL FUND ACCOUNTS (Continued) AS OF JUNE 30, 2019

|  |          | nning and |          |          | Terc | entennial | _  | vil War<br>onument |    | nexpended<br>Education<br>Fund | Housing<br>Rehab<br>Fund |          |  |
|--|----------|-----------|----------|----------|------|-----------|----|--------------------|----|--------------------------------|--------------------------|----------|--|
| ASSETS                                 |          |           |          |          |      |           |    |                    |    |                                |                          |          |  |
| Cash and cash equivalents              | \$       | -         | \$       | -        | \$   | -         | \$ | 962                | \$ | 1,042,765                      | \$                       | -        |  |
| Investments                            |          | -         |          | -        |      | -         |    | 2,900              |    | -                              |                          | -        |  |
| Receivables:                           |          |           |          |          |      |           |    |                    |    |                                |                          |          |  |
| Property taxes, net                    |          | -         |          | -        |      | -         |    | -                  |    | -                              |                          | -        |  |
| Grants and contracts                   |          | -         |          | -        |      | -         |    | -                  |    | -                              |                          | -        |  |
| Other                                  |          | -         |          | -        |      | -         |    | -                  |    | -                              |                          | -        |  |
| Due from other funds                   |          | 72,328    |          | 31,262   |      | 2,000     |    | -                  |    | -                              |                          | 75,000   |  |
| Other assets  Total assets             |          | 72 220    | <u> </u> | - 21 262 |      | 2 000     | _  | 2.062              | _  | 1 042 765                      |                          | 75 000   |  |
| Total assets                           | <u> </u> | 72,328    | \$       | 31,262   | \$   | 2,000     | \$ | 3,862              | Ş  | 1,042,765                      | \$                       | 75,000   |  |
| LIABILITIES                            |          |           |          |          |      |           |    |                    |    |                                |                          |          |  |
| Accounts payable                       | \$       | _         | \$       | _        | \$   | _         | \$ | _                  | Ś  | _                              | \$                       | _        |  |
| Accrued liabilities:                   | •        |           | -        |          | *    |           | *  |                    | т. |                                | •                        |          |  |
| Salaries and benefits payable          |          | -         |          | _        |      | _         |    | -                  |    | -                              |                          | -        |  |
| Other accrued liabilities              |          | -         |          | -        |      | _         |    | -                  |    | -                              |                          | -        |  |
| Due to other funds                     |          | _         |          | _        |      | -         |    | -                  |    | -                              |                          | -        |  |
| Total liabilities                      |          | -         |          | -        |      | -         |    | -                  |    | -                              |                          | -        |  |
| DEFERRED INFLOWS OF RESOURCES          |          |           |          |          |      |           |    |                    |    |                                |                          |          |  |
| Unavailable revenue - property taxes   |          | _         |          | _        |      | _         |    | _                  |    | _                              |                          | -        |  |
| ,                                      |          |           |          |          |      |           |    |                    | _  |                                |                          |          |  |
| FUND BALANCES                          |          |           |          |          |      |           |    |                    |    |                                |                          |          |  |
| Nonspendable                           |          | -         |          | -        |      | -         |    | -                  |    | -                              |                          | -        |  |
| Committed                              |          | 72,328    |          | 31,262   |      | 2,000     |    | 3,862              |    | -                              |                          | 75,000   |  |
| Assigned                               |          | -         |          | -        |      | -         |    | -                  |    | 1,042,765                      |                          | -        |  |
| Unassigned                             |          | -         |          | -        |      | -         |    | -                  |    | -                              |                          | -        |  |
| Total fund balances                    |          | 72,328    |          | 31,262   |      | 2,000     |    | 3,862              |    | 1,042,765                      |                          | 75,000   |  |
| Total liabilities, deferred inflows of |          |           |          |          |      |           |    |                    |    |                                |                          |          |  |
| resources and fund balances            | \$       | 72,328    | \$       | 31,262   | \$   | 2,000     | \$ | 3,862              | \$ | 1,042,765                      | \$                       | 75,000   |  |
|  |          |           |          |          |      |           |    |                    |    |                                | (Cc                      | ntinued) |  |

(Continued)

## COMBINING BALANCE SHEET - GENERAL FUND ACCOUNTS (Continued) AS OF JUNE 30, 2019

|  | ntenance<br>f Dams | Reserve for Constabulary |         | Ne | serve for<br>gotiation<br>PILOT | Sta | Rate<br>bilization | Winter<br>intenance | ĺ   | ewer<br>Rehab<br>Fund |  |
|--|--------------------|--------------------------|---------|----|---------------------------------|-----|--------------------|---------------------|-----|-----------------------|--|
| ASSETS                                 | <u></u>            |                          |         |    |                                 |     |                    |                     |     |                       |  |
| Cash and cash equivalents              | \$<br>-            | \$                       | -       | \$ | -                               | \$  | -                  | \$<br>-             | \$  | -                     |  |
| Investments                            | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Receivables:                           |                    |                          |         |    |                                 |     |                    |                     |     |                       |  |
| Property taxes, net                    | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Grants and contracts                   | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Other                                  | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Due from other funds                   | 25,000             |                          | 130,946 |    | 15,000                          |     | 20,000             | 58,359              |     | 50,000                |  |
| Other assets                           | <br>-              |                          | -       |    | -                               |     | -                  | <br>-               |     | -                     |  |
| Total assets                           | \$<br>25,000       | \$                       | 130,946 | \$ | 15,000                          | \$  | 20,000             | \$<br>58,359        | \$  | 50,000                |  |
| LIABILITIES                            |                    |                          |         |    |                                 |     |                    |                     |     |                       |  |
| Accounts payable                       | \$<br>-            | \$                       | -       | \$ | -                               | \$  | -                  | \$<br>-             | \$  | -                     |  |
| Accrued liabilities:                   |                    |                          |         |    |                                 |     |                    |                     |     |                       |  |
| Salaries and benefits payable          | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Other accrued liabilities              | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Due to other funds                     | -                  |                          | -       |    | -                               |     | -                  | -                   |     | -                     |  |
| Total liabilities                      | -                  |                          | -       |    |                                 |     | -                  |                     |     | -                     |  |
| DEFERRED INFLOWS OF RESOURCES          |                    |                          |         |    |                                 |     |                    |                     |     |                       |  |
| Unavailable revenue - property taxes   |                    |                          |         |    |                                 |     |                    |                     |     | -                     |  |
| FUND BALANCES                          |                    |                          |         |    |                                 |     |                    |                     |     |                       |  |
| Nonspendable                           | _                  |                          | -       |    | _                               |     | _                  | _                   |     | _                     |  |
| Committed                              | 25,000             |                          | -       |    | _                               |     | _                  | _                   |     | 50,000                |  |
| Assigned                               | ,                  |                          | 130,946 |    | 15,000                          |     | 20,000             | 58,359              |     | -                     |  |
| Unassigned                             | _                  |                          | / -     |    | -                               |     | -                  | ,                   |     | _                     |  |
| Total fund balances                    | <br>25,000         |                          | 130,946 |    | 15,000                          |     | 20,000             | <br>58,359          |     | 50,000                |  |
| Total liabilities, deferred inflows of | <br>,              |                          | ,       |    | ,                               |     | ==,==              | <br>,               |     | ,-30                  |  |
| resources and fund balances            | \$<br>25,000       | \$                       | 130,946 | \$ | 15,000                          | \$  | 20,000             | \$<br>58,359        | \$  | 50,000                |  |
|  |                    |                          |         |    |                                 |     |                    |                     | (Cc | ontinued)             |  |

# COMBINING BALANCE SHEET - GENERAL FUND ACCOUNTS (Concluded) AS OF JUNE 30, 2019

|  | _  | conomic<br>velopment |    | Fuel<br>System |    | Kelp  | CI | Earl<br>nandler |    | Bridge<br>intenance<br>Fund | Eliminations   | Combined<br>General Fund |
|--|----|----------------------|----|----------------|----|-------|----|-----------------|----|-----------------------------|----------------|--------------------------|
| ASSETS                                 |    |                      |    |                |    |       |    |                 |    |                             |                |                          |
| Cash and cash equivalents              | \$ | 159,780              | \$ | 5,139          | \$ | 552   | \$ | 101             | \$ | -                           | \$ -           | \$ 18,651,747            |
| Investments                            |    | -                    |    | 19,550         |    | 1,559 |    | -               |    | -                           | -              | 3,388,464                |
| Receivables:                           |    |                      |    |                |    |       |    |                 |    |                             |                |                          |
| Property taxes, net                    |    | -                    |    | -              |    | -     |    | -               |    | -                           | -              | 1,494,266                |
| Grants and contracts                   |    | -                    |    | -              |    | -     |    | -               |    | -                           | -              | 26,123                   |
| Other                                  |    | -                    |    | -              |    | -     |    | -               |    | -                           | -              | 436,412                  |
| Due from other funds                   |    | -                    |    | -              |    | -     |    | -               |    | 30,000                      | (2,202,065)    | 2,899,499                |
| Other assets                           |    | -                    |    | -              |    | -     |    | -               |    | -                           | -              | 44,185                   |
| Total assets                           | \$ | 159,780              | \$ | 24,689         | \$ | 2,111 | \$ | 101             | \$ | 30,000                      | \$ (2,202,065) | \$26,940,696             |
| LIABILITIES                            |    |                      |    |                |    |       |    |                 |    |                             |                |                          |
| Accounts payable                       | \$ | _                    | \$ | _              | \$ | _     | \$ | _               | \$ | _                           | \$ -           | \$ 1,008,223             |
| Accrued liabilities:                   | ,  |                      | •  |                | ,  |       | ,  |                 | •  |                             | *              | + -//                    |
| Salaries and benefits payable          |    | -                    |    | -              |    | -     |    | _               |    | -                           | _              | 88,799                   |
| Other accrued liabilities              |    | _                    |    | _              |    | _     |    | _               |    | _                           | _              | 10,369                   |
| Due to other funds                     |    | _                    |    | _              |    | _     |    | _               |    | _                           | (2,202,065)    | 9,402,350                |
| Total liabilities                      |    | -                    |    | -              |    | -     |    | -               |    | -                           | (2,202,065)    | 10,509,741               |
| DEFERRED INFLOWS OF RESOURCES          |    |                      |    |                |    |       |    |                 |    |                             |                |                          |
| Unavailable revenue - property taxes   |    |                      |    |                |    |       |    |                 |    |                             |                | 1,369,920                |
| FUND BALANCES                          |    |                      |    |                |    |       |    |                 |    |                             |                |                          |
| Nonspendable                           |    | _                    |    | _              |    | _     |    | _               |    | _                           | _              | 44,185                   |
| Committed                              |    | 159,780              |    | 24,689         |    | 2,111 |    | 101             |    | 30,000                      | _              | 624,354                  |
| Assigned                               |    | -                    |    | -              |    | -     |    | -               |    | -                           | _              | 4,026,916                |
| Unassigned                             |    | _                    |    | _              |    | _     |    | _               |    | _                           | _              | 10,365,580               |
| Total fund balances                    |    | 159,780              |    | 24,689         |    | 2,111 |    | 101             |    | 30,000                      |                | 15,061,035               |
| Total liabilities, deferred inflows of |    | 133,700              |    | 24,003         |    | ۷,111 |    | 101             |    | 30,000                      |                | 13,001,033               |
| resources and fund balances            | \$ | 159,780              | \$ | 24,689         | \$ | 2,111 | \$ | 101             | \$ | 30,000                      | \$ (2,202,065) | \$ 26,940,696            |
|  |    |                      |    |                | _  |       |    |                 |    |                             |                | (Concluded)              |

(Concluded)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GENERAL FUND ACCOUNTS FOR THE YEAR ENDED JUNE 30, 2019

|  | General<br>Fund                       |      | Water<br>Jtility | Revaluation |          | Insurance<br>Reserve |          | Community<br>Employment<br>Incentive |         |           | Water<br>tigation  |
|--|---------------------------------------|------|------------------|-------------|----------|----------------------|----------|--------------------------------------|---------|-----------|--------------------|
| REVENUES                                 |                                       |      |                  |             |          |                      |          |                                      |         |           |                    |
| Property taxes                           | \$ 35,215,244                         | \$   | -                | \$          | -        | \$                   | -        | \$                                   | -       | \$        | -                  |
| Intergovernmental                        | 23,058,302                            |      | -                |             | -        |                      | -        |                                      | -       |           | -                  |
| Licenses, permits and fees               | 373,255                               |      | -                |             | -        |                      | -        |                                      | -       |           | -                  |
| Charges for services                     | 3,216,274                             |      | -                |             | -        |                      | -        |                                      | -       |           | -                  |
| Investment income                        | 492,818                               |      | -                |             | -        |                      | -        |                                      | -       |           | -                  |
| Other                                    | 438,195                               |      | -                |             | -        |                      | 19,482   |                                      | -       |           | -                  |
| Total revenues                           | 62,794,088                            |      |                  |             |          |                      | 19,482   |                                      |         |           |                    |
| EXPENDITURES                             |                                       |      |                  |             |          |                      |          |                                      |         |           |                    |
| Current:                                 |                                       |      |                  |             |          |                      |          |                                      |         |           |                    |
| General government                       | 1,941,537                             |      | _                |             | 78,024   |                      | 30,017   |                                      | 3,802   |           | _                  |
| Public works                             | 2,599,266                             |      | _                |             | -        |                      | -        |                                      | -       |           | -                  |
| Recreation and leisure                   | 1,313,522                             |      | _                |             | _        |                      | -        |                                      | -       |           | -                  |
| Public safety                            | 1,071,080                             |      | _                |             | -        |                      | _        |                                      | _       |           | _                  |
| Community development and human services | 571,384                               |      | _                |             | _        |                      | _        |                                      | _       |           | _                  |
| Education                                | 48,398,331                            |      | _                |             | _        |                      | _        |                                      | _       |           | _                  |
| Other                                    | 2,179,226                             |      | _                |             | _        |                      | _        |                                      | _       |           | _                  |
| Debt service:                            | _,_,_,                                |      |                  |             |          |                      |          |                                      |         |           |                    |
| Principal payments                       | 2,914,777                             |      | _                |             | _        |                      | _        |                                      | _       |           | _                  |
| Interest and fiscal charges              | 1,021,960                             |      | _                |             | _        |                      | _        |                                      | _       |           | _                  |
| Capital outlays                          | -                                     |      | _                |             | _        |                      | _        |                                      | _       |           | _                  |
| Total expenditures                       | 62,011,083                            | -    | -                |             | 78,024   |                      | 30,017   |                                      | 3,802   |           |                    |
| ·  | · · · · · · · · · · · · · · · · · · · |      |                  |             |          |                      |          |                                      |         |           |                    |
| Excess (deficiency) of revenues          |                                       |      |                  |             |          |                      |          |                                      |         |           |                    |
| over expenditures                        | 783,005                               |      | -                |             | (78,024) |                      | (10,535) |                                      | (3,802) |           | -                  |
| OTHER FINANCING SOURCES (USES)           |                                       |      |                  |             |          |                      |          |                                      |         |           |                    |
| Transfers in                             | 1,829,636                             |      | -                |             | -        |                      | 10,000   |                                      | -       |           | -                  |
| Transfers out                            | (1,803,650)                           |      | -                |             | _        |                      | -        |                                      | -       |           | -                  |
| Total other financing sources (uses)     | 25,986                                |      | -                |             | -        |                      | 10,000   |                                      | -       |           | -                  |
| Net changes in fund balances             | 808,991                               |      | -                |             | (78,024) |                      | (535)    |                                      | (3,802) |           | -                  |
| Fund balances - beginning                | 10,817,031                            | 1    | ,167,432         |             | 222,360  |                      | 301,652  |                                      | 7,687   |           | 75,040             |
| Fund balances - ending                   | \$11,626,022                          | \$ 1 | ,167,432         | \$          | 144,336  | \$                   | 301,117  | \$                                   | 3,885   | \$<br>(Co | 75,040<br>ntinued) |

(Continued)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GENERAL FUND ACCOUNTS (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|  |          | ning and ervation |          | emo and<br>location | Terce    | entennial | _  | vil War<br>nument | Unexpende<br>Education<br>Fund |    | Housing<br>Rehab<br>Fund |
|--|----------|-------------------|----------|---------------------|----------|-----------|----|-------------------|--------------------------------|----|--------------------------|
| REVENUES                                 | <b>ć</b> |                   | <u>,</u> |                     | <b>,</b> |           | ۸. |                   | ć                              |    | ¢                        |
| Property taxes                           | \$       | -                 | \$       | -                   | \$       | -         | \$ | -                 | \$ -                           |    | \$ -                     |
| Intergovernmental                        |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Licenses, permits and fees               |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Charges for services                     |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Investment income                        |          | -                 |          | -                   |          | -         |    | 67                | -                              |    | -                        |
| Other                                    |          |                   |          |                     |          |           |    |                   |                                |    |                          |
| Total revenues                           |          | -                 |          | -                   |          |           |    | 67                |                                |    |                          |
| EXPENDITURES                             |          |                   |          |                     |          |           |    |                   |                                |    |                          |
| Current:                                 |          |                   |          |                     |          |           |    |                   |                                |    |                          |
| General government                       |          | 8,160             |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Public works                             |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Recreation and leisure                   |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Public safety                            |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Community development and human services |          | -                 |          | 1,626               |          | -         |    | -                 | -                              |    | -                        |
| Education                                |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Other                                    |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Debt service:                            |          |                   |          |                     |          |           |    |                   |                                |    |                          |
| Principal payments                       |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Interest and fiscal charges              |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Capital outlays                          |          | -                 |          | -                   |          | -         |    | -                 | 29,09                          | 3  | -                        |
| Total expenditures                       |          | 8,160             |          | 1,626               |          |           |    | -                 | 29,09                          |    |                          |
| Excess (deficiency) of revenues          |          |                   |          |                     |          |           |    |                   |                                |    |                          |
| over expenditures                        |          | (8,160)           |          | (1,626)             |          | -         |    | 67                | (29,09                         | 3) | -                        |
| OTHER FINANCING SOURCES (USES)           |          |                   |          |                     |          |           |    |                   |                                |    |                          |
| Transfers in                             |          | -                 |          | 10,000              |          | -         |    | 4                 | 293,62                         | 2  | 75,000                   |
| Transfers out                            |          | -                 |          | -                   |          | -         |    | -                 | -                              |    | -                        |
| Total other financing sources (uses)     |          | -                 |          | 10,000              |          |           |    | 4                 | 293,62                         | 2  | 75,000                   |
| Net changes in fund balances             |          | (8,160)           |          | 8,374               |          | -         |    | 71                | 264,52                         | 4  | 75,000                   |
| Fund balances - beginning                |          | 80,488            |          | 22,888              |          | 2,000     |    | 3,791             | 778,24                         | 1  |                          |
| Fund balances - ending                   | \$       | 72,328            | \$       | 31,262              | \$       | 2,000     | \$ | 3,862             | \$ 1,042,76                    | 5  | \$ 75,000                |
|  |          |                   |          |                     |          |           |    |                   |                                |    | (Continued)              |

88

## COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GENERAL FUND ACCOUNTS (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|  | Maintenance<br>of Dams |        |    |         | Reserve for<br>Negotiation<br>PILOT |        | Rate<br>Stabilization |           | Winter<br>Maintenance |        | Ī   | Sewer<br>Rehab<br>Fund |
|--|------------------------|--------|----|---------|-------------------------------------|--------|-----------------------|-----------|-----------------------|--------|-----|------------------------|
| REVENUES                                 | _                      |        |    |         |                                     |        |                       |           | _                     |        | _   |                        |
| Property taxes                           | \$                     | -      | \$ | -       | \$                                  | -      | \$                    | -         | \$                    | -      | \$  | -                      |
| Intergovernmental                        |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Licenses, permits and fees               |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Charges for services                     |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Investment income                        |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Other                                    |                        | -      |    | -       |                                     | -      |                       |           |                       | -      |     | -                      |
| Total revenues                           |                        |        |    |         |                                     |        |                       |           |                       |        |     | -                      |
| EXPENDITURES                             |                        |        |    |         |                                     |        |                       |           |                       |        |     |                        |
| Current:                                 |                        |        |    |         |                                     |        |                       |           |                       |        |     |                        |
| General government                       |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Public works                             |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Recreation and leisure                   |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Public safety                            |                        | -      |    | 6,139   |                                     | -      |                       | -         |                       | -      |     | -                      |
| Community development and human services |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Education                                |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Other                                    |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Debt service:                            |                        |        |    |         |                                     |        |                       |           |                       |        |     |                        |
| Principal payments                       |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Interest and fiscal charges              |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Capital outlays                          |                        | -      |    | -       |                                     | -      |                       | -         |                       | -      |     | -                      |
| Total expenditures                       |                        | -      |    | 6,139   |                                     | -      |                       | -         |                       | -      |     | -                      |
| Excess (deficiency) of revenues          |                        |        |    |         |                                     |        |                       |           |                       |        |     |                        |
| over expenditures                        |                        | -      |    | (6,139) |                                     | -      |                       | -         |                       | -      |     | -                      |
| OTHER FINANCING SOURCES (USES)           |                        |        |    |         |                                     |        |                       |           |                       |        |     |                        |
| Transfers in                             |                        | 5,000  |    | 83,000  |                                     | -      |                       | -         |                       | 9,650  |     | 50,000                 |
| Transfers out                            |                        | -      |    | · -     |                                     | -      |                       | (630,000) |                       | -      |     | ,<br>-                 |
| Total other financing sources (uses)     |                        | 5,000  |    | 83,000  |                                     | -      |                       | (630,000) |                       | 9,650  |     | 50,000                 |
| Net changes in fund balances             |                        | 5,000  |    | 76,861  |                                     | -      |                       | (630,000) |                       | 9,650  |     | 50,000                 |
| Fund balances - beginning                |                        | 20,000 |    | 54,085  |                                     | 15,000 |                       | 650,000   |                       | 48,709 |     | -                      |
| Fund balances - ending                   | \$                     | 25,000 | \$ | 130,946 | \$                                  | 15,000 | \$                    | 20,000    | \$                    | 58,359 | \$  | 50,000                 |
|  |                        |        |    |         |                                     |        |                       |           |                       |        | (Co | ntinued)               |

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GENERAL FUND ACCOUNTS (Concluded) FOR THE YEAR ENDED JUNE 30, 2019

|  | Economic<br>Development | Fuel<br>System | Kelp     | Earl<br>Chandler | Bridge<br>Maintenance<br>Fund | Eliminations | Combined<br>General Fund |
|--|-------------------------|----------------|----------|------------------|-------------------------------|--------------|--------------------------|
| REVENUES                                 |                         |                |          |                  |                               |              | *                        |
| Property taxes                           | \$ -                    | \$ -           | \$ -     | \$ -             | \$ -                          | \$ -         | \$35,215,244             |
| Intergovernmental                        | -                       | -              | -        | -                | -                             | -            | 23,058,302               |
| Licenses, permits and fees               | -                       | -              | -        | -                | -                             | -            | 373,255                  |
| Charges for services                     | -                       | -              | -        | -                | -                             | -            | 3,216,274                |
| Investment income                        | 2,710                   | 1,118          | -        | -                | =                             | =            | 496,713                  |
| Other                                    |                         |                |          |                  |                               |              | 457,677                  |
| Total revenues                           | 2,710                   | 1,118          |          |                  | · <del>-</del>                |              | 62,817,465               |
| EXPENDITURES                             |                         |                |          |                  |                               |              |                          |
| Current:                                 |                         |                |          |                  |                               |              |                          |
| General government                       | -                       | -              | -        | -                | -                             | -            | 2,061,540                |
| Public works                             | -                       | 1,163          | -        | -                | -                             | -            | 2,600,429                |
| Recreation and leisure                   | -                       | -              | -        | -                | -                             | -            | 1,313,522                |
| Public safety                            | -                       | -              | -        | -                | -                             | -            | 1,077,219                |
| Community development and human services | 1,515                   | -              | -        | -                | -                             | -            | 574,525                  |
| Education                                | -                       | -              | -        | -                | -                             | -            | 48,398,331               |
| Other                                    | -                       | -              | -        | -                | -                             | -            | 2,179,226                |
| Debt service:                            |                         |                |          |                  |                               |              |                          |
| Principal payments                       | -                       | -              | -        | -                | -                             | -            | 2,914,777                |
| Interest and fiscal charges              | -                       | -              | -        | -                | -                             | -            | 1,021,960                |
| Capital outlays                          | -                       | -              | -        | -                | -                             | -            | 29,098                   |
| Total expenditures                       | 1,515                   | 1,163          | -        | -                | -                             | -            | 62,170,627               |
| Excess (deficiency) of revenues          |                         |                |          |                  |                               |              |                          |
| over expenditures                        | 1,195                   | (45)           | -        | -                | -                             | -            | 646,838                  |
| OTHER FINANCING SOURCES (USES)           |                         |                |          |                  |                               |              |                          |
| Transfers in                             | -                       | -              | -        | -                | 5,000                         | (1,111,272)  | 1,259,640                |
| Transfers out                            | -                       | _              | -        | -                | -                             | 1,111,272    | (1,322,378)              |
| Total other financing sources (uses)     |                         | -              | =        | -                | 5,000                         |              | (62,738)                 |
| Net changes in fund balances             | 1,195                   | (45)           | -        | -                | 5,000                         | -            | 584,100                  |
| Fund balances - beginning                | 158,585                 | 24,734         | 2,111    | 101              | 25,000                        |              | 14,476,935               |
| Fund balances - ending                   | \$ 159,780              | \$ 24,689      | \$ 2,111 | \$ 101           | \$ 30,000                     | \$ -         | \$15,061,035             |
|  |                         |                |          |                  |                               |              | (Concluded)              |

90

# SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) FOR THE YEAR ENDED JUNE 30, 2019

|                                    | Budgeted      | Amounts                               |               | Variance With<br>Final Budget |  |
|------------------------------------|---------------|---------------------------------------|---------------|-------------------------------|--|
|                                    | Original      | Final                                 | Actual        | Over (Under)                  |  |
| PROPERTY TAXES                     |               |                                       |               |                               |  |
| Current taxes                      | \$ 34,050,839 | \$ 34,050,839                         | \$ 34,198,164 | \$ 147,325                    |  |
| Prior years' taxes                 | 750,000       | 750,000                               | 459,459       | (290,541)                     |  |
| Supplemental motor vehicle         | 342,142       | 342,142                               | 411,608       | 69,466                        |  |
| Tax interest                       | 303,672       | 303,672                               | 238,892       | (64,780)                      |  |
| Lien fees                          | 10,000        | 10,000                                | 6,532         | (3,468)                       |  |
| Airplane tax                       | 1,600         | 1,600                                 | 2,140         | 540                           |  |
| Phone access - SNETCO              | 50,855        | 50,855                                | 49,044        | (1,811)                       |  |
| Remediation financing              | (150,595)     | (150,595)                             | (150,595)     | -                             |  |
| Total property taxes               | 35,358,513    | 35,358,513                            | 35,215,244    | (143,269)                     |  |
| INTERGOVERNMENTAL REVENUES         |               |                                       |               |                               |  |
| State-owned property               | 145,826       | 145,826                               | 149,332       | 3,506                         |  |
| Disability exception               | 6,091         | 6,091                                 | 4,314         | (1,777)                       |  |
| Veterans' exemption                | 11,988        | 11,988                                | 9,877         | (2,111)                       |  |
| Connecticard                       | -             | -                                     | 6,016         | 6,016                         |  |
| Adult education                    | 103,471       | 103,471                               | 108,672       | 5,201                         |  |
| Mashantucket Pequot fund           | 94,184        | 94,184                                | 94,184        | -                             |  |
| Hold Harmless Grant                | 706,716       | 706,716                               | 706,717       | 1                             |  |
| Education equalization grant       | 15,166,407    | 15,166,407                            | 15,278,183    | 111,776                       |  |
| Vocational agriculture             | 440,616       | 440,616                               | 460,373       | 19,757                        |  |
| Nonpublic school - health services | 23,776        | 23,776                                | 26,918        | 3,142                         |  |
| Municipal revenue sharing          | 174,037       | 174,037                               | 268,063       | 94,026                        |  |
| Total intergovernmental revenues   | 16,873,112    | 16,873,112                            | 17,112,649    | 239,537                       |  |
| LICENSES, PERMITS AND FEES         |               |                                       |               |                               |  |
| Building permit fees               | 215,000       | 215,000                               | 297,305       | 82,305                        |  |
| Planning and zoning permits        | 18,000        | 18,000                                | 40,958        | 22,958                        |  |
| Other permits                      | 9,000         | 9,000                                 | 10,470        | 1,470                         |  |
| Library fines and fees             | 13,500        | 13,500                                | 18,737        | 5,237                         |  |
| Animal control fines and fees      | 500           | 500                                   | 1,135         | 635                           |  |
| Alarm Reg Fees and Fines           | 1,500         | 1,500                                 | 4,650         | 3,150                         |  |
| Total licenses, permits and fees   | 257,500       | 257,500                               | 373,255       | 115,755                       |  |
| •                                  |               | · · · · · · · · · · · · · · · · · · · | <u> </u>      | (Continued)                   |  |

# SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) (Concluded) FOR THE YEAR ENDED JUNE 30, 2019

|  |          | Budgeted Amounts |       |            | Actual |            | Variance With<br>Final Budget<br>Over (Under) |                         |
|--|----------|------------------|-------|------------|--------|------------|---|-------------------------|
|  | Original |                  | Final |            |        |            |   |                         |
| CHARGES FOR SERVICES                       | <u>-</u> |                  |       |            |        |            |   |                         |
| Town clerk receipts                        | \$       | 176,000          | \$    | 176,000    | \$     | 152,209    | \$  | (23,791)                |
| Conveyance tax                             |          | 192,000          |       | 192,000    |        | 278,126    |   | 86,126                  |
| Elderly housing services                   |          | 19,035           |       | 19,035     |        | 18,961     |   | (74)                    |
| Recreation department                      |          | 122,000          |       | 122,000    |        | 142,011    |   | 20,011                  |
| District Collections                       |          | 13,774           |       | 13,774     |        | 11,401     |   | (2,373)                 |
| Tuition                                    | 2        | ,765,874         |       | 2,765,874  |        | 2,613,566  |   | (152,308)               |
| Total charges for services                 | 3        | ,288,683         |       | 3,288,683  |        | 3,216,274  |   | (72,409)                |
| USE OF MONEY AND PROPERTY                  |          |                  |       |            |        |            |   |                         |
| Investment income                          |          | 80,000           |       | 80,000     |        | 375,682    |   | 295,682                 |
| Sewer plant lease                          |          | 44,450           |       | 44,450     |        | 7,112      |   | (37,338)                |
| Communications tower lease                 |          | 111,180          |       | 111,180    |        | 110,024    |   | (1,156)                 |
| Total use of money and property            |          | 235,630          |       | 235,630    |        | 492,818    |   | 257,188                 |
| rotal ase of money and property            |          | 233,030          |       | 233,030    |        | 432,010    |   | 237,100                 |
| MISCELLANEOUS                              |          |                  |       |            |        |            |   |                         |
| School capital contributions               |          | 217,334          |       | 217,334    |        | 236,142    |   | 18,808                  |
| Miscellaneous                              |          | 70,000           |       | 70,000     |        | 200,553    |   | 130,553                 |
| Total miscellaneous                        |          | 287,334          |       | 287,334    |        | 436,695    |   | 149,361                 |
| Total revenues                             | 56       | ,300,772         | !     | 56,300,772 | !      | 56,846,935 |   | 546,163                 |
| OTHER FINANCING SOURCES                    |          |                  |       |            |        |            |   |                         |
| Appropriation from fund balance            |          | 600,000          |       | 893,622    |        | -          |   | (893,622)               |
| Transfers in:                              |          |                  |       |            |        |            |   |                         |
| Sewer Operating Fund                       | 1        | ,209,682         |       | 1,209,682  |        | 1,199,431  |   | (10,251)                |
| Rate Stabilization Fund                    |          | 630,000          |       | 630,000    |        | 630,000    |   | -                       |
| Louisa E. Day                              |          | 60               |       | 60         |        | 151        |   | 91                      |
| Thomas J. Evans                            |          | 30               |       | 30         |        | 54         |   | 24                      |
| Total other financing sources              | 2        | ,439,772         |       | 2,733,394  |        | 1,829,636  |   | (903,758)               |
| Total revenues and other financing sources | \$ 58    | ,740,544         | \$ !  | 59,034,166 | \$ !   | 58,676,571 | \$<br>((                                      | (357,595)<br>Concluded) |

# SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|                          | Budgeted Amounts |           |           | Variance With<br>Final Budget |  |
|--------------------------|------------------|-----------|-----------|-------------------------------|--|
|                          | Original         | Final     | Actual    | Over (Under)                  |  |
| GENERAL GOVERNMENT       |                  |           |           |                               |  |
| Town Council:            |                  |           |           |                               |  |
| Personnel services       | \$ 11,750        | \$ 11,563 | \$ 10,607 | \$ (956)                      |  |
| Contractual services     | 34,600           | 34,406    | 34,407    | 1                             |  |
| Material and supplies    | 1,000            | 1,495     | 1,487     | (8)                           |  |
| Total Town Council       | 47,350           | 47,464    | 46,501    | (963)                         |  |
| Town Manager:            |                  |           |           |                               |  |
| Personnel services       | 305,000          | 308,160   | 307,767   | (393)                         |  |
| Contractual services     | 30,140           | 29,367    | 15,487    | (13,880)                      |  |
| Material and supplies    | 2,500            | 3,273     | 3,273     | -                             |  |
| Total Town Manager       | 337,640          | 340,800   | 326,527   | (14,273)                      |  |
| Legal Services:          |                  |           |           |                               |  |
| Contractual services     | 69,102           | 110,079   | 110,079   | -                             |  |
| Total legal services     | 69,102           | 110,079   | 110,079   | -                             |  |
| Town Clerk:              |                  |           |           |                               |  |
| Personnel services       | 149,750          | 153,987   | 153,986   | (1)                           |  |
| Contractual services     | 30,100           | 27,393    | 25,708    | (1,685)                       |  |
| Material and supplies    | 1,800            | 1,800     | 1,713     | (87)                          |  |
| Total Town Clerk         | 181,650          | 183,180   | 181,407   | (1,773)                       |  |
| Finance:                 |                  |           |           |                               |  |
| Personnel services       | 207,075          | 209,287   | 210,242   | 955                           |  |
| Contractual services     | 59,650           | 57,423    | 50,541    | (6,882)                       |  |
| Material and supplies    | 1,700            | 1,715     | 1,715     | -                             |  |
| Total finance            | 268,425          | 268,425   | 262,498   | (5,927)                       |  |
| Assessor:                |                  |           |           |                               |  |
| Personnel services       | 123,965          | 123,965   | 123,194   | (771)                         |  |
| Contractual services     | 7,947            | 7,947     | 5,017     | (2,930)                       |  |
| Materials and supplies   | 1,500            | 1,500     | 1,494     | (6)                           |  |
| Total Assessor           | 133,412          | 133,412   | 129,705   | (3,707)                       |  |
| Revenue Collection:      |                  |           |           |                               |  |
| Personnel services       | 176,257          | 182,299   | 182,299   | -                             |  |
| Contractual services     | 36,100           | 32,784    | 32,783    | (1)                           |  |
| Material and supplies    | 2,300            | 2,048     | 2,047     | (1)                           |  |
| Total revenue collection | 214,657          | 217,131   | 217,129   | (2)                           |  |
|                          |                  |           |           | (Continued)                   |  |

# SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|                                   | Budge    | ted Amounts |           | Variance With Final Budget |  |
|-----------------------------------|----------|-------------|-----------|----------------------------|--|
|                                   | Original | Final       | Actual    | Over (Under)               |  |
| GENERAL GOVERNMENT (Continued)    |          |             |           |                            |  |
| Registration and Elections:       |          |             |           |                            |  |
| Personnel services                | \$ 55,75 |             | \$ 36,761 | \$ (17,575)                |  |
| Contractual services              | 16,85    | •           | 18,264    | -                          |  |
| Material and supplies             | 40       |             | 245       | (155)                      |  |
| Total registration and elections  | 73,00    | 0 73,000    | 55,270    | (17,730)                   |  |
| Town Boards and Commissions:      |          |             |           |                            |  |
| Contractual services              | 68,15    | 1 68,151    | 63,559    | (4,592)                    |  |
| Total town boards and commissions | 68,15    | 1 68,151    | 63,559    | (4,592)                    |  |
| Planning and Development:         |          |             |           |                            |  |
| Personnel services                | 224,54   | 0 224,986   | 213,087   | (11,899)                   |  |
| Contractual services              | 5,15     | ,           | 4,201     | (949)                      |  |
| Material and supplies             | 2,05     | •           | 3,323     | (1)                        |  |
| Total planning and development    | 231,74   |             | 220,611   | (12,849)                   |  |
| Data Processing:                  |          |             |           |                            |  |
| Contractual services              | 165,00   | 0 165,000   | 164,737   | (263)                      |  |
| Total data processing             | 165,00   |             | 164,737   | (263)                      |  |
| Town Hall:                        |          |             |           |                            |  |
| Contractual services              | 82,88    | 0 82,880    | 65,524    | (17,356)                   |  |
| Material and supplies             | 2,70     |             | 2,373     | (327)                      |  |
| Total town hall                   | 85,58    |             | 67,897    | (17,683)                   |  |
| Economic Development:             |          |             |           |                            |  |
| Personnel services                | 123,46   | 0 125,474   | 125,474   | _                          |  |
| Contractual services              | 7,64     | •           | 6,710     | (712)                      |  |
| Material and supplies             | 50       | 0 524       | 524       | -                          |  |
| Total economic development        | 131,60   | 0 133,420   | 132,708   | (712)                      |  |
| Total general government          | 2,007,30 | 7 2,059,102 | 1,978,628 | (80,474)                   |  |
| PUBLIC WORKS                      |          |             |           |                            |  |
| Supervision:                      |          |             |           |                            |  |
| Personnel services                | 188,82   | 5 186,356   | 124,494   | (61,862)                   |  |
| Contractual services              | 8,30     | •           | 10,774    | -                          |  |
| Material and supplies             | 75       | •           | 283       | (467)                      |  |
| Total supervision                 | 197,88   |             | 135,551   | (62,329)                   |  |
| ·                                 |          |             |           | (Continued)                |  |

# SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|  | Budgeted   | l Amounts  |             | Variance With Final Budget |
|--|------------|------------|-------------|----------------------------|
|  | Original   | Final      | Actual      | Over (Under)               |
| PUBLIC WORKS (Continued)               |            |            |             |                            |
| Engineering:                           |            |            |             |                            |
| Personnel services                     | \$ 326,075 | \$ 328,475 | \$ 316,108  | \$ (12,367)                |
| Contractual services                   | 16,770     | 16,770     | 11,741      | (5,029)                    |
| Material and supplies                  | 11,100     | 11,100     | 10,344      | (756)                      |
| Total engineering                      | 353,945    | 356,345    | 338,193     | (18,152)                   |
| Central Garage:                        |            |            |             |                            |
| Personnel services                     | 223,900    | 223,900    | 215,500     | (8,400)                    |
| Contractual services                   | 107,950    | 118,059    | 118,059     | -                          |
| Material and supplies                  | 263,500    | 253,391    | 242,567     | (10,824)                   |
| Total central garage                   | 595,350    | 595,350    | 576,126     | (19,224)                   |
| Highways:                              |            |            |             |                            |
| Personnel services                     | 814,800    | 814,800    | 768,527     | (46,273)                   |
| Contractual services                   | 46,750     | 46,750     | 45,417      | (1,333)                    |
| Material and supplies                  | 220,500    | 220,500    | 205,132     | (15,368)                   |
| Capital Outlay                         | 0          | 0          | 0           | -                          |
| Total highways                         | 1,082,050  | 1,082,050  | 1,019,076   | (62,974)                   |
| Winter Maintenance:                    |            |            |             |                            |
| Personnel services                     | 115,000    | 115,000    | 114,993     | (7)                        |
| Contractual services                   | 9,000      | 9,000      | 8,998       | (2)                        |
| Material and supplies                  | 265,000    | 265,000    | 265,000     | -                          |
| Total winter maintenance               | 389,000    | 389,000    | 388,991     | (9)                        |
| Total public works                     | 2,618,225  | 2,620,625  | 2,457,937   | (162,688)                  |
| RECREATION AND LEISURE                 |            |            |             |                            |
| Recreation:                            |            |            |             |                            |
| Personnel services                     | 382,800    | 384,550    | 370,201     | (14,349)                   |
| Contractual services                   | 49,710     | 55,158     | ,<br>55,159 | 1                          |
| Material and supplies                  | 22,000     | 16,552     | 16,394      | (158)                      |
| Total recreation                       | 454,510    | 456,260    | 441,754     | (14,506)                   |
| Park Development and Maintenance:      |            |            |             |                            |
| Personnel services                     | 171,895    | 171,895    | 145,507     | (26,388)                   |
| Contractual services                   | 55,790     | 55,790     | 49,730      | (6,060)                    |
| Material and supplies                  | 46,200     | 46,200     | 46,016      | (184)                      |
| Total park development and maintenance | 273,885    | 273,885    | 241,253     | (32,632)                   |
| Public Library:                        |            |            |             |                            |
| Personnel services                     | 401,186    | 409,626    | 388,546     | (21,080)                   |
| Contractual services                   | 139,100    | 139,100    | 133,423     | (5,677)                    |
| Material and supplies                  | 11,300     | 11,300     | 10,905      | (3,677)                    |
| Total public library                   | 551,586    | 560,026    | 532,874     | (27,152)                   |
| . Ottal pasine ilstally                | 331,300    | 300,020    | 332,074     | (Continued)                |

# SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|                                      |       | Budgeted | Amo | unts      |    |           |     | nce With  |
|--------------------------------------|-------|----------|-----|-----------|----|-----------|-----|-----------|
|                                      | Or    | iginal   |     | Final     |    | Actual    | Ove | r (Under) |
| RECREATION AND LEISURE (Continued)   |       |          |     |           |    |           |     |           |
| Special Communities Activities:      |       |          |     |           |    |           |     |           |
| Contractual services                 | \$    | 3,500    | \$  | 3,500     | \$ | 3,500     | \$  | -         |
| Total special communities activities |       | 3,500    |     | 3,500     |    | 3,500     |     | -         |
| Community Center:                    |       |          |     |           |    |           |     |           |
| Personal services                    |       | 21,000   |     | 21,000    |    | 14,910    |     | (6,090)   |
| Contractual services                 |       | 78,200   |     | 78,200    |    | 74,913    |     | (3,287)   |
| Material and supplies                |       | 9,050    |     | 9,050     |    | 6,052     |     | (2,998)   |
| Total community center               |       | 108,250  |     | 108,250   |    | 95,875    |     | (12,375)  |
| Other Town Buildings:                |       |          |     |           |    |           |     |           |
| Contractual services                 |       | 15,630   |     | 15,630    |    | 10,958    |     | (4,672)   |
| Material and supplies                |       | 2,500    |     | 2,500     |    | 104       |     | (2,396)   |
| Total other town buildings           |       | 18,130   |     | 18,130    |    | 11,062    |     | (7,068)   |
| Total recreation and leisure         | 1,    | 409,861  |     | 1,420,051 |    | 1,326,318 |     | (93,733)  |
| PUBLIC SAFETY                        |       |          |     |           |    |           |     |           |
| Building Inspector:                  |       |          |     |           |    |           |     |           |
| Personnel services                   |       | 216,060  |     | 216,060   |    | 210,174   |     | (5,886)   |
| Contractual services                 |       | 7,290    |     | 7,611     |    | 7,610     |     | (1)       |
| Material and supplies                |       | 5,450    |     | 5,129     |    | 5,046     |     | (83)      |
| Total building inspector             |       | 228,800  |     | 228,800   |    | 222,830   |     | (5,970)   |
| Animal Control:                      |       |          |     |           |    |           |     |           |
| Contractual services                 |       | 53,767   |     | 53,767    |    | 53,767    |     | -         |
| Material and supplies                |       | 100      |     | 100       |    | 99        |     | (1)       |
| Total animal control                 |       | 53,867   |     | 53,867    |    | 53,866    |     | (1)       |
| Law Enforcement:                     |       |          |     |           |    |           |     |           |
| Personnel services                   |       | 290,000  |     | 188,192   |    | 168,265   |     | (19,927)  |
| Contractual services                 |       | 497,300  |     | 599,108   |    | 599,107   |     | (1)       |
| Material and supplies                |       | 26,000   |     | 26,000    |    | 25,693    |     | (307)     |
| Total law enforcement                |       | 813,300  |     | 813,300   |    | 793,065   |     | (20,235)  |
| Total public safety                  | 1,    | 095,967  |     | 1,095,967 |    | 1,069,761 |     | (26,206)  |
| COMMUNITY DEVELOPMENT AND HUMAN SER  | VICES |          |     |           |    |           |     |           |
| Community Development:               |       |          |     |           |    |           |     |           |
| Personnel services                   |       | 96,480   |     | 100,725   |    | 100,725   |     | -         |
| Contractual services                 |       | 450      |     | 494       |    | 493       |     | (1)       |
| Material and supplies                |       | 6,000    |     | 15,558    |    | 15,556    |     | (2)       |
| Total community development          |       | 102,930  |     | 116,777   |    | 116,774   |     | (3)       |
|                                      |       | _        | _   | _         | _  | _         | (C  | ontinued) |

SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL - BUDGETARY BASIS - GENERAL FUND (UNAUDITED) (Concluded)
FOR THE YEAR ENDED JUNE 30, 2019

|  |                 | Budgeted   | l Amo | ounts      |                  |      | ance With<br>al Budget |
|--|-----------------|------------|-------|------------|------------------|------|------------------------|
|  |                 | Original   |       | Final      | Actual           | Ove  | er (Under)             |
| COMMUNITY DEVELOPMENT AND HUMAN SERV     | /ICES (C        | Continued) |       |            |                  |      |                        |
| Human Services Subsidies:                |                 |            |       |            |                  |      |                        |
| Contractual services                     | \$              | 461,034    | \$    | 461,610    | \$<br>461,610    | \$   | -                      |
| Total human service subsidies            |                 | 461,034    |       | 461,610    | 461,610          |      | -                      |
| Total community development and          |                 | _          |       |            | _                |      |                        |
| human services                           |                 | 563,964    |       | 578,387    | <br>578,384      |      | (3)                    |
| BOARD OF EDUCATION                       |                 |            |       |            |                  |      |                        |
| Board of Education                       |                 | 13,684,951 |       | 43,684,951 | <br>42,919,676   |      | (765,275)              |
| MISCELLANEOUS                            |                 |            |       |            |                  |      |                        |
| Employee benefits - contractual services |                 | 1,566,918  |       | 1,570,418  | 1,389,637        |      | (180,781)              |
| Insurance - contractual services         |                 | 733,000    |       | 733,000    | 696,960          |      | (36,040)               |
| Contingencies                            |                 | 250,000    |       | 92,692     | 63,910           |      | (28,782)               |
| Total miscellaneous                      |                 | 2,549,918  |       | 2,396,110  | 2,150,507        |      | (245,603)              |
| DEBT SERVICE                             |                 |            |       |            |                  |      |                        |
| Principal payments                       |                 | 2,402,751  |       | 2,369,548  | 2,352,909        |      | (16,639)               |
| Interest and fiscal charges              |                 | 941,722    |       | 974,925    | 974,925          |      | -                      |
| Debt issuance costs                      |                 | 30,000     |       | 30,000     | 1,625            |      | (28,375)               |
| Total debt service                       |                 | 3,374,473  |       | 3,374,473  | 3,329,459        |      | (45,014)               |
| Total expenditures                       | 5               | 57,304,666 |       | 57,229,666 | <br>55,810,670   | (    | 1,418,996)             |
| OTHER FINANCING USES                     |                 |            |       |            |                  |      |                        |
| Transfers out:                           |                 |            |       |            |                  |      |                        |
| Capital reserve fund                     |                 | 25,000     |       | 25,000     | 25,000           |      | -                      |
| Capital projects fund                    |                 | 505,000    |       | 505,000    | 430,000          |      | (75,000)               |
| Capital nonrecurring fund                |                 | 304,707    |       | 304,707    | 304,707          |      | -                      |
| Demolition & Relocation Reserve          |                 | 10,000     |       | 10,000     | 10,000           |      | -                      |
| Solid waste fund                         |                 | 313,191    |       | 313,191    | 313,191          |      | -                      |
| Reserve for Dam Maintenance              |                 | 5,000      |       | 5,000      | 5,000            |      | -                      |
| Bridge Maintenance fund                  |                 | 5,000      |       | 5,000      | 5,000            |      | -                      |
| Unexpended Education Fund                |                 | -          |       | 293,622    | 293,622          |      | -                      |
| Education capital nonrecurring fund      |                 | 267,980    |       | 267,980    | 267,980          |      | -                      |
| Housing rehab fund                       |                 | -          |       | 75,000     | <br>75,000       |      | -                      |
| Total other financing uses               |                 | 1,435,878  |       | 1,804,500  | <br>1,729,500    |      | (75,000)               |
| Total expenditures and other financing   | use <u>\$</u> 5 | 58,740,544 | \$ 5  | 59,034,166 | \$<br>57,540,170 | \$ ( | 1,493,996)             |
|  |                 |            |       |            |                  | (0   | Concluded)             |

### SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED AND OUTSTANDING FOR THE YEAR ENDED JUNE 30, 2019

| Grand<br>List | Uncollected<br>Taxes | Current          | Lawful Co     | rrect | ions     |      | nsfers<br>to | Adjusted<br>Taxes | (                | Collection | ıc   |             | Uı  | ncollected<br>Taxes |
|---------------|----------------------|------------------|---------------|-------|----------|------|--------------|-------------------|------------------|------------|------|-------------|-----|---------------------|
| Year          | June 30, 2018        | Year Levy        | <br>dditions  |       | eletions |      | pense        | Collectible       | <br>Taxes        | Inter      |      | Liens       | Jur | ie 30, 2019         |
|               |                      |                  |               |       |          |      | <u> </u>     |                   |                  |            |      |             |     |                     |
| 2017          | \$ -                 | \$<br>35,297,105 | \$<br>101,820 | \$    | 156,099  | \$   | 6,550        | \$<br>35,236,276  | \$<br>34,584,348 | \$ 110     | ,552 | \$<br>1,568 | \$  | 651,928             |
| 2016          | 596,418              | -                | 3,244         |       | 13,176   |      | 14,324       | 572,162           | 323,322          | 61         | ,114 | 3,652       |     | 248,840             |
| 2015          | 230,330              | -                | 1,300         |       | 2,079    |      | 12,115       | 217,436           | 77,487           | 30         | ,030 | 690         |     | 139,949             |
| 2014          | 145,426              | -                | -             |       | 473      |      | 40,720       | 104,233           | 38,468           | 18         | ,507 | 384         |     | 65 <i>,</i> 765     |
| 2013          | 93,034               | -                | -             |       | 231      |      | 45,219       | 47,584            | 13,300           | 9          | ,811 | 202         |     | 34,284              |
| 2012          | 51,696               | -                | -             |       | 62       |      | 30,240       | 21,394            | 3,192            | 2          | ,195 | 60          |     | 18,202              |
| 2011          | 43,163               | -                | -             |       | 43       |      | 26,332       | 16,788            | 1,419            | 1          | ,696 | -           |     | 15,369              |
| 2010          | 37,061               | -                | -             |       | 42       |      | 23,486       | 13,533            | 606              |            | 888  | -           |     | 12,927              |
| 2009          | 19,570               | -                | -             |       | 42       |      | 11,183       | 8,345             | 371              |            | 612  | -           |     | 7,974               |
| 2008          | 10,866               | -                | -             |       | 171      |      | 5,455        | 5,240             | 512              |            | 656  | -           |     | 4,728               |
| 2007          | 8,392                | -                | -             |       | 69       |      | 4,515        | 3,808             | 463              |            | 872  | -           |     | 3,345               |
| 2006          | 8,557                | -                | -             |       | 76       |      | 6,499        | 1,982             | 188              |            | 477  | -           |     | 1,794               |
| 2005          | 2,992                | -                | -             |       | 76       |      | 1,138        | 1,778             | 251              |            | 669  | -           |     | 1,527               |
| 2004          | 1,076                | -                | -             |       | 43       |      | (160)        | 1,193             | 276              |            | 886  | -           |     | 917                 |
| 2003          | 963                  | -                | -             |       | -        |      | 57           | 906               | 3                |            | 110  | -           |     | 903                 |
| 2002          | 820                  | -                | <br>-         |       | -        |      | 820          | -                 | -                |            | -    | <br>-       |     | -                   |
|               | \$ 1,250,364         | \$<br>35,297,105 | \$<br>106,364 | \$    | 172,682  | \$ 2 | 28,493       | \$<br>36,252,658  | \$<br>35,044,206 | \$ 239     | ,075 | \$<br>6,556 | \$  | 1,208,452           |

#### SCHEDULE OF DEBT LIMITATION CONNECTICUT GENERAL STATUTES, SECTION 7-374(b) AS OF JUNE 30, 2019

| Total cash collections for the year ended June 30, 2019: |                |                |                |                |                |
|--|----------------|----------------|----------------|----------------|----------------|
| Taxes  | \$ 35,044,206  |                |                |                |                |
| Interest and lien fees                                   | 245,631        |                |                |                |                |
| Total  | 35,289,837     |                |                |                |                |
| Reimbursement for revenue loss:                          |                |                |                |                |                |
| Tax relief (CGS 12-129d)                                 | -              |                |                |                |                |
| Base   | \$ 35,289,837  |                |                |                |                |
|  | General        |                |                | Urban          | Pension        |
|  | Purposes       | Schools        | Sewers         | Renewal        | Deficit        |
| Debt limitation:   |                |                |                |                |                |
| 2-1/4 times base   | \$ 79,402,133  | \$ -           | \$ -           | \$ -           | \$ -           |
| 4-1/2 times base   | -              | 158,804,267    | -              | -              | -              |
| 3-3/4 times base   | -              | -              | 132,336,889    | -              | -              |
| 3-1/4 times base   | -              | -              | -              | 114,691,970    | -              |
| 3 times base   | <del>-</del>   |                |                |                | 105,869,511    |
| Total debt limitation                                    | 79,402,133     | 158,804,267    | 132,336,889    | 114,691,970    | 105,869,511    |
| Indebtedness:  |                |                |                |                |                |
| Bonds payable  | 3,470,000      | 14,950,000     | 910,000        | -              | -              |
| Notes payable from direct borrowings                     | · -            | -              | 9,748,494      | -              | -              |
| Short-term interim funding obligations                   | -              | -              | 2,683,365      | -              | -              |
|  | 3,470,000      | 14,950,000     | 13,341,859     | -              | -              |
| Add: Authorized, unissued bonds                          | 5,085,000      | 6,525,000      | 16,027,432     | -              | -              |
| Less: Sewer assessments receivable                       |                |                | (259,407)      |                |                |
| Total indebtedness                                       | 8,555,000      | 21,475,000     | 29,628,698     | _              |                |
| Debt limitation in excess of outstanding                 |                |                |                |                |                |
| and authorized debt                                      | \$ 70,847,133  | \$ 137,329,267 | \$ 102,708,191 | \$ 114,691,970 | \$ 105,869,511 |
| Total capacity of borrowing (7 times base)               | \$ 247,028,859 |                |                |                |                |
| Total present indebtedness                               | 59,658,698     |                |                |                |                |
| Margin for additional borrowing                          | \$ 187,370,161 |                |                |                |                |

#### **CAPITAL IMPROVEMENTS FUND**

### SCHEDULE OF EXPENDITURES AND PROJECT APPROPRIATIONS - CAPITAL IMPROVEMENTS FUND YEAR ENDED JUNE 30, 2019

|                                       | P             | roject Appropriation | ns            |               | Project Expenditure | s             | Remaining     |
|---------------------------------------|---------------|----------------------|---------------|---------------|---------------------|---------------|---------------|
|                                       | Balance       | Current Year         | Balance       | Balance       | Current Year        | Balance       | Balance       |
|                                       | June 30, 2018 | Appropriations       | June 30, 2019 | June 30, 2018 | Expenditures        | June 30, 2019 | June 30, 2019 |
| Sidewalks                             | \$ 860,034    | \$ -                 | \$ 860,034    | \$ 859,743    | \$ -                | \$ 859,743    | \$ 291        |
| Spot Drainage                         | 215,499       | -                    | 215,499       | 191,304       | 19,413              | 210,717       | 4,782         |
| Landfill Closure                      | 3,000,001     | _                    | 3,000,001     | 2,792,107     | -                   | 2,792,107     | 207,894       |
| Killingly Industrial Park             | 20,848        | _                    | 20,848        | 15,543        |                     | 15,543        | 5,305         |
| WPCA Sewer/Relining Replacement       | 20,040        | _                    | 20,040        | (1,292)       | 1,292               | -             | 5,505         |
| Pratt/Ledge Roads                     | 251,469       | _                    | 251,469       | 152,810       | 1,232               | 152,810       | 98,659        |
| KCC Theatre Lighting                  | 29,043        | _                    | 29,043        | 24,867        | _                   | 24,867        | 4,176         |
| Salt Storage Facilities               | 421,414       | _                    | 421,414       | 417,038       | 4,376               | 421,414       | -,170         |
| Rock Avenue                           | 298,064       | _                    | 298,064       | 255,636       | 184                 | 255,820       | 42,244        |
| Chestnut Hill Road Bridge             | 66,889        | _                    | 66,889        | 33,950        | -                   | 33,950        | 32,939        |
| Sewer- Reline and Replace             | 402,000       | _                    | 402,000       | 251,384       | _                   | 251,384       | 150,616       |
| Cat Hollow Park Dev                   | 15,000        | (3,065)              | 11,935        | 3,381         |                     | 3,381         | 8,554         |
| Chiller - Old High School             | 183,622       | (3,003)              | 183,622       | 4,840         |                     | 4,840         | 178,782       |
| Town Hall Building Improvement        | 1,109,256     | 494,973              | 1,604,229     | 29,933        | 1,520,765           | 1,550,698     | 53,531        |
| Highway Garage Truck Wash/Bay         | 50,000        | 494,973              | 50,000        | 29,955        | 1,520,765           | 1,550,698     | 50,000        |
| 0 , 0 . ,                             | ,             | -                    | 50,000        | -<br>5,864    | -                   | -<br>5,864    | •             |
| Bugbee Bldg Interior Renovations      | 50,000        | -                    | •             | ,             | -                   | •             | 44,136        |
| Sewer Replacement 10-11               | 100,000       | -                    | 100,000       | 44,742        | -                   | 44,742        | 55,258        |
| Spot Drainage (TA)                    | 35,000        | -                    | 35,000        | 15,276        | -                   | 15,276        | 19,724        |
| Community Center Roof (12-13)         | 346,018       | (50,000)             | 346,018       | 346,018       | -                   | 346,018       | -             |
| WPCA - Capital Projects 12-13         | 257,164       | (50,000)             | 207,164       | 194,105       | - (4 202)           | 194,105       | 13,059        |
| WPCA - Capital Projects 13-14         | 141,023       | -                    | 141,023       | 120,000       | (1,292)             | 118,708       | 22,315        |
| Relocate/Replace Garage Fuel Tanks    | 314,834       | -                    | 314,834       | 303,609       | -                   | 303,609       | 11,225        |
| Road Renewal 14-15 Unimproved TA      | 24,000        | -                    | 24,000        | 19,719        | -                   | 19,719        | 4,281         |
| Highway Garage Boiler                 | 29,006        | -                    | 29,006        | 29,006        | -                   | 29,006        | -             |
| KCC Gutters                           | 64,000        | (64,000)             | -             | -             | -                   | -             | -             |
| Road Renewal 15-16 Unimproved TA      | 58,000        | -                    | 58,000        | 2,125         | -                   | 2,125         | 55,875        |
| Road Renewal 15-16 TA                 | 154,187       |                      | 154,187       | 153,964       | 223                 | 154,187       | -             |
| KCC Building Improvements             | 20,000        | (20,000)             | -             | -             | -                   | -             | -             |
| 15-16 WPCA Capital Projects           | 341,000       | -                    | 341,000       | 273,602       | 67,398              | 341,000       | -             |
| P&A Mill - Brownfield Remediation     | 2,617,204     | -                    | 2,617,204     | 2,616,861     | -                   | 2,616,861     | 343           |
| Rogers Pump Station                   | 3,155,943     | -                    | 3,155,943     | 3,121,625     | -                   | 3,121,625     | 34,318        |
| Force Main                            | 500,000       | -                    | 500,000       | 482,806       | -                   | 482,806       | 17,194        |
| WPCA Facility Update - CWF            | 22,300,000    | -                    | 22,300,000    | 1,917,005     | 2,308,462           | 4,225,467     | 18,074,533    |
| 16-17 TA Improved roads               | 260,844       | -                    | 260,844       | 192,926       | 47,440              | 240,366       | 20,478        |
| Road Renewal 16-17 TA Unimproved      | 61,619        | -                    | 61,619        | 50,741        | -                   | 50,741        | 10,878        |
| Spot Drainage 16-17 TA Unimproved     | 5,000         | -                    | 5,000         | -             | -                   | -             | 5,000         |
| Downtown improvement project          | 1,000,000     | -                    | 1,000,000     | 107,151       | 528,036             | 635,187       | 364,813       |
| North St Bridge Walkway               | 196,619       | -                    | 196,619       | 170,226       | -                   | 170,226       | 26,393        |
| School Renovations                    | 40,000        | 3,065                | 43,065        | 43,065        | -                   | 43,065        | -             |
| 16-17 WPCA Capital Project            | 282,750       | -                    | 282,750       | -             | 11,092              | 11,092        | 271,658       |
| LOTCIP Main St Sidewalk Replacement   | 482,155       | -                    | 482,155       | 378,191       | 9,684               | 387,875       | 94,280        |
| Bear Hill Road Bridge/ Valley Road    | 1,800,000     | -                    | 1,800,000     | 130,338       | 22,876              | 153,214       | 1,646,786     |
| Bugbee Bld HVAC System 16-17          | 68,325        | 12,459               | 80,784        | 6,284         | 574                 | 6,858         | 73,926        |
| Killingly Community Center            | 2,200,000     | (600,000)            | 1,600,000     | 29,933        | 11,383              | 41,316        | 1,558,684     |
| KCS/KMS Goodyear Storage Tank Removal | 300,000       | -                    | 300,000       | -             | 55,126              | 55,126        | 244,874       |
| KMS Roof Replacement                  | 1,600,000     | _                    | 1,600,000     | 1,035,065     | 54,959              | 1,090,024     | 509,976       |
| KMS Window Replacement                | 3,000,000     | -                    | 3,000,000     | 18,159        | 180,712             | 198,871       | 2,801,129     |
| KCS Roof Replacement                  | 1,275,000     | _                    | 1,275,000     | 984,806       | -                   | 984,806       | 290.194       |
| Subtotal                              | 50,002,830    | (226,568)            | 49,776,262    | 17,824,456    | 4,842,703           | 22,667,159    | 27,109,103    |
|                                       | 55,002,030    | (220,330)            | .5,7,70,202   | 27,024,430    | .,0-12,703          |               | (Continued    |

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### SCHEDULE OF EXPENDITURES AND PROJECT APPROPRIATIONS - CAPITAL IMPROVEMENTS FUND (Concluded) YEAR ENDED JUNE 30, 2019

|                                     |    | Р            | roject A | ppropriatio | ns |              |     | F            | rojec | t Expenditure | s  |              |    | Remaining       |
|-------------------------------------|----|--------------|----------|-------------|----|--------------|-----|--------------|-------|---------------|----|--------------|----|-----------------|
|                                     |    | Balance      | Cur      | rent Year   |    | Balance      |     | Balance      | Cu    | rrent Year    |    | Balance      |    | Balance         |
|                                     | Ju | ine 30, 2018 | Appr     | opriations  | Ju | ine 30, 2019 | _Ju | ıne 30, 2018 | Ex    | penditures    | Ju | ıne 30, 2019 | Ju | ne 30, 2019     |
| Good year Roof replacement          | Ś  | 350,000      | Ś        |             | Ś  | 350,000      | Ś   | 239,123      | Ś     |               | Ś  | 239,123      | Ś  | 110,877         |
| KCS ADA Compliance project          | Ą  | 330,000      | Ą        | 210,000     | ٦  | 210,000      | ٦   | 20,400       | Ş     | 80,058        | Ą  | 100,458      | Ą  | 10,877          |
|                                     |    | -            |          |             |    |              |     |              |       |               |    |              |    |                 |
| KMS ADA Compliance project          |    | -            |          | 220,000     |    | 220,000      |     | 21,080       |       | 148,487       |    | 169,567      |    | 50,433          |
| 17-18 Road Renewal TA               |    | 250,000      |          | -           |    | 250,000      |     | -            |       | 204,161       |    | 204,161      |    | 45 <i>,</i> 839 |
| 17-18 Sewer Replacement             |    | 260,000      |          | -           |    | 260,000      |     | 12,637       |       | 3,370         |    | 16,007       |    | 243,993         |
| 17-18 Capital Project               |    | 500          |          | -           |    | 500          |     | -            |       | -             |    | -            |    | 500             |
| 17-18 Guide Rail Replacements       |    | 20,000       |          | -           |    | 20,000       |     | -            |       | 20,000        |    | 20,000       |    | -               |
| 17-18 Sidewalks                     |    | 10,000       |          | -           |    | 10,000       |     | 625          |       | 840           |    | 1,465        |    | 8,535           |
| 17-18 Spot Drainage                 |    | 20,000       |          | -           |    | 20,000       |     | -            |       | -             |    | -            |    | 20,000          |
| 18-19 Town Aid Road Improved        |    | -            |          | 257,159     |    | 257,159      |     | -            |       | -             |    | -            |    | 257,159         |
| Parking Lot - Locip                 |    | -            |          | 148,850     |    | 148,850      |     | -            |       | 147,200       |    | 147,200      |    | 1,650           |
| Owen Bell Electrical upgrades       |    | -            |          | 41,560      |    | 41,560       |     | -            |       | 41,560        |    | 41,560       |    | -               |
| 18-19 Storm Drainage Improvements   |    | -            |          | 20,000      |    | 20,000       |     | -            |       | -             |    | -            |    | 20,000          |
| 18-19 Road Renewal                  |    | -            |          | 50,000      |    | 50,000       |     | -            |       | -             |    | -            |    | 50,000          |
| 18-19 Guardrail Replacements        |    | -            |          | 30,000      |    | 30,000       |     | -            |       | 30,000        |    | 30,000       |    | -               |
| 18-19 WPCA Sewer Replacement/Reline |    | -            |          | 100,000     |    | 100,000      |     | -            |       | -             |    | -            |    | 100,000         |
| 18-19 WPCA Capital Project          |    | -            |          | 100,000     |    | 100,000      |     | -            |       | -             |    | -            |    | 100,000         |
|                                     | \$ | 50,913,330   | \$       | 951,001     | \$ | 51,864,331   | \$  | 18,118,321   | \$    | 5,518,379     | \$ | 23,636,700   | \$ | 28,227,631      |
|                                     |    |              |          |             |    |              |     |              |       |               |    |              |    | (Canaluded)     |

(Concluded)

#### NONMAJOR GOVERNMENTAL FUNDS

### COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS AS OF JUNE 30, 2019

|                           |                             |    |                              | Nonr | najor Specia                               | al Rev | enue Fund       | s              |  |    |                              |
|---------------------------|-----------------------------|----|------------------------------|------|--|--------|-----------------|----------------|--|----|------------------------------|
|                           | School<br>Cafeteria<br>Fund | Ed | lucational<br>Grants<br>Fund | De   | ommunity<br>velopment<br>ock Grant<br>Fund | Ce     | emetery<br>Fund | Su<br><i>A</i> | orkplace<br>bstance<br>Abuse<br>ant Fund | Re | creation<br>evolving<br>Fund |
| ASSETS                    |                             |    |                              |      |  |        |                 |                |  |    |                              |
| Cash and cash equivalents | \$<br>438,311               | \$ | 447,158                      | \$   | 147,548                                    | \$     | 25,787          | \$             | -  | \$ | -                            |
| Investments               | -                           |    | -                            |      | -  |        | -               |                | -  |    | -                            |
| Receivables:              |                             |    |                              |      |  |        |                 |                |  |    |                              |
| Grants and contracts      | 115,019                     |    | 111,544                      |      | -  |        | -               |                | -  |    | -                            |
| Other                     | 14,566                      |    | -                            |      | 15,497                                     |        | -               |                | -  |    | -                            |
| Due from other funds      | -                           |    | -                            |      | -  |        | 925             |                | 5,167                                    |    | 67,072                       |
| Inventories               | <br>30,287                  |    | -                            |      | -  |        | -               |                |  |    | -                            |
| Total assets              | \$<br>598,183               | \$ | 558,702                      | \$   | 163,045                                    | \$     | 26,712          | \$             | 5,167                                    | \$ | 67,072                       |
| LIABILITIES               |                             |    |                              |      |  |        |                 |                |  |    |                              |
| Accounts payable          | \$<br>52,761                | \$ | 14,556                       | \$   | -  | \$     | 75              | \$             | -  | \$ | -                            |
| Due to other funds        | -                           |    | 523,784                      |      | 5,071                                      |        | -               |                | -  |    | -                            |
| Unearned revenue          | <br>13,258                  |    | 20,362                       |      | 15,497                                     |        | -               |                | -  |    | -                            |
| Total liabilities         | 66,019                      |    | 558,702                      |      | 20,568                                     |        | 75              |                | -  |    | -                            |
| FUND BALANCES             |                             |    |                              |      |  |        |                 |                |  |    |                              |
| Nonspendable              | 30,287                      |    | _                            |      | -  |        | _               |                | -  |    | _                            |
| Restricted                | -                           |    | -                            |      | 142,477                                    |        | -               |                | -  |    | -                            |
| Committed                 | 501,877                     |    | -                            |      | -  |        | 26,637          |                | 5,167                                    |    | 67,072                       |
| Total fund balances       | 532,164                     |    | -                            |      | 142,477                                    |        | 26,637          |                | 5,167                                    |    | 67,072                       |
| Total liabilities and     |                             |    |                              |      |  |        |                 |                |  |    |                              |
| fund balances             | \$<br>598,183               | \$ | 558,702                      | \$   | 163,045                                    | \$     | 26,712          | \$             | 5,167                                    | \$ | 67,072                       |
|                           |                             |    |                              |      |  |        |                 |                |  | (C | ontinued)                    |

### COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS (Continued) AS OF JUNE 30, 2019

|                           |     |                       |    | No                     | onm | ajor Special       | Reve | nue Funds         |    |                   |    |                |
|---------------------------|-----|-----------------------|----|------------------------|-----|--------------------|------|-------------------|----|-------------------|----|----------------|
|                           |     | Investment<br>nmunity | Mi | scellaneous<br>Special |     | Law                | H    | listoric          |    |                   |    |                |
|                           | Gra | nt in Aid<br>Fund     |    | Revenue<br>Fund        | Er  | nforcement<br>Fund | Pre  | servation<br>Fund | So | lid Waste<br>Fund | ļ  | Armory<br>Fund |
| ASSETS                    |     | unu                   |    | Tunu                   |     | Tullu              |      | Tunu              |    | Tuliu             |    | Tunu           |
| Cash and cash equivalents | \$  | -                     | \$ | 1,070,826              | \$  | -                  | \$   | -                 | \$ | -                 | \$ | -              |
| Investments               |     | -                     |    | -                      |     | -                  |      | -                 |    | -                 |    | -              |
| Receivables:              |     |                       |    |                        |     |                    |      |                   |    |                   |    |                |
| Grants and contracts      |     | -                     |    | -                      |     | -                  |      | -                 |    | -                 |    | -              |
| Other                     |     | -                     |    | -                      |     | -                  |      | -                 |    | 2,080             |    | -              |
| Due from other funds      |     | 5,324                 |    | 28                     |     | -                  |      | 61,822            |    | 285,746           |    | 40,162         |
| Inventories               |     | -                     |    | _                      |     | _                  |      | -                 |    | -                 |    | -              |
| Total assets              | \$  | 5,324                 | \$ | 1,070,854              | \$  | -                  | \$   | 61,822            | \$ | 287,826           | \$ | 40,162         |
| LIABILITIES               |     |                       |    |                        |     |                    |      |                   |    |                   |    |                |
| Accounts payable          | \$  | -                     | \$ | 16,694                 | \$  | -                  | \$   | -                 | \$ | 12,841            | \$ | -              |
| Due to other funds        |     | -                     |    | 77,294                 |     | -                  |      | -                 |    | -                 |    | -              |
| Unearned revenue          |     | -                     |    | 94,348                 |     | -                  |      | -                 |    | 18,060            |    | -              |
| Total liabilities         |     | -                     |    | 188,336                | _   | -                  |      | -                 |    | 30,901            |    | -              |
| FUND BALANCES             |     |                       |    |                        |     |                    |      |                   |    |                   |    |                |
| Nonspendable              |     | -                     |    | -                      |     | -                  |      | -                 |    | -                 |    | -              |
| Restricted                |     | 5,324                 |    | -                      |     | -                  |      | 61,822            |    | -                 |    | -              |
| Committed                 |     | -                     |    | 882,518                |     | -                  |      | -                 |    | 256,925           |    | 40,162         |
| Total fund balances       |     | 5,324                 |    | 882,518                |     | -                  |      | 61,822            |    | 256,925           |    | 40,162         |
| Total liabilities and     |     |                       |    |                        | -   |                    |      |                   |    |                   |    |                |
| fund balances             | \$  | 5,324                 | \$ | 1,070,854              | \$  | -                  | \$   | 61,822            | \$ | 287,826           | \$ | 40,162         |
|                           |     | ,                     |    |                        |     |                    |      | ,                 |    |                   | (C | ontinued)      |

### COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS (Continued) AS OF JUNE 30, 2019

|                           |                            | Nonn | najor Specia                              | l Rev | enue Func         | ds |   | Nor | nmajor Capit              | al Pro | ojects Funds               |
|---------------------------|----------------------------|------|---|-------|-------------------|----|---|-----|---------------------------|--------|----------------------------|
|                           | ibrary<br>perating<br>Fund | C    | mmunity<br>Outdoor<br>utification<br>Fund |       | nmunity<br>Garden |    | Total<br>Nonmajor<br>Special<br>venue Funds |     | ndustrial<br>Park<br>Fund |        | Capital<br>Reserve<br>Fund |
| ASSETS                    |                            |      |   |       |                   |    | _   |     |                           |        |                            |
| Cash and cash equivalents | \$<br>-                    | \$   | 14,277                                    | \$    | -                 | \$ | 2,143,907                                   | \$  | 440,758                   | \$     | -                          |
| Investments               | -                          |      | 53,450                                    |       | -                 |    | 53,450                                      |     | -                         |        | -                          |
| Receivables:              |                            |      |   |       |                   |    |   |     |                           |        |                            |
| Grants and contracts      | -                          |      | -   |       | -                 |    | 226,563                                     |     | -                         |        | -                          |
| Other                     | -                          |      | -   |       | -                 |    | 32,143                                      |     | -                         |        | -                          |
| Due from other funds      | 26,585                     |      | -   |       | 4,333             |    | 497,164                                     |     | 7,954                     |        | 879,061                    |
| Inventories               | <br>-                      |      | -   |       | -                 |    | 30,287                                      |     | -                         |        |                            |
| Total assets              | \$<br>26,585               | \$   | 67,727                                    | \$    | 4,333             | \$ | 2,983,514                                   | \$  | 448,712                   | \$     | 879,061                    |
| LIABILITIES               |                            |      |   |       |                   |    |   |     |                           |        |                            |
| Accounts payable          | \$<br>-                    | \$   | -   | \$    | -                 | \$ | 96,927                                      | \$  | -                         | \$     | 2,500                      |
| Due to other funds        | -                          |      | 41,560                                    |       | -                 |    | 647,709                                     |     | -                         |        | -                          |
| Unearned revenue          | -                          |      | -   |       | -                 |    | 161,525                                     |     | -                         |        | -                          |
| Total liabilities         | -                          |      | 41,560                                    |       | -                 |    | 906,161                                     |     | -                         |        | 2,500                      |
| FUND BALANCES             |                            |      |   |       |                   |    |   |     |                           |        |                            |
| Nonspendable              | _                          |      | _   |       | -                 |    | 30,287                                      |     | _                         |        | _                          |
| Restricted                | -                          |      | -   |       | -                 |    | 209,623                                     |     | -                         |        | -                          |
| Committed                 | 26,585                     |      | 26,167                                    |       | 4,333             |    | 1,837,443                                   |     | 448,712                   |        | 876,561                    |
| Total fund balances       | 26,585                     |      | 26,167                                    |       | 4,333             |    | 2,077,353                                   |     | 448,712                   |        | 876,561                    |
| Total liabilities and     | , -                        |      |   |       | , -               | -  |   |     | · ·                       |        |                            |
| fund balances             | \$<br>26,585               | \$   | 67,727                                    | \$    | 4,333             | \$ | 2,983,514                                   | \$  | 448,712                   | \$     | 879,061                    |
|                           |                            |      |   |       |                   |    |   |     |                           | _      | (Continued)                |

### COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS (Concluded) AS OF JUNE 30, 2019

|                           |             |                   |      | Nonmaj           | or Cap | ital Projec        | ts Fu | ınds             |          |                        |          |                       |                       |
|---------------------------|-------------|-------------------|------|------------------|--------|--------------------|-------|------------------|----------|------------------------|----------|-----------------------|-----------------------|
|                           | Or          | en Space          |      | State<br>ie Road |        | ttingill<br>I Road |       | Benefit          | ı        | Total<br>Nonmajor      |          |                       | Total<br>Nonmajor     |
|                           | •           | quisition<br>Fund | Impi | ovement<br>Fund  | Impr   | ovement<br>und     |       | sessment<br>Fund |          | Capital<br>jects Funds |          | ermanent<br>ust Funds | Governmental<br>Funds |
| ASSETS                    |             | ruliu             |      | ruiiu            |        | unu                |       | ruliu            | FIL      | jects ruilus           |          | ust rulius            | <u> </u>              |
| Cash and cash equivalents | \$          | _                 | \$   | _                | \$     | _                  | \$    | _                | \$       | 440,758                | \$       | 125,425               | \$ 2,710,090          |
| Investments               | Y           | _                 | Y    | 9,033            | Y      | _                  | Y     | 17,821           | Y        | 26,854                 | Y        | 439,600               | 519,904               |
| Receivables:              |             |                   |      | 3,033            |        |                    |       | 17,021           |          | 20,03                  |          | 133,000               | 313,301               |
| Grants and contracts      |             | _                 |      | _                |        | _                  |       | _                |          | _                      |          | _                     | 226,563               |
| Other                     |             | _                 |      | -                |        | _                  |       | _                |          | -                      |          | _                     | 32,143                |
| Due from other funds      |             | 222,133           |      | -                |        | -                  |       | _                |          | 1,109,148              |          | -                     | 1,606,312             |
| Inventories               |             | -                 |      | -                |        | -                  |       | _                |          | -                      |          | -                     | 30,287                |
| Total assets              | \$          | 222,133           | \$   | 9,033            | \$     | -                  | \$    | 17,821           | \$       | 1,576,760              | \$       | 565,025               | \$ 5,125,299          |
|                           | <del></del> |                   |      |                  |        |                    |       |                  |          |                        |          |                       |                       |
| LIABILITIES               |             |                   |      |                  |        |                    |       |                  |          |                        |          |                       |                       |
| Accounts payable          | \$          | -                 | \$   | -                | \$     | -                  | \$    | -                | \$       | 2,500                  | \$       | -                     | \$ 99,427             |
| Due to other funds        |             | -                 |      | -                |        | -                  |       | -                |          | -                      |          | -                     | 647,709               |
| Unearned revenue          |             | -                 |      | -                |        | -                  |       | -                |          | -                      |          | -                     | 161,525               |
| Total liabilities         |             |                   |      |                  |        |                    |       | -                |          | 2,500                  |          | -                     | 908,661               |
| FUND BALANCES             |             |                   |      |                  |        |                    |       |                  |          |                        |          |                       |                       |
| Nonspendable              |             | _                 |      | _                |        | _                  |       | _                |          | _                      |          | 119,649               | 149,936               |
| Restricted                |             | _                 |      | _                |        | _                  |       | _                |          | _                      |          | 445,376               | 654,999               |
| Committed                 |             | 222,133           |      | 9,033            |        | _                  |       | 17,821           |          | 1,574,260              |          | -                     | 3,411,703             |
| Total fund balances       |             | 222,133           |      | 9,033            |        |                    |       | 17,821           |          | 1,574,260              |          | 565,025               | 4,216,638             |
| Total liabilities and     |             |                   |      | -,,,,,           |        |                    |       |                  |          | _,                     |          | ,                     |                       |
| fund balances             | \$          | 222,133           | \$   | 9,033            | \$     | -                  | \$    | 17,821           | \$       | 1,576,760              | \$       | 565,025               | \$ 5,125,299          |
|                           |             | ·                 |      |                  |        |                    |       | ·                | <u> </u> |                        | <u> </u> | ·                     | (Concluded)           |
|                           |             |                   |      |                  |        |                    |       |                  |          |                        |          |                       | ,/                    |

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2019

|  |    |                             |    | 1                             | Nonn | najor Specia                              | l Rev | enue Fund       | s          |  |    |                              |
|--|----|-----------------------------|----|-------------------------------|------|---|-------|-----------------|------------|--|----|------------------------------|
|  |    | School<br>Cafeteria<br>Fund | E  | Educational<br>Grants<br>Fund | Dev  | mmunity<br>velopment<br>ock Grant<br>Fund | Ce    | emetery<br>Fund | Sul<br>Abu | rkplace<br>ostance<br>se Grant<br>Fund | _  | creation<br>evolving<br>Fund |
| REVENUES                                 |    |                             |    |                               |      |   |       |                 |            |  |    |                              |
| Intergovernmental                        | \$ | 806,857                     | \$ | 3,060,727                     | \$   | -   | \$    | -               | \$         | -                                      | \$ | -                            |
| Charges for services                     |    | 428,431                     |    | -                             |      | -   |       | -               |            | -                                      |    | 56,579                       |
| Investment income                        |    | -                           |    | -                             |      | 211                                       |       | -               |            | -                                      |    | -                            |
| Other                                    |    | -                           | _  | -                             |      | 87,462                                    |       | 668             |            | -                                      |    | -                            |
| Total revenues                           | _  | 1,235,288                   | _  | 3,060,727                     |      | 87,673                                    |       | 668             | -          | -                                      |    | 56,579                       |
| EXPENDITURES                             |    |                             |    |                               |      |   |       |                 |            |  |    |                              |
| Current:                                 |    |                             |    |                               |      |   |       |                 |            |  |    |                              |
| General government                       |    | -                           |    | -                             |      | -   |       | 1,089           |            | -                                      |    | -                            |
| Recreation and leisure                   |    | -                           |    | -                             |      | -   |       | -               |            | -                                      |    | 32,773                       |
| Public safety                            |    | -                           |    | -                             |      | -   |       | -               |            | -                                      |    | -                            |
| Community development and human services |    | -                           |    | -                             |      | 5,069                                     |       | -               |            | -                                      |    | -                            |
| Education                                |    | 1,212,728                   |    | 2,742,875                     |      | -   |       | -               |            | -                                      |    | -                            |
| Capital outlays                          |    | -                           |    | 317,852                       |      | -   |       | -               |            | -                                      |    | -                            |
| Total expenditures                       |    | 1,212,728                   |    | 3,060,727                     |      | 5,069                                     |       | 1,089           |            | -                                      |    | 32,773                       |
| Excess (deficiency) of revenues          |    |                             |    |                               |      |   |       |                 |            |  |    |                              |
| over expenditures                        |    | 22,560                      |    | -                             |      | 82,604                                    |       | (421)           |            | -                                      |    | 23,806                       |
| OTHER FINANCING SOURCES (USES)           |    |                             |    |                               |      |   |       |                 |            |  |    |                              |
| Transfers in                             |    | -                           |    | -                             |      | -   |       | 925             |            | -                                      |    | -                            |
| Transfers out                            |    | -                           |    | -                             |      | -   |       | -               |            | -                                      |    | -                            |
| Total other financing sources (uses)     |    | -                           |    | -                             |      | -   |       | 925             |            | -                                      |    | -                            |
| Net changes in fund balances             |    | 22,560                      |    | -                             |      | 82,604                                    |       | 504             |            | -                                      |    | 23,806                       |
| Fund balances - beginning                |    | 509,604                     |    | -                             |      | 59,873                                    |       | 26,133          |            | 5,167                                  |    | 43,266                       |
| Fund balances - ending                   | \$ | 532,164                     | \$ | -                             | \$   | 142,477                                   | \$    | 26,637          | \$         | 5,167                                  | \$ | 67,072                       |
|  |    |                             | _  |                               |      |   |       |                 |            |  | (C | ontinued)                    |

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|  | Nonmajor Special Revenue Funds |   |    |  |    |                           |     |                               |    |                   |    |                |
|--|--------------------------------|---|----|--|----|---------------------------|-----|-------------------------------|----|-------------------|----|----------------|
|  | C                              | c Investment<br>ommunity<br>rant in Aid<br>Fund |    | cellaneous<br>Special<br>Revenue<br>Fund | En | Law<br>nforcement<br>Fund | Pre | listoric<br>servation<br>Fund | So | lid Waste<br>Fund | ,  | Armory<br>Fund |
| REVENUES                                 |                                |   |    |  |    |                           |     |                               |    |                   |    |                |
| Intergovernmental                        | \$                             | -   | \$ | 149,982                                  | \$ | -                         | \$  | 4,500                         | \$ | -                 | \$ | -              |
| Charges for services                     |                                | -   |    | 702,803                                  |    | -                         |     | -                             |    | 199,146           |    | 13,247         |
| Investment income                        |                                | -   |    | -  |    | -                         |     | -                             |    | -                 |    | -              |
| Other                                    |                                | -   |    | -  |    | -                         |     | 18,296                        |    | -                 |    | -              |
| Total revenues                           |                                | -   |    | 852,785                                  |    | -                         |     | 22,796                        |    | 199,146           |    | 13,247         |
| EXPENDITURES                             |                                |   |    |  |    |                           |     |                               |    |                   |    |                |
| Current:                                 |                                |   |    |  |    |                           |     |                               |    |                   |    |                |
| General government                       |                                | -   |    | -  |    | -                         |     | -                             |    | 381,162           |    | -              |
| Recreation and leisure                   |                                | -   |    | -  |    | -                         |     | 8,298                         |    | -                 |    | -              |
| Public safety                            |                                | -   |    | -  |    | -                         |     | -                             |    | -                 |    | -              |
| Community development and human services |                                | -   |    | -  |    | -                         |     | -                             |    | -                 |    | -              |
| Education                                |                                | -   |    | 649,956                                  |    | -                         |     | -                             |    | -                 |    | -              |
| Capital outlays                          |                                | -   |    | -  |    | -                         |     | -                             |    | -                 |    | 4,725          |
| Total expenditures                       |                                | -   |    | 649,956                                  |    | -                         |     | 8,298                         |    | 381,162           |    | 4,725          |
| Excess (deficiency) of revenues          |                                |   |    |  |    |                           |     |                               |    |                   |    |                |
| over expenditures                        |                                | -   |    | 202,829                                  |    | -                         |     | 14,498                        |    | (182,016)         |    | 8,522          |
| OTHER FINANCING SOURCES (USES)           |                                |   |    |  |    |                           |     |                               |    |                   |    |                |
| Transfers in                             |                                | -   |    | -  |    | -                         |     | -                             |    | 313,191           |    | -              |
| Transfers out                            |                                | -   |    | -  |    | -                         |     | -                             |    | (5,641)           |    | -              |
| Total other financing sources (uses)     |                                | -   |    | -  |    | -                         |     |                               |    | 307,550           |    | -              |
| Net changes in fund balances             |                                | -   |    | 202,829                                  |    | -                         |     | 14,498                        |    | 125,534           |    | 8,522          |
| Fund balances - beginning                |                                | 5,324   |    | 679,689                                  |    |                           |     | 47,324                        |    | 131,391           |    | 31,640         |
| Fund balances - ending                   | \$                             | 5,324   | \$ | 882,518                                  | \$ | -                         | \$  | 61,822                        | \$ | 256,925           | \$ | 40,162         |

(Continued)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS (Continued) FOR THE YEAR ENDED JUNE 30, 2019

|  | Nonmajor Special Revenue Funds |          |    |                    |    |         | ls                | Nonmajor Capital Projects |           |    |            |
|--|--------------------------------|----------|----|--------------------|----|---------|-------------------|---------------------------|-----------|----|------------|
|  |                                | Library  |    | mmunity<br>Outdoor |    |         | Total<br>Nonmajor | l»                        | ndustrial |    | Capital    |
|  |                                | perating |    | utification        |    | mmunity | Special           |                           | Park      |    | Reserve    |
| REVENUES                                 |                                | Fund     |    | Fund               |    | Garden  | Revenue Funds     |                           | Fund      |    | Fund       |
| Intergovernmental                        | \$                             | -        | \$ | _                  | \$ | _       | \$ 4,022,066      | \$                        | _         | \$ | _          |
| Charges for services                     | ·                              | -        | •  | -                  | •  | -       | 1,400,206         | •                         | -         | •  | 12,828     |
| Investment income                        |                                | -        |    | 1,250              |    | -       | 1,461             |                           | 1,970     |    | ,<br>-     |
| Other                                    |                                | 12,731   |    | -                  |    | 3,725   | 122,882           |                           | -         |    | -          |
| Total revenues                           |                                | 12,731   |    | 1,250              |    | 3,725   | 5,546,615         |                           | 1,970     |    | 12,828     |
| EXPENDITURES                             |                                |          |    |                    |    |         |                   |                           |           |    |            |
| Current:                                 |                                |          |    |                    |    |         |                   |                           |           |    |            |
| General government                       |                                | -        |    | 4,095              |    | -       | 386,346           |                           | -         |    | -          |
| Recreation and leisure                   |                                | 10,177   |    | -                  |    | -       | 51,248            |                           | -         |    | -          |
| Public safety                            |                                | -        |    | -                  |    | -       | -                 |                           | -         |    | -          |
| Community development and human services |                                | -        |    | -                  |    | 3,083   | 8,152             |                           | -         |    | -          |
| Education                                |                                | -        |    | -                  |    | -       | 4,605,559         |                           | -         |    | -          |
| Capital outlays                          |                                | -        |    | -                  |    | -       | 322,577           |                           | -         |    | 29,220     |
| Total expenditures                       |                                | 10,177   |    | 4,095              |    | 3,083   | 5,373,882         |                           | -         |    | 29,220     |
| Excess (deficiency) of revenues          |                                |          |    |                    |    |         |                   |                           |           |    |            |
| over expenditures                        |                                | 2,554    |    | (2,845)            |    | 642     | 172,733           |                           | 1,970     |    | (16,392)   |
| OTHER FINANCING SOURCES (USES)           |                                |          |    |                    |    |         |                   |                           |           |    |            |
| Transfers in                             |                                | -        |    | -                  |    | -       | 314,116           |                           | -         |    | 25,000     |
| Transfers out                            |                                | -        |    | (41,560)           |    | -       | (47,201)          |                           | -         |    |            |
| Total other financing sources (uses)     |                                | -        |    | (41,560)           |    | -       | 266,915           |                           | -         |    | 25,000     |
| Net changes in fund balances             |                                | 2,554    |    | (44,405)           |    | 642     | 439,648           |                           | 1,970     |    | 8,608      |
| Fund balances - beginning                |                                | 24,031   |    | 70,572             |    | 3,691   | 1,637,705         |                           | 446,742   |    | 867,953    |
| Fund balances - ending                   | \$                             | 26,585   | \$ | 26,167             | \$ | 4,333   | \$ 2,077,353      | \$                        | 448,712   | \$ | 876,561    |
|  |                                |          |    |                    |    |         |                   |                           |           | (0 | Continued) |

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS (Concluded) FOR THE YEAR ENDED JUNE 30, 2019

|  |    |                               |             | Nonmajo                              | or Cap      | ital Projec                          | ts Fu | nds                         |   |                       |  |
|--|----|-------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|-------|-----------------------------|---|-----------------------|--|
|  | •  | en Space<br>quisition<br>Fund | Lin<br>Impr | State<br>ne Road<br>rovement<br>Fund | Hil<br>Impr | ttingill<br>I Road<br>ovement<br>und |       | Benefit<br>sessment<br>Fund | Total<br>Ionmajor<br>Capital<br>jects Funds | ermanent<br>ust Funds | Total<br>Nonmajor<br>Governmental<br>Funds |
| REVENUES                                 |    |                               |             |                                      |             |                                      |       |                             |   |                       |  |
| Intergovernmental                        | \$ | -                             | \$          | -                                    | \$          | -                                    | \$    | -                           | \$<br>-                                     | \$<br>-               | \$ 4,022,066                               |
| Charges for services                     |    | -                             |             | -                                    |             | -                                    |       | -                           | 12,828                                      | -                     | 1,413,034                                  |
| Investment income                        |    | -                             |             | 157                                  |             | -                                    |       | 302                         | 2,429                                       | 10,683                | 14,573                                     |
| Other                                    |    | 3,494                         |             | -                                    |             | -                                    |       | -                           | <br>3,494                                   | 20,230                | 146,606                                    |
| Total revenues                           |    | 3,494                         |             | 157                                  |             |                                      |       | 302                         | <br>18,751                                  | 30,913                | 5,596,279                                  |
| EXPENDITURES                             |    |                               |             |                                      |             |                                      |       |                             |   |                       |  |
| Current:                                 |    |                               |             |                                      |             |                                      |       |                             |   |                       |  |
| General government                       |    | -                             |             | -                                    |             | -                                    |       | -                           | -   | -                     | 386,346                                    |
| Recreation and leisure                   |    | -                             |             | -                                    |             | -                                    |       | -                           | -   | -                     | 51,248                                     |
| Public safety                            |    | -                             |             | -                                    |             | -                                    |       | -                           | -   | -                     | -  |
| Community development and human services |    | -                             |             | -                                    |             | -                                    |       | -                           | -   | 40,024                | 48,176                                     |
| Education                                |    | -                             |             | -                                    |             | -                                    |       | -                           | -   | -                     | 4,605,559                                  |
| Capital outlays                          |    | -                             |             | -                                    |             | -                                    |       | -                           | 29,220                                      | -                     | 351,797                                    |
| Total expenditures                       |    | -                             |             | -                                    |             | -                                    |       | -                           | 29,220                                      | 40,024                | 5,443,126                                  |
| Excess (deficiency) of revenues          |    |                               |             |                                      |             |                                      |       |                             |   |                       |  |
| over expenditures                        |    | 3,494                         |             | 157                                  |             | -                                    |       | 302                         | (10,469)                                    | (9,111)               | 153,153                                    |
| OTHER FINANCING SOURCES (USES)           |    |                               |             |                                      |             |                                      |       |                             |   |                       |  |
| Transfers in                             |    | -                             |             | -                                    |             | -                                    |       | -                           | 25,000                                      | 946                   | 340,062                                    |
| Transfers out                            |    | -                             |             | -                                    |             | -                                    |       | -                           | -   | (2,080)               | (49,281)                                   |
| Total other financing sources (uses)     |    | -                             |             | -                                    |             | -                                    |       | -                           | 25,000                                      | (1,134)               | 290,781                                    |
| Net changes in fund balances             |    | 3,494                         |             | 157                                  |             | -                                    |       | 302                         | 14,531                                      | (10,245)              | 443,934                                    |
| Fund balances - beginning                |    | 218,639                       |             | 8,876                                |             |                                      |       | 17,519                      | <br>1,559,729                               | <br>575,270           | 3,772,704                                  |
| Fund balances - ending                   | \$ | 222,133                       | \$          | 9,033                                | \$          |                                      | \$    | 17,821                      | \$<br>1,574,260                             | \$<br>565,025         | \$ 4,216,638<br>(Concluded)                |
|  |    |                               |             |                                      |             |                                      |       |                             |   |                       | ,  |

#### COMBINING BALANCE SHEET - KILLINGLY PUBLIC LIBRARY TRUST FUNDS AS OF JUNE 30, 2019

|                                      | -  | ash and<br>Equivalents | In | vestments | e from<br>er Funds | Speci | estricted<br>al Reserves<br>external |
|--------------------------------------|----|------------------------|----|-----------|--------------------|-------|--------------------------------------|
| Killingly Public Library Funds       |    |                        |    |           |                    |       |                                      |
| Mildred Sterns                       | \$ | 991                    | \$ | 1,517     | \$<br>-            | \$    | 2,508                                |
| Emily Danielson                      |    | 1,082                  |    | 3,470     | -                  |       | 4,552                                |
| Mary Dexter                          |    | 264                    |    | 837       | -                  |       | 1,101                                |
| Frederick A. Jacobs                  |    | 19                     |    | -         | -                  |       | 19                                   |
| Basset Hammond                       |    | 893                    |    | 2,705     | -                  |       | 3,598                                |
| Nathan Prince                        |    | 80,018                 |    | 285,040   | -                  |       | 365,058                              |
| Almond M. Paine                      |    | 6,355                  |    | 21,558    | -                  |       | 27,913                               |
| Ella Dorrance                        |    | 3,125                  |    | 8,725     | -                  |       | 11,850                               |
| Adolph Goldwater                     |    | -                      |    | 2,541     | -                  |       | 2,541                                |
| Library Special                      |    | -                      |    | 913       | -                  |       | 913                                  |
| Total Killingly Public Library Funds | \$ | 92,747                 | \$ | 327,306   | \$<br>-            | \$    | 420,053                              |

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES KILLINGLY PUBLIC LIBRARY TRUST FUNDS FOR THE YEAR ENDED JUNE 30, 2019

|                                      | Fund<br>Balance<br>ly 1, 2018 | <br>Investment<br>Income | Con | tributions | Devel | mmunity<br>opment and<br>an Services | ansfers<br>Out), net | Fund<br>Balance<br>e 30, 2019 |
|--------------------------------------|-------------------------------|--------------------------|-----|------------|-------|--------------------------------------|----------------------|-------------------------------|
| Killingly Public Library Funds       |                               |                          |     |            |       |                                      |                      |                               |
| Mildred Sterns                       | \$<br>1,812                   | \$<br>32                 | \$  | -          | \$    | -                                    | \$<br>664            | \$<br>2,508                   |
| Emily Danielson                      | 4,455                         | 79                       |     | -          |       | -                                    | 18                   | 4,552                         |
| Mary Dexter                          | 1,073                         | 19                       |     | -          |       | -                                    | 9                    | 1,101                         |
| Frederick A. Jacobs                  | 570                           | 10                       |     | -          |       | (570)                                | 9                    | 19                            |
| Basset Hammond                       | 3,460                         | 61                       |     | -          |       | -                                    | 77                   | 3,598                         |
| Nathan Prince                        | 375,138                       | 7,164                    |     | 20,230     |       | (37,474)                             | -                    | 365,058                       |
| Almond M. Paine                      | 27,427                        | 486                      |     | -          |       | -                                    | -                    | 27,913                        |
| Ella Dorrance                        | 11,617                        | 206                      |     | -          |       | -                                    | 27                   | 11,850                        |
| Lena Tripp                           | 244                           | -                        |     | -          |       | (244)                                | -                    | -                             |
| Adolph Goldwater                     | 2,445                         | 43                       |     | -          |       | -                                    | 53                   | 2,541                         |
| Library Special                      | 2,586                         | 55                       |     | -          |       | (1,728)                              | -                    | 913                           |
| Total Killingly Public Library Funds | \$<br>430,827                 | \$<br>8,155              | \$  | 20,230     | \$    | (40,016)                             | \$<br>857            | \$<br>420,053                 |

### COMBINING BALANCE SHEET - PERMANENT TRUST FUNDS AS OF JUNE 30, 2019

|                               | Cash and<br>Cash Equivalents |        | Investments |         | Per | spendable<br>rmanent<br>I Principal | Specia | stricted<br>al Reserves<br>cternal |
|-------------------------------|------------------------------|--------|-------------|---------|-----|-------------------------------------|--------|------------------------------------|
| Permanent Trust Funds         |                              |        |             |         |     |                                     |        |                                    |
| Thomas J. Evans               | \$                           | 673    | \$          | 2,327   | \$  | 3,000                               | \$     | -                                  |
| Ezra Mathewson                |                              | 90     |             | 310     |     | 400                                 |        | -                                  |
| Shubael Hutchins Nonspendable |                              | 1,122  |             | 3,878   |     | 5,000                               |        | -                                  |
| Louisa E. Day                 |                              | 1,919  |             | 6,626   |     | 8,545                               |        | -                                  |
| Civil War Monument            |                              | 45     |             | 157     |     | 202                                 |        | -                                  |
| Arthur Wilkes                 |                              | 112    |             | 388     |     | 500                                 |        | -                                  |
| Hutchins Burial Lot           |                              | 47     |             | 157     |     | 204                                 |        | -                                  |
| Mildred Stearns               |                              | 8,418  |             | 29,082  |     | 37,500                              |        | -                                  |
| Paine Mitchell Matthews       |                              | 359    |             | 1,241   |     | 1,600                               |        | -                                  |
| Paine Cemetery - Town         |                              | 11,224 |             | 38,776  |     | 50,000                              |        | -                                  |
| Emily Danielson               |                              | 224    |             | 776     |     | 1,000                               |        | -                                  |
| Eunice Randell                |                              | 225    |             | 775     |     | 1,000                               |        | -                                  |
| Earl Chandler                 |                              | -      |             | 852     |     | 852                                 |        | -                                  |
| Mary Dexter                   |                              | 112    |             | 388     |     | 500                                 |        | -                                  |
| Frederick A. Jacobs           |                              | 112    |             | 388     |     | 500                                 |        | -                                  |
| Basset Hammond                |                              | 976    |             | 3,370   |     | 4,346                               |        | -                                  |
| Ella Dorrance                 |                              | 337    |             | 1,163   |     | 1,500                               |        | -                                  |
| Adolph Goldwater              |                              | 673    |             | 2,327   |     | 3,000                               |        | -                                  |
| Shubael Hutchins Spendable    |                              | 6,010  |             | 19,313  |     | -                                   |        | 25,323                             |
| Total Permanent Trust Funds   | \$                           | 32,678 | \$          | 112,294 | \$  | 119,649                             | \$     | 25,323                             |

### COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES PERMANENT TRUST FUNDS

#### FOR THE YEAR ENDED JUNE 30, 2019

|                               | Fund<br>Balance,<br>July 1, 2018 |    | Investment<br>Income |    | Community Development and Human Services |    | Transfers<br>In (Out), net |    | Fund<br>alance,<br>: 30, 2019 |
|-------------------------------|----------------------------------|----|----------------------|----|--|----|----------------------------|----|-------------------------------|
| Permanent Trust Funds         |                                  |    |                      |    |  |    |                            |    |                               |
| Thomas J. Evans               | \$<br>3,000                      | \$ | 54                   | \$ | -  | \$ | (54)                       | \$ | 3,000                         |
| Ezra Mathewson                | 400                              |    | 7                    |    | -  |    | (7)                        |    | 400                           |
| Shubael Hutchins Nonspendable | 5,000                            |    | 89                   |    | -  |    | (89)                       |    | 5,000                         |
| Louisa E. Day                 | 8,545                            |    | 151                  |    | -  |    | (151)                      |    | 8,545                         |
| Civil War Monument            | 202                              |    | 4                    |    | -  |    | (4)                        |    | 202                           |
| Arthur Wilkes                 | 500                              |    | 8                    |    | (8)                                      |    | -                          |    | 500                           |
| Hutchins Burial Lot           | 204                              |    | 4                    |    | -  |    | (4)                        |    | 204                           |
| Mildred Stearns               | 37,500                           |    | 664                  |    | -  |    | (664)                      |    | 37,500                        |
| Paine Mitchell Matthews       | 1,600                            |    | 28                   |    | -  |    | (28)                       |    | 1,600                         |
| Paine Cemetery - Town         | 50,000                           |    | 886                  |    | -  |    | (886)                      |    | 50,000                        |
| Emily Danielson               | 1,000                            |    | 18                   |    | -  |    | (18)                       |    | 1,000                         |
| Eunice Randell                | 1,000                            |    | -                    |    | -  |    | -                          |    | 1,000                         |
| Earl Chandler                 | 851                              |    | 1                    |    | -  |    | -                          |    | 852                           |
| Mary Dexter                   | 500                              |    | 9                    |    | -  |    | (9)                        |    | 500                           |
| Frederick A. Jacobs           | 500                              |    | 9                    |    | -  |    | (9)                        |    | 500                           |
| Basset Hammond                | 4,346                            |    | 77                   |    | -  |    | (77)                       |    | 4,346                         |
| Ella Dorrance                 | 1,500                            |    | 27                   |    | -  |    | (27)                       |    | 1,500                         |
| Adolph Goldwater              | 3,000                            |    | 53                   |    | -  |    | (53)                       |    | 3,000                         |
| Shubael Hutchins Spendable    | 24,795                           |    | 439                  |    | -  |    | 89                         |    | 25,323                        |
| Total Permanent Trust Funds   | \$<br>144,443                    | \$ | 2,528                | \$ | (8)                                      | \$ | (1,991)                    | \$ | 144,972                       |

#### PRIVATE PURPOSE TRUST FUNDS

# COMBINING STATEMENT OF FIDUCIARY NET POSITION PRIVATE PURPOSE TRUST FUNDS AS OF JUNE 30, 2019

|                                   | Cash and<br>Cash Equivalents |         | Inv | restments |    | ue from<br>her Funds | Held in Trust<br>for Endowment<br>Purposes |         |  |
|-----------------------------------|------------------------------|---------|-----|-----------|----|----------------------|--|---------|--|
| Olivia Boulais                    | \$                           | 5,112   | \$  | -         | \$ | -                    | \$   | 5,112   |  |
| Robert D. Payne                   | ·                            | 2,658   | •   | -         | ·  | -                    | ·  | 2,658   |  |
| Blanche Phoenix                   |                              | 1,101   |     | _         |    | -                    |  | 1,101   |  |
| Frances Upham Spaulding           |                              | -       |     | 1,170     |    | -                    |  | 1,170   |  |
| Ruth E. Osgood                    |                              | 168     |     | 7,501     |    | -                    |  | 7,669   |  |
| Goldwater Weisberg                |                              | 854     |     | -         |    | -                    |  | 854     |  |
| Laura Pike Rowe                   |                              | 23,323  |     | 657,283   |    | -                    |  | 680,606 |  |
| Adrian Herklots                   |                              | 505     |     | -         |    | -                    |  | 505     |  |
| Normington Memorial Savings       |                              | 2,591   |     | -         |    | -                    |  | 2,591   |  |
| Normington Memorial CD            |                              | 2,201   |     | -         |    | -                    |  | 2,201   |  |
| Jeffrey Lehman                    |                              | 27,793  |     | -         |    | -                    |  | 27,793  |  |
| Chris Wood                        |                              | 20,288  |     | -         |    | -                    |  | 20,288  |  |
| Ryan Doyle                        |                              | 16,846  |     | -         |    | -                    |  | 16,846  |  |
| John E. Bitgood Trust             |                              | -       |     | -         |    | 46,101               |  | 46,101  |  |
| Helen Lupien Savings              |                              | 319     |     | -         |    | -                    |  | 319     |  |
| William Hoss                      |                              | 1,655   |     | -         |    | -                    |  | 1,655   |  |
| Earl Chandler CD                  |                              | 1,313   |     |           |    |                      |  | 1,313   |  |
| Total Private Purpose Trust Funds | \$                           | 106,727 | \$  | 665,954   | \$ | 46,101               | \$   | 818,782 |  |

# COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION PRIVATE PURPOSE TRUST FUNDS FOR THE YEAR ENDED JUNE 30, 2019

|                                   | Fund         | Additi        | ions       | Deletions   | Fund          |
|-----------------------------------|--------------|---------------|------------|-------------|---------------|
|                                   | Balance,     |               | Investment |             | Balance,      |
|                                   | July 1, 2018 | Contributions | Income     | Awards      | June 30, 2019 |
| Olive Boulais                     | \$ 5,105     | \$ -          | \$ 7       | \$ -        | \$ 5,112      |
| Robert D. Payne                   | 2,654        | -<br>-        | ۶ /<br>4   | · -         | 2,658         |
| Blanche Phoenix                   | •            | -             |            | -           | •             |
|                                   | 1,100        | -             | 1          | -           | 1,101         |
| Frances Upham Spaulding           | 1,166        | -             | 4          | -           | 1,170         |
| Ruth E. Osgood                    | 7,646        | -             | 23         | -           | 7,669         |
| Goldwater Weisberg                | 853          | -             | 1          | -           | 854           |
| Laura Pike Rowe                   | 645,280      | -             | 35,326     | -           | 680,606       |
| Adrian Herklots                   | 504          | 1,800         | 1          | (1,800)     | 505           |
| Normington Memorial Savings       | 2,589        | 1,000         | 2          | (1,000)     | 2,591         |
| Normington Memorial CD            | 2,197        | -             | 4          | -           | 2,201         |
| Jeffrey Lehman                    | 27,751       | 10,000        | 42         | (10,000)    | 27,793        |
| Chris Wood                        | 20,267       | 10,000        | 21         | (10,000)    | 20,288        |
| Ryan Doyle                        | 6,763        | 11,075        | 8          | (1,000)     | 16,846        |
| John E. Bitgood Trust             | 41,870       | -             | 4,231      | -           | 46,101        |
| Helen Lupien Savings              | 319          | -             | -          | -           | 319           |
| William Hoss                      | 1,654        | -             | 1          | -           | 1,655         |
| KHS Public Speaking               | 100          | -             | -          | (100)       | -             |
| KHS Public Speaking Investment    | 2,253        | -             | -          | (2,253)     | -             |
| Earl Chandler                     | 952          | 360           | 1          | -           | 1,313         |
| Total Private Purpose Trust Funds | \$ 771,023   | \$ 34,235     | \$ 39,677  | \$ (26,153) | \$ 818,782    |

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# COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS AS OF JUNE 30, 2019

|                           | Student<br>Activities<br>Fund |         | <br>rformance<br>Bonds<br>Fund | Coffe | erans<br>e House<br>und | Total<br>Agency<br>Funds |
|---------------------------|-------------------------------|---------|--------------------------------|-------|-------------------------|--------------------------|
| ASSETS                    | ·                             |         |                                |       |                         | <br>                     |
| Cash and cash equivalents | \$                            | 286,104 | \$<br>252,102                  | \$    | -                       | \$<br>538,206            |
| Investments               |                               | 21,239  | -                              |       | -                       | 21,239                   |
| Total assets              | \$                            | 307,343 | \$<br>252,102                  | \$    | -                       | \$<br>559,445            |
| LIABILITIES               |                               |         |                                |       |                         |                          |
| Due to student groups     | \$                            | 307,343 | \$<br>-                        | \$    | -                       | \$<br>307,343            |
| Due to others             |                               | -       | 252,102                        |       | -                       | 252,102                  |
| Total liabilities         | \$                            | 307,343 | \$<br>252,102                  | \$    | -                       | \$<br>559,445            |

### COMBINING STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES AGENCY FUNDS

#### FOR THE YEAR ENDED JUNE 30, 2019

| Student Activities Fund   Assests   Cash and cash equivalents:   |                                 | Balance, July 1, 201 | •       | Д  | dditions | Deletions     | Balance,<br>June 30, 2019 |         |
|--|---------------------------------|----------------------|---------|----|----------|---------------|---------------------------|---------|
| Cash and cash equivalents:   Rillingly InfoSchool   \$ 128,506   \$ 396,427   \$ 372,155   \$ 152,778     Rillingly Intermediate School   63,276   61,406   56,627   68,055     Rillingly Central School   14,487   25,427   19,941   19,973     Rillingly Memorial School   25,392   24,750   14,285   33,857     Goodyear Early Childhood Center   8,914   6,627   7,132   8,409     BASP studient activity account   6,885   -  | Student Activities Fund         |                      |         |    |          |               |                           |         |
| Killingly High School  | Assets                          |                      |         |    |          |               |                           |         |
| Killingly Intermediate School         63,276         61,406         56,627         68,055           Killingly Central School         14,487         25,427         19,941         19,973           Killingly Memorial School         25,392         24,750         14,285         35,857           Goodyear Early Childhood Center         8,914         6,627         7,132         8,409           BASP Student activity account         6,885         -         5,853         1,032           Killingly Kares         18         -         18         -         21,239           Investments - Killingly High School         20,825         414         -         21,239           Total assets         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Performance Bonds Fund           Assets           Cash and cash equivalents         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Total liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets         \$ 7,777         \$ - <td>Cash and cash equivalents:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  | Cash and cash equivalents:      |                      |         |    |          |               |                           |         |
| Killingly Central School         14.487         25,427         19,941         19,973           Killingly Memorial School         25,392         24,750         14,285         35,857           Goodyear Early Childhood Center         8,914         6,627         7,132         8,409           BASP Student activity account         6,885         -         5,853         1,032           Killingly Kares         18         -         18         -           Investments - Killingly High School         20,825         414         -         21,239           Total assets         5,268,303         \$ 515,051         \$ 476,011         \$ 307,343           Performance Bonds Fund           Risk School         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Performance Bonds Fund           Assets           Cash and cash equivalents         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities           Due to others         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets           Due from other funds  | Killingly High School           | \$                   | 128,506 | \$ | 396,427  | \$<br>372,155 | \$                        | 152,778 |
| Killingly Memorial School         25,392         24,750         14,285         35,857           Goodyear Early Childhood Center         8,914         6,627         7,132         8,409           BASP Student activity account         6,885         .         5,853         1,032           Killingly Kares         18         .         18         .           Investments - Killingly High School         20,825         515,051         \$ 476,011         \$ 307,343           Total assets         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Total liabilities           Performance Bonds Fund           Assets           Cash and cash equivalents         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities           Due to others         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets           Due from other funds         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7 </td <td>Killingly Intermediate School</td> <td></td> <td>63,276</td> <td></td> <td>61,406</td> <td>56,627</td> <td></td> <td></td>  | Killingly Intermediate School   |                      | 63,276  |    | 61,406   | 56,627        |                           |         |
| Goodyear Early Childhood Center BASP Student activity account (6.885)         6.627         7,132         8,409           BASP Student activity account (Killingly Kares)         18         -         5,853         1,032           Investments - Killingly High School Total assets         20,825         414         -         21,239           Total assets         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Liabilities           Due to student groups Total liabilities         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Performance Bonds Fund           Assets           Cash and cash equivalents Security Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities           Due to others Security Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets           Due from other funds Total assets         \$ 7,777         \$ -         \$ 7,777         \$ -           Total liabilities         \$ 7,777 <td>Killingly Central School</td> <td></td> <td>14,487</td> <td></td> <td>25,427</td> <td>19,941</td> <td></td> <td>19,973</td>  | Killingly Central School        |                      | 14,487  |    | 25,427   | 19,941        |                           | 19,973  |
| BASP student activity account Killingly Kares         6,885         -         5,853         1,032           Killingly Kares         18         -         12,123           Investments - Killingly High School         20,825         414         -         21,239           Total assets         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Liabilities           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Performance Bonds Fund           Assets           Cash and cash equivalents         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities           Due to others         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Vertrans Coffeehouse Fund           Assets           Due from other funds         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Total labilities         \$ 7,777         \$ 7         \$ 7         \$ 7           Due to others  | <del>-</del> ,                  |                      | 25,392  |    | 24,750   | 14,285        |                           | ,       |
| Rillingly Kares   18   | Goodyear Early Childhood Center |                      | 8,914   |    | 6,627    | 7,132         |                           | 8,409   |
| Investments - Killingly High School Total assets   \$268,303   \$515,051   \$476,011   \$307,343     Liabilities   |                                 |                      | •       |    | -        | 5,853         |                           | 1,032   |
| Due to student groups  |                                 |                      |         |    | -        | 18            |                           | -       |
| Liabilities   Superior   Superi |                                 |                      |         |    |          | <br>-         |                           |         |
| Due to student groups Total liabilities         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Performance Bonds Fund Assets           Cash and cash equivalents Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Ue to others         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Due from other funds Total assets         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Due to others Total assets         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Total Agency Funds           Assets         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Cash and cash equivalents         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments         \$ 20,825         414         \$ 21,239         \$ 21,239         \$ 21,23   | Total assets                    | \$                   | 268,303 | \$ | 515,051  | \$<br>476,011 | \$                        | 307,343 |
| Performance Bonds Fund         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Assets Cash and cash equivalents Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund Assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Due from other funds Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund Assets         Due from other funds Total assets         \$ 7,777         \$ -         \$ 7,777         \$ -           Due to others Total assets         \$ 7,777         \$ -         \$ 7,777         \$ -         \$ 7,777         \$ -           Total Agency Funds         \$ 7,777         \$ -         \$ 7,777         \$ -         \$ 7,777         \$ -           Cash and cash equivalents Investments         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments Total assets         \$ 501,398         \$ 552,633         \$ 523,188         \$  | Liabilities                     |                      |         |    |          |               |                           |         |
| Performance Bonds Fund         Section 1         \$ 307,343           Assets Cash and cash equivalents Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Due to others Due to others Total liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund Assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Due from other funds Total assets         \$ 7,777         \$ 7         \$ 7,777         \$ 7,777         \$ 7           Due to others Total assets         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Due to others Total liabilities         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Total Agency Funds         \$ 7,777         \$ 7         \$ 7,777         \$ 7         \$ 7           Assets Cash and cash equivalents Investments         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments Total assets         \$ 501,398         \$ 552,633         \$ 515,411         \$ 538,206           Investments Total assets         \$ 50,000         \$ 552,633         \$ 523,188         \$ 559,445 <td>Due to student groups</td> <td>\$</td> <td>268,303</td> <td>\$</td> <td>515,051</td> <td>\$<br/>476,011</td> <td>\$</td> <td>307,343</td>   | Due to student groups           | \$                   | 268,303 | \$ | 515,051  | \$<br>476,011 | \$                        | 307,343 |
| Assets         Cash and cash equivalents Total assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Liabilities         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets         \$ 7,777  | Total liabilities               | \$                   | 268,303 |    | 515,051  | 476,011       |                           | 307,343 |
| Total assets   \$ 253,920   \$ 37,582   \$ 39,400   \$ 252,102   |                                 |                      |         |    |          |               |                           |         |
| Total assets   \$ 253,920   \$ 37,582   \$ 39,400   \$ 252,102   | Cash and cash equivalents       | \$                   | 253,920 | \$ | 37,582   | \$<br>39,400  | \$                        | 252,102 |
| Due to others  | Total assets                    |                      | 253,920 |    | 37,582   | 39,400        | \$                        | 252,102 |
| Veterans Coffeehouse Fund         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets         Due from other funds         \$ 7,777         \$ -         \$ 7,777         \$ -           Total assets         \$ 7,777         \$ -         \$ 7,777         \$ -           Liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Due to others         \$ 7,777         \$ -         \$ 7,777         \$ -           Total liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Total Agency Funds           Assets         Cash and cash equivalents         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments         20,825         414         -         21,239           Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102  | Liabilities                     |                      |         |    |          |               |                           |         |
| Veterans Coffeehouse Fund         \$ 253,920         \$ 37,582         \$ 39,400         \$ 252,102           Veterans Coffeehouse Fund           Assets         Due from other funds         \$ 7,777         \$ -         \$ 7,777         \$ -           Total assets         \$ 7,777         \$ -         \$ 7,777         \$ -           Liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Due to others         \$ 7,777         \$ -         \$ 7,777         \$ -           Total liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Total Agency Funds           Assets           Cash and cash equivalents         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments         20,825         414         -         21,239           Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102  | Due to others                   | \$                   | 253,920 | \$ | 37,582   | \$<br>39,400  | \$                        | 252,102 |
| Assets   | Total liabilities               | \$                   | 253,920 | \$ | 37,582   | \$<br>39,400  | \$                        | 252,102 |
| Total assets   \$ 7,777   \$ -   \$ 7,777   \$ -   | Assets                          |                      |         |    |          |               |                           |         |
| Liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Total liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Total Agency Funds           Assets         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments         20,825         414         -         21,239           Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102   |                                 | <u>\$</u>            |         |    |          | \$            | \$                        |         |
| Due to others         \$ 7,777         \$ -         \$ 7,777         \$ -           Total liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Total Agency Funds           Assets         Cash and cash equivalents         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments         20,825         414         -         21,239           Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities         Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102   | Total assets                    | \$                   | 7,777   | \$ | -        | \$<br>7,777   | \$                        | -       |
| Total liabilities         \$ 7,777         \$ -         \$ 7,777         \$ -           Total Agency Funds           Assets           Cash and cash equivalents Investments         \$ 501,398         \$ 552,219         \$ 515,411         \$ 538,206           Investments         20,825         414         -         21,239           Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102   |                                 |                      |         |    |          |               |                           |         |
| Total Agency Funds           Assets         Soli,398         \$552,219         \$515,411         \$538,206           Investments         20,825         414         -         21,239           Total assets         \$530,000         \$552,633         \$523,188         \$559,445           Liabilities           Due to student groups         \$268,303         \$515,051         \$476,011         \$307,343           Due to others         261,697         37,582         47,177         252,102  |                                 |                      |         |    | _        | \$            |                           |         |
| Assets         Cash and cash equivalents       \$ 501,398       \$ 552,219       \$ 515,411       \$ 538,206         Investments       20,825       414       -       21,239         Total assets       \$ 530,000       \$ 552,633       \$ 523,188       \$ 559,445         Liabilities         Due to student groups       \$ 268,303       \$ 515,051       \$ 476,011       \$ 307,343         Due to others       261,697       37,582       47,177       252,102  | Total liabilities               | \$                   | 7,777   | \$ | -        | \$<br>7,777   | \$                        | -       |
| Investments         20,825         414         -         21,239           Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities           Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102   |                                 |                      |         |    |          |               |                           |         |
| Total assets         \$ 530,000         \$ 552,633         \$ 523,188         \$ 559,445           Liabilities         Due to student groups         \$ 268,303         \$ 515,051         \$ 476,011         \$ 307,343           Due to others         261,697         37,582         47,177         252,102   | Cash and cash equivalents       | \$                   | 501,398 | \$ | 552,219  | \$<br>515,411 | \$                        | 538,206 |
| Liabilities       \$ 268,303       \$ 515,051       \$ 476,011       \$ 307,343         Due to others       261,697       37,582       47,177       252,102  | Investments                     |                      |         |    |          | <br>          |                           | 21,239  |
| Due to student groups       \$ 268,303       \$ 515,051       \$ 476,011       \$ 307,343         Due to others       261,697       37,582       47,177       252,102  | Total assets                    | \$                   | 530,000 | \$ | 552,633  | \$<br>523,188 | \$                        | 559,445 |
| Due to student groups       \$ 268,303       \$ 515,051       \$ 476,011       \$ 307,343         Due to others       261,697       37,582       47,177       252,102  | Liabilities                     |                      |         |    |          |               |                           |         |
| Due to others         261,697         37,582         47,177         252,102  | Due to student groups           | \$                   | 268,303 | \$ | 515,051  | \$<br>476,011 | \$                        | 307,343 |
|  |                                 | •                    |         |    |          |               |                           |         |
|  | Total liabilities               | \$                   |         | \$ | 552,633  | \$            | \$                        |         |

| OTHER INFORMATION (UNAUDITED) |  |
|-------------------------------|--|
|                               |  |

### TOWN OF KILLINGLY, CONNECTICUT NET POSITION BY COMPONENT LAST TEN FISCAL YEARS

(Accrual Basis of Accounting - Unaudited)

|  | 2010 2011 |             | 2011 | 1 2012      |    | <br>2013    |                   | 2014 |             | 2015 |             | 2016 |             | 2017 |             | 2018 |             | 2019 |             |
|--|-----------|-------------|------|-------------|----|-------------|-------------------|------|-------------|------|-------------|------|-------------|------|-------------|------|-------------|------|-------------|
| Governmental activities                    |           |             |      |             |    |             |                   |      |             |      | <u>.</u>    |      |             |      |             |      |             |      |             |
| Net investment in capital assets           | \$        | 95,429,775  | \$   | 95,726,718  | \$ | 97,765,533  | \$<br>101,541,317 | \$   | 103,443,636 | \$   | 104,643,805 | \$   | 99,903,823  | \$   | 102,507,177 | \$   | 103,327,029 | \$   | 103,587,946 |
| Restricted for:                            |           |             |      |             |    |             |                   |      |             |      |             |      |             |      |             |      |             |      |             |
| Endowments - expendable                    |           | 1           |      | 484,838     |    | 506,970     | 530,161           |      | 552,215     |      | 547,792     |      | 554,935     |      | 515,047     |      | 455,622     |      | 445,376     |
| Endowments - nonexpendable                 |           | 119,634     |      | 119,634     |    | 119,630     | 119,630           |      | 119,630     |      | 119,632     |      | 119,642     |      | 119,642     |      | 119,648     |      | 119,649     |
| Other purposes                             |           | -           |      | -           |    | -           | -                 |      | -           |      | -           |      | -           |      | -           |      | 112,521     |      | 209,623     |
| Unrestricted                               |           | 21,309,425  |      | 20,510,460  |    | 17,963,381  | 13,674,955        |      | 13,713,426  |      | 11,174,166  |      | 19,965,750  |      | 17,454,884  |      | 17,736,453  |      | 16,683,479  |
| Total governmental activities net position | \$        | 116,858,835 | \$   | 116,841,650 | \$ | 116,355,514 | \$<br>115,866,063 | \$   | 117,828,907 | \$   | 116,485,395 | \$   | 120,544,150 | \$   | 120,596,750 | \$   | 121,751,273 | \$   | 121,046,073 |
| Total governmental activities net position | \$        |             | \$   |             | \$ |             | \$<br>            | \$   |             | \$   |             | \$   |             | \$   |             | \$   |             | \$   |             |

#### TOWN OF KILLINGLY, CONNECTICUT CHANGES IN NET POSITION LAST TEN FISCAL YEARS

(Accrual Basis of Accounting - Unaudited)

|  | 2010         | 2011         | 2012         | 2013         | 2014           | 2015         | 2016         | 2017         | 2018         | 2019         |
|--|--------------|--------------|--------------|--------------|----------------|--------------|--------------|--------------|--------------|--------------|
| Expenses   |              |              |              |              |                |              |              |              |              |              |
| Governmental activities:                           |              |              |              |              |                |              |              |              |              |              |
| General government                                 | \$ 5,158,527 | \$ 2,573,800 | \$ 3,619,835 | \$ 3,403,030 | \$ 4,005,969   | \$ 3,494,171 | \$ 3,553,737 | \$ 3,486,120 | \$ 3,439,137 | \$ 3,515,089 |
| Public works                                       | 5,341,129    | 5,275,524    | 5,203,896    | 5,265,384    | 5,825,718      | 6,108,779    | 5,687,401    | 6,680,406    | 7,108,844    | 7,376,605    |
| Recreation and leisure                             | 2,152,551    | 2,016,637    | 1,926,344    | 1,979,551    | 1,426,575      | 1,773,789    | 1,763,540    | 1,746,407    | 1,634,809    | 1,710,857    |
| Public safety                                      | 924,916      | 875,611      | 1,055,882    | 998,195      | 1,015,900      | 1,050,732    | 1,224,197    | 1,309,793    | 1,234,382    | 1,130,827    |
| Community development and human services           | 829,070      | 1,088,021    | 1,342,336    | 943,972      | 1,382,091      | 906,536      | 922,786      | 3,649,138    | 1,717,757    | 1,216,262    |
| Education  | 45,322,415   | 50,528,114   | 51,275,566   | 52,455,544   | 53,959,068     | 54,525,897   | 56,072,307   | 56,386,330   | 59,009,409   | 55,818,177   |
| Interest and fiscal charges                        | 767,585      | 976,042      | 1,550,711    | 1,051,283    | 873,546        | 1,155,761    | 1,048,505    | 1,076,691    | 1,037,512    | 980,400      |
| Total governmental activities expenses             | 60,496,193   | 63,333,749   | 65,974,570   | 66,096,959   | 68,488,867     | 69,015,665   | 70,272,473   | 74,334,885   | 75,181,850   | 71,748,217   |
| Program Revenues                                   |              |              |              |              |                |              |              |              |              |              |
| Governmental activities:                           |              |              |              |              |                |              |              |              |              |              |
| Charges for services:                              |              |              |              |              |                |              |              |              |              |              |
| General government                                 | 1,065,652    | 1,092,072    | 616,933      | 961,098      | 507,533        | 608,290      | 668,403      | 668,403      | 1,197,134    | 1,256,292    |
| Public works                                       | 3,565,532    | 3,870,175    | 3,668,673    | 3,311,533    | 4,112,042      | 4,810,621    | 4,192,867    | 4,192,867    | 4,022,925    | 4,086,994    |
| Recreation and leisure                             | 202,152      | 195,559      | 218,743      | 140,129      | 175,233        | 170,582      | 208,119      | 208,119      | 15,297       | 237,277      |
| Public safety                                      | 49,074       | 22,671       | 24,550       | 1,710        | 4,879          | 7,949        | 448          | 448          | -            | 5,785        |
| Community development and human services           | 25,079       | 32,899       | 24,397       | 17,282       | 162,650        | 191,588      | 181,272      | 181,272      | 158,362      | 32,208       |
| Education  | 3,774,361    | 4,099,742    | 4,656,775    | 4,356,732    | 4,447,256      | 4,647,089    | 4,301,525    | 4,301,525    | 3,265,614    | 3,945,153    |
| Operating grants and contributions                 | 22,737,176   | 24,602,333   | 24,076,446   | 27,649,324   | 23,879,797     | 27,012,473   | 29,770,868   | 29,770,868   | 29,383,271   | 24,732,635   |
| Capital grants and contributions                   | 2,725,162    | 1,089,494    | 2,810,977    | 2,690,253    | 1,493,682      | 2,680,502    | 2,289,374    | 2,289,374    | 2,853,903    | 608,981      |
| Total governmental activities program revenues     | 34,144,188   | 35,004,945   | 36,097,494   | 39,128,061   | 34,783,072     | 40,129,094   | 41,612,876   | 41,612,876   | 40,896,506   | 34,905,325   |
| Net (Expense)/Revenue                              |              |              |              |              |                |              |              |              |              |              |
| Governmental activities                            | (26,352,005) | (28,328,804) | (29,877,076) | (26,968,898) | (33,705,795)   | (28,886,571) | (28,659,597) | (32,722,009) | (34,285,344) | (36,842,892) |
| General Revenues and Other Changes in Net Position |              |              |              |              |                |              |              |              |              |              |
| Governmental activities:                           |              |              |              |              |                |              |              |              |              |              |
| Property taxes                                     | 26,730,410   | 28,043,355   | 28,367,953   | 28,753,203   | 30,683,974     | 31,879,104   | 33,343,852   | 34,101,036   | 34,655,792   | 35,065,215   |
| Unrestricted grants and contributions              | 1,012,177    | 1,053,240    | 1,258,030    | 1,254,281    | 506,500        | 541,271      | 528,834      | 1,176,400    | 488,538      | 535,010      |
| Investment income                                  | 188,545      | 75,781       | 175,314      | 184,722      | 133,176        | 207,756      | 329,448      | 251,984      | 295,537      | 537,467      |
| Total governmental activities                      | 27,931,132   | 29,172,376   | 29,801,297   | 30,192,206   | 31,323,650     | 32,628,131   | 34,202,134   | 35,529,420   | 35,439,867   | 36,137,692   |
| Change in Net Position                             |              |              |              |              |                |              |              |              |              |              |
| Governmental activities                            | \$ 1,579,127 | \$ 843,572   | \$ (75,779)  | \$ 3,223,308 | \$ (2,382,145) | \$ 3,741,560 | \$ 5,542,537 | \$ 2,807,411 | \$ 1,154,523 | \$ (705,200) |

### TOWN OF KILLINGLY, CONNECTICUT ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

(Unaudited)

| Fiscal<br>Year<br>Ended<br>June 30, | Residential<br>Real<br>Property (%) | Commercial<br>& Industrial<br>Property (%) | All Other<br>Land (%) | Personal Property (%) | Motor<br>Vehicles (%) | <br>Gross<br>Taxable<br>Grand List | Disability<br>Farm, Veterans,<br>and Elderly<br>Relief | Manufacturing<br>Exemption<br>12-81 (59) and (60) | <br>Net<br>Taxable<br>Grand List<br>at 70% |
|-------------------------------------|-------------------------------------|--|-----------------------|-----------------------|-----------------------|------------------------------------|--|---|--|
| 2010                                | 48.09                               | 21.13                                      | 3.42                  | 21.65                 | 5.71                  | \$<br>1,703,661,744                | \$ 7,781,724   | \$<br>402,264,890                                 | \$<br>1,293,615,130                        |
| 2011                                | 48.01                               | 21.17                                      | 3.43                  | 21.77                 | 5.63                  | 1,720,057,294                      | 7,582,720  | 409,828,215                                       | 1,302,646,359                              |
| 2012                                | 48.01                               | 21.00                                      | 3.49                  | 21.62                 | 5.87                  | 1,732,442,346                      | 7,915,160  | 413,076,450                                       | 1,311,450,736                              |
| 2013                                | 44.60                               | 22.30                                      | 3.36                  | 23.87                 | 5.87                  | 1,745,556,915                      | 430,043,201  | -   | 1,315,513,715                              |
| 2014                                | 45.51                               | 22.74                                      | 3.44                  | 22.45                 | 5.87                  | 1,765,102,163                      | 428,814,673  | -   | 1,336,287,490                              |
| 2015                                | 39.41                               | 24.82                                      | 3.15                  | 25.62                 | 7.01                  | 1,497,944,702                      | 413,602,923  | -   | 1,084,341,779                              |
| 2016                                | 38.89                               | 24.97                                      | 2.41                  | 26.72                 | 7.01                  | 1,528,178,594                      | 420,887,802  | -   | 1,107,290,792                              |
| 2017                                | 32.02                               | 20.59                                      | 2.12                  | 39.12                 | 6.16                  | 1,859,439,124                      | 722,170,145  | -   | 1,137,268,979                              |
| 2018                                | 31.95                               | 19.93                                      | 2.76                  | 39.22                 | 6.14                  | 1,870,464,896                      | 593,884,743  | -   | 1,276,580,153                              |
| 2019                                | 33.80                               | 21.34                                      | 2.52                  | 35.79                 | 6.48                  | 1,783,656,710                      | 622,123,077  | -   | 1,161,533,633                              |

Notes: Taxes are levied on all taxable, assessed property on the October 1 grand list, prior to the beginning of the fiscal year.

Real property taxes are payable in four installments on July 1, October 1, January 1 and April 1. Motor vehicle supplemental bills are

payable on January 1. Payments not received within one month after the due date become delinquent, with interest charged at the rate of one and one-half percent per month from the due date on the tax. In accordance with State law, the oldest outstanding tax is collected first. Outstanding real estate tax accounts are liened each year prior to June 30 with legal demands and alias tax warrants used in the collection of personal property and motor vehicle tax bills. Delinquent motor vehicle and personal property accounts are transferred to a suspense account after five years, at which time they cease to be carried as receivables. Delinquent real estate accounts are collectible for up to 15 years after the due date in accordance with State Statutes.

**Source:** Town of Killingly, Office of the Assessor.

### TOWN OF KILLINGLY, CONNECTICUT PROPERTY TAX LEVIES AND COLLECTIONS (1) LAST TEN FISCAL YEARS

(Unaudited)

| FISCAL YEAR<br>ENDED<br>JUNE 30 | TAX RATE<br>IN MILLS | GRAND LIST<br>OF<br>OCTOBER 1 | <br>NET<br>TAXABLE<br>GRAND LIST | -  | TOTAL<br>ADJUSTED<br>TAX<br>LEVY (2) | _  | NET<br>CURRENT<br>TAX<br>COLLECTIONS | PERCENT<br>OF LEVY<br>COLLECTED | PERCENT<br>OF LEVY<br>UNCOLLECTED |
|---------------------------------|----------------------|-------------------------------|----------------------------------|----|--------------------------------------|----|--------------------------------------|---------------------------------|-----------------------------------|
| 2019                            | 27.76                | 2017                          | \$<br>1,161,533,633              | \$ | 35,236,276                           | \$ | 34,584,348                           | 98.15%                          | 1.85%                             |
| 2018                            | 27.31                | 2016                          | 1,276,580,153                    |    | 34,291,457                           |    | 33,695,039                           | 98.26%                          | 1.74%                             |
| 2017                            | 27.31                | 2015                          | 1,137,268,979                    |    | 33,761,002                           |    | 33,012,123                           | 97.78%                          | 2.22%                             |
| 2016                            | 27.31                | 2014                          | 1,107,290,792                    |    | 33,021,360                           |    | 32,284,966                           | 97.77%                          | 2.23%                             |
| 2015                            | 26.51                | 2013                          | 1,084,341,779                    |    | 31,596,382                           |    | 30,824,027                           | 97.56%                          | 2.44%                             |
| 2014                            | 20.70                | 2012                          | 1,336,287,490                    |    | 30,395,902                           |    | 29,663,595                           | 97.59%                          | 2.41%                             |
| 2013                            | 19.70                | 2011                          | 1,315,513,714                    |    | 28,651,840                           |    | 27,961,980                           | 97.21%                          | 2.79%                             |
| 2012                            | 19.20                | 2010                          | 1,311,450,736                    |    | 28,005,174                           |    | 27,240,681                           | 97.21%                          | 2.79%                             |
| 2011                            | 19.10                | 2009                          | 1,302,646,359                    |    | 27,768,617                           |    | 26,935,751                           | 97.13%                          | 2.87%                             |
| 2010                            | 18.15                | 2008                          | 1,293,615,130                    |    | 26,462,489                           |    | 25,818,119                           | 97.56%                          | 2.44%                             |

- (1) Taxes are levied on all taxable, assessed property on the October 1 grand list, prior to the beginning of the fiscal year.

  Real property taxes are payable in four installments on July 1, October 1, January 1 and April 1. Motor vehicle supplemental bills are payable on January 1. Payments not received within one month after the due date become delinquent, with interest charged at the rate of one and one-half percent per month from the due date on the tax. In accordance with State law, the oldest outstanding tax is collected first. Outstanding real estate tax accounts are liened each year prior to June 30 with legal demands and alias tax warrants used in the collection of personal property and motor vehicle tax bills. Delinquent motor vehicle and personal property accounts are transferred to a suspense account after five years, at which time they cease to be carried as receivables. Delinquent real estate accounts are collectible for up to 15 years after the due date in accordance with State Statutes.
- (2) Tax levy is per \$1,000 of the assessed value of taxable property.

# TOWN OF KILLINGLY, CONNECTICUT PRINCIPAL TAXPAYERS JUNE 30, 2019

(Unaudited)

| TAXPAYER                      | NATURE OF BUSINESS         | ASSESSMENT (1) | PERCENT OF<br>NET TAXABLE<br>GRAND LIST |
|-------------------------------|----------------------------|----------------|---|
| EVERSOURCE Aka CL&P           | UTILITY DISTRIBUTION CO.   | \$ 50,960,840  | 4.39%                                   |
| DAYVILLE PROPERTY DEVELOPMENT | COMMERCIAL DEVELOPMENT     | 36,228,150     | 3.12%                                   |
| FRITO LAY                     | MANUFACTURER - SNACK FOODS | 22,700,876     | 1.95%                                   |
| UNITED NATURAL FOODS          | FOOD PRODUCTS              | 18,611,650     | 1.60%                                   |
| STAPLES                       | RETAIL/WAREHOUSING         | 14,990,100     | 1.29%                                   |
| CT WATER                      | UTILITY DISTRIBUTION CO.   | 12,969,720     | 1.12%                                   |
| TARGET CORPORATION            | RETAIL DISCOUNT STORE      | 10,167,410     | 0.88%                                   |
| PJC - REALTY                  | REALTY HOLDING COMPANY     | 9,502,360      | 0.82%                                   |
| ALEXANDERS LAND TRUST         | REALTY HOLDING COMPANY     | 9,241,590      | 0.80%                                   |
| YANKEE GAS                    | UTILITY DISTRIBUTION CO.   | 8,471,500      | 0.73%                                   |
| TOTAL                         |                            | \$ 193,844,196 | 16.69%                                  |

<sup>(1)</sup> The net taxable grand list as of October 1, 2017 totaled \$1,161,533,633

Source: Assessor's Office, Town of Killingly

# TOWN OF KILLINGLY, CONNECTICUT RATIO OF GROSS GENERAL BONDED DEBT TO ASSESSED VALUE AND GROSS GENERAL BONDED DEBT PER CAPITA LAST TEN FISCAL YEARS

(Unaudited)

| FISCAL YEAR<br>ENDED<br>JUNE 30 | POPULATION(1) | NET<br>TAXABLE<br>GRAND LIST | <br>BONDED<br>DEBT | RATIO OF<br>BONDED DEBT<br>TO ASSESSED VALUE | <br>DED DEBT<br>R CAPITA |
|---------------------------------|---------------|------------------------------|--------------------|--|--------------------------|
| 2019                            | 17,558        | \$ 1,161,533,633             | \$<br>29,078,494   | 2.50%  | \$<br>1,656              |
| 2018                            | 17,172        | 1,276,580,153                | 28,769,247         | 2.47%  | 1,675                    |
| 2017                            | 17,268        | 1,137,268,979                | 30,875,310         | 2.71%  | 1,788                    |
| 2016                            | 17,131        | 1,107,290,792                | 32,967,321         | 2.98%  | 1,924                    |
| 2015                            | 17,172        | 1,084,341,779                | 30,488,360         | 2.75%  | 1,775                    |
| 2014                            | 17,223        | 1,336,287,490                | 30,099,935         | 2.65%  | 1,748                    |
| 2013                            | 17,358        | 1,315,513,715                | 32,008,100         | 2.40%  | 1,844                    |
| 2012                            | 17,330        | 1,311,450,736                | 27,092,675         | 2.07%  | 1,563                    |
| 2011                            | 17,370        | 1,302,646,359                | 25,424,700         | 1.95%  | 1,464                    |
| 2010                            | 17,291        | 1,293,615,130                | 23,541,825         | 1.82%  | 1,362                    |

<sup>(1)</sup> State of Connecticut, Department of Public Health estimates.

# TOWN OF KILLINGLY, CONNECTICUT RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE AND NET GENERAL BONDED DEBT PER CAPITA LAST TEN FISCAL YEARS

(Unaudited)

| FISCAL YEAR<br>ENDED<br>JUNE 30 | POPULATION(1) | NET<br>TAXABLE<br>GRAND LIST | BONDED<br>DEBT   | AMOUNT TO<br>BE PROVIDED<br>BY STATE (2) | BONDED<br>DEBT, NET | RATIO OF<br>NET BONDED DEBT<br>TO ASSESSED VALUE | NET BONDED DEBT<br>PER CAPITA |
|---------------------------------|---------------|------------------------------|------------------|--|---------------------|--|-------------------------------|
| 2019                            | 17,287        | 1,161,533,633                | \$<br>29,078,494 | -  | \$<br>29,078,494    | 2.5%   | 1,682                         |
| 2018                            | 17,172        | 1,276,580,153                | 28,769,247       | -  | 28,769,247          | 2.5%   | 1,675                         |
| 2017                            | 17,268        | 1,137,268,979                | 30,875,310       | -  | 30,875,310          | 2.7%   | 1,788                         |
| 2016                            | 17,131        | 1,107,290,792                | 32,967,321       | -  | 32,967,321          | 3.0%   | 1,924                         |
| 2015                            | 17,172        | 1,084,341,779                | 30,488,360       | -  | 30,488,360          | 2.8%   | 1,775                         |
| 2014                            | 17,223        | 1,336,287,490                | 30,099,935       | -  | 30,099,935          | 2.3%   | 1,748                         |
| 2013                            | 17,358        | 1,315,513,715                | 32,008,100       | -  | 32,008,100          | 2.3%   | 1,844                         |
| 2012                            | 17,330        | 1,311,450,736                | 27,092,675       | -  | 27,092,675          | 2.1%   | 1,563                         |
| 2011                            | 17,370        | 1,302,646,359                | 25,424,700       | 112,654                                  | 25,312,046          | 1.9%   | 1,457                         |
| 2010                            | 17,291        | 1,293,615,130                | 23,541,825       | 427,769                                  | 23,114,056          | 1.8%   | 1,337                         |

<sup>(1)</sup> State of Connecticut, Department of Public Health estimates.

<sup>(2)</sup> Amounts to be provided for debt service by the State of Connecticut.

Table 8

# TOWN OF KILLINGLY, CONNECTICUT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (Unaudited)

| Fiscal<br>Year | (1)<br>Population | <br>Personal<br>Income | P  | Per<br>Capita<br>Personal<br>Income | (1)<br>Median<br>Age | (2)<br>School<br>Enrollment | (3)<br>Unemployment<br>Rate |
|----------------|-------------------|------------------------|----|-------------------------------------|----------------------|-----------------------------|-----------------------------|
| 2019           | 17,287            | \$<br>533,874,421      | \$ | 30,883                              | 41.2                 | 2,461                       | 4.90%                       |
| 2018           | 17,172            | 507,896,244            |    | 29,577                              | 41.2                 | 2,523                       | 4.90%                       |
| 2017           | 17,268            | 469,863,586            |    | 27,210                              | 41.4                 | 2,519                       | 6.70%                       |
| 2016           | 17,131            | 471,941,919            |    | 27,549                              | 40                   | 2,515                       | 7.30%                       |
| 2015           | 17,172            | 473,071,428            |    | 27,549                              | 39.8                 | 1,764                       | 8.70%                       |
| 2014           | 17,223            | 474,476,427            |    | 27,549                              | 39.8                 | 2,687                       | 10.20%                      |
| 2013           | 17,358            | 468,266,766            |    | 26,977                              | 39.8                 | 2,689                       | 10.30%                      |
| 2012           | 17,330            | 460,718,050            |    | 26,585                              | 39.8                 | 2,685                       | 11.10%                      |
| 2011           | 17,370            | 452,019,510            |    | 26,023                              | 39.8                 | 2,681                       | 10.90%                      |
| 2010           | 17,291            | 435,992,565            |    | 25,215                              | 36.5                 | 2,726                       | 9.10%                       |

<sup>(1)</sup> CERC

<sup>(2)</sup> Town of Killingly, Board of Education

<sup>(3)</sup> State of Connecticut, Labor Department, Office of Research and Statistics

LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

(Unaudited)

|  | <br>2010                        |    | 2011                      | <br>2012                        | <br>2013                        |    | 2014                      |    | 2015                      | <br>2016                        |    | 2017                      | <br>2018                        | <br>2019                        |
|--|---------------------------------|----|---------------------------|---------------------------------|---------------------------------|----|---------------------------|----|---------------------------|---------------------------------|----|---------------------------|---------------------------------|---------------------------------|
| Debt limit<br>Total net debt applicable to limit                     | \$<br>186,242,840<br>39,373,722 | \$ | 198,771,097<br>34,951,553 | \$<br>197,312,479<br>45,652,341 | \$<br>200,800,754<br>46,231,900 | \$ | 214,639,355<br>44,323,735 | \$ | 223,066,781<br>44,643,570 | \$<br>233,820,685<br>40,408,455 | \$ | 239,069,282<br>50,704,802 | \$<br>244,761,349<br>65,646,141 | \$<br>247,028,859<br>59,658,698 |
| Legal Debt Margin  | \$<br>146,869,118               | \$ | 163,819,544               | \$<br>151,660,138               | \$<br>154,568,854               | \$ | 170,315,620               | \$ | 178,423,211               | \$<br>193,412,230               | \$ | 188,364,480               | \$<br>179,115,208               | \$<br>187,370,161               |
| Total net debt applicable to the limit as a percentage of debt limit | <br>21.14%                      | -  | 17.58%                    | 23.14%                          | <br>23.02%                      | _  | 20.65%                    | -  | 20.01%                    | 17.28%                          | _  | 21.21%                    | 26.82%                          | <br>24.15%                      |

Note: Connecticut General Statutes, Section 7-374(b) limits the amount of general obligation debt a government entity may use to 7 times total tax collections, including interest and lien fees and the tax relief. The calculation of the 2018 debt limit can be found on page 96 of this report.