2021-2022
TOWN COUNCIL
PROPOSED BUDGET

Annual Town Meeting—May 3, 2021—7pm
Killingly High School Auditorium
226 Putnam Pike, Killingly, CT 06241

Adjourned to all day machine vote on May 11, 2021
6am—8pm

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Summary Chart Comparison
Town Council Proposed Budget
FY 2021-2022

General Government	2020-21	2021-22	Change	% Change
Town Operations	$ 11,694,103	$ 11,796,673	$ 102,570	0.88%
Solid Waste Subsidy	$ 234,801	$ 234,801	$ -	0.00%
Debt Services	$ 3,739,682	$ 5,195,193	$ 1,455,511	38.92%
Capital Projects - Road Renewal	$ -	$ 640,000	$ 640,000	
Due to Student Transportation CNR	$ 329,217	$ 348,017	$ 18,800	5.71%
TOTAL: General Government Appropriation	$ 15,997,803	$ 18,214,684	$ 2,216,881	13.86%
Less: General Town Revenues	$ 5,537,533	$ 7,061,705	$ 1,524,172	127.52%
Less: General Fund Contribution	$ 184,800	$ 906,910	$ 722,110	490.75%
Less: Allocated Other Revenue	$ 934,962	$ 859,279	$ (75,684)	91.91%
TOTAL: General Government Revenue	$ 6,657,295	$ 8,827,894	$ 2,170,598	132.60%
"Net" General Government Budget	$ 9,340,508	$ 9,386,790	$ 46,283	0.50%
Proportional Shares of Total Required Taxes	28.7%	28.8%		
Net Mill Rate for General Government	$ 7.08	$ 7.09	$ 0.01	

EDUCATION	2020-21	2021-22	Change	% Change
Education Appropriations	$ 44,147,274	$ 44,368,011	$ 220,737	0.50%
TOTAL: Education Appropriation	$ 44,147,274	$ 44,368,011	$ 220,737	0.50%
Less: Education Revenues	$ 18,461,836	$ 18,348,396	$ (113,440)	-0.61%
Less: Allocated General Fund Contribution	$ 415,200	$ 663,090	$ 247,890	59.70%
Less: Allocated Other Revenue	$ 2,100,630	$ 2,134,723	$ 34,094	1.62%
TOTAL: Education Revenue	$ 20,977,666	$ 21,146,209	$ 168,544	0.80%
"Net" Education Budget	$ 23,169,608	$ 23,221,802	$ 52,193	0.23%
Proportional Shares of Total Required Taxes	71.3%	71.2%		
Net Mill Rate for Education	$ 17.56	$ 17.54	$ (0.01)	

COMBINED	2020-21	2021-22	Change	% Change
Required Taxes	$ 32,510,116	$ 32,608,592	$ 98,476	0.30%
Mill Rate	$ 24.64	$ 24.64	$ -	0.00%
Net Assessed Value	$ 1,319,304,222	$ 1,323,406,118	$ 4,101,896	0.31%

TOWN OF KILLINGLY
MILL RATE STATEMENT
2021-2022 BUDGET

Approved Budget - 2020-21			Budget 2021-22	
Dollars	Mills		Dollars	Mills
60,145,077	45.59	Proposed Expenditures	62,582,695	47.29
23,999,369	18.19	Less: Non-Property Tax Revenues	25,430,101	19.22
600,000	0.45	Less: Fund Balance	1,550,000	1.17
3,035,592	2.30	Less: Lake Road Tax Agreement *	2,994,002	2.26
$ 32,510,116	24.64	Balance to be Raised by Taxes	$ 32,608,592	24.64

To be Raised by Taxes	TAXABLE GRAND LIST W/ COLLECTION RATE 96.5%		
$32,608,592	1,323,406,118	=	24.64

	Assessment
NET TAXABLE GRAND LIST	1,371,405,304
TAXABLE GRAND LIST WITH COLLECTION RATE OF 96.5%	1,323,406,118

*Lake Rd. Tax Agreement excluded from Net Grand List

TOWN OF KILLINGLY
EXPENDITURE SUMMARY
FY 2021-22 BUDGET

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Budget	2020-21 Estimate	Dept #	Department	2021-22 Manager	2021-22 Council	2021-22 $ Change	2021-22 % Change
42,464	42,464	46,200	46,500	35,300	27,412	01	Town Council	46,300	46,300	11,000	31.2%
340,800	326,526	293,100	272,750	263,810	233,514	02	Town Manager	233,560	233,560	(30,250)	-11.5%
110,079	110,079	79,200	110,102	99,200	99,200	03	Legal Services	99,200	99,200	-	0.0%
183,180	181,408	190,440	191,760	194,905	194,280	04	Town Clerk	194,480	194,480	(425)	-0.2%
273,425	266,542	290,680	290,710	296,050	294,750	05	Finance	300,040	300,040	3,990	1.3%
133,412	129,704	183,615	181,865	183,040	156,734	06	Assessor	189,865	189,865	6,825	3.7%
217,131	217,129	227,590	227,135	232,510	227,426	07	Revenue Collection	232,245	232,245	(265)	-0.1%
73,000	55,270	73,015	70,115	74,326	76,126	08	Registration/Elections	75,300	75,300	974	1.3%
68,151	63,558	72,214	72,690	80,793	62,763	09	Town Commissions & Service Agencies	81,598	84,598	3,805	4.7%
233,460	220,609	250,345	250,345	260,270	259,370	10	Planning & Development	262,515	262,515	2,245	0.9%
165,000	164,737	193,000	208,000	213,000	202,370	11	Information Tech. & Communication	209,450	209,450	(3,550)	-1.7%
104,945	87,263	100,586	87,019	97,766	98,016	12	Town Hall Building	98,586	98,586	820	0.8%
133,420	132,707	139,100	139,300	136,230	136,130	13	Economic Development	138,835	138,835	2,605	1.9%
205,320	142,990	241,973	207,423	218,406	216,536	21	Highway Division Supervision	222,069	222,069	3,663	1.7%
366,666	348,513	371,719	338,399	383,649	382,849	22	Engineering	377,799	377,799	(5,850)	-1.5%
601,000	581,775	644,237	605,589	659,017	643,217	24	Central Garage	657,137	647,137	(11,880)	-1.8%
1,276,418	1,213,443	1,522,988	1,512,938	1,612,179	1,612,179	28	Highway Maintenance	1,701,510	1,701,510	89,331	5.5%
389,000	388,991	418,500	418,500	371,400	371,400	29	Highway Winter Maintenance	399,000	374,000	2,600	0.7%
458,974	444,465	468,713	452,798	470,745	309,750	32	Recreation Programming	466,165	461,165	(9,580)	-2.0%
295,378	262,746	276,333	269,226	276,368	257,338	33	Parks and Grounds	285,288	285,288	8,920	3.2%
563,840	536,690	567,799	558,939	576,808	545,724	34	Public Library	591,012	591,012	14,204	2.5%
3,500	3,500	3,500	3,500	3,500	3,500	35	Civic and Cultural Event Subsidies	3,500	3,500	-	0.0%
108,250	95,874	104,500	99,096	123,800	118,666	36	Community Center	104,850	104,850	(18,950)	-15.3%
18,130	11,061	15,830	13,895	14,535	14,509	39	Other Town Buildings	14,535	14,535	-	0.0%
236,842	230,873	283,384	282,234	332,546	332,546	41	Building Safety/Inspections	336,651	336,651	4,105	1.2%
53,867	53,867	54,152	54,152	54,514	54,514	42	Animal Control	54,669	54,669	155	0.3%
844,800	824,566	1,084,610	905,779	1,110,487	1,105,087	43	Law Enforcement	1,261,464	1,103,769	(6,718)	-0.6%
116,777	116,775	189,305	172,470	155,440	148,730	51	Community Development	150,380	150,380	(5,060)	-3.3%
461,610	461,610	474,173	467,829	553,369	523,844	52	Human Service Subsidies	565,954	565,954	12,585	2.3%
1,570,418	1,389,637	1,592,850	1,492,839	1,577,745	1,559,355	61	Employee Benefits	1,592,900	1,584,411	6,666	0.4%
733,000	696,960	725,000	675,000	675,000	662,500	62	Insurance	686,000	686,000	11,000	1.6%
212,692	183,910	304,180	132,000	357,395	407,395	63	Special Reserves & Programs	367,000	367,000	9,605	2.7%
10,594,949	9,986,242	11,482,831	10,810,897	11,694,103	11,337,731		TOTAL TOWN OPERATIONS	11,999,857	11,796,673	102,570	0.9%
313,191	313,191	321,191	321,191	234,801	234,801		SOLID WASTE DISPOSAL FUND SUBSIDY	234,801	234,801	-	0.0%
3,374,473	3,329,459	3,508,900	3,245,900	3,739,682	3,697,296		DEBT SERVICE	5,195,193	5,195,193	1,455,511	38.9%
-	-	-	-	-	-		CAPITAL IMPROVEMENTS	600,000	640,000	640,000	100.0%
267,980	267,980	291,978	291,978	329,217	329,217		DUE TO STUDENT TRANSPORTATION CNR	348,017	348,017	18,800	5.7%
75,000	-	-	-	-	-		RENTER'S REBATES SUBSIDY	-	-	-	0.0%
-	-	98,333	-	-	-		TEACHER'S RETIREMENT	-	-	-	0.0%
430,000	430,000	-	-	-	-		ADA PHASE 1 - KMS, KCS CIP IMPROVEMENTS	-	-	-	0.0%
4,460,644	4,340,630	4,220,402	3,859,069	4,303,700	4,261,314		TOTAL TOWN OTHER GENERAL	6,378,011	6,418,011	2,114,311	49.1%
$ 15,055,593	$ 14,326,872	$ 15,703,233	$ 14,669,966	$ 15,997,803	$ 15,599,045		**TOTAL GENERAL GOVERNMENT APPROPRIATION**	$ 18,377,868	$ 18,214,684	$ 2,216,881	13.9%
43,684,951	42,929,676	44,047,273	44,047,273	44,147,274	44,147,274		Board of Education Budget	45,029,798	44,368,011	220,737	0.5%
$ 43,684,951	$ 42,929,676	$ 44,047,273	$ 44,047,273	$ 44,147,274	$ 44,147,274		**TOTAL BOARD OF EDUCATION APPROPRIATION**	$ 45,029,798	$ 44,368,011	$ 220,737	0.5%
$ 58,740,544	$ 57,256,548	$ 59,750,506	$ 58,717,239	$ 60,145,077	$ 59,746,319		**TOTAL TOWN APPROPRIATION**	$ 63,407,666	$ 62,582,695	$ 2,437,618	4.1%

TOWN OF KILLINGLY
PERSONNEL SUMMARY

GENERAL GOVERNMENT	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018	Positions 2016-2017
Town Manager	2	3	4	4	4	3
Town Clerk	3	3	3	3	3	3
Finance	4	4	3	3	3	3
Assessor	3	4	4	3	3	3
Revenue Collector	4	4	4	4	4	4
Planning & Development	4	4	4	4	4	4
Town Hall Building	1	1	0	0	0	0
Economic Development	2	2	2	2	2	2
TOTAL GENERAL GOVERNMENT EMPLOYEES	23	25	24	23	23	22
Full-Time Employees	20	22	23	22	22	21
Part-Time Employees	3	3	1	1	1	1

PUBLIC WORKS DEPARTMENT	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018	Positions 2016-2017
Engineering	5	5	5	5	5	4
Highway Division	22	22	22	22	22	22
TOTAL PUBLIC WORKS EMPLOYEES	27	27	27	27	27	26
Full-Time Employees	26	26	27	27	26	25
Part-Time Employees	1	1	0	0	1	1

RECREATION AND CULTURAL	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018	Positions 2016-2017
Recreation Programming	84	84	84	84	84	84
Parks and Grounds	4	4	4	4	4	5
Public Library	18	18	17	15	15	15
Community Center	1	1	1	0	0	0
TOTAL RECREATION AND CULTURAL EMPLOYEES	107	107	106	103	103	104
Full-Time Employees	13	14	14	10	10	10
Part-Time Employees	18	17	16	17	17	17
Seasonal Employees	76	76	76	76	76	77

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018	Positions 2016-2017
Building Safety/Inspections	6	6	6	4	4	4
Community Development	2	2	2	1	1	1
Law Enforcement	7	7	6	4	4	1
TOTAL PUBLIC HEATH, SAFETY, & COMMUNITY DEVELOPMENT EMPLOYEES	15	15	14	9	9	6
Full-Time Employees	12	12	10	9	9	5
Part-Time Employees	3	3	4	0	0	1

TOTAL TOWN OF KILLINGLY EMPLOYEES	Positions 2021-2022	Positions 2020-2021	Positions 2019-2020	Positions 2018-2019	Positions 2017-2018	Positions 2016-2017
Full-Time Employees	71	74	74	68	67	61
Part-Time Employees	25	24	21	18	19	20
Seasonal Employees	76	76	76	76	76	77

TOWN OF KILLINGLY

SUMMARY OF GENERAL GOVERNMENT EXPENDITURES BY OBJECT

GENERAL GOVERNMENT	Personnel	Contractual Services	Materials & Supplies	Capital Outlay	Total
Town Hall Departments					
Town Council	13,500	31,800	1,000	-	$ 46,300
Town Manager	203,860	26,200	3,500	-	$ 233,560
Legal Services	-	99,200	-	-	$ 99,200
Town Clerk	164,505	28,175	1,800	-	$ 194,480
Finance	242,380	55,960	1,700	-	$ 300,040
Assessor	181,230	7,135	1,500	-	$ 189,865
Revenue Collection	196,795	33,450	2,000	-	$ 232,245
Registration/Election	56,800	18,000	500	-	$ 75,300
Town Commissions & Service Agencies	-	84,598	-	-	$ 84,598
Planning & Development	254,245	7,270	1,000	-	$ 262,515
Information Tech. and Communication	-	209,450	-	-	$ 209,450
Town Hall	18,500	63,480	3,900	12,706	$ 98,586
Economic Development	128,735	9,600	500	-	$ 138,835
Total Proposed General Government FY21-22	$ 1,460,550	$ 674,318	$ 17,400	$ 12,706	$ 2,164,974
Total General Government FY20-21	$ 1,444,351	$ 676,473	$ 16,900	$ 14,206	$ 2,151,930
PUBLIC WORKS					
Highway Division Supervision	203,085	6,520	750	11,714	$ 222,069
Engineering and Facilities Administration	341,725	13,600	11,200	11,274	$ 377,799
Central Garage	237,570	117,800	285,700	6,067	$ 647,137
Highway Maintenance	877,510	56,800	332,833	434,367	$ 1,701,510
Highway Winter Maintenance	115,000	9,000	250,000	-	$ 374,000
Total Proposed Public Works FY21-22	$ 1,774,890	$ 203,720	$ 880,483	$ 463,422	$ 3,322,515
Total Public Works FY20-21	$ 1,749,220	$ 220,220	$ 871,283	$ 399,258	$ 3,239,981
RECREATION/CULTURAL					
Recreation Programming	392,462	49,250	16,400	3,053	$ 461,165
Parks and Grounds	158,650	53,725	41,100	31,813	$ 285,288
Public Library	438,451	135,160	13,500	3,901	$ 591,012
Civic & Cultural Event Subsidies	-	3,500	-	-	$ 3,500
Community Center	17,500	78,950	8,400	-	$ 104,850
Other Town Buildings	-	13,535	1,000	-	$ 14,535
Total Proposed Recreation & Cultural FY21-22	$ 1,007,063	$ 334,120	$ 80,400	$ 38,767	$ 1,460,350
Total Recreation and Cultural FY20-21	$ 974,379	$ 393,870	$ 88,200	$ 25,567	$ 1,482,016
PUBLIC HEALTH, SAFETY & COMM DEV					
Building Safety/inspections	305,430	6,700	1,650	22,871	$ 336,651
Animal Control	-	54,609	60	-	$ 54,669
Law Enforcement	517,375	497,450	25,400	63,544	$ 1,103,769
Community Development	140,430	9,300	650	-	$ 150,380
Human Services Subsidies	-	565,954	-	-	$ 565,954
Total Proposed Public Health, Safety & Comm Dev FY21-22	$ 963,235	$ 1,134,013	$ 27,760	$ 86,415	$ 2,211,423
Total Public Health, Safety & Comm Dev FY20-21	$ 960,480	$ 1,134,391	$ 30,560	$ 71,115	$ 2,196,546

TOWN OF KILLINGLY

SUMMARY OF GENERAL GOVERNMENT EXPENDITURES BY OBJECT

GENERAL GOVERNMENT	Personnel	Contractual Services	Materials & Supplies	Capital Outlay	Total
MISCELLANEOUS					
Employee Benefits	-	1,584,411	-	-	$ 1,584,411
Insurance & Benefits	-	686,000	-	-	$ 686,000
Special Reserves & Programs	-	367,000	-	-	$ 367,000
Total Proposed Miscellaneous FY21-22	$ -	$ 2,637,411	$ -	$ -	$ 2,637,411
Total Miscellaneous FY20-21	$ -	$ 2,623,630	$ -	$ -	$ 2,623,630
OTHER					
Debt Service	-	-	-	5,195,193	$ 5,195,193
Solid Waste Disposal Study	-	-	-	234,801	$ 234,801
Capital Improvements	-	-	-	640,000	$ 640,000
Due to Student Transportation CNR	-	-	-	348,017	$ 348,017
Total Proposed Other FY21-22	$ -	$ -	$ -	$ 6,418,011	$ 6,418,011
Total Other FY20-21	$ -	$ -	$ -	$ 4,303,700	$ 4,303,700
Total General Government FY21-22	**$ 5,205,738**	**$ 4,983,582**	**$ 1,006,043**	**$ 7,019,321**	**$ 18,214,684**
Total General Government FY 20-21	$ 5,128,430	$ 5,048,584	$ 1,006,943	$ 4,813,846	$ 15,997,803
Difference	$ 77,308	$ (65,002)	$ (900)	$ 2,205,475	$ 2,216,881

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
PERSONNEL	$4,571,025	$4,625,568	$4,895,393	$5,128,430	**$5,205,738**
	12.7%	1.2%	5.8%	4.8%	**1.5%**
CONTRACTUAL SERVICES	$5,296,221	$4,764,324	$5,135,889	$5,048,584	**$4,983,582**
	-3.9%	-10.0%	7.8%	-1.7%	**-1.3%**
MATERIALS AND SUPPLIES	$887,600	$900,350	$1,021,860	$1,006,943	**$1,006,043**
	12.1%	1.4%	13.5%	-1.5%	**-0.1%**
CAPITAL OUTLAY AND MISCELLANEOUS	$4,215,909	$4,840,351	$4,650,091	$4,813,846	**$7,019,321**
	-1.9%	14.8%	-3.9%	3.5%	**45.8%**
TOTAL GENERAL GOVERNMENT EXPENDITURES	$14,971,363	$14,971,363	$15,703,233	$15,997,803	**$18,214,684**
	2.2%	0.6%	4.3%	1.9%	**13.9%**

TOWN OF KILLINGLY

SUMMARY OF GENERAL OPERATING REVENUES

2018-2019 Budget	2018-2019 Actual	2019-2020 Budget	2019-2020 Actual	2020-2021 Approved	2020-2021 Estimate	REVENUE ITEM		2021-2022 Manager	2021-2022 Council
						TAXES			
30,948,380	31,095,705	32,264,173	32,685,503	32,510,116	32,654,034	Current Property Taxes	40101	34,083,563	32,608,592
342,142	411,608	350,000	407,818	375,000	361,869	Supplemental Motor Vehicle	40105	375,000	375,000
3,102,459	3,102,459	3,071,685	3,071,685	3,035,592	3,035,592	Lake Road Generating Agreement	40101	2,994,002	2,994,002
750,000	459,459	750,000	467,938	600,000	553,600	Back Taxes	40102	500,000	500,000
10,000	6,532	11,260	5,847	8,000	7,141	Lien Taxes	40103	4,500	4,500
303,672	238,892	360,668	265,440	290,000	282,725	Tax Interest	40104	200,000	200,000
(150,595)	(150,595)	(150,595)	(150,595)	(150,595)	(150,595)	Remediation Financing	40107	(150,595)	(150,595)
$ 35,306,058	$ 35,164,060	$ 36,657,191	$ 36,753,636	$ 36,668,113	$ 36,744,366	TOTAL		$ 38,006,470	$ 36,531,499
						LICENSES & PERMITS			
215,000	297,305	215,000	166,969	200,000	250,000	Building Permits	40301	240,000	240,000
18,000	40,958	14,000	12,164	12,000	13,500	P&Z Permits	40302	13,000	13,000
9,000	10,470	8,000	7,275	7,000	8,000	Other Permits	40303	8,000	8,000
16,000	2,140	1,800	2,050	2,050	2,050	Airplane Tax	40209	2,050	2,050
$ 258,000	$ 350,873	$ 238,800	$ 188,458	$ 221,050	$ 273,550	TOTAL		$ 263,050	$ 263,050
						FINES & FEES			
13,500	18,737	14,500	11,542	14,500	5,650	Library Fines & Fees	40401	10,000	10,000
1,500	4,650	1,500	6,050	4,000	5,350	Alarm Fees	40402	5,000	5,000
500	1,135	500	500	500	500	Dog Licensing Fines & Fees	40403	500	500
$ 15,500	$ 24,522	$ 16,500	$ 18,092	$ 19,000	$ 11,500	TOTAL		$ 15,500	$ 15,500
						USE OF MONEY & PROPERTY			
80,000	375,682	80,000	345,659	150,000	90,000	Interest Income	40501	100,000	100,000
60	151	60	153	60	60	Louisa E. Day Trust	40701	60	60
30	53	30	54	30	30	Thomas J. Evans Trust	40702	30	30
44,450	7,112	-	-	-	20,700	Sewer Plant Site Lease	40602	42,000	42,000
111,180	110,024	110,000	102,631	101,000	101,000	Communication Tower Lease	40603	101,000	101,000
$ 235,720	$ 493,022	$ 190,090	$ 448,496	$ 251,090	$ 211,790	TOTAL		$ 243,090	$ 243,090

TOWN OF KILLINGLY

SUMMARY OF GENERAL OPERATING REVENUES

2018-2019 Budget	2018-2019 Actual	2019-2020 Budget	2019-2020 Actual	2020-2021 Approved	2020-2021 Estimate	REVENUE ITEM		2021-2022 Manager	2021-2022 Council
						STATE GRANTS IN LIEU OF TAXES			
145,826	149,332	149,332	149,332	149,332	149,332	State Owned Property	40201	149,332	149,332
6,091	4,314	4,162	4,060	4,000	4,583	Disability Exemption	40204	4,583	4,583
-	-	-	160,505	-	-	Enterprise Corridor Abatement	40205	-	-
11,988	9,877	11,665	9,569	9,500	9,694	Veteran's Exemption	40207	9,694	9,694
174,037	268,063	268,063	268,063	268,063	268,063	Municipal Stabilization Grant	40226	268,063	268,063
$ 337,942	$ 431,586	$ 433,222	$ 591,529	$ 430,895	$ 431,672	TOTAL		$ 431,672	$ 431,672
						OTHER STATE GRANTS			
-	-	-	5,547	-	-	Connecticard	40212	-	-
-	6,016	-	-	-	-	Library Grant	40213	-	-
103,471	108,672	104,002	109,445	102,239	102,239	Adult Education	40214	106,734	106,734
706,716	706,717	706,717	976,064	976,064	976,064	Municipal Grants-in-aid	40227	976,064	976,064
94,184	94,184	94,184	94,184	94,181	94,181	Pequot/Mohegan Fund Grant	40215	94,184	94,184
$ 904,371	$ 915,589	$ 904,903	$ 1,185,240	$ 1,172,484	$ 1,172,484	TOTAL		$ 1,176,982	$ 1,176,982
						CHARGES FOR SERVICE			
-	-	100,000	82,630	70,000	58,348	Community Development Fees	40418	55,000	55,000
176,000	152,209	166,000	160,189	160,000	165,000	Town Clerk	40404	165,000	165,000
192,000	278,126	200,000	246,194	200,000	235,000	Conveyance Tax	40407	240,000	240,000
19,035	18,961	20,939	19,035	27,626	27,626	Elderly Housing Sewer Reimbursement	40405	31,360	31,360
122,000	142,011	124,500	62,872	130,000	70,000	Recreation	40406	130,000	130,000
13,774	11,401	15,275	12,671	12,775	12,775	District Collections	40416	12,310	12,310
$ 522,809	$ 602,708	$ 626,714	$ 583,591	$ 600,401	$ 568,749	TOTAL		$ 633,670	$ 633,670

TOWN OF KILLINGLY

SUMMARY OF GENERAL OPERATING REVENUES

2018-2019 Budget	2018-2019 Actual	2019-2020 Budget	2019-2020 Actual	2020-2021 Approved	2020-2021 Estimate	REVENUE ITEM		2021-2022 Manager	2021-2022 Council
						OTHER REVENUES			
70,000	204,206	50,000	290,434	85,000	85,000	Miscellaneous	40605	85,000	85,000
52,000	41,749	15,000	20,151	15,000	15,000	Sewer Assessment Fund	40703	15,000	15,000
1,157,682	1,157,682	1,231,695	1,068,695	1,222,082	1,187,241	Sewer Operating Fund	40706	2,901,066	2,901,066
50,855	49,044	50,000	45,079	50,000	50,000	PILOT - Telecommunications	40409	50,000	50,000
-	-	-	-	97,458	80,000	Law Enforcement - SRO Reimbursement		82,942	82,942
217,334	236,142	267,579	274,440	250,668	264,594	School Capital Contribution	40410	234,828	234,828
$ 1,547,871	$ 1,688,823	$ 1,614,274	$ 1,698,799	$ 1,720,208	$ 1,681,835	TOTAL		$ 3,368,836	$ 3,368,836
						SCHOOL			
15,166,407	15,278,183	12,245,633	15,290,829	15,245,633	15,245,633	Educational Cost Sharing	40216	15,245,633	15,245,633
440,616	460,373	645,347	645,347	669,443	655,860	Vocational Agriculture/Tech Ed	40219	645,860	645,860
23,776	26,918	-	22,871	22,871	24,033	Non-Public School-Health	40220	24,033	24,033
						Tuition:			
1,357,820	1,486,639	1,548,612	1,588,320	1,516,536	1,600,788	Regular	40411	1,439,163	1,439,163
250,000	328,636	200,000	318,603	250,000	350,000	Special Ed-Voluntary	40412	250,000	250,000
846,052	798,291	818,760	777,822	757,353	784,645	Vocational Agriculture	40413	743,707	743,707
312,002	-	310,460	78,000	-	-	F-1 Tuition Student	40417	-	-
$ 18,396,673	$ 18,379,040	$ 15,768,812	$ 18,721,792	$ 18,461,836	$ 18,660,959	TOTAL		$ 18,348,396	$ 18,348,396
630,000	630,000	-	-	-	-	Rate Stabilization Reserve Fund	49607	20,000	20,000
-	-	-	-	-	-	Fund Balance - Capital Projects	49707	600,000	640,000
600,000	-	300,000	-	600,000	-	Fund Balance - Operations	49707	300,000	910,000
$ 1,230,000	$ 630,000	$ 300,000	$ -	$ 600,000	$ -	TOTAL		$ 920,000	$ 1,570,000
$ 58,754,944	$ 58,680,223	$ 56,750,506	$ 60,189,633	$ 60,145,077	$ 59,756,905	TOTAL REVENUES		$ 63,407,666	$ 62,582,695

GENERAL GOVERNMENT **DEPT # 01**

TOWN COUNCIL

DESCRIPTION

The Town Council, Killingly's primary legislative body, is composed of nine representatives elected by voters every two years. The Council acts as the chief legislative and policy-making body in the Town. In this capacity, the Council enacts policy based upon the needs and demands of the community.

BUDGET VARIANCE DETAIL

Town Council adopted to forego quarterly stipends in the current budget year. The proposed budget restores the stipend amounts.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
6,563	6,563	11,100	10,188	-	-	Town Council	50110	13,500	13,500	100.0%	13,500
$ 6,563	$ 6,563	$ 11,100	$ 10,188	$ -	$ -	TOTAL		$ 13,500	$ 13,500	100.0%	$ 13,500
						CONTRACTUAL SERVICES - 002					
406	1,546	600	1,313	800	800	Printing	50201	800	800	0.0%	-
13,000	8,071	12,500	6,048	12,500	10,000	Advertising	50202	10,000	10,000	-20.0%	(2,500)
11,000	11,033	11,000	10,882	11,000	5,612	Professional Development & Affiliation	50204	11,000	11,000	0.0%	-
10,000	13,756	10,000	5,586	10,000	10,000	Contractual Services - Support	50208	10,000	10,000	0.0%	-
$ 34,406	$ 34,406	$ 34,100	$ 23,829	$ 34,300	$ 26,412	TOTAL		$ 31,800	$ 31,800	-7.3%	$ (2,500)
						MATERIALS & SUPPLIES - 003					
1,495	1,495	1,000	615	1,000	1,000	Office Supplies	50401	1,000	1,000	0.0%	-
$ 1,495	$ 1,495	$ 1,000	$ 615	$ 1,000	$ 1,000	TOTAL		$ 1,000	$ 1,000	0.0%	$ -
$ 42,464	$ 42,464	$ 46,200	$ 34,631	$ 35,300	$ 27,412	TOTAL TOWN COUNCIL		$ 46,300	$ 46,300	31.2%	$ 11,000

GENERAL GOVERNMENT **DEPT # 02**

TOWN MANAGER

DESCRIPTION

The Town Manager, a professional municipal manager appointed by the Town Council, serves as the Town's Chief Executive Officer. The Town Manager is responsible for the general operation of Town departments, programs and services.

This budget reflects two (2) full time positions.

BUDGET VARIANCE DETAIL

In prior years, the Assistant Town Manager salary was split with the Assessor's office to reflect the dual role. The Town restructured and eliminated the Assistant Town Manager position. The proposed budget reflects the reduction of that salary. There is a corresponding increase in salary in the Assessor's proposed budget. Advertising has increased relative to actual usage and market prices. Knowledge and reference has increased to include the newspaper subscription.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
222,100	222,343	194,000	192,611	180,000	148,900	Salary Administrative	50120	148,900	148,900	-17.3%	(31,100)
86,060	85,424	69,300	45,406	54,460	54,460	Clerical	50130	54,460	54,460	0.0%	-
-	-	-	-	500	500	Overtime	50190	500	500	0.0%	-
$ 308,160	$ 307,767	$ 263,300	$ 238,017	$ 234,960	$ 203,860	TOTAL		$ 203,860	$ 203,860	-13.2%	$ (31,100)
						CONTRACTUAL SERVICES - 002					
2,227	1,130	3,000	2,363	2,700	2,700	Printing	50201	2,700	2,700	0.0%	-
2,000	376	1,500	3,201	1,000	1,500	Advertising	50202	1,500	1,500	50.0%	500
1,500	405	1,000	372	600	600	Postage & Delivery	50203	600	600	0.0%	-
10,000	2,523	9,000	7,351	8,000	8,000	Professional Development & Affiliation	50204	8,000	8,000	0.0%	-
4,200	2,393	4,800	4,818	4,800	4,800	Transportation	50205	4,800	4,800	0.0%	-
-	-	-	-	250	554	Knowledge & Reference Materials	50206	600	600	140.0%	350
7,000	7,305	7,000	8,186	7,000	7,000	Personnel Recruitment & Relations	50207	7,000	7,000	0.0%	-
1,000	10	1,000	149	1,000	1,000	General Assistance	50289	1,000	1,000	0.0%	-
1,440	1,345	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 29,367	$ 15,487	$ 27,300	$ 26,440	$ 25,350	$ 26,154	TOTAL		$ 26,200	$ 26,200	3.4%	$ 850
						MATERIALS & SUPPLIES - 003					
3,273	2,500	2,500	2,095	3,500	3,500	Office Supplies	50401	3,500	3,500	0.0%	-
$ 3,273	$ 2,500	$ 2,500	$ 2,095	$ 3,500	$ 3,500	TOTAL		$ 3,500	$ 3,500	0.0%	$ -
$ 340,800	$ 325,754	$ 293,100	$ 266,552	$ 263,810	$ 233,514	TOTAL TOWN MANAGER		$ 233,560	$ 233,560	-11.5%	$ (30,250)

GENERAL GOVERNMENT **DEPT # 03**

LEGAL SERVICES

DESCRIPTION

The Town Attorney, appointed by the Town Council, serves as the Town's chief legal officer. The Attorney represents the Town in general municipal law, labor, litigation, and advises the Town Council, Town Manager, boards, commissions and municipal departments on related legal matters. This account provides the funds to pay the Town Attorney's fees and the fees for special counsel for revenue and bond/borrowing matters. Statutorily required contributions to the regional probate court are also part of this account.

2018-19 Budget	2018-19 Actual		2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
							CONTRACTUAL SERVICES - 002					
100,977	105,529		95,915	96,014	90,000	90,000	Professional Services	50215	90,000	90,000	0.00%	-
9,102	4,550	*	9,200	9,101	9,200	9,200	Probate Expense	50216	9,200	9,200	0.00%	-
$ 110,079	$ 110,079		$ 105,115	$ 105,115	$ 99,200	$ 99,200	TOTAL		$ 99,200	$ 99,200	0.00%	$ -
$ 110,079	$ 110,079		$ 105,115	$ 105,115	$ 99,200	$ 99,200	TOTAL LEGAL SERVICES		$ 99,200	$ 99,200	0.00%	$ -

TOWN CLERK

DESCRIPTION

The Town Clerk's office serves the taxpayers and the citizens of the community, as well as those local professionals who utilize Town records. The office's central purpose is to record, index and preserve Killingly's valuable permanent records. Another important role of the Town Clerk's office is to educate the public regarding statutory requirements and procedures. Additionally, the office issues many licenses and permits, including marriage, birth and death certificates; dog and sporting licenses. The Town Clerk's office coordinates with the Registrars for all elections and referendums. The office handles all absentee balloting.

The Town Clerk budget includes three (3) full time positions.

BUDGET VARIANCE DETAIL

Personnel increases are reflective of current union contractual wage agreements. Reductions in contractual services are

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
69,430	69,378	71,565	71,388	72,685	72,685	Salary Administrative	50120	72,685	72,685	0.0%	-
84,457	84,608	87,740	87,917	89,820	89,820	Clerical	50130	91,820	91,820	2.2%	2,000
100	-	-	-	-	-	Overtime	50190	-	-	0.0%	-
$ 153,987	$ 153,986	$ 159,305	$ 159,305	$ 162,505	$ 162,505	TOTAL		$ 164,505	$ 164,505	1.2%	$ 2,000
						CONTRACTUAL SERVICES - 002					
500	444	500	297	500	500	Printing	50201	500	500	0.0%	-
225	67	225	201	250	250	Advertising	50202	250	250	0.0%	-
1,500	1,424	1,500	1,317	1,500	1,500	Postage & Delivery	50203	1,500	1,500	0.0%	-
1,700	1,680	1,700	1,658	2,200	1,600	Professional Development & Affiliation	50204	1,800	1,800	-18.2%	(400)
-	-	-	-	-	-	Transportation	50205	-	-	0.0%	-
175	92	175	102	150	125	Births, Marriages, Deaths	50217	125	125	-16.7%	(25)
23,293	22,002	25,235	21,956	26,000	26,000	Data Processing	50218	24,000	24,000	-7.7%	(2,000)
-	-	-	-	-	-	Bindery	50221	-	-	0.0%	-
$ 27,393	$ 25,709	$ 29,335	$ 25,531	$ 30,600	$ 29,975	TOTAL		$ 28,175	$ 28,175	-7.9%	$ (2,425)
						MATERIALS & SUPPLIES - 003					
1,800	1,713	1,800	1,558	1,800	1,800	Office Supplies	50401	1,800	1,800	0.0%	-
$ 1,800	$ 1,713	$ 1,800	$ 1,558	$ 1,800	$ 1,800	TOTAL		$ 1,800	$ 1,800	0.0%	$ -
$ 183,180	$ 181,408	$ 190,440	$ 186,394	$ 194,905	$ 194,280	TOTAL TOWN CLERK		$ 194,480	$ 194,480	-0.2%	$ (425)

GENERAL GOVERNMENT **DEPT # 05**

FINANCE

DESCRIPTION

Responsibilities for the Finance Department include management and preparation of the bi-weekly payroll, accounts payable, debt service, cash management, financial reporting, budget preparation and the annual audit. In addition, accounting records for Town grants, special school grants, special revenue and trust funds, capital projects, Water Pollution Control, and the Solid Waste Fund are maintained. The Town's risk management, insurance control, health benefits, workers' compensation and pension plan programs are all managed by this office.

The Finance budget includes three (3) full-time positions and (1) student intern.

BUDGET VARIANCE DETAIL

Personnel increases are reflective of current union contractual wage agreements. The Town transitioned to a new financial accounting system in the current fiscal year. As with all new programs, there is ongoing training requirements over the course of the next year for implementation. The proposed Professional services increase is for the ongoing training and services for the implementation of the new program specifically targeted to calendar year and fiscal year end closing.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
92,050	91,883	113,460	111,868	113,000	113,000	Salary Administrative	50120	113,000	113,000	0.0%	-
5,000	4,044	5,459	7,113	6,500	8,000	Clerical	50130	6,500	6,500	0.0%	-
112,139	114,122	116,370	116,429	117,400	117,400	Technical	50170	119,880	119,880	2.1%	2,480
5,098	4,237	3,000	2,879	4,000	3,000	Overtime	50190	3,000	3,000	-25.0%	(1,000)
$ 214,287	$ 214,286	$ 238,289	$ 238,289	$ 240,900	$ 241,400	TOTAL		$ 242,380	$ 242,380	0.6%	$ 1,480
						CONTRACTUAL SERVICES - 002					
1,000	1,085	1,000	850	1,000	1,200	Printing	50201	1,000	1,000	0.0%	-
1,500	1,436	1,500	1,466	1,500	1,500	Postage & Delivery	50203	1,500	1,500	0.0%	-
3,500	370	2,041	1,578	2,500	500	Professional Development & Affiliation	50204	2,500	2,500	0.0%	-
100	-	100	-	50	50	Transportation	50205	50	50	0.0%	-
350	-	350	-	200	200	Knowledge & Reference Materials	50206	200	200	0.0%	-
50,973	47,650	48,200	48,385	48,200	48,200	Professional Services	50215	50,710	50,710	5.2%	2,510
$ 57,423	$ 50,541	$ 53,191	$ 52,279	$ 53,450	$ 51,650	TOTAL		$ 55,960	$ 55,960	4.7%	$ 2,510
						MATERIALS & SUPPLIES - 003					
1,715	1,715	1,700	1,349	1,700	1,700	Office Supplies	50401	1,700	1,700	0.0%	-
$ 1,715	$ 1,715	$ 1,700	$ 1,349	$ 1,700	$ 1,700	TOTAL		$ 1,700	$ 1,700	0.0%	$ -
$ 273,425	$ 266,542	$ 293,180	$ 291,917	$ 296,050	$ 294,750	TOTAL FINANCE		$ 300,040	$ 300,040	1.3%	$ 3,990

GENERAL GOVERNMENT **DEPT # 06**

ASSESSOR

DESCRIPTION

The Assessor's Office is responsible for the fair application of state statutes and equitable assessments of all real and personal property and the processing of the various allowed exemptions, abatements and use assessments per state statute. Accurate and well-maintained property records serve as a critical information source for other Town departments, individual property owners and their agents. This office continues to joint venture with other assessment offices to get group pricing when possible.

The Assessor's budget includes three (3) full time positions.

BUDGET VARIANCE DETAIL

This budget includes the full Assessor salary, which was budgeted in previous years as a half time position shared with the Assistant Town Manager. As part of the restructuring, there is the reduction of an Assessment Aide position. The printing and bindery costs have been combined in the proposed budget with an increase for market costs. Contractual Services - Support is for motor vehicle data base access with the State of CT Department of Motor Vehicles.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
3,000	-	47,830	44,438	47,830	56,850	Salary Administrative	50120	90,400	90,400	89.0%	42,570
70,715	72,793	74,885	73,850	74,885	38,850	Clerical	50130	39,700	39,700	-47.0%	(35,185)
49,500	49,861	51,340	51,323	52,265	51,041	Technical	50170	50,630	50,630	-3.1%	(1,635)
750	540	500	-	-	2,042	Overtime	50190	500	500	100.0%	500
$ 123,965	$ 123,194	$ 174,555	$ 169,611	$ 174,980	$ 148,783	TOTAL		$ 181,230	$ 181,230	3.6%	$ 6,250
						CONTRACTUAL SERVICES - 002					
812	569	800	199	500	500	Printing	50201	1,125	1,125	125.0%	625
60	-	60	42	60	60	Advertising	50202	60	60	0.0%	-
3,000	1,461	3,000	2,015	2,500	2,000	Postage & Delivery	50203	2,500	2,500	0.0%	-
2,475	1,361	2,400	1,005	2,400	2,400	Professional Development & Affiliation	50204	2,400	2,400	0.0%	-
1,100	1,175	800	320	600	635	Knowledge & Reference Materials	50206	800	800	33.3%	200
-	450	-	-	-	-	Contractual Services - Support	50208	250	250	100.0%	250
500	-	500	827	500	856	Bindery	50221	-	-	-100.0%	(500)
-	-	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 7,947	$ 5,016	$ 7,560	$ 4,408	$ 6,560	$ 6,451	TOTAL		$ 7,135	$ 7,135	8.8%	$ 575
						MATERIALS & SUPPLIES - 003					
1,500	1,494	1,500	1,041	1,500	1,500	Office Supplies	50401	1,500	1,500	0.0%	-
$ 1,500	$ 1,494	$ 1,500	$ 1,041	$ 1,500	$ 1,500	TOTAL		$ 1,500	$ 1,500	0.0%	$ -
$ 133,412	$ 129,704	$ 183,615	$ 175,060	$ 183,040	$ 156,734	TOTAL ASSESSOR		$ 189,865	$ 189,865	3.7%	$ 6,825

GENERAL GOVERNMENT **DEPT # 07**

REVENUE COLLECTION

DESCRIPTION

The principal function funded under this account is the billing and collection of all property tax revenues which include current and back taxes; lien and interest fees; and, pro-rated elderly, construction and supplemental motor vehicle taxes. Secondary functions include the collection of sewer use and assessment charges levied by the Water Pollution Control Authority, residential bulky waste, and commercial landfill fees. The Connecticut statutes and Town of Killingly ordinances govern the work performed in this office.

The Water Pollution Control Authority reimburses the Town for expenses associated with the billing and collection of the sewer use and assessment accounts and is recorded under the Revenue Budget.

The Revenue Collection budget includes three (3) full time positions and one (1) part time position.

BUDGET VARIANCE DETAIL

Increases in salaries based on contractual obligations offset by decreased costs in overall contractual services. Decreases in advertising are related to a change in the method of posting legal notices from the local newspaper to the local circulars.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
81,615	81,565	83,925	83,891	85,445	85,445	Salary Administrative	50120	85,445	85,445	0.0%	-
35,922	37,547	38,625	38,619	39,355	39,355	Clerical	50130	40,545	40,545	3.0%	1,190
46,350	46,339	47,660	47,647	48,530	48,530	Technical	50170	49,600	49,600	2.2%	1,070
18,012	16,804	19,833	20,085	20,410	20,410	Part-Time	50140	21,005	21,005	2.9%	595
400	44	200	-	200	200	Overtime	50190	200	200	0.0%	-
$ 182,299	$ 182,299	$ 190,243	$ 190,242	$ 193,940	$ 193,940	TOTAL		$ 196,795	$ 196,795	1.5%	$ 2,855
						CONTRACTUAL SERVICES - 002					
11,500	11,808	11,700	13,912	13,550	13,550	Printing	50201	13,700	13,700	1.1%	150
4,050	3,872	3,000	3,826	3,920	972	Advertising	50202	1,500	1,500	-61.7%	(2,420)
15,153	15,153	17,547	12,698	16,800	15,764	Postage & Delivery	50203	16,300	16,300	-3.0%	(500)
931	686	1,400	765	1,400	600	Professional Development & Affiliation	50204	1,400	1,400	0.0%	-
100	-	100	-	100	100	Transportation	50205	50	50	-50.0%	(50)
1,050	1,264	1,300	1,213	500	500	Contractual Services - Support	50208	500	500	0.0%	-
$ 32,784	$ 32,783	$ 35,047	$ 32,415	$ 36,270	$ 31,486	TOTAL		$ 33,450	$ 33,450	-7.8%	$ (2,820)
						MATERIALS & SUPPLIES - 003					
2,048	2,047	2,300	1,673	2,300	2,000	Office Supplies	50401	2,000	2,000	-13.0%	(300)
$ 2,048	$ 2,047	$ 2,300	$ 1,673	$ 2,300	$ 2,000	TOTAL		$ 2,000	$ 2,000	-13.0%	$ (300)
$ 217,131	$ 217,129	$ 227,590	$ 224,330	$ 232,510	$ 227,426	TOTAL REVENUE COLLECTION		$ 232,245	$ 232,245	-0.1%	$ (265)

GENERAL GOVERNMENT **DEPT # 08**

REGISTRATIONS/ELECTIONS

DESCRIPTION

There are two Registrars of Voters, one Democrat and one Republican, who are elected every two years, and are responsible for the maintenance of the Town's voting lists and for the conduct of elections. In conjunction with the Town Clerk, the Registrars also serve as the Board of Admissions during voter-making sessions conducted during the year. Major expenses for this office are payments to election workers, printing of election notices, materials and ballots, and all costs related to maintaining voting machines.

BUDGET VARIANCE DETAIL

This budget reflects an increase in wages consistent with overall contractual wage increases. Changes included within the contractual services section of this budget are based on market trends and anticipated usage.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
15,750	15,750	16,065	16,065	16,426	16,426	Salary Administration	50120	16,800	16,800	2.3%	374
38,586	21,011	40,000	9,324	40,000	40,000	Election/Pollworkers	50162	40,000	40,000	0.0%	-
$ 54,336	$ 36,761	$ 56,065	$ 25,389	$ 56,426	$ 56,426	TOTAL		$ 56,800	$ 56,800	0.7%	$ 374
						CONTRACTUAL SERVICES - 002					
6,414	8,023	5,000	5,318	5,000	5,800	Printing	50201	6,000	6,000	20.0%	1,000
1,000	93	400	1,499	1,500	1,500	Advertising	50202	1,000	1,000	-33.3%	(500)
1,750	1,588	1,750	961	1,750	1,750	Postage & Delivery	50203	1,750	1,750	0.0%	-
1,400	150	1,400	60	1,400	1,400	Professional Development & Affiliation	50204	1,400	1,400	0.0%	-
200	10	200	-	200	200	Transportation	50205	50	50	-75.0%	(150)
3,000	3,981	3,000	480	3,000	3,000	Contractual Services - Support	50208	3,000	3,000	0.0%	-
3,700	3,600	3,700	3,600	3,700	4,700	Contractual Services - M&E	50210	4,000	4,000	8.1%	300
-	-	-	-	-	-	Rental Equipment & Facilities	50219	-	-	0.0%	-
800	819	1,000	814	850	850	Telephone	50228	800	800	-5.9%	(50)
$ 18,264	$ 18,264	$ 16,450	$ 12,732	$ 17,400	$ 19,200	TOTAL		$ 18,000	$ 18,000	3.4%	$ 600
						MATERIALS & SUPPLIES - 003					
400	245	500	491	500	500	Office Supplies	50401	500	500	0.0%	-
$ 400	$ 245	$ 500	$ 491	$ 500	$ 500	TOTAL		$ 500	$ 500	0.0%	$ -
$ 73,000	$ 55,270	$ 73,015	$ 38,612	$ 74,326	$ 76,126	TOTAL REGISTRATION/ELECTIONS		$ 75,300	$ 75,300	1.3%	$ 974

GENERAL GOVERNMENT **DEPT # 09**

TOWN COMISSIONS & SERVICE AGENCIES

DESCRIPTION

Funds in this account provide appropriations for the services provided by a variety of Town agencies, the Regional Council of Governments. The expenses of these Town Boards and Commissions include such items as legal notice advertising, mandated payments to board members and other costs and charges. The Housing Authority appropriation includes sewer use charges for the Maple Court and Birchwood Terrace housing projects.

BUDGET VARIANCE DETAIL - MANAGER

The proposed budget reflects increased operating costs for the Housing Authority and the per capita assessment by NECCOG.

BUDGET VARIANCE DETAIL - COUNCIL

Adjustment was made to include funding request received from the Killingly Business Association.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
800	6	600	-	500	500	Board of Assessment Appeals	50256	500	500	0.0%	-
21,235	22,939	25,400	27,626	31,770	31,360	Housing Authority	50257	32,928	32,928	3.6%	1,158
3,500	3,500	4,000	4,000	4,500	3,000	Inland Wetlands / Aquifer Commission	50258	4,500	4,500	0.0%	-
4,000	3,547	4,000	1,370	3,500	800	Zoning Board of Appeals	50259	3,000	3,000	-14.3%	(500)
-	62	50	-	50	30	Historic District Commission	50260	50	50	0.0%	-
16,216	16,216	16,314	16,313	16,423	16,423	NECCOG	50261	19,070	19,070	16.1%	2,647
3,000	3,000	2,500	2,500	2,500	1,500	Conservation Commission	50264	2,500	2,500	0.0%	-
-	-	-	-	-	-	Cemetary Maintenance Fund	50265	-	-	0.0%	-
2,650	1,420	2,000	1,418	1,500	1,500	Permanent Building Commission	50267	1,500	1,500	0.0%	-
-	-	-	-	2,500	2,500	Killingly Business Association	50266	-	3,000	20.0%	500
500	-	250	-	250	250	Public Safety Commission	50269	250	250	0.0%	-
13,000	9,626	14,000	11,163	14,000	3,100	Planning & Zoning Commision	50270	14,000	14,000	0.0%	-
-	95	500	-	500	500	Temporary Commissions	50297	500	500	0.0%	-
3,000	3,000	2,500	2,500	2,500	1,000	Agriculture Commission	50298	2,500	2,500	0.0%	-
250	147	100	95	300	300	Historian	50263	300	300	0.0%	-
$ 68,151	$ 63,558	$ 72,214	$ 66,986	$ 80,793	$ 62,763	TOTAL		$ 81,598	$ 84,598	4.7%	$ 3,805
$ 68,151	$ 63,558	$ 72,214	$ 66,986	$ 80,793	$ 62,763	TOTAL TOWN COMMISSIONS & SERVICE AGENTS		$ 81,598	$ 84,598	4.71%	$ 3,805

GENERAL GOVERNMENT **DEPT # 10**

PLANNING & DEVELOPMENT

DESCRIPTION

The Department of Planning and Development oversees land use policy and implementation in Killingly in accordance with Connecticut General Statute requirements and local zoning regulations. Staffing and technical support are provided to the Town's land use commissions including the Planning & Zoning Commission, Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Aquifer Protection Agency, Open Space Land Acquisition Committee, Agriculture Commission, and temporary special committees and sub-committees as assigned.

This budget includes four (4) full time positions.

BUDGET VARIANCE DETAIL

The proposed increase is due to the contractual wage requirements for several positions.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
77,940	77,900	84,650	84,447	86,570	86,570	Salary Administrative	50120	86,570	86,570	0.0%	-
43,320	43,299	44,535	44,527	45,345	45,345	Clerical	50130	46,345	46,345	2.2%	1,000
100,000	87,946	108,850	107,401	113,485	113,485	Technical	50170	116,330	116,330	2.5%	2,845
5,000	3,941	5,000	4,745	6,000	6,000	Overtime	50190	5,000	5,000	-16.7%	(1,000)
$ 226,260	$ 213,086	$ 243,035	$ 241,120	$ 251,400	$ 251,400	TOTAL		$ 254,245	$ 254,245	1.1%	$ 2,845
						CONTRACTUAL SERVICES - 002					
2,000	1,498	2,000	1,901	2,300	2,000	Printing	50201	2,000	2,000	-13.0%	(300)
700	315	700	426	600	400	Postage & Delivery	50203	500	500	-16.7%	(100)
1,800	1,768	2,510	795	3,700	3,700	Professional Development & Affiliation	50204	3,700	3,700	0.0%	-
100	-	-	-	-	-	Transportation	50205	-	-	0.0%	-
300	398	700	559	750	750	Knowledge & Reference Materials	50260	750	750	0.0%	-
250	221	300	488	320	320	Clothing	50223	320	320	0.0%	-
-	-	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 5,150	$ 4,200	$ 6,210	$ 4,169	$ 7,670	$ 7,170	TOTAL		$ 7,270	$ 7,270	-5.2%	$ (400)
						MATERIALS & SUPPLIES - 003					
1,100	915	1,100	1,001	1,200	800	Office Supplies	50401	1,000	1,000	-16.7%	(200)
950	2,408	-	-	-	-	Motor Fuel	50420	-	-	0.0%	-
$ 2,050	$ 3,323	$ 1,100	$ 1,001	$ 1,200	$ 800	TOTAL		$ 1,000	$ 1,000	-16.7%	$ (200)
$ 233,460	$ 220,609	$ 250,345	$ 246,290	$ 260,270	$ 259,370	TOTAL PLANNING & DEVELOPMENT		$ 262,515	$ 262,515	0.9%	$ 2,245

GENERAL GOVERNMENT **DEPT # 11**

INFORMATION TECHNOLOGY & COMMUNICATION

DESCRIPTION

This account covers the Town's data processing, networking, and telecommunication expenditures. The Town currently utilizes a server and PC network computer system, which links all Town Hall departments. The account covers general expenses, service contracts on hardware, temporary assistance in records conversion and software maintenance contracts, as well as, planning for technological upgrades for the Town's future IT needs.

BUDGET VARIANCE DETAIL

This budget incudes an overall decrease due to cost savings achieved in the upgrade made to the Town Hall phone system. The Contractual Services - Support increase is based on market increases for software support renewals.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
150,000	149,895	165,000	164,999	185,000	182,000	Contractual Services - Support	50208	188,000	188,000	1.6%	3,000
15,000	14,842	28,000	27,637	28,000	20,370	Telephone	50228	21,450	21,450	-23.4%	(6,550)
$ 165,000	$ 164,737	$ 193,000	$ 192,637	$ 213,000	$ 202,370	TOTAL		$ 209,450	$ 209,450	-1.7%	$ (3,550)
$ 165,000	$ 164,737	$ 193,000	$ 192,637	$ 213,000	$ 202,370	TOTAL INFORMATION TECH. & COMM.		$ 209,450	$ 209,450	-1.7%	$ (3,550)

GENERAL GOVERNMENT **DEPT # 12**

TOWN HALL BUILDING

DESCRIPTION

This account provides funds for the general operation and physical maintenance of the Town Hall. This building - the municipal office center - operates from 8:00 a.m. to 5:00 p.m., Monday, Wednesday and Thursday, 8:00 a.m. - 6:00 p.m. on Tuesdays and 8:00 a.m. - 12:00 p.m. on Friday. The facility is heavily utilized during evening hours for meetings of the Town Council and various boards, commissions and committees.

This budget includes one (1) part-time position for the Custodian.

BUDGET VARIANCE DETAIL

The proposed increase in wages is related to additional quarterly cleaning services which are in addition to daily tasks. Cleaning supplies has increased due to additional cleaning products

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
-	-	6,765	6,765	16,780	16,780	Labor	50150	18,500	18,500	10.3%	1,720
$ -	$ -	$ 6,765	$ 6,765	$ 16,780	$ 16,780	TOTAL		$ 18,500	$ 18,500	10.3%	$ 1,720
						CONTRACTUAL SERVICES - 002					
20,000	17,771	14,600	15,263	7,000	7,000	Contractual Services - Support	50208	7,000	7,000	0.0%	-
23,000	9,636	23,502	17,998	17,000	17,000	Contractual Services - M&E	50210	17,000	17,000	0.0%	-
28,500	27,165	28,500	29,379	28,500	28,500	Electricity	50224	28,500	28,500	0.0%	-
9,000	8,880	9,000	7,372	9,000	9,000	Heating Fuel - Natural Gas	50225	8,500	8,500	-5.6%	(500)
580	517	580	463	580	510	Sewer Charges	50226	580	580	0.0%	-
1,800	1,556	1,800	1,897	1,800	1,820	Water Charges	50227	1,900	1,900	5.6%	100
$ 82,880	$ 65,525	$ 77,982	$ 72,373	$ 63,880	$ 63,830	TOTAL		$ 63,480	$ 63,480	-0.6%	$ (400)
						MATERIALS & SUPPLIES - 003					
1,000	963	3,030	2,260	1,200	1,500	Cleaning Supplies	50402	1,700	1,700	41.7%	500
1,700	1,410	1,728	1,238	1,700	1,700	Operating Supplies	50403	1,700	1,700	0.0%	-
-	-	-	9	-	-	Repair & Maintenance Supplies	50404	500	500	100.0%	500
-	-	-	-	-	-	Repair Parts	50410	-	-	0.0%	-
-	-	-	-	-	-	Small Tools & Equipment	50415	-	-	0.0%	-
$ 2,700	$ 2,373	$ 4,758	$ 3,507	$ 2,900	$ 3,200	TOTAL		$ 3,900	$ 3,900	34.5%	$ 1,000
						CAPITAL OUTLAY - 004					
19,365	19,365	11,006	11,006	14,206	14,206	Due to CNR	50507	12,706	12,706	-10.6%	(1,500)
$ 19,365	$ 19,365	$ 11,006	$ 11,006	$ 14,206	$ 14,206	TOTAL		$ 12,706	$ 12,706	-10.6%	$ (1,500)
$ 104,945	$ 87,263	$ 100,511	$ 93,651	$ 97,766	$ 98,016	TOTAL TOWN HALL BUILDING		$ 98,586	$ 98,586	0.8%	$ 820

ECONOMIC DEVELOPMENT

DESCRIPTION

The Economic Development Office promotes the growth and development of the Town's economic base by assisting with the retention and expansion of existing businesses, encouraging new businesses to locate in Killingly and coordinating development programs and resources. Information, advocacy and referrals are offered to industrial, commercial and home-based businesses for various aspects of their operations. This office also provides outreach with media and civic groups. Staff support is provided for the Economic Development Commission and the Killingly Business Association. The Director participates in the Eastern Connecticut Enterprise Corridor, the Northeast Connecticut Chamber of Commerce, the Eastern CT Tourism District, the Last Green Valley, the CT Main Street and other related networking groups. The Administrative Secretary II provides photographic resources, graphic design, website administration, security system implementation and clerical assistance as needed for other offices.

The Economic Development budget includes two (2) full-time positions.

BUDGET VARIANCE DETAIL

The increase in Personnel Services is related to required contractual wage increases. The proposed increase in Professional Development and Affiliation is requested for the Economic Development Director to complete the International Development Council Certified Economic Developer Program. This participation and certification will assist in attracting International companies to the Industrial Park and provide direct access to Federal funding for economic development purposes.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
83,030	82,996	85,400	74,592	81,400	81,400	Salary Administrative	50120	81,400	81,400	0.0%	-
42,444	42,478	45,500	45,481	46,330	46,330	Clerical	50130	47,335	47,335	2.2%	1,005
$ 125,474	$ 125,474	$ 130,900	$ 120,073	$ 127,730	$ 127,730	TOTAL		$ 128,735	$ 128,735	0.8%	$ 1,005
						CONTRACTUAL SERVICES - 002					
500	428	400	289	400	400	Printing	50201	400	400	0.0%	-
1,582	1,225	1,800	945	1,800	1,800	Advertising	50202	1,500	1,500	-16.7%	(300)
400	53	300	31	100	100	Postage & Delivery	50203	100	100	0.0%	-
3,000	2,673	3,000	2,544	3,000	3,000	Professional Development & Affiliation	50204	5,000	5,000	66.7%	2,000
100	29	100	-	100	100	Transportation	50205	100	100	0.0%	-
100	-	100	-	100	-	Knowledge & Reference Materials	50206	-	-	-100.0%	(100)
1,500	1,847	2,000	2,100	2,500	2,500	Contractual Services - Support	50208	2,500	2,500	0.0%	-
240	454	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 7,422	$ 6,709	$ 7,700	$ 5,909	$ 8,000	$ 7,900	TOTAL		$ 9,600	$ 9,600	20.0%	$ 1,600
						MATERIALS & SUPPLIES - 003					
524	524	500	446	500	500	Office Supplies	50401	500	500	0.0%	-
$ 524	$ 524	$ 500	$ 446	$ 500	$ 500	TOTAL		$ 500	$ 500	0.0%	$ -
$ 133,420	$ 132,707	$ 139,100	$ 126,428	$ 136,230	$ 136,130	TOTAL ECONOMIC DEVELOPMENT		$ 138,835	$ 138,835	1.9%	$ 2,605

PUBLIC WORKS **DEPT # 21**

HIGHWAY DIVISION SUPERVISION

DESCRIPTION

The Town of Killingly Highway Division Supervision account is for the wages of the Director, Assistant Director, Administrative Aide, and related overtime costs.

The Highway Division Supervision budget includes two (2) full time positions and one (1) part time.

BUDGET VARIANCE DETAIL

The increase in Due to CNR is based on the depreciation due to the fund as part of the fleet management. This is offset by reductions in Telephone as a result of the implementation of a new phone system.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
81,756	14,925	97,500	91,206	92,740	92,740	Salary Administrative	50120	92,740	92,740	0.0%	-
66,600	45,028	67,110	48,300	74,900	75,430	Technical	50170	76,565	76,565	2.2%	1,665
28,000	55,130	48,300	73,537	23,280	23,280	Clerical	50130	23,780	23,780	2.1%	500
10,000	9,411	10,000	9,867	10,000	10,000	Overtime	50190	10,000	10,000	0.0%	-
$ 186,356	$ 124,494	$ 222,910	$ 222,909	$ 200,920	$ 201,450	TOTAL		$ 203,085	$ 203,085	1.1%	$ 2,165
						CONTRACTUAL SERVICES - 002					
-	-	-	-	300	300	Advertising	50202	200	200	-33.3%	(100)
-	100	-	1	20	20	Postage & Delivery	50203	20	20	0.0%	-
5,469	7,037	6,000	4,277	2,000	2,100	Professional Development & Affiliation	50204	2,000	2,000	0.0%	-
1,000	90	1,000	820	1,000	1,000	Contractual Services - Support	50208	1,000	1,000	0.0%	-
1,000	168	1,000	941	750	750	Clothing	50223	800	800	6.7%	50
3,305	3,379	3,000	4,961	5,000	2,500	Telephone	50228	2,500	2,500	-50.0%	(2,500)
$ 10,774	$ 10,774	$ 11,000	$ 11,000	$ 9,070	$ 6,670	TOTAL		$ 6,520	$ 6,520	-28.1%	$ (2,550)
						MATERIALS & SUPPLIES - 003					
750	282	750	749	750	750	Office Supplies	50401	750	750	0.0%	-
$ 750	$ 282	$ 750	$ 749	$ 750	$ 750	TOTAL		$ 750	$ 750	0.0%	$ -
						CAPITAL OUTLAY - 004					
7,440	7,440	7,313	7,313	7,666	7,666	Due to CNR	50507	11,714	11,714	52.8%	4,048
$ 7,440	$ 7,440	$ 7,313	$ 7,313	$ 7,666	$ 7,666	TOTAL		$ 11,714	$ 11,714	52.8%	$ 4,048
$ 205,320	$ 142,990	$ 241,973	$ 241,971	$ 218,406	$ 216,536	TOTAL HIGHWAY DIVISION SUPERVISION		$ 222,069	$ 222,069	1.7%	$ 3,663

PUBLIC WORKS **DEPT # 22**

ENGINEERING AND FACILITIES ADMINISTRATION

DESCRIPTION

The Engineering Department is responsible for the coordination, inspection and acceptance of all public infrastructure improvements including excavation within the Town's streets. The Department performs technical review of plans submitted to the Planning & Zoning and the Inland Wetlands & Watercourses Commissions. The Engineering Department staffs and provides engineering assistance to the Water Pollution Control Authority. Additionally, the department prepares plans and specifications for numerous capital improvement projects, manages larger capital projects which may be designed by outside consultants for the Town and works closely with the Highway Division. The Director of Engineering and Facilities, (formerly the Director of Public Works) is the Town Engineer and oversees municipal buildings, Solid Waste Management, and provides Waste Water consultation.

The Department continues to work on numerous improvement projects throughout the Town including, but not limited to, road construction, bridge renovation, and improvements to municipal facilities, the sewer collection system and the Waste Water Treatment Plant.

The Engineering and Facilities Administration budget includes five (5) full time positions.

BUDGET VARIANCE DETAIL

This budget includes reductions in overtime based on actual usage. The proposed increase in operating supplies is for MS 4 supplies and related sampling equipment.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
107,650	107,588	110,675	110,663	112,705	112,705	Salary Administrative	50120	112,705	112,705	0.0%	-
34,675	34,806	36,620	36,616	37,290	37,290	Clerical	50130	38,100	38,100	2.2%	810
63,090	63,083	64,830	64,823	66,050	66,050	Labor	50150	67,520	67,520	2.2%	1,470
113,060	106,604	113,820	98,433	124,580	124,580	Technical	50170	118,400	118,400	-5.0%	(6,180)
10,000	4,026	10,000	779	9,000	9,000	Overtime	50190	5,000	5,000	-44.4%	(4,000)
$ 328,475	$ 316,107	$ 335,945	$ 311,314	$ 349,625	$ 349,625	TOTAL		$ 341,725	$ 341,725	-2.3%	$ (7,900)
						CONTRACTUAL SERVICES - 002					
600	504	1,000	261	600	600	Printing	50201	600	600	0.0%	-
250	299	400	111	400	400	Postage & Delivery	50203	250	250	-37.5%	(150)
3,000	1,935	3,000	787	2,000	2,000	Professional Development & Affiliation	50204	2,000	2,000	0.0%	-
200	-	200	-	200	-	Transportation	50205	-	-	-100.0%	(200)
500	-	500	-	250	250	Knowledge & Reference Materials	50206	150	150	-40.0%	(100)
10,000	6,710	10,000	2,450	10,000	10,000	Professional Services	50215	10,000	10,000	0.0%	-
900	452	900	400	900	300	Clothing	50223	600	600	-33.3%	(300)
1,320	1,841	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 16,770	$ 11,741	$ 16,000	$ 4,008	$ 14,350	$ 13,550	TOTAL		$ 13,600	$ 13,600	-5.2%	$ (750)
						MATERIALS & SUPPLIES - 003					
800	741	800	638	800	800	Office Supplies	50401	800	800	0.0%	-
400	126	400	-	300	300	Operating Supplies	50403	2,900	2,900	866.7%	2,600
7,500	7,260	7,500	7,593	7,500	7,500	Repair & Maintenance Supplies	50404	7,500	7,500	0.0%	-
2,400	2,217	-	-	-	-	Motor Fuel	50420	-	-	0.0%	-
$ 11,100	$ 10,344	$ 8,700	$ 8,231	$ 8,600	$ 8,600	TOTAL		$ 11,200	$ 11,200	30.2%	$ 2,600
						CAPITAL OUTLAY - 004					
10,321	10,321	11,074	11,074	11,074	11,074	Due to CNR	50507	11,274	11,274	1.8%	200
$ 10,321	$ 10,321	$ 11,074	$ 11,074	$ 11,074	$ 11,074	TOTAL		$ 11,274	$ 11,274	1.8%	$ 200
$ 366,666	$ 348,513	$ 371,719	$ 334,626	$ 383,649	$ 382,849	TOTAL ENG. & FACILITIES ADMIN.		$ 377,799	$ 377,799	-1.5%	$ (5,850)

PUBLIC WORKS **DEPT # 24**

CENTRAL GARAGE

DESCRIPTION

The Town of Killingly Highway Division Central Garage account covers Mechanics' and the Laborer/Driver/Inventory Control Aide's wages. This account also covers the expense of repairing and maintaining over seventy town-owned vehicles, ranging from cars and trucks to heavy construction equipment. The Central Garage account includes all the electricity, motor fuel, heating oil, and a shared janitorial service with the Board of Education.

The Central Garage budget includes four (4) positions.

BUDGET VARIANCE DETAIL - MANAGER

The increase in Labor represents the required contractual wage increases. The reduction in contractual services for machinery & equipment and for rental equipment are based on actual usage and trends. Lastly, the increase in tires is needed for replacement payloader tires and specialized vehicles.

BUDGET VARIANCE DETAIL - COUNCIL

Additional reductions made by Council in contractual services for machinery & equipment and repair parts are based on actual

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
223,900	215,500	225,470	225,469	234,450	234,450	Labor	50150	237,570	237,570	1.3%	3,120
$ 223,900	$ 215,500	$ 225,470	$ 225,469	$ 234,450	$ 234,450	TOTAL		$ 237,570	$ 237,570	1.3%	$ 3,120
						CONTRACTUAL SERVICES - 002					
19,819	19,189	12,000	19,382	15,000	15,000	Contractual Services - Support	50208	15,000	15,000	0.0%	-
50,000	49,749	65,000	63,228	64,000	50,000	Contractual Services - M&E	50210	58,000	53,000	-17.2%	(11,000)
3,000	1,731	3,000	1,731	3,500	1,700	Rental Equipment & Facilities	50219	2,500	2,500	-28.6%	(1,000)
6,800	6,759	6,800	6,890	7,300	7,300	Clothing	50223	7,300	7,300	0.0%	-
20,700	18,651	20,700	17,265	20,700	20,700	Electricity	50224	20,700	20,700	0.0%	-
14,890	18,606	16,200	15,386	16,200	16,200	Heating Fuel	50225	16,200	16,200	0.0%	-
2,850	2,744	3,000	2,817	3,100	3,100	Sewer Charge	50226	3,100	3,100	0.0%	-
$ 118,059	$ 117,429	$ 126,700	$ 126,700	$ 129,800	$ 114,000	TOTAL		$ 122,800	$ 117,800	-9.2%	$ (12,000)
						MATERIALS & SUPPLIES - 003					
3,000	1,007	3,000	2,893	3,500	3,500	Cleaning Supplies	50402	3,500	3,500	0.0%	-
7,000	4,924	7,000	6,999	6,000	6,000	Operating Supplies	50403	6,000	6,000	0.0%	-
5,000	7,190	6,000	7,358	6,200	6,200	Repair & Maintenance Supplies	50404	6,200	6,200	0.0%	-
114,891	112,245	125,000	125,000	130,000	130,000	Repair Parts	50410	130,000	125,000	-3.8%	(5,000)
7,000	6,387	8,000	7,103	8,000	8,000	Small Tools & Equipment	50415	8,000	8,000	0.0%	-
92,000	83,570	107,000	106,999	107,000	107,000	Motor Fuel	50420	107,000	107,000	0.0%	-
8,500	11,241	10,000	9,929	10,000	10,000	Lubricants	50421	10,000	10,000	0.0%	-
16,000	16,002	20,000	18,718	18,000	18,000	Tires	50425	20,000	20,000	11.1%	2,000
$ 253,391	$ 242,566	$ 286,000	$ 285,000	$ 288,700	$ 288,700	TOTAL		$ 290,700	$ 285,700	-1.0%	$ (3,000)
						CAPITAL OUTLAY - 004					
5,650	5,650	6,067	6,067	6,067	6,067	Due to CNR	50507	6,067	6,067	0.0%	-
$ 5,650	$ 5,650	$ 6,067	$ 6,067	$ 6,067	$ 6,067	TOTAL		$ 6,067	$ 6,067	0.0%	$ -
$ 601,000	$ 581,145	$ 644,237	$ 643,236	$ 659,017	$ 643,217	TOTAL CENTRAL GARAGE		$ 657,137	$ 647,137	-1.8%	$ (11,880)

PUBLIC WORKS **DEPT # 28**

HIGHWAY MAINTENANCE

DESCRIPTION

The Town of Killingly Highway Maintenance account funds the wages for the biggest portion of the Highway Division's employees and provides for the maintenance of approximately 120 miles of improved roads and 10 miles of unimproved roads, with new roads being added every year. Major expenditures include the line striping of 35 miles of town roads, removal of hazardous trees, roadside mowing and brush control, road sweeping, road pavement patching and repair, drainage maintenance and repair, litter pick up, curb repair, dirt road maintenance and dust control.

The Highway Maintenance budget includes fifteen (15) positions.

BUDGET VARIANCE DETAIL

The increase in Labor represents contractual wage increases. Reductions in contractual services professional development and contractual support services are based on actual usage and trends. The increase in drainage products and sand & gravel are reflective of the need for these supplies in conjunction with the overall pavement management program. The Due to CNR reflects an additional outlay for a 6 wheel dump truck that is in need of replacement. The current purchase price exceeds the value of funds accumulated for this vehicle within the CNR fund. The budget includes the replacement of one 2007 dump truck which required additional funding for replacement.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
804,800	755,453	811,000	809,489	843,895	843,895	Labor	50150	867,510	867,510	2.8%	23,615
10,000	13,074	10,000	11,510	10,000	10,000	Overtime	50190	10,000	10,000	0.0%	-
$ 814,800	$ 768,527	$ 821,000	$ 820,999	$ 853,895	$ 853,895	TOTAL		$ 877,510	$ 877,510	2.8%	$ 23,615
						CONTRACTUAL SERVICES - 002					
3,500	5,382	5,000	4,999	6,700	6,700	Professional Development & Affiliation	50204	5,500	5,500	-17.9%	(1,200)
20,000	19,765	24,000	23,524	26,000	25,000	Contractual Services - Support	50208	25,000	25,000	-3.8%	(1,000)
3,000	134	5,000	5,000	5,000	5,000	Rental Equipment & Facilities	50219	5,000	5,000	0.0%	-
250	230	250	380	300	300	Meals	50222	300	300	0.0%	-
10,000	8,598	10,000	9,999	10,000	10,000	Clothing	50223	10,000	10,000	0.0%	-
10,000	11,308	10,000	10,347	10,000	11,000	Electricity for Street Lights	50224	11,000	11,000	10.0%	1,000
$ 46,750	$ 45,417	$ 54,250	$ 54,249	$ 58,000	$ 58,000	TOTAL		$ 56,800	$ 56,800	-2.1%	$ (1,200)
						MATERIALS & SUPPLIES - 003					
10,500	6,568	10,500	10,470	10,750	10,750	Operating Supplies	50403	10,750	10,750	0.0%	-
2,000	577	2,000	2,032	2,000	2,000	Repair & Maintenance Supplies	50404	500	500	-75.0%	(1,500)
1,500	595	1,500	1,254	1,000	1,000	Landscaping Supplies	50405	1,000	1,000	0.0%	-
3,000	3,691	7,500	7,481	7,500	7,500	Small Tools & Equipment	50415	6,000	6,000	-20.0%	(1,500)
164,000	165,016	250,000	250,442	258,083	258,083	Pavement Management	50432	258,083	258,083	0.0%	-
11,000	13,611	15,000	14,999	15,500	15,500	Drainage Products	50433	20,500	20,500	32.3%	5,000
5,000	3,413	6,000	6,000	7,000	7,000	Sand & Gravel	50434	10,000	10,000	42.9%	3,000
3,500	-	3,500	3,322	4,000	4,000	Calcium	50435	4,000	4,000	0.0%	-
20,000	11,660	20,000	19,999	20,000	20,000	Traffic Control Supplies	50440	22,000	22,000	10.0%	2,000
$ 220,500	$ 205,131	$ 316,000	$ 315,999	$ 325,833	$ 325,833	TOTAL		$ 332,833	$ 332,833	2.1%	$ 7,000
						CAPITAL OUTLAY - 004					
-	-	-	-	-	-	Equipment non-vehicular	50505	-	-	0.0%	-
194,368	194,368	331,738	331,738	374,451	374,451	Due to CNR	50507	434,367	434,367	16.0%	59,916
$ 194,368	$ 194,368	$ 331,738	$ 331,738	$ 374,451	$ 374,451	TOTAL		$ 434,367	$ 434,367	16.0%	$ 59,916
$ 1,276,418	$ 1,213,443	$ 1,522,988	$ 1,522,986	$ 1,612,179	$ 1,612,179	TOTAL HIGHWAY MAINTENANCE		$ 1,701,510	$ 1,701,510	5.5%	$ 89,331

PUBLIC WORKS **DEPT # 29**

HIGHWAY WINTER MAINTENANCE

DESCRIPTION

The Town of Killingly Highway Division Winter Maintenance Account funds the cost of winter snow removal and ice control during regular and overtime winter operations. This account covers the cost of salt and sand used for snow and ice control, and the cost of plow blade replacement. This budget line is directly related to the amount of winter precipitation, temperatures, and the length of the winter season; therefore, expenses fluctuate annually.

BUDGET VARIANCE DETAIL- MANAGER

The proposed increase in operating supplies is due to increase costs for steel carbide blades. Additionally there is a proposed increase in Sand & Gravel due to an increase in usage as a treatment alternative for certain types of storms. The proposed request for Salt & Calcium reflects an increase from the previous year to restore the budget to previous year funding based on actual usage and trends.

BUDGET VARIANCE DETAIL- COUNCIL

The Council budget reduced the request of Salt & Calcium based on current stock levels.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
115,000	114,993	115,000	115,000	115,000	115,000	Overtime	50190	115,000	115,000	0.0%	-
$ 115,000	$ 114,993	$ 115,000	$ 115,000	$ 115,000	$ 115,000	TOTAL		$ 115,000	$ 115,000	0.0%	$ -
						CONTRACTUAL SERVICES - 002					
5,000	5,000	5,000	5,000	5,000	5,000	Contractual Services M&E	50210	5,000	5,000	0.0%	-
4,000	3,998	4,000	4,000	4,000	4,000	Meals	50222	4,000	4,000	0.0%	-
$ 9,000	$ 8,998	$ 9,000	$ 9,000	$ 9,000	$ 9,000	TOTAL		$ 9,000	$ 9,000	0.0%	$ -
						MATERIALS & SUPPLIES - 003					
14,000	13,900	17,000	17,000	18,700	18,700	Operating Supplies	50403	20,000	20,000	7.0%	1,300
1,000	1,107	2,500	2,500	3,700	3,700	Sand & Gravel	50434	5,000	5,000	35.1%	1,300
250,000	249,993	275,000	275,000	225,000	225,000	Salt & Calcium	50435	250,000	225,000	0.0%	-
$ 265,000	$ 265,000	$ 294,500	$ 294,500	$ 247,400	$ 247,400	TOTAL		$ 275,000	$ 250,000	1.1%	$ 2,600
$ 389,000	$ 388,991	$ 418,500	$ 418,500	$ 371,400	$ 371,400	TOTAL HIGHWAY WINTER MAINTENANCE		$ 399,000	$ 374,000	0.7%	$ 2,600

RECREATION / CULTURAL **DEPT # 32**

RECREATION ADMINISTRATION & PROGRAM

DESCRIPTION

This budget account covers the Department's administrative overhead and office operation as well as the recreation opportunities offered by the Parks & Recreation Department. Our mission is to provide fun, safe, physically rewarding and emotionally satisfying family and individual recreation opportunities and facilities to every member of the Killingly Community at a nominal cost "Just for the FUN of it". We will continue to look and think outside the box to maintain this level of recreation and commitment. We look forward to meeting more members of the community through our various programs and events in the upcoming year.

The Recreation Administration and Program budget includes four (4) full-time positions. The remaining positions are all part-time or seasonal staff for the various programs.

BUDGET VARIANCE DETAIL

Personnel costs presented in this budget reflect a restructuring of staff from five full time positions to four full time positions offset by increases in the number of hours to be provided by permanent part-time staff. The proposed increase to seasonal and part time staff is also impacted by the increase in minimum wage requirements. Reductions have been made to other line items based on usage trends.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate			2021-22 Manager Projected	2021-22 Council Projected		
457,203	443,277	468,713	473,458	470,745	342,700	Expenditures/Appropriations		466,165	461,165		
(121,500)	(123,434)	(124,500)	(62,872)	(130,000)	(70,000)	Revenues		(130,000)	(130,000)		
$335,703	$319,843	$344,213	$410,586	$340,745	$272,700	Net Tax Impact		$336,165	$331,165		
2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
79,150	79,087	81,450	81,395	82,870	82,870	Salary Administrative	50120	82,870	82,870	0.0%	-
68,550	68,158	70,410	70,471	71,740	71,740	Clerical	50130	62,810	62,810	-12.4%	(8,930)
-	-	-	9,177	11,232	11,232	Permanent PT	50140	16,932	16,932	50.7%	5,700
142,000	127,397	142,000	109,112	121,000	44,500	Seasonal Staff	50161	124,050	124,050	2.5%	3,050
87,350	87,298	91,050	90,928	96,650	63,700	Technical	50170	98,800	98,800	2.2%	2,150
7,500	7,900	7,500	6,079	8,250	2,000	Overtime	50190	7,000	7,000	-15.2%	(1,250)
$ 384,550	$ 369,840	$ 392,410	$ 367,162	$ 391,742	$ 276,042	TOTAL		$ 392,462	$ 392,462	0.2%	$ 720
						CONTRACTUAL SERVICES - 002					
1,600	487	1,200	13	1,000	300	Printing	50201	500	500	-50.0%	(500)
8,500	7,454	8,000	6,221	8,000	2,850	Advertising	50202	7,750	7,750	-3.1%	(250)
4,800	4,603	4,600	3,158	4,600	55	Postage & Delivery	50203	4,600	4,600	0.0%	-
3,500	3,903	4,500	2,673	4,500	2,750	Professional Development & Affiliation	50204	4,250	4,250	-5.6%	(250)
100	148	150	140	150	50	Transportation	50205	100	100	-33.3%	(50)
350	345	350	248	350	150	Knowledge & Reference Materials	50206	200	200	-42.9%	(150)
30,448	32,876	29,000	30,332	33,000	12,000	Contractual Services - Support	50208	33,000	28,000	-15.2%	(5,000)
2,500	2,037	2,200	898	1,850	900	Contractual Services - Office	50209	1,100	1,100	-40.5%	(750)
3,360	3,404	2,500	2,682	3,500	1,950	Telephone	50228	2,750	2,750	-21.4%	(750)
$ 55,158	$ 55,257	$ 52,500	$ 46,364	$ 56,950	$ 21,005	TOTAL		$ 54,250	$ 49,250	-13.5%	$ (7,700)
						MATERIALS & SUPPLIES - 003					
3,820	2,475	3,250	2,358	2,500	2,150	Office Supplies	50401	2,400	2,400	-4.0%	(100)
9,666	10,669	11,500	8,438	11,000	5,500	Operating Supplies	50403	10,000	10,000	-9.1%	(1,000)
-	-	-	-	-	-	Arts & Crafts	50408	-	-	0.0%	-
3,066	3,250	6,000	2,904	5,500	2,000	Athletic Supplies/Games	50409	4,000	4,000	-27.3%	(1,500)
$ 16,552	$ 16,394	$ 20,750	$ 13,700	$ 19,000	$ 9,650	TOTAL		$ 16,400	$ 16,400	-13.7%	$ (2,600)
						CAPITAL OUTLAY - 004					
2,714	2,714	3,053	3,053	3,053	3,053	Due to CNR	50507	3,053	3,053	0.0%	-
$ 2,714	$ 2,714	$ 3,053	$ 3,053	$ 3,053	$ 3,053	TOTAL		$ 3,053	$ 3,053	0.0%	$ -
$ 458,974	$ 444,205	$ 468,713	$ 430,279	$ 470,745	$ 309,750	TOTAL		$ 466,165	$ 461,165	-2.0%	$ (9,580)

RECREATION/CULTURAL **DEPT # 33**

PARKS AND GROUNDS

DESCRIPTION

This account covers the cost of maintaining the grounds of Town parks, the grounds around public buildings, downtown parking lot areas and the River Trail. Primary responsibilities are turf and athletic field maintenance, game preparation, care of trails, etc.

The Parks and Grounds budget includes two (2) full-time positions. The remaining positions are seasonal part time staff.

BUDGET VARIANCE DETAIL

The proposed budget includes contractual wage increases in personnel. This is offset by the reduction in seasonal labor and overtime based on actual usage. The increase in the Due to CNR relates to vehicle reallocations and adding two mowers that had been purchased in previous years.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
112,245	112,212	115,500	115,337	117,530	117,530	Full Time Labor	50150	120,150	120,150	2.2%	2,620
39,650	21,351	28,600	25,543	27,800	21,305	Seasonal Labor	50161	26,500	26,500	-4.7%	(1,300)
20,000	11,944	17,000	10,999	13,000	10,500	Overtime	50190	12,000	12,000	-7.7%	(1,000)
$ 171,895	$ 145,507	$ 161,100	$ 151,879	$ 158,330	$ 149,335	TOTAL		$ 158,650	$ 158,650	0.2%	$320
						CONTRACTUAL SERVICES - 002					
10,500	10,328	11,250	9,537	10,750	11,900	Contractual Services - Support	50208	11,000	11,000	2.3%	250
8,000	6,447	8,000	8,152	8,250	7,250	Contractual Services - M&E	50210	8,250	8,250	0.0%	-
6,500	6,627	6,200	6,170	7,000	6,500	Rental Equipment & Facilities	50219	7,000	7,000	0.0%	-
250	50	200	-	200	-	Meals	50222	100	100	-50.0%	(100)
1,800	1,171	1,800	944	1,800	1,400	Clothing	50223	1,800	1,800	0.0%	-
22,000	19,600	22,000	18,503	21,000	21,000	Electricity	50224	21,000	21,000	0.0%	-
1,000	575	1,000	470	1,000	1,000	Heating Fuel - Propane	50225	1,000	1,000	0.0%	-
440	421	470	463	525	509	Sewer Charges	50226	575	575	9.5%	50
3,700	3,061	3,700	2,426	3,700	2,850	Water Charges	50227	3,000	3,000	-18.9%	(700)
1,600	1,451	-	251	-	31	Telephone	50228	-	-	0.0%	-
$ 55,790	$ 49,731	$ 54,620	$ 46,916	$ 54,225	$ 52,440	TOTAL		$ 53,725	$ 53,725	-0.9%	$ (500)
						MATERIALS & SUPPLIES - 003					
5,000	3,406	5,000	4,774	5,000	3,750	Operating Supplies	50403	4,500	4,500	-10.0%	(500)
9,000	9,451	7,500	6,377	7,500	6,000	Repair & Maintenance Supplies	50404	7,000	7,000	-6.7%	(500)
16,500	16,980	14,000	14,537	16,500	13,500	Landscaping Supplies	50405	15,000	15,000	-9.1%	(1,500)
5,500	6,775	5,500	4,095	5,500	4,000	Repair Parts	50410	5,000	5,000	-9.1%	(500)
3,000	2,585	3,000	927	3,000	2,250	Small Tools & Equipment	50415	2,500	2,500	-16.7%	(500)
6,500	6,595	7,200	5,637	7,200	7,200	Motor Fuel	50420	6,700	6,700	-6.9%	(500)
-	-	-	-	-	-	Engine Lubricants	50421	-	-	0.0%	-
700	223	700	238	500	250	Tires	50425	400	400	-20.0%	(100)
$ 46,200	$ 46,015	$ 42,900	$ 36,586	$ 45,200	$ 36,950	TOTAL		$ 41,100	$ 41,100	-9.1%	$ (4,100)
						CAPITAL OUTLAY - 004					
-	-	-	-	-	-	Equipment - Non-vehicular	50503	-	-	0.0%	-
21,493	21,493	17,713	17,713	18,613	18,613	Due to CNR	50507	31,813	31,813	70.9%	13,200
$ 21,493	$ 21,493	$ 17,713	$ 17,713	$ 18,613	$ 18,613	TOTAL		$ 31,813	$ 31,813	70.9%	$ 13,200
$295,378	$262,746	$276,333	$253,094	$276,368	$257,338	TOTAL PARKS & GROUNDS		$ 285,288	$ 285,288	3.2%	$ 8,920

PUBLIC LIBRARY

DESCRIPTION

The Town of Killingly supports a full-service public library that is currently open to the public 49.5 hours per week, six days a week, including three evenings and Saturday. In addition to traditional library services and programs, there are eleven (11) computers available to the public for Internet access and word processing. Patrons may use home computers to access library holdings, place requests for materials, download audio books and eBooks, access their own library accounts and renew materials. Also available from home is the Connecticut State Library data base "iCONN" which provides 24 databases accessible with a Connecticut library card.

The proposed Public Library budget includes three (3) full-time and fifteen (15) part-time positions.

BUDGET VARIANCE DETAIL

Personnel costs for regular part time have been adjusted to include the statutorily required minimum wage increase effective in this upcoming budget year.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
77,098	74,441	75,030	75,005	76,370	76,370	Salary Administrative	50120	76,370	76,370	0.0%	-
195,598	188,363	195,307	197,324	252,957	236,261	Regular Part-Time	50140	268,869	268,869	6.3%	15,912
17,098	18,363	16,961	15,449	11,611	11,611	Seasonal	50161	11,603	11,603	-0.1%	(8)
98,980	85,939	125,600	119,856	81,609	81,609	Technical Full-Time	50170	81,609	81,609	0.0%	-
20,852	20,884	-	560	-	-	Technical Part-Time	50171	-	-	0.0%	-
$ 409,626	$ 387,990	$ 412,898	$ 408,195	$ 422,547	$ 405,851	TOTAL		$ 438,451	$ 438,451	3.8%	$ 15,904
						CONTRACTUAL SERVICES - 002					
400	310	400	329	400	200	Printing	50201	350	350	-12.5%	(50)
400	205	400	165	400	165	Postage & Delivery	50203	250	250	-37.5%	(150)
1,800	1,534	1,800	1,774	3,000	2,500	Professional Development & Affiliation	50204	3,000	3,000	0.0%	-
300	33	200	-	200	-	Transportation	50205	100	100	-50.0%	(100)
10,000	9,900	10,000	9,986	10,000	10,000	Knowledge & Reference Materials	50206	10,000	10,000	0.0%	-
17,500	22,533	22,000	17,723	14,000	9,400	Contractual Services - Support	50208	10,000	10,000	-28.6%	(4,000)
2,500	2,311	2,500	1,806	2,700	835	Contractual Services - Office	50209	2,500	2,500	-7.4%	(200)
10,000	3,293	7,000	4,384	7,000	10,000	Contractual Services - M&E	50210	11,000	11,000	57.1%	4,000
45,000	43,009	45,000	45,323	47,000	42,200	Data Processing	50218	46,000	46,000	-2.1%	(1,000)
5,000	4,219	5,000	4,591	4,500	4,500	Audio Visual	50220	5,000	5,000	11.1%	500
31,000	28,947	31,000	26,335	30,000	30,000	Electricity	50224	30,000	30,000	0.0%	-
9,500	10,489	9,500	9,761	9,500	9,500	Heating Fuel-Natural Gas	50225	9,500	9,500	0.0%	-
500	549	650	583	660	572	Sewer Charge	50226	660	660	0.0%	-
3,000	3,722	3,700	3,807	3,700	3,700	Water Charges	50227	4,000	4,000	8.1%	300
2,200	2,371	2,700	2,730	2,800	2,700	Telephone	50228	2,800	2,800	0.0%	-
$ 139,100	$ 133,425	$ 141,850	$ 129,298	$ 135,860	$ 126,272	TOTAL		$ 135,160	$ 135,160	-0.5%	$ (700)
						MATERIALS & SUPPLIES - 003					
5,000	5,138	5,000	3,642	5,000	3,500	Office Supplies	50402	5,000	5,000	0.0%	-
1,300	1,440	750	2,910	4,000	2,000	Cleaning Supplies	50403	3,000	3,000	-25.0%	(1,000)
-	-	-	144	500	200	Operating Supplies	50404	500	500	0.0%	-
3,000	2,470	3,000	3,847	3,500	2,500	Repair & Maintenance Supplies	50410	3,500	3,500	0.0%	-
2,000	1,857	2,000	1,481	1,500	1,500	Arts & Crafts	50420	1,500	1,500	0.0%	-
-	-	-	-	-	-	Small Tools & Equipment	50415	-	-	0.0%	-
$ 11,300	$ 10,905	$ 10,750	$ 12,023	$ 14,500	$ 9,700	TOTAL		$ 13,500	$ 13,500	-6.9%	$ (1,000)
						CAPITAL OUTLAY - 004					
-	-	-	-	-	-	Equipment - non vehicular	50503	-	-	0.0%	-
3,814	3,814	2,301	2,301	3,901	3,901	Due to CNR	50507	3,901	3,901	0.0%	-
$ 3,814	$ 3,814	$ 2,301	$ 2,301	$ 3,901	$ 3,901	TOTAL		$ 3,901	$ 3,901	0.0%	$ -
$ 563,840	$ 536,134	$ 567,799	$ 551,817	$ 576,808	$ 545,724	TOTAL PUBLIC LIBRARY		$ 591,012	$ 591,012	2.5%	$ 14,204

RECREATION/CULTURAL **DEPT # 35**

CIVIC AND CULTURAL EVENT SUBSIDIES

DESCRIPTION
This account provides Town subsidies for organizations providing community service, special functions and cemetery decorations.

BUDGET VARIANCE DETAIL
This budget reflects the continued expected use of the Cemetery Trust to fund Care of Graves.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
700	700	700	700	700	700	Veterans Day	50268	700	700	0.0%	-
2,800	2,800	2,800	2,800	2,800	2,800	Memorial Day	50269	2,800	2,800	0.0%	-
-	-	-	-	-	-	Care of Graves	50270	-	-	0.0%	-
$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	TOTAL		$ 3,500	$ 3,500	0.0%	$ -
$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 3,500	TOTAL CIVIC AND CULTURAL EVENT SUBSIDIES		$ 3,500	$ 3,500	0.0%	$ -

RECREATION/CULTURAL **DEPT #36**

COMMUNITY CENTER

DESCRIPTION

This budget accounts for the custodial coverage of the Community Center and the facility operating costs for such things as heating fuel and service contracts for elevators, etc.

The proposed budget includes one (1) part-time staff.

BUDGET VARIANCE DETAIL

The current budget includes the approved use of contractual services for revised Community Center relocation study transferred from contingency that is not a recurring item for the proposed budget year.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
21,000	14,910	17,500	16,373	17,500	17,500	Labor	50150	17,500	17,500	0.0%	-
$ 21,000	$ 14,910	$ 17,500	$ 16,373	$ 17,500	$ 17,500	TOTAL		$ 17,500	$ 17,500	0.0%	$ -
						CONTRACTUAL SERVICES - 002					
-	-	-	765	18,000	18,000	Contractual Services Support	50208	-	-	-100.0%	(18,000)
18,000	16,578	18,000	14,435	18,000	15,750	Contractual Services M&E	50210	16,750	16,750	-6.9%	(1,250)
25,000	21,828	25,000	15,394	25,000	25,000	Electricity	50224	25,000	25,000	0.0%	-
30,000	30,564	30,000	29,264	30,000	30,000	Heating Fuel - Natural Gas	50225	30,000	30,000	0.0%	-
1,000	421	1,000	696	800	1,066	Sewer Charges	50226	1,200	1,200	50.0%	400
4,200	5,522	4,000	4,639	6,000	3,800	Water Charges	50227	6,000	6,000	0.0%	-
$ 78,200	$ 74,913	$ 78,000	$ 65,194	$ 97,800	$ 93,616	TOTAL		$ 78,950	$ 78,950	-19.3%	$ (18,850)
						MATERIALS & SUPPLIES - 003					
1,800	1,956	2,250	2,184	2,250	1,800	Cleaning Supplies	50402	2,250	2,250	0.0%	-
2,750	2,236	2,750	2,339	2,500	2,200	Operating Supplies	50403	2,500	2,500	0.0%	-
4,000	1,829	4,000	3,526	3,500	3,500	Repair & Maintenance Supplies	40404	3,500	3,500	0.0%	-
500	30	-	-	250	50	Small Tools & Equipment	50415	150	150	-40.0%	(100)
$ 9,050	$ 6,051	$ 9,000	$ 8,049	$ 8,500	$ 7,550	TOTAL		$ 8,400	$ 8,400	-1.2%	$ (100)
$ 108,250	$ 95,874	$ 104,500	$ 89,616	$ 123,800	$ 118,666	TOTAL COMMUNITY CENTER		$ 104,850	$ 104,850	-15.3%	$ (18,950)

RECREATION/CULTURAL **DEPT # 39**

OTHER TOWN BUILDINGS

DESCRIPTION
This account provides the funds to maintain the Bugbee Building, which the Killingly Historical Society operates its Killingly Heritage Center.

BUDGET VARIANCE DETAIL
There are no expected changes to this budget in the upcoming year.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Manager	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
1,000	535	500	1,928	1,000	1,000	Contractual Services Support	50208	1,000	1,000	0.0%	-
5,000	485	5,000	2,618	2,500	2,500	Contractual Services M&E	50210	2,500	2,500	0.0%	-
5,000	5,909	5,200	5,639	5,800	5,800	Electricity	20224	5,800	5,800	0.0%	-
4,000	3,430	3,700	2,994	3,500	3,500	Heating Fuel - Natural Gas	50225	3,500	3,500	0.0%	-
430	421	480	463	535	509	Sewer Charges	50226	535	535	0.0%	-
200	178	200	167	200	200	Water Charges	20557	200	200	0.0%	-
$ 15,630	$ 10,958	$ 15,080	$ 13,810	$ 13,535	$ 13,509	TOTAL		$ 13,535	$ 13,535	0.0%	$ -
						MATERIALS & SUPPLIES - 003					
2,500	103	750	670	1,000	1,000	Repair & Maintenance Supplies	50404	1,000	1,000	0.0%	-
$ 2,500	$ 103	$ 750	$ 670	$ 1,000	$ 1,000	TOTAL		$ 1,000	$ 1,000	0.0%	$ -
$ 18,130	$ 11,061	$ 15,830	$ 14,480	$ 14,535	$ 14,509	TOTAL OTHER TOWN BUILDINGS		$ 14,535	$ 14,535	0.0%	$ -

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT **DEPT # 41**

BUILDING SAFETY AND INSPECTIONS

DESCRIPTION

This budgetary account supports the Building Safety and Inspections Office which has the responsibility of ensuring the safety of persons and property through the establishment and maintenance of an effective building and fire code enforcement programs. The Building Official and Fire Marshal have the responsibility and are an essential element of the overall Building Safety and Housing Code programs. Associated benefits that result from the duties performed by this office include: the reduction in the occurrence of fires, loss of life and injury, and the reduction of insurance rates.

The Building Safety and Inspections budget includes four (4) full time positions and two (2) part-time positions.

BUDGET VARIANCE DETAIL

Personnel costs have increased due to contractual increases in wages. These costs have been offset by decreases in the need for equipment and miscellaneous contractual services and materials and supplies.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
41,600	41,593	42,775	42,775	43,575	43,575	Clerical	50130	43,000	43,000	-1.3%	(575)
173,460	166,968	217,385	217,384	252,600	252,600	Technical*	50170	261,430	261,430	3.5%	8,830
1,000	1,613	1,000	1,000	1,000	1,000	Overtime	50190	1,000	1,000	0.0%	-
$ 216,060	$ 210,174	$ 261,160	$ 261,159	$ 297,175	$ 297,175	TOTAL		$ 305,430	$ 305,430	2.8%	$ 8,255
						CONTRACTUAL SERVICES - 002					
600	1,068	800	1,030	1,000	1,000	Printing	50201	1,000	1,000	0.0%	-
550	541	550	544	550	550	Postage & Delivery	50203	550	550	0.0%	-
2,000	1,834	2,500	2,500	3,000	3,000	Professional Development & Affiliation	50204	2,500	2,500	-16.7%	(500)
1,600	656	1,200	1,200	1,200	1,200	Knowledge & Reference Materials	50206	1,350	1,350	12.5%	150
500	1,545	500	500	500	500	Professional Services	50215	500	500	0.0%	-
600	284	800	576	800	800	Clothing	50223	800	800	0.0%	-
1,440	1,683	-	-	-	-	Telephone	50228	-	-	0.0%	-
$ 7,290	$ 7,611	$ 6,350	$ 6,349	$ 7,050	$ 7,050	TOTAL		$ 6,700	$ 6,700	-5.0%	$ (350)
						MATERIALS & SUPPLIES - 003					
1,300	1,188	1,300	1,300	1,300	1,300	Office Supplies	50401	1,000	1,000	-23.1%	(300)
650	336	650	650	650	650	Operating Supplies	50403	650	650	0.0%	-
-	-	-	-	-	-	Small Tools & Equipment	50415	-	-	0.0%	-
3,500	3,522	-	-	-	-	Motor Fuel	50420	-	-	0.0%	-
$ 5,450	$ 5,046	$ 1,950	$ 1,950	$ 1,950	$ 1,950	TOTAL		$ 1,650	$ 1,650	-15.4%	$ (300)
						CAPITAL OUTLAY - 004					
-	-	3,200	3,200	3,500	3,500	Equipment non-vehicular	50505	-	-	-100.0%	(3,500)
8,042	8,042	10,724	10,724	22,871	22,871	Due to CNR	50507	22,871	22,871	0.0%	-
$ 8,042	$ 8,042	$ 13,924	$ 13,924	$ 26,371	$ 26,371	TOTAL		$ 22,871	$ 22,871	-13.3%	$ (3,500)
$ 236,842	$ 230,873	$ 283,384	$ 283,382	$ 332,546	$ 332,546	TOTAL BUILDING SAFETY AND INSPECTIONS		$ 336,651	$ 336,651	1.2%	$ 4,105

* Services in the amount of $20,000 provided by the Fire Marshall related to duties as Emergency Management Director are funded through grant funding and are not reflected in this budget.

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT — DEPT # 42

ANIMAL CONTROL

DESCRIPTION

This account provides funding for the operation of the Animal Control Program which deals with enforcement of State laws regarding animals, especially dogs, and efforts to protect animals from abuse and neglect.

The Northeast Connecticut Council of Governments (NECCOG) provides animal control services on a regional basis. The regional approach provides budgetary savings with more coverage.

BUDGET VARIANCE DETAIL

There is a minor increase in this budget based on NECCOG's proposed fee.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
53,767	53,767	54,092	54,092	54,454	54,454	Professional Services	50215	54,609	54,609	0.3%	155
$ 53,767	$ 53,767	$ 54,092	$ 54,092	$ 54,454	$ 54,454	TOTAL		$ 54,609	$ 54,609	0.3%	$ 155
						MATERIALS & SUPPLIES - 003					
100	100	60	57	60	60	Operating Supplies	50403	60	60	0.0%	-
$ 100	$ 100	$ 60	$ 57	$ 60	$ 60	TOTAL		$ 60	$ 60	0.0%	$ -
$ 53,867	$ 53,867	$ 54,152	$ 54,149	$ 54,514	$ 54,514	TOTAL ANIMAL CONTROL		$ 54,669	$ 54,669	0.3%	$ 155

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT — DEPT # 43

LAW ENFORCEMENT

DESCRIPTION

This budget account covers Town police officers and the Town's contracts with the Connecticut State Police for Resident State Troopers. The Resident Troopers' Office is responsible for enforcing State laws and Town ordinances, supervising the Town Constabulary and advising the Town Manager on an as-needed basis. The Office coordinates all law enforcement efforts in Town and consolidates law enforcement information. The hybrid officer/ Trooper staff provides all law enforcement related services, such as motor vehicle enforcement, criminal investigations, as well as specialized patrols in problem areas and community policing involving bike and foot patrols where needed.

The proposed law enforcement budget includes seven (6) full time Constables which includes a School Resource Officer (SRO), one (1) part time position and two (2) Resident State Troopers.

BUDGET VARIANCE DETAIL - MANAGER

The proposed budget includes the addition of one Constable and necessary equipment. The increase to Contractual Services - Resident State Trooper is based on the State's contract for services. Vehicle maintenance costs have been transferred to the Central Garage budget as part of the overall fleet management. The equipment non-vehicular anticipates the purchase of a speed trailer for continued speed enforcement and monitoring throughout Town. Equipment vehicular includes the additional outlay for a police vehicle for the additional Constable.

BUDGET VARIANCE DETAIL - COUNCIL

The Council reduced the budget to remove the addition of one Constable and the related necessary equipment. Revised estimates from the State of Connecticut included a reduction in contractual services for the Resident State Troopers.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
210,000	119,049	288,000	288,000	430,875	430,875	Constabulary	50180	493,070	430,875	0.0%	-
80,000	49,216	30,000	29,999	82,500	82,500	Overtime	50190	75,000	70,000	-15.2%	(12,500)
-	-	16,500	16,500	16,500	16,500	Clerical	50130	16,500	16,500	0.0%	-
$ 290,000	$ 168,265	$ 334,500	$ 334,499	$ 529,875	$ 529,875	TOTAL		$ 584,570	$ 517,375	-2.4%	$ (12,500)
						CONTRACTUAL SERVICES - 002					
-	38	-	-	100	100	Printing	50201	300	300	200.0%	200
-	124	-	91	150	150	Postage & Delivery	50203	150	150	0.0%	-
15,000	3,656	15,000	11,955	15,000	10,500	Professional Development/Training	50204	17,500	17,500	16.7%	2,500
3,500	1,110	-	-	3,400	2,500	Contractual Services - Constabulary	50212	7,000	7,000	105.9%	3,600
470,000	588,275	686,610	686,610	469,818	469,818	Contractual Services - Resident Troopers	50208	484,000	451,000	-4.0%	(18,818)
4,800	3,530	4,500	8,669	14,000	14,000	Clothing	50223	16,500	15,000	7.1%	1,000
4,000	2,375	5,500	4,285	5,500	5,700	Telephone	50228	7,500	6,500	18.2%	1,000
$ 497,300	$ 599,108	$ 711,610	$ 711,610	$ 507,968	$ 502,768	TOTAL		$ 532,950	$ 497,450	-2.1%	$ (10,518)
						MATERIALS & SUPPLIES - 003					
-	-	-	-	-	-	Office Supplies	50401	-	-	0.0%	-
5,000	9,594	3,000	3,178	17,400	17,000	Operating Supplies	50403	17,400	17,400	0.0%	-
7,500	2,600	5,000	2,007	5,000	5,000	Vehicle Maintenance/Constabulary	50407	-	-	-100.0%	(5,000)
13,500	13,499	5,000	7,814	5,500	5,700	Motor Fuel	50420	8,000	8,000	45.5%	2,500
$ 26,000	$ 25,693	$ 13,000	$ 12,999	$ 27,900	$ 27,700	TOTAL		$ 25,400	$ 25,400	-9.0%	$ (2,500)
						CAPITAL OUTLAY - 004					
-	-	-	-	-	-	Equipment - Non -Vehicular	50503	17,000	17,000	100.0%	17,000
-	-	14,500	14,500	14,000	14,000	Equipment - Vehicular (includes veh equip)	50504	55,000	-	-100.0%	(14,000)
31,500	31,500	11,000	11,000	30,744	30,744	Due to CNR	50507	46,544	46,544	51.4%	15,800
$ 31,500	$ 31,500	$ 25,500	$ 25,500	$ 44,744	$ 44,744	TOTAL		$ 118,544	$ 63,544	42.0%	$ 18,800
$ 844,800	$ 824,566	$ 1,084,610	$ 1,084,609	$ 1,110,487	$ 1,105,087	TOTAL LAW ENFORCEMENT		$ 1,261,464	$ 1,103,769	-0.6%	$ (6,718)
						Funding provided by Board of Education budget for SRO Program		82,943	82,943		
						Net Budget Impact		$1,178,521	$1,020,826		

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT — DEPT # 51

COMMUNITY DEVELOPMENT

DESCRIPTION

The Community Development Office is responsible for the development and administration of grant-funded projects, primarily serving the low and moderate income residents in Town. The Office coordinates its activities with other town departments, the Permanent Building Commission and the residents of Killingly. The Director continues to staff the Permanent Building Commission. It is anticipated that, in time, grant proceeds could fund the majority of the cost of the Community Development Director's position.

The Community Development budget includes two (2) full time position.

BUDGET VARIANCE DETAIL

Overall decreases in contractual services are based on actual usage and trends. The prior two fiscal years included additional start- up costs in connection with the new grant administration for area Towns.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						PERSONNEL - 001					
71,710	71,677	73,730	73,720	75,130	73,730	Salary Administrative	50120	73,730	73,730	-1.9%	(1,400)
-	-	90,975	73,684	68,110	66,700	Project Coordinator	50170	66,700	66,700	-2.1%	(1,410)
36,105	36,138	-	-	-	-	Technical	50170	-	-	0.0%	-
$ 107,815	$ 107,815	$ 164,705	$ 147,404	$ 143,240	$ 140,430	TOTAL		$ 140,430	$ 140,430	-2.0%	$ (2,810)
						CONTRACTUAL SERVICES - 002					
300	537	750	811	850	850	Printing	50201	850	850	0.0%	-
3,058	4,185	1,500	837	1,500	1,500	Advertising	50202	1,500	1,500	0.0%	-
450	134	700	621	700	700	Postage & Delivery	50203	700	700	0.0%	-
2,500	1,201	5,000	1,163	5,000	2,000	Professional Development & Affiliation	50204	3,000	3,000	-40.0%	(2,000)
250	-	1,000	806	1,000	1,100	Transportation	50205	1,250	1,250	25.0%	250
1,910	2,410	14,500	14,772	2,500	1,500	Contractual Services - Support	50208	2,000	2,000	-20.0%	(500)
$ 8,468	$ 8,467	$ 23,450	$ 19,011	$ 11,550	$ 7,650	TOTAL		$ 9,300	$ 9,300	-19.5%	$ (2,250)
						MATERIALS & SUPPLIES - 003					
494	493	650	438	650	650	Office Supplies	50401	650	650	0.0%	-
$ 494	$ 493	$ 650	$ 438	$ 650	$ 650	TOTAL		$650	$650	0.0%	$ -
$ 116,777	$ 116,775	$ 188,805	$ 166,853	$ 155,440	$ 148,730	TOTAL		$ 150,380	$ 150,380	-3.3%	$ (5,060)

PUBLIC HEALTH, SAFETY, & COMMUNITY DEVELOPMENT **DEPT # 52**

HUMAN SERVICE SUBSIDIES

DESCRIPTION

This account provides the Town's contribution toward a portion of the operating costs of various social, health, safety and other agencies offering services to Town residents. To address needs which transcend municipal boundaries, most of these services are provided on a regional basis in the interest of economy and efficiency. Contributions to these agencies are based on a variety of formulae such as per capita or statistical measurement of the service received by an individual Town. For the Adult Education Program, the Town serves as the recipient of State grant money, which is passed through to the Regional Community and Adult Education Program. There is a corresponding recognition of the grant in the Revenue section of the budget.

BUDGET VARIANCE DETAIL

Most human service subsidy requests are the result of a population-based formula employed by the respective agencies. Most agencies will show a slight increase from year to year - especially NDDH, Adult Education and the Paramedic Intercept. The services for the Paramedic intercept are

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
12,000	12,000	12,000	12,000	12,000	12,000	Day Kimball Homecare	50273	12,000	12,000	0.0%	-
12,159	12,159	12,159	12,159	12,159	12,159	United Services	50274	12,159	12,159	0.0%	-
20,000	20,000	20,000	20,000	69,000	69,000	Ambulance Service	50275	69,000	69,000	0.0%	-
23,000	23,000	23,000	23,000	29,500	29,500	Senior Citizens Center	50276	29,500	29,500	0.0%	-
10,962	10,961	10,962	10,962	13,871	13,871	Quinebaug Youth Services	50277	13,871	13,871	0.0%	-
83,809	83,809	90,153	90,153	99,401	99,401	District Department of Health	50278	121,352	121,352	22.1%	21,951
5,700	5,700	5,700	5,700	5,700	5,700	Women's Center of Northeastern Connecticut	50279	5,700	5,700	0.0%	-
43,562	43,562	44,646	44,646	43,872	43,872	911 Emergency Dispatch	50280	45,800	45,800	4.4%	1,928
29,871	29,871	30,051	30,051	30,252	30,252	Transit District	50281	30,338	30,338	0.3%	86
104,047	108,672	104,002	109,445	102,239	102,239	Adult Education	50282	106,734	106,734	4.4%	4,495
34,100	34,100	34,100	34,100	34,100	34,100	Elderly Nutrition Program- Thames Council	50283	34,100	34,100	0.0%	-
-	-	-	-	-	-	Eastern CT Conservation District	50262	2,000	2,000	100.0%	2,000
76,000	71,376	76,000	56,682	87,875	58,350	Paramedic Intercept Service	50292	70,000	70,000	-20.3%	(17,875)
1,000	1,000	6,000	6,000	6,500	6,500	ACCESS Agency	50296	6,500	6,500	0.0%	-
1,500	1,500	1,500	1,500	1,500	1,500	Veteran's Service	50299	1,500	1,500	0.0%	-
1,500	1,500	1,500	1,500	1,500	1,500	Northeast Placement Services	50285	1,500	1,500	0.0%	-
2,400	2,400	2,400	2,400	2,400	2,400	Senior Resources/Agency on Aging	50302	2,400	2,400	0.0%	-
-	-	-	-	1,500	1,500	The Arc		1,500	1,500	0.0%	-
$ 461,610	$ 461,610	$ 474,173	$ 460,298	$ 553,369	$ 523,844	TOTAL		$ 565,954	$ 565,954	2.3%	$ 12,585
$ 461,610	$ 461,610	$ 474,173	$ 460,298	$ 553,369	$ 523,844	TOTAL HUMAN SERVICE SUBSIDIES		$ 565,954	$ 565,954	2.3%	$ 12,585

EMPLOYEE BENEFITS

DESCRIPTION

This account funds fringe benefits provided to town employees. A comprehensive and competitive benefit package is maintained in order to attract and retain qualified workers. Included in the benefit package are health and life insurance and a partial tuition reimbursement program for work-related courses. The pension program appropriation is a combination of the actuarially-determined contribution toward the Town's defined-benefit retirement program and payments on behalf of employees to a defined contribution retirement program offered through the International City/County Management Association Retirement Corporation (ICMA-RC)

BUDGET VARIANCE DETAIL - MANAGER

Proposed increase in health insurance is based on actual enrollment. Health insurance rates for FY21-22 are expected to remain flat. Increases in employer taxes is consistent with overall contractual wage increases. The Pension program represents those costs required based on the actuarily required contribution for the Town Pension Plan as well as the employer portion of the matching contributions made to the ICMA program.

BUDGET VARIANCE DETAIL - COUNCIL

Reductions made in employer payroll taxes and pension program costs due to removal of the proposed additional Constable position in the Law Enforcement Budget (Department 43).

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
1,030,000	895,683	1,029,000	929,508	967,106	967,106	Health Insurance	50230	975,000	975,000	0.8%	7,894
347,178	311,310	344,500	321,554	345,175	345,175	Employer Payroll Taxes	50231	353,000	348,242	0.9%	3,067
11,592	11,861	13,000	12,093	12,600	12,210	Life Insurance	50232	12,500	12,500	-0.8%	(100)
18,390	17,808	18,000	11,256	18,000	-	Unemployment Compensation	50233	15,000	15,000	-16.7%	(3,000)
157,258	148,455	171,850	197,369	218,864	218,864	Pension Program	50234	221,400	217,669	-0.5%	(1,195)
6,000	4,520	6,500	4,352	6,000	6,000	Employment Programs	50235	6,000	6,000	0.0%	-
-	-	10,000	10,000	10,000	10,000	Other Post Employment Benefits	50240	10,000	10,000	0.0%	-
$ 1,570,418	$ 1,389,637	$ 1,592,850	$ 1,486,132	$ 1,577,745	$ 1,559,355	TOTAL		$ 1,592,900	$ 1,584,411	0.4%	$ 6,666
$ 1,570,418	$ 1,389,637	$ 1,592,850	$ 1,486,132	$ 1,577,745	$ 1,559,355	TOTAL EMPLOYEE BENEFITS		$ 1,592,900	$ 1,584,411	0.4%	$ 6,666

MISCELLANEOUS **DEPT # 62**

INSURANCE

DESCRIPTION

This account funds property and liability insurance coverage for both Town and Board of Education. Coverage is provided for building, property, liability, automotive, boiler, machinery, public official's liability, employee blanket bonds and bonding for certain employees. The Worker's Compensation appropriation covers only the Town's portion of the premium. To counter the increase in premiums, the Town utilizers higher deductibles on all of its insurance lines. A Self-Insured Fund has been established (see Page F-6) to cover losses below the deductibles.

BUDGET VARIANCE DETAIL

Costs for property/liability insurance includes a 3% increase in Property/Liability insurance with our main carrier (CIRMA). As of July 1, the Town's CIRMA will no longer provide cyber insurance coverage as part of our property/liability policy. Therefore, the Town is seeking a separate stand-alone policy.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
525,000	508,737	510,000	471,331	480,000	472,500	Property/Liability	50236	491,000	491,000	2.3%	11,000
208,000	188,223	205,000	183,088	185,000	180,000	Workers' Compensation	50237	185,000	185,000	0.0%	-
-	-	10,000	10,000	10,000	10,000	Self-Insured Losses	50239	10,000	10,000	0.0%	-
$ 733,000	$ 696,960	$ 725,000	$ 664,419	$ 675,000	$ 662,500	TOTAL		$ 686,000	$ 686,000	1.6%	$ 11,000
$ 733,000	$ 696,960	$ 725,000	$ 664,419	$ 675,000	$ 662,500	TOTAL INSURANCE		$ 686,000	$ 686,000	1.6%	$ 11,000

MISCELLANEOUS **DEPT # 63**

SPECIAL RESERVES & PROGRAMS

DESCRIPTION

Funds in this account provides for the reservation of funds for several purposes. General Contingency exists to provide funds for unanticipated levels of expense. In addition, the "Contingent" line has traditionally contained funding for yet-to-be determined wage adjustments. The Council approves all transfers from the Contingent Account.

BUDGET VARIANCE DETAIL

Funding has been continued for the Reserve for Revaluation to recognize future revaluations costs. The Town continues to fund the Reserve for Information Technology for needed computer upgrade and software costs. There is an increase in the reserve for negotiation of PILOT as these funds will be needed in the next fiscal year to negotiate expiring agreements. The FY20-21 budget for Contingency was approved at $325,000 which included $50,000 for the Community Center. Transfers out of the fund which were approved during the course of the year are reflected in the approved budget line.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CONTRACTUAL SERVICES - 002					
167,692	138,910	198,765	170,812	255,395	255,395	Contingent	50241	250,000	250,000	-2.1%	(5,395)
-	-	20,000	20,000	20,000	20,000	Reserve for Revaluation	50286	20,000	20,000	0.0%	-
25,000	25,000	25,000	25,000	50,000	50,000	Reserve for Information Technology	50293	50,000	50,000	0.0%	-
5,000	5,000	5,000	5,000	5,000	5,000	Reserve for Maintenance of Dams	50304	5,000	5,000	0.0%	-
5,000	5,000	5,000	5,000	5,000	5,000	Reserve for Bridge Maintenance	50308	5,000	5,000	0.0%	-
-	-	5,000	5,000	5,000	5,000	Reserve for Negotiation of PILOT	50305	20,000	20,000	300.0%	15,000
10,000	10,000	17,000	17,000	17,000	17,000	Reserve for Demo & Relocation	50295	17,000	17,000	0.0%	-
$ 212,692	$ 183,910	$ 275,765	$ 247,812	$ 357,395	$ 357,395	TOTAL		$ 367,000	$ 367,000	2.7%	$ 9,605
$ 212,692	$ 183,910	$ 275,765	$ 247,812	$ 357,395	$ 357,395	TOTAL SPECIAL RESERVES & PROGRAMS		$ 367,000	$ 367,000	2.7%	$ 9,605

MISCELLANEOUS **DEPT # 64**

DEBT SERVICE

DESCRIPTION

This account provides for the payment and interest on the town's long and short-term debt obligations. These debt obligations are used in the development and maintenance of the Town's facilities and capital infrastructure.

BUDGET VARIANCE DETAIL

The Town refinanced the USDA 2001 and 2013 bonds during FY 20/21 for an average annual savings of $40,000. The debt service for the Sewer Facility upgrade will begin in August of 2021, however debt service for sewer related debt is reimbursed by the WPCA and is included in their budget.

2018-19 Budget	2018-19 Actual	2019-20 Budget	2019-20 Actual	2020-21 Approved	2020-21 Estimate	OBJECT OF EXPENDITURE		2021-22 Manager	2021-22 Council	% Change	$ Change
						CAPITAL OUTLAY - 004					
30,000	1,625	65,000	62,398	35,000	35,000	Debt Issuance Costs	50601	35,000	35,000	0.0%	-
34,575	34,575	34,575	34,575	34,575	34,575	Principal - Sewer Extension 2001	50628	-	-	-100.0%	(34,575)
35,785	35,785	34,230	34,229	32,674	32,674	Interest - Sewer Extension 2001	50629	-	-	-100.0%	(32,674)
48,600	48,600	48,600	48,600	48,600	48,600	Interest - GO Bonds 06/07	50636	48,600	48,600	0.0%	-
240,000	240,000	240,000	240,000	240,000	240,000	Principal - '07 Refunding Bond	50637	195,000	195,000	-18.8%	(45,000)
57,460	57,460	45,460	45,460	33,460	33,460	Interest - '07 Refunding Bond	50638	33,460	33,460	0.0%	-
150,000	150,000	-	-	-	-	Principal - New HS Bonds 05/09	50641	-	-	0.0%	-
4,875	4,875	-	-	-	-	Interest - New HS Bonds 05/09	50642	-	-	0.0%	-
325,000	325,000	325,000	325,000	-	-	Principal - 2010 Bonds	50644	-	-	0.0%	-
24,375	24,375	11,375	11,375	-	-	Interest - 2010 Bonds	50645	-	-	0.0%	-
175,000	175,000	175,000	175,000	175,000	175,000	Principal - 2011 Bonds	50646	-	-	-100.0%	(175,000)
17,938	17,938	12,688	12,688	5,688	5,688	Interest - 2011 Bonds	50647	-	-	-100.0%	(5,688)
120,000	120,000	120,000	120,000	120,000	120,000	Principal - 2012 Bonds	50649	120,000	120,000	0.0%	-
45,750	45,750	43,350	43,350	40,950	40,950	Interest - 2012 Bonds	50650	38,550	38,550	-5.9%	(2,400)
105,000	105,000	105,000	105,000	105,000	105,000	Principal - 2013 Bonds	50651	105,000	105,000	0.0%	-
39,900	39,900	37,800	37,800	35,700	35,700	Interest - 2013 Bonds	50652	33,600	33,600	-5.9%	(2,100)
143,590	143,590	143,590	143,590	143,590	-	Principal - Sewer Replacement USDA	50654	-	-	-100.0%	(143,590)
169,390	169,390	164,365	164,364	159,339	-	Interest - Sewer Replacement USDA	50655	-	-	-100.0%	(159,339)
52,898	52,898	52,898	52,898	52,898	52,898	Principal - Sewer Replacement USDA	50657	52,898	52,898	0.0%	-
52,368	52,368	50,914	50,914	48,005	48,005	Interest - Sewer Replacement USDA	50658	46,550	46,550	-3.0%	(1,455)
550,000	550,000	540,000	540,000	530,000	530,000	Principal - 07 & 08 Refunded Portion	50662	525,000	525,000	-0.9%	(5,000)
125,100	125,100	114,100	114,100	97,900	97,900	Interest - 07 & 08 Refunded Portion	50659	82,000	82,000	-16.2%	(15,900)
120,000	120,000	120,000	120,000	120,000	120,000	Principal - Taxable 2016 Bonds	50660	115,000	115,000	-4.2%	(5,000)
61,655	61,655	60,035	60,035	57,995	57,995	Interest - Taxable 2016 Bonds	50661	55,775	55,775	-3.8%	(2,220)
100,000	100,000	100,000	100,000	100,000	100,000	Principal - Non Taxable 2016 Bonds	50663	100,000	100,000	0.0%	-
53,000	53,000	51,000	51,000	49,000	49,000	Interest - Non Taxable 2016 Bonds	50664	46,000	46,000	-6.1%	(3,000)
-	-	-	-	30,000	30,000	Principal - Refunded 09,10,11 Bonds GP	50670	25,000	25,000	-16.7%	(5,000)
7,963	7,963	7,963	7,963	7,963	7,963	Interest - Refunded 09,10,11 Bonds GP	50665	7,063	7,063	-11.3%	(900)
15,000	15,000	165,000	165,000	470,000	470,000	Principal - Refunded 09,10,11 Bonds School	50666	620,000	620,000	31.9%	150,000
197,563	197,563	197,263	197,262	193,963	193,963	Interest - Refunded 09,10,11 Bonds School	50667	179,863	179,863	-7.3%	(14,100)
271,688	255,049	180,694	180,694	178,032	178,032	CWF - 2.567M Rogers	50668	175,369	175,369	-1.5%	(2,663)
-	-	-	-	240,000	240,000	Principal - 2020 Bonds	50670	240,000	240,000	0.0%	-
-	-	-	-	181,350	181,350	Interest - 2020 Bonds	50671	169,350	169,350	-6.6%	(12,000)
-	-	163,000	-	173,000	105,577	CWF - Sewer Facility Design Upgrade	50672	113,577	113,577	-34.3%	(59,423)
-	-	-	-	-	-	CWF - Sewer Facility Upgrade	50673	1,707,188	1,707,188	100.0%	1,707,188
-	-	-	-	-	295,000	Principal - Refunded 2001, 2013 USDA Bonds	50674	170,000	170,000	100.0%	170,000
-	-	163,000	-	-	32,966	Interest - Refunded 2001, 2013 USDA Bonds	50675	155,350	155,350	100.0%	155,350
$ 3,374,473	$ 3,329,459	$ 3,571,900	$ 3,243,295	$ 3,739,682	$ 3,697,296	TOTAL		$ 5,195,193	$ 5,195,193	38.9%	$ 1,455,511
$ 3,374,473	$ 3,329,459	$ 3,571,900	$ 3,243,295	$ 3,739,682	$ 3,697,296	TOTAL DEBT SERVICE		$ 5,195,193	$ 5,195,193	38.9%	$ 1,455,511

CAPITAL BUDGET

DESCRIPTION

The Capital Budget is a listing of all recommended capital projects proposed for the next fiscal year. By definition, a Capital Project is a project that helps maintain or improve a Town asset, often called infrastructure. To be included in the Capital Budget, a project must meet ONE of the following requirements (criteria):

• It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. The project must have a total cost of at least $10,000 over the life of the project. Project costs can include the cost of land, engineering, architectural planning, and contract services needed to complete the project.

• It is a purchase of major equipment (assets) costing $50,000 or more with a useful life of at least 10 years.

• It is a major maintenance or rehabilitation project for existing facilities with a cost of $10,000 or more and an economic life of at least 10 years.

The Capital Outlay amount listed in the Town's expenditures and in the Capital Budget is the Town's General Fund Contribution for that fiscal year. The itemized list of funding sources, when approved on adoption of the General Government Budget, authorizes the acceptance of the non-general government contribution funds. The list of projects is matched to funding sources in the Capital Improvement Program. When any non-general fund contribution funding is approved, the project funds as contained in the Capital Budget are appropriated.

APPROVED BUDGET DETAIL

Below is a summary of financing for FY21-22.

EXPENDITURE CATEGORY	FY 21-22
Road Construction	$1,959,653
Highway	$90,000
Bridges	$150,000
Public Buildings	$1,390,000
Parks & Recreation	165,700
Economic & Community Development	$0
Planning & Development	$0
Schools	401,100
Water Pollution Control Authority	$350,000
	$4,506,453

FUNDING LEGEND		FY 21-22
Unimproved Town Aid	6	$50,000
Improved Town Aid	6	309,653
LOCIP	3	$350,700
Bond Funds	2	1,285,330
Grants Funds	4	$1,215,000
General Fund	1	$640,000
Sewer Fund	210	$350,000
State Education Grants	5	$280,770
Reallocation of Capital Funds	7	$25,000
		$4,506,453

TOWN OF KILLINGLY CAPITAL IMPROVEMENT PROGRAM 2022

		FUNDING SOURCE				
GENERAL GOVERNMENT PROJECTS						
ROAD CONSTRUCTION						
Road Renewal - Unimproved Roads	50,000	100%	(6)			
Road Renewal	709,653	85%	(1)	15%	(6)	
Maple Street Phase I	1,200,000	100%	(4)			
HIGHWAYS						
Storm Drainage Improvements	20,000	100%	(6)			
Guardrail Replacement	20,000	100%	(6)			
Sidewalks	10,000	100%	(6)			
Downtown Area - Drainage Study	40,000	100%	(1)			
BRIDGES						
North Street Bridge	150,000	100%	(6)			
PUBLIC BUILDINGS						
Community Center	200,000	100%	(2)			
Town Hall Elevator	800,000	100%	(2)			
Town Hall 3rd & 4th Floor Renovation/Expansion	200,000	82.5%	(2)	17.5%	(3)	
Generators - Killingly Intermediate School & Public Works Garage	190,000	100%	(3)			
PARKS AND RECREATION						
Owen Bell Park Fencing	33,000	100%	(3)			
Deslauniers Field Reconstruction	30,000	50%	(3)	50%	(4)	
Owen Bell Park Irrigation	75,000	67%	(3)	33%	(7)	
Splash Pad Turf	12,700	100%	(3)			
Gazebo - Davis Park	15,000	100%	(3)			
General Government Projects	**3,755,353**					

FUNDING SOURCE		
General Fund Contribution	**1**	640,000
Bond Funds	**2**	1,165,000
LOCIP	**3**	350,700
Grants Funds	**4**	1,215,000
State Aid - Unimproved Road (TAR)	**6**	50,000
State Aid - Improved Road (TAR)	**6**	309,653
Reallocated Capital Funds	**7**	25,000
Capital Reserve	**8**	-
General Government Revenue		**3,755,353**

			FUNDING SOURCE			
BOARD OF EDUCATION PROJECTS						
Killingly Westfield Ave Facility		214,600	30%	(2)	70%	(5)
Killingly Memorial School		-	30%	(2)	70%	(5)
Killingly Central School		-	30%	(2)	70%	(5)
Killingly Intermediate School		186,500	30%	(2)	70%	(5)
Killingly High School		-	30%	(2)	70%	(5)
Goodyear Early Childhood Learning Center		-	30%	(2)	70%	(5)
Board of Education Projects		**401,100**				
FUNDING SOURCE						
Bond Funds	**2**	120,330				
General Fund Contribution	**1**	-				
State Education Grants	**5**	280,770				
Board of Education Revenue		**401,100**				
WATER POLLUTION CONTROL AUTHORITY PROJECTS						
Capital Projects/Equipment	**210**	250,000	100%	(210)		
Sewer Replacement	**210**	100,000	100%	(210)		
Water Pollution Control Authority Projects		**350,000**				
FUNDING SOURCE						
Sewer Fund	**210**	350,000				
State Loan/ Grant Program	**10**	-				
Water Pollution Control Authority Revenue		**350,000**				

CAPITAL IMPROVEMENT PROGRAM SUMMARY	
General Government Projects	3,755,353
Board of Education Projects	401,100
Water Pollution Control Authority Projects	350,000
TOTAL PROJECTS	**4,506,453**

ROAD CONSTRUCTION

Funding Summary

	Funding Source	FY 2022 - 2026 FY22	FY23	FY24	FY25	FY26	Total
Road Renewal - Unimproved Roads	(6)	50,000	50,000	50,000	50,000	50,000	250,000
Road Renewal	(1) & (6)	709,653	-	250,000	250,000	250,000	1,459,653
Maple Street Phase I, II, III	(4)	1,200,000	1,300,000	2,000,000	2,000,000	1,000,000	7,500,000
Bailey Hill Road	(4)				500,000	-	500,000
Louisa Viens	(4)	-	-	-	1,000,000	1,000,000	2,000,000
Total		1,959,653	1,350,000	2,300,000	3,800,000	2,300,000	11,709,653

Project Comments

* Road Renewal Unimproved Roads - The purpose of the Unimproved Roads program is to pave unimproved (dirt) roads which either cause severe maintenance problems or are experiencing increased traffic due to development. The Unimproved Town Aid Road funds for this year are being designated to provide improvements to Chase Road, Roth Road, a portion of Stone Road and other unimproved roads. The unpaved portions of Chase and a portion of Stone Road require increased maintenance in order to provide for public safety. Projects would improve Chase Road and the unpaved portion of Stone Road west of the intersection with Chase Road including drainage improvements, grading and paving and is intended to be implemented over a period of several years.

* Road Renewal - The Road Renewal Program provides for an on-going pavement resurfacing schedule for the Town's 121 miles of paved roads. This program helps the Town avoid costly reconstruction due to deferred maintenance. In recent years, the Town has been very committed to this program, which is funded through a variety of sources. Town aid funds will be used for resurfacing various streets that are in need. The Engineering Department and the Highway Department are commencing a road evaluation project which will establish a road resurfacing/rebuilding program.

* Maple Street & Upper Maple Street Phase I, II & III - The section of Maple and Upper Maple Street that connects Rt 6 and Rt 101 is heavily traveled and in need of upgrades. This project is intended to be implemented over a period of several years and would include pavement restoration and pedestrian improvements. Sources of funding are anticipated to be LOTCIP (Local Transportation Capital Improvement Program) or BUILD (Better Utilizing Investments to Leverage Developments).

* Bailey Hill Road - Bailey Hill Road runs north and south as a local connector road between Route 101 and Route 6. There are numerous drainage and road improvement issues that need to be addressed in order to provide an adequate level of service for the community. The project is anticipated to take several years to complete.

* Louisa Viens Road - This road is in the industrial park and connects to Lake Road with Alexander Parkway. As a result of the heavier traffic for this roadway the road is in need of complete rebuilding. The catch basins have been replaced in this section. However the roadway has not been addressed. This project will also require several years to complete. The Town is also exploring a Connectivity Grant for a feasibility study through NECCOG to further evaluate this project.

Funding Schedule

Funding Sources	FY22	FY23	FY24	FY25	FY26	*TOTAL*
General Fund Contribution (1)	600,000	-	-	-	-	600,000
State Aid - Unimproved Roads (TAR) (6)	50,000	50,000	50,000	50,000	50,000	250,000
State Aid - Improved Roads (TAR) (6)	109,653	-	250,000	250,000	250,000	859,653
Grant Funds (4)	1,200,000	1,300,000	2,000,000	3,500,000	2,000,000	10,000,000
TOTAL	1,959,653	1,350,000	2,300,000	3,800,000	2,300,000	11,709,653

HIGHWAYS

Funding Summary

	Funding Source	FY 2022 - 2026 FY22	FY23	FY24	FY25	FY26	Total
Storm Drainage Improvements	(6)	20,000	20,000	20,000	20,000	20,000	100,000
Guardrail Replacement	(6)	20,000	20,000	20,000	20,000	20,000	100,000
Sidewalks	(6)	10,000	10,000	10,000	10,000	10,000	50,000
Downtown Area - Drainage Study	(1)	40,000	-	-	-	-	40,000
Route 12 Sidewalk Connection	(4)	-	750,000	-	-	-	750,000
Industrial Park Sidewalks	(4)	-	1,400,000	-	-	-	1,400,000
Total		90,000	2,200,000	50,000	50,000	50,000	2,440,000

Project Comments

* Storm Drainage - The Storm Drainage Improvement Program was started in 1991. It is designed to address miscellaneous spot drainage problems throughout the Town. Funding is applied on an as-needed basis.

* Guide Rail Replacement - The Guide Rail Replacement program allows for the replacement of seriously deteriorated guide rail with metal beam type guide rail and at selected locations where conditions dictate, new guide rail.

* Sidewalks - The purpose of the Sidewalk program is to provide an ongoing improvement and maintenance schedule for sidewalks in the Town.

* Downtown Area - Drainage Study -The downtown area drains through a series of very old stone box culverts. This study will help to evaluate the condition and capacity of the existing drainage system and provide recommendations for improvements. The study will begin at its outlet to the Five Mile River on Water Street and proceed upstream along Cottage Street and beyond.

* Route 12 Sidewalk Connection - Lower Route 12 at near the Big Y Plaza and the WPCA facility is being evaluated by the State of Connecticut Department of Transportation for a signaled crosswalk. Sidewalks would be constructed to connect the existing sidewalks near Big Y to the River Trail walk.

* Industrial Park Sidewalks - This project would provide for a feasibility study and sidewalk improvement plan to improve sidewalk access at the Industrial Park. The Town is seeking

Funding Schedule

Funding Sources	FY22	FY23	FY24	FY25	FY26	*TOTAL*
General Fund Contribution (1)	40,000	-	-	-	-	40,000
State Aid - Improved Roads (TAR) (6)	50,000	50,000	50,000	50,000	50,000	250,000
Grant Funds (4)	-	2,150,000	-	-	-	2,150,000

BRIDGES

Funding Summary

	Funding Source	FY 2022 - 2026 FY22	FY23	FY24	FY25	FY26	Total
Cotton Bridge Road Bridge	(2) & (4)	-	-	-	2,500,000	-	2,500,000
Peeptoad Stone Arch Bridge	(2) & (4)	-	-	-	800,000	-	800,000
North Street Bridge	(6)	150,000	-	-	-	1,200,000	1,350,000
Total		150,000	-	-	3,300,000	1,200,000	4,650,000

Project Comments

* Cotton Bridge Road Bridge - This bridge crosses the Quinebaug River connecting the Towns of Killingly and Pomfret. The Connecticut Department of Transportation has identified areas of concern with the bridge. The replacement of this bridge will require an inter-municipal agreement. Therefore, planning work should begin early. Addressing some of the areas identified in the CDOT inspection report may prolong the life of the bridge and reduce overall costs.

* Peeptoad Road Stone Arch Bridge - This is a historical Stone Double Arch Bridge on Peeptoad Road in Dayville. The Bridge was built in or about 1850. This bridge was rated as poor in the inspection performed by the Connecticut Department of Transportation (CDOT) in 2012. Partial funding to design and rebuild the bridge is currently available through either the Local State or Federal Bridge Programs.

* North Street Bridge - The decking structure dates to the 1970's while the stone abutments are much older. The CT DOT has documented several deficiencies mostly relating to the stone abutments. Certain repairs would be made in the current year in advance of a larger grant funded project in future years.

Funding Schedule

Funding Sources	FY22	FY23	FY24	FY25	FY26	*TOTAL*
Bond Funds (2)	-	-	-	1,650,000	600,000	2,250,000
Grant Funds (4)	-	-	-	1,650,000	600,000	2,250,000
State Aid - Improved Roads (TAR) (6)	150,000	-	-	-	-	150,000
TOTAL	150,000	-	-	3,300,000	1,200,000	4,650,000

PUBLIC BUILDINGS

Funding Summary

	Funding Source	FY 2022 - 2026					
		FY22	FY23	FY24	FY25	FY26	Total
Community Center	(2)	200,000	22,000,000	-	-	-	22,200,000
Town Hall Elevator	(2)	800,000	-	-	-	-	800,000
Town Hall 3rd & 4th Floor Renovation/Expansion	(2) & (3)	200,000	3,000,000	-	-	-	3,200,000
Generators - Killingly Intermediate School and Public Works Garage	(3)	190,000	-	-	-	-	190,000
Police Office Facility	(2)	-	750,000	-	-	-	750,000
Police Training Facility	(4)	-	25,000	-	-	-	25,000
Town Hall Building Improvements	(2)	-	100,000	-	-	-	100,000
Town Hall Parking Lot Improvements	(3)	-	150,000	-	-	-	150,000
Public Works Garage Floor and Mechanics Pit	(3)	-	100,000	-	-	-	100,000
Vehicle Wash Bay	(2)	-	1,200,000	-	-	-	1,200,000
Brickhouse Road Boiler	(3)	-	-	40,000	-	-	40,000
Library Roof	(3)	-	-	-	-	100,000	100,000
Library Boiler	(3)	-	-	-	-	50,000	50,000
Totals		1,390,000	27,325,000	40,000	-	150,000	28,905,000

Project Comments

* Community Center - The existing Community Center is in need of repair and rehabilitation. The current state of disrepair does not provide adequate usable space to meet the needs of the recreation programs. This project would include a complete renovation in order to restore and reconfigure the building to a proper functional capacity. Interim investments are needed for HVAC and hot water systems in order to continue to house Recreation programs.

* Town Hall Elevator - The Elevator project would replace the existing elevator and extend service to the 3rd and 4th floors of the Town Hall. The existing elevator was installed in the mid-1980's and requires modifications to meet current code and ADA compliance.

* Town Hall 3rd & 4th Floor Renovation/Expansion - The space on the 3rd and 4th floors of the Town Hall would provide much needed office space for several departments. This project would include the design, renovation and reconfiguration of office space to allow for a more functional layout among Town Hall departments.

* Generators - Killingly Intermediate School and Public Works Garage - Repairs and/or replacements are needed for the generators at both the Killingly Intermediate School and the Public Works Garage. The Killingly Intermediate School serves as the Town's Emergency Shelter in the event such emergency protocols are activated. A generator is maintained at the Public Works Garage in order to operate the Town's Fleet in the event of a storm or emergency.

* Police Office Facility - As the Constabulary continues to expand and the Town hires additional Officers, additional space is needed to properly house the program. The Town is exploring facility lease options within the Town. Construction would be needed for leasehold improvements in order to provide for proper buildout of the space.

* Police Training Facility - An area is needed for the Constables to conduct required training exercises. Space at Brickhouse Road is being explored as a potential location for this facility. The project would include the cost of materials to install the required safety barriers.

* Town Hall Building Improvements - This project would include brick repointing to the exterior of the building as well has replace the floor in the first floor main hallway. There are numerous cracks and broken tiles in the hallway areas.

* Town Hall Gutter and Parking Lot Improvements - This project would repave the Town Hall Parking lot to improve overall parking lot and walkway safety conditions.

* Public Works Garage Floor and Mechanics Pit - The project would also include grinding and resealing of the entire garage floor. This would help protect the floor from the salt and make it easier to clean. The mechanic's pit is in need of repair as the concrete walls are starting to crack and spall. The project would update the pit by repairing the walls, add LED lighting, improve drainage, improve ventilation and a install a new covering system.

* Vehicle Wash Bay at Highway Garage - The installation of a vehicle wash bay at the Public Works garage would serve the Town and Board of Education vehicle fleet. The project would include a water reclamation system to conserve and reuse water services.

* Brickhouse Road Boiler- The boiler at the Transfer Station will be due for replacement. This project would include the installation of a new boiler.

* Library Roof- The roof at the Library is nearing the end of its useful life. This project would include the installation of a new roof.

* Library Boiler- The boiler at the Library will be due for replacement. This project would include the installation of a new boiler.

Funding Schedule

Funding Sources	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	***TOTAL***
Bonds (2)	1,165,000	27,050,000	-	-	-	28,215,000
LOCIP (3)	225,000	250,000	40,000	-	150,000	665,000
Grants Funds (4)	-	25,000	-	-	-	25,000
TOTAL	1,390,000	27,325,000	40,000	-	150,000	28,905,000

PARKS AND RECREATION

Funding Summary

	Funding Source	FY 2022 - 2026 FY22	FY23	FY24	FY25	FY26	Total
Owen Bell Park Fencing	(3)	33,000	-	-	-	-	33,000
Deslauniers Field Reconstruction	(3) & (4)	30,000	-	-	-	-	30,000
Owen Bell Park Irrigation	(3) & (7)	75,000	-	-	-	-	75,000
Splash Pad Turf	(3)	12,700	-	-	-	-	12,700
Gazebo - Davis Park	(3)	15,000	-	-	-	-	15,000
River Trail Phase V & VI	(4)	-	-	1,500,000	1,500,000	-	3,000,000
Parks at Davis Property	(8)	-	-	-	-	120,000	120,000
Totals		165,700	-	1,500,000	1,500,000	120,000	3,285,700

Project Comments

* Owen Bell Park Fencing -Park entrance fencing as well as the softball field fencing is nearing the end of its useful life and is in need of repair. This project would remove the old fencing and install new vinyl chain link fencing.

* Deslauniers Field Reconstruction- This project would improve the condition of the field with new material and regrade the area to create a level and smooth playing field. Major grading has not been performed in a number of years and is needed to address the changes that have occurred in the ground surface over time.

* Owen Bell Park Irrigation -This project would provide irrigation to Owen Bell park through the use of the existing pond. The project would include the dredging of the pond as well as a water reclamation system to re-direct irrigated water back to the pond.

* Splash Pad Turf -This project would turf in the surrrouding area of the Splash pad to allow for a surface that is more compatible with the splash pad environment.

* Davis Park Gazebo -This project would provide needed repairs and painting to the Gazebo at Davis Park

* River Trail - Phase V & VI - Design and construction to continue the expansion of river trail walk to include a pedestrian bridge to cross existing stream.

* Parks at Davis Property- Currently, the property is being utilized as a gravel yard. Once the gravel operation has completed the property would be reconstructed to allow for recreational use. The Town would propose to install several playing fields in this location.

Funding Schedule

Funding Sources	FY22	FY23	FY24	FY25	FY26	*TOTAL*
LOCIP (3)	125,700	-	-	-	-	125,700
Grant Funds (4)	15,000	-	1,500,000	1,500,000	-	3,015,000
Reallocated Funds (7)	25,000	-	-	-	-	25,000
Reserve Funds (8)	-	-	-	-	120,000	120,000
TOTAL	165,700	-	1,500,000	1,500,000	-	3,285,700

KILLINGLY SCHOOLS

Funding Summary

	Funding Source	FY 2022 - 2026 FY22	FY23	FY24	FY25	FY26	Total
Killingly Westfield Ave Facility	(2) & (5)	214,600	1,100,000	1,150,000	560,000	560,000	3,584,600
Killingly Memorial School	(2) & (5)	-	-	-	-	-	-
Killingly Central School	(2) & (5)	-	50,000	150,000	2,000,000	-	2,200,000
Killingly Intermediate School	(2) & (5)	186,500	1,350,000	350,000	200,000	-	2,086,500
Killingly High School	(2) & (5)	-	250,000	346,000	160,000	160,000	916,000
Goodyear Early Childhood Learning Center	(2) & (5)	-	-	-	-	-	-
Total		401,100	2,750,000	1,996,000	2,920,000	720,000	8,787,100

Project Comments

See Capital Improvement Plan as outlined in the Board of Education Budget.

Funding Schedule

Funding Sources	FY22	FY23	FY24	FY25	FY26	*TOTAL*
Bond Funds (2)	120,330	825,000	598,800	876,000	216,000	2,636,130
State Education Grants (5)	280,770	1,925,000	1,397,200	2,044,000	504,000	6,150,970
TOTAL	401,100	2,750,000	1,996,000	2,920,000	720,000	8,787,100

WATER POLLUTION CONTROL AUTHORITY PROJECTS

Funding Summary

		FY 2022 - 2026					
		FY22	**FY23**	**FY24**	**FY25**	**FY26**	**Total**
Sewer Replacement	Fund 210	100,000	450,000	450,000	-	-	1,000,000
Capital Projects/Equipment	Fund 210	250,000	-	1,000,000	1,000,000	1,000,000	3,250,000
Total		350,000	450,000	1,450,000	1,000,000	1,000,000	4,250,000

Project Comments

* Sewer Line Replacement - This is to fund deficient sewer lines and to correct inflow and infiltration problems and will also identify the problem areas and begin a systematic program that will correct identified deficiencies.

* Plant Capital Projects- This is to fund building improvements, continued work on pump stations and various equipment not covered by the current Facility Upgrade.

Funding Schedule

Funding Sources	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	***TOTAL***
Sewer Fund (Fund 210)	350,000	450,000	1,450,000	1,000,000	1,000,000	4,250,000
TOTAL	350,000	450,000	1,450,000	1,000,000	1,000,000	4,250,000

TOWN OF KILLINGLY

CAPITAL NON-RECURRING FUND - TOWN - 212

FUND SUMMARY	2019-20 Actual	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Beginning Balance	1,515,725	1,894,464	1,927,770	1,997,325
Contribution from General Fund	411,989	492,646	492,646	584,310
Expenditures	(33,250)	(459,340)	(423,091)	(222,192)
Ending Balance	$ 1,894,464	$ 1,927,770	$ 1,997,325	$ 2,359,443

REVENUE SOURCE	2019-20 Actual	2020-21 Budget	2020-21 Estimate	2021-22 Budget
General Government	18,319	21,872	21,872	41,761
Public Works	348,879	391,592	391,592	434,367
Recreation & Leisure	23,067	25,567	25,567	38,767
Public Health, Safety, & Comm Dev	21,724	53,615	53,615	69,415
Total	$ 411,989	$ 492,646	$ 492,646	$ 584,310

EXPENDITURES

Items Replaced in Previous Fiscal Year	2020-21 Budget	2020-21 Estimate	Scheduled Replacements	2021-22 Budget
Roller	68,700	65,333	6 Wheel Dump Truck	203,000
Curber	9,110	8,059	Town Hall Pool Vehicle	19,192
Mower	7,280	9,437		
6 Wheel Dump Truck	200,250	191,616		
Dump Trailer	28,000	24,000		
2 Pick Up Trucks	70,000	74,146		
Phone System	56,000	18,000		
Town Council Audio Visual	20,000	32,500		
	$ 459,340	$ 423,091		$ 222,192

TOWN OF KILLINGLY

CAPITAL NON-RECURRING FUND - STUDENT TRANSPORTATION - 212

FUND SUMMARY	2019-20 Actual	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Beginning Balance	1,685,457	1,773,435	1,840,652	2,352,869
Revenues (General Fund)	291,978	329,217	329,217	348,017
Expenditures	(204,000)	(262,000)	(238,689)	(212,500)
Ending Balance	$ 1,773,435	$ 1,840,652	$ 1,931,180	$ 2,488,386

REVENUE SOURCE	2019-20 Actual	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Transfer from General Fund	291,978	329,217	329,219	348,017
Total	$ 291,978	$ 329,217	$ 329,219	$ 348,017

EXPENDITURES		2020-2021	2020-21		2021-22
	Items Replaced in Previous Fiscal Year	Budget	Estimate	Scheduled Replacements	Budget
	90 Passenger	117,000	91,500	(2) 89 Passenger	183,000
	89 Passenger	117,000	91,500	Mini Van	29,500
	(2) Mini Van	55,902	55,689		
		$ 289,902	$ 238,689		$ 212,500

TOWN OF KILLINGLY
CAPITAL NON-RECURRING FUND - SEWER - 212

FUND SUMMARY	2019-20 Actual	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Beginning Balance	933,160	1,031,940	1,131,940	1,231,940
Revenues (Sewer Fund)	98,780	100,000	100,000	100,000
Expenditures	-	-	-	-
Ending Balance	$ 1,031,940	$ 1,131,940	$ 1,231,940	$ 1,331,940

REVENUE SOURCE	2019-20 Actual	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Transfer from Sewer Fund	98,780	100,000	100,000	100,000
Total	$ 98,780	$ 100,000	$ 100,000	$ 100,000

EXPENDITURES		2020-2021	2020-21		2021-22
	Items Replaced in Previous Fiscal Year	Budget	Estimate	Scheduled Replacements	Budget
		-	-		
		$ -	$ -		$ -

TOWN OF KILLINGLY

CAPITAL RESERVE FUND - 225

	2019-20 Actual	2020-21 Estimate	2021-22 Budget
SALE OF SAND AND GRAVEL			
Beginning Balance	712,433	711,896	736,896
Revenue	-	25,000	
Available	712,433	736,896	736,896
Allocation:	(537)	-	-
Ending Balance	$ 711,896	$ 736,896	$ 736,896
INFORMATION TECHNOLOGY			
Beginning Balance	164,428	123,488	124,207
Revenue:			
Transfer from General Fund	25,000	50,000	50,000
Other	8,307	2,400	1,750
Available	197,735	175,888	175,957
Allocation:			
Replacement of Financial Software Delayed	(40,089)	(7,700)	(2,500)
Equipment & Software Replacement/Upgrade - Townwide	(34,158)	(43,981)	(50,000)
Ending Balance	$ 123,488	$ 124,207	$ 123,457

TOWN OF KILLINGLY

LOCAL CAPITAL IMPROVEMENT PROGRAM

	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Beginning Balance	447,969	204,507	216,087
Revenue	138,698	134,049	138,698
Available	586,667	338,556	354,785
Allocation:			
Capital Projects	(382,160)	(122,469)	(350,700)
Ending Balance	$ 204,507	$ 216,087	$ 4,085

TOWN OF KILLINGLY

SELF INSURED FUND - 218

	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Beginning Balance	301,117	303,155	325,742
Revenues			
General Fund Contribution	10,000	10,000	10,000
Sewer Fund Contribution	10,000	10,000	10,000
Insurance Reimbursement	35,353	13,757	-
Expenditures	(53,315)	(11,170)	-
Ending Balance	$ 303,155	$ 325,742	$ 345,742

This fund covers losses for both municipal and school activities which fall below the deductible levels of the Town's insurance coverage. The general liability deductible is $2,500, property coverage deductible is $10,000 and auto liability deductible is $1,000.

Revenue for this fund derives from annual contributions made by the General Fund (See "Insurance" account in the "D" section of the budget) and from any insurance reimbursements received for losses in excess of deductible limits.

Expenditures represent the repair or replacement costs incurred for the losses experienced.

TOWN OF KILLINGLY
NATHAN PRINCE TRUST FUND

	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Beginning Balance - Trust	366,918	369,796	364,796
Revenues:			
Interest	26,844	25,000	25,000
Expenditures - Books	(23,996)	(30,000)	(30,000)
Ending Balance - Trust	$ 369,766	$ 364,796	$ 359,796

The Nathan Prince Trust Fund is a trust administered by the Bank of America whereby one-eighth of net income is used for the purpose of purchasing and binding books belonging to the Library.

The Town receives mandatory distributions from the Trust each year. Expenses are for purchasing of new books for the Library.

TOWN OF KILLINGLY
FUEL SYSTEM TRUST FUND

	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Beginning Balance	28,654	29,682	30,682
Revenues			
3 cents a gallon Fuel Surcharge	4,180	4,500	4,500
Expenditures - New Fuel System (Computer, Pumps)	(3,152)	(3,500)	(2,500)
Ending Balance - Trust	$ 29,682	$ 30,682	$ 32,682

This fund is designated to maintain our motor fuel system including tanks, pumps, computer and software programs to keep track of department usage.

Revenue for this fund derives from a three cents a gallon fuel charge added on to the cost of product that is charged to each department every month.

Expenditures represent the repair or replacement costs incurred.

TOWN OF KILLINGLY
SOLID WASTE DISPOSAL FUND - 227

DESCRIPTION

The Town operates a recycling center, waste transfer station using the services of a sub-contractor. The facility is open to permit holders Thursday and Saturday from 8:00 a.m. to 3:15 p.m. The Recycling Center accepts several recyclables including: newsprint and other paper products, glass, plastics, cardboard, scrap metal, batteries, anti-freeze, waste oil and numerous other items.

BUDGET VARIANCE DETAIL

Decreases in Contractual Services Support are based on projected disposal fees as per the current disposal contract.

2019-2020	2020-21				2021-22		$ Change	% Change
Actual	Approved	Estimate	REVENUE ITEM		Manager	Council	Approved	Approved
26,939	20,000	20,000	Commercial Waste	40801	20,000	20,000	-	0.0%
53,849	35,000	35,000	Residential Permit Fees	40802	35,000	35,000	-	0.0%
54,478	40,000	40,000	Bags/Stickers	40803	40,000	40,000	-	0.0%
53,720	35,000	35,000	Residential Bulky Waste	40804	35,000	35,000	-	0.0%
3,866	3,000	1,500	Recycling	40806	1,000	1,000	2,000	-66.7%
1,614	1,000	1,000	Tires	40807	800	800	200	-20.0%
321,191	3,850	5,350	Fund Balance Contribution		-	-	3,850	-100.0%
$ 515,657	$ 137,850	$ 137,850	TOTAL REVENUES		$ 131,800	$ 131,800	$ 6,050	-4.4%

2019-2020	2020-21				2021-22		% Change	% Change
Actual	Approved	Estimate	EXPENDITURES		Manager	Council	Approved	Approved
			CONTRACTURAL SERVICES - 002					
2,368	2,500	2,500	Printing	50201	2,500	2,500	-	0.0%
525	500	500	Advertising	50202	500	500	-	0.0%
362,294	338,760	338,760	Contractural Services - Support	50208	330,710	330,710	(8,050)	-2.4%
1,681	5,000	5,000	Contractural Services - M&E	50210	5,000	5,000	-	0.0%
18,000	20,000	20,000	Professional Services	50215	22,000	22,000	2,000	10.0%
$ 384,868	$ 366,760	$ 366,760	TOTAL		$ 360,710	$ 360,710	$ (6,050)	-1.6%
			MATERIALS & SUPPLIES - 003					
62	250	250	Operating Supplies	50403	250	250	-	0.0%
$ 62	$ 250	$ 250	TOTAL		$ 250	$ 250	$ -	0.0%
			CAPITAL OUTLAY - 004					
5,641	5,641	5,641	Due to CNR	50507	5,641	5,641	-	0.0%
$ 5,641	$ 5,641	$ 5,641	TOTAL		$ 5,641	$ 5,641	$ -	0.0%
$ 390,571	$ 372,651	$ 372,651	TOTAL EXPENDITURES		$ 366,601	$ 366,601	$ (6,050)	-1.6%
$ 125,086	$ (234,801)	$ (234,801)	EXCESS OF REVENUES OVER EXPENDITURES		$ (234,801)	$ (234,801)	$ -	0.0%

Killingly Water Pollution Control Authority
Sewer Fund Budget FY 21-22

EXPENDITURES

2019-20 Actual	2020-21 Approved	2020-21 Estimate	Object of Expenditure	Acct. #	2021-22 Proposed
			Contractual Services - 002		
29	150	150	Printing	50201	150
289	700	700	Advertising	50202	700
130	400	400	Postage & Delivery	50203	400
-	200	200	Professional Development	50204	200
95,527	140,000	119,650	Contractual Svc. - Support	50208	145,000
182,254	184,816	184,816	Contractual Svc. - Office	50209	188,668
23,855	15,000	14,010	Contractual Svc. - M&E	50210	15,000
4,971	40,000	30,000	Contractual Svc - Sewer Line Maintenance	50211	40,000
2,901,703	2,956,999	2,956,999	Professional Services	50215	2,956,999
52,233	49,936	49,936	Data Processing	50218	50,000
241,747	241,011	241,011	Debt Service Transfer	50233	240,275
411,767	405,287	430,323	Debt Service - Sewer Rplmt	50244	426,252
180,694	178,032	178,032	Debt Service CWF Rogers	50247	175,369
-	173,000	105,576	Debt Service Facility Upgrade-Design	50248	113,577
-	-	-	Debt Service Facility Upgrade- Construct	50248	1,707,188
-	15,000	10,400	Debt Issuance Costs	50246	15,000
78,515	80,000	80,000	Property Insurance	50236	82,400
10,000	10,000	10,000	Self-Insured Contribution	50239	10,000
11,045	20,000	20,000	Contingency	50241	20,000
4,194,759	4,510,531	4,432,203	Total		6,187,178
			Materials & Supplies - 003		
79	150	150	Office Supplies	50401	150
79	150	150	Total		150
			Capital Outlay - 004		
100,000	304,000	304,000	Capital Projects/Equipment / I&I Study	50503	250,000
100,000	100,000	100,000	Sewer Line Replacement	50506	100,000
98,780	100,000	100,000	Due to CNR Fund	50507	100,000
298,780	504,000	504,000	Total		450,000
$ 4,493,618	$ 5,014,681	$ 4,936,353	Total Budget		$ 6,637,328

REVENUES

2019-20 Actual	2020-21 Approved	2020-21 Estimate	Revenue		2021-22 Proposed
4,047,420	4,688,881	4,595,104	Sewer Use Charges	40480	6,168,599
20,387	20,000	10,000	Special Work-Septic pumpers	40680	5,000
50,596	40,000	40,000	Use Charge Interest	40580	40,000
111,129	34,000	34,000	Interest Income/Misc.	40501	34,000
8,183	7,000	7,000	Liens	40103	7,000
3,040	1,000	4,000	Misc	40605	1,000
252,863	223,800	246,249	Fund Balance Appropriation		381,729
$ 4,493,618	$ 5,014,681	$ 4,936,353	Total Revenues		6,637,328
$ 4,493,618	$ 5,014,681	$ 4,936,353	Expenditures		$ 6,637,328
$ -	**$ -**	**$ -**	**Excess Revenues over Expenditures**		**-**

KILLINGLY WATER POLLUTION CONTROL AUTHORITY

CAPITAL EXPENDITURE REQUEST

Capital Projects / Equipment	FY22	FY23	FY24	FY25	FY26
Building Improvements	250,000	-	1,000,000	1,000,000	1,000,000
Amount to be Added Each Year	250,000	-	1,000,000	1,000,000	1,000,000

Sewer Line Replacement	FY22	FY23	FY24	FY25	FY26
Sewer Line Replacement and Infiltration Study	100,000	450,000	450,000	-	-
Amount to be Added Each Year	100,000	450,000	450,000	-	-